



Revenue & Capital Budget 2014/15



REVENUE AND CAPITAL BUDGET 2014/15

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PERTH & KINROSS COUNCIL

REVENUE BUDGET 2014/15

FOREWORD BY HEAD OF FINANCE

INTRODUCTION

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

The Council's Capital Budget is detailed separately on pages 79 to 97 of this volume.

GENERAL FUND REVENUE BUDGET 2014/15

BACKGROUND

Perth & Kinross Council met on 13 February 2014 to set a Final Revenue Budget and Council Tax for 2014/15 and a Provisional Revenue Budget and indicative Council Tax for 2015/16.

The Council had previously set a Provisional Revenue Budget for 2014/15 on 14 February 2013 and the Council's budget process for 2014/15 was based upon updating this budget. In preparing budget submissions, Services were required to fund all expenditure pressures not specifically identified within the local government finance settlement from compensating savings within Services or by seeking approval to transfer resources between years under the terms of the Council's Revenue Budget Flexibility Scheme.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and then to review by Elected Members. On the 11 December 2013 the Scottish Government issued the Local Government Finance Settlement for 2014/15 which detailed grant funding from the Scottish Government for each Council. This was subsequently updated in Finance Circular 1/2014 that was issued by the Scottish Government on 6 February 2014.

The Council's Revenue Budget has been prepared in the context of delivering the Perth & Kinross Single Outcome Agreement. The Single Outcome Agreement is an agreement between the Scottish Government and the Perth & Kinross Community Planning Partnership (including the Council; NHS Tayside; Police Scotland; the Scottish Fire & Rescue Service; Perth College UHI; Scottish Enterprise; Perth & Kinross Association of Voluntary Services; Skills Development Scotland; and other public agencies and partners) which sets out shared priorities and outcomes for the local community.

The Final Revenue Budget for 2014/15 is £331.012 million (£324.894 million in 2013/14). The 2014/15 budget is funded by Total Revenue Funding (confirmed) of £240.809 million; Capital Grants of £4.815 million; a carry forward of £4.413 million under the Council's

Budget Flexibility Scheme; and a net contribution from Reserves of £4.418 million; leaving £71.501 million to be levied from Council Tax. This results in a 2014/15 Band D equivalent Council Tax charge of £1,158 the same level as in 2013/14 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 12 of this volume.

Key Features of the Council's 2014/15 Revenue Budget are set out in more detail below.

2014/15 BUDGETED EXPENDITURE

The total estimated net expenditure on Services includes the Council's share of the costs of the Tayside Valuation Joint Board.

The budgeted revenue expenditure in 2014/15 for each of the Council's Services is summarised on page 7 and detailed in pages 18 to 76 of this volume. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

Staff Costs

The 2014/15 Final Revenue Budget includes a 1% pay award for all categories of employees.

Non Pay Inflation

In general, Council Services have been required to absorb the cost of inflation on goods and services within their existing budgets.

Capital Financing Costs

These are the costs of financing assets owned by the Council and include Loan Repayments; Interest Charges; and Debt Management Expenses. In 2014/15, a budget of £12.744 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £86,000 in 2014/15.

Property Maintenance, Energy Management and Water Management

The budgets for property maintenance, (planned and responsive) (£4.865 million), energy (£4.491 million) and water charges (£0.867 million) in respect of properties occupied by Council Services are held centrally within the Property Division under the overall management of the Environment Service.

2014/15 BUDGETED INCOME

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2014/15 are detailed overleaf.

Total Revenue Funding

Total Revenue Funding is the term used to describe the level of local authority revenue resources which are determined by the Scottish Government. It encompasses General Revenue Funding (GRF), Ring-Fenced Grants and Non Domestic Rate Income (NDRI).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2014/15 is approximately £9.9 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding (confirmed) for 2014/15 is £240.809 million.

The component elements of the confirmed Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Funding (confirmed)	184.676
Non Domestic Rate Income	55.718
Ring-Fenced Grants	0.415
Total Revenue Funding (Based on Finance Circular 1/2014)	<u><u>240.809</u></u>

General Revenue Funding

General Revenue Funding (GRF) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRF allocation (confirmed) in 2014/15 is £184.676 million. General Revenue Funding is itself funded from national taxation.

Non Domestic Rate Income

Perth & Kinross Council has a statutory duty to levy and collect Non-Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the District Assessor. The Business Rate for 2014/15 has been set by the Scottish Government at 47.1 p per £ of Rateable Value. Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between Local Authorities based upon the mid year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2014/15 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non-Domestic Rate Income for Perth & Kinross Council at £55.718 million in 2014/15.

Council Tax Charge

The net expenditure to be met from the Council Tax for 2014/15 is £71.501 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2.5% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2014/15 is therefore 61,745. Dividing the amount to be met from Council Tax by the tax base results in a 2014/15 Band D Council Tax of £1,158 which represents no increase from the previous year. (See calculation of Council Tax on page 12).

COUNCIL HOUSING

Housing Revenue Account Budget 2014/15

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Health Committee to ensure the Standard Delivery Plan is affordable and sustainable. The HRA Business Plan has been updated to reflect the proposals within this report. The attached Housing Revenue Account (HRA) budget for 2014/15 has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Health Committee on 29 January 2014.

Estimates 2014/15

A summary of the 2014/15 Housing Revenue Account (HRA) estimates can be found on page 97 of this volume. As at 1 April 2014, the Council owns and lets approximately 7,400 houses.

On 29 January 2014, the Housing and Health Committee agreed an average weekly rent increase for 2014/15 of £2.81 per week (4.7%) bringing the average weekly rent, based on 52 weeks, to £62.58.

The revenue balance on the Housing Revenue Account to be carried forward into 2014/15 is anticipated to be £0.800 million.

The Housing Revenue Account budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

J Symon
Head of Finance
July 2014

GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

Budget: a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

Staff Costs: includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

Slippage: savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

Property Costs: includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

Supplies and Services: includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

Transport Costs: includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

Transfer Payments: payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

Third Party Payments: payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

Support Services: charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

Capital Financing/Capital Charges: the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

Capital Financed from Current Revenue (CFCR): the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

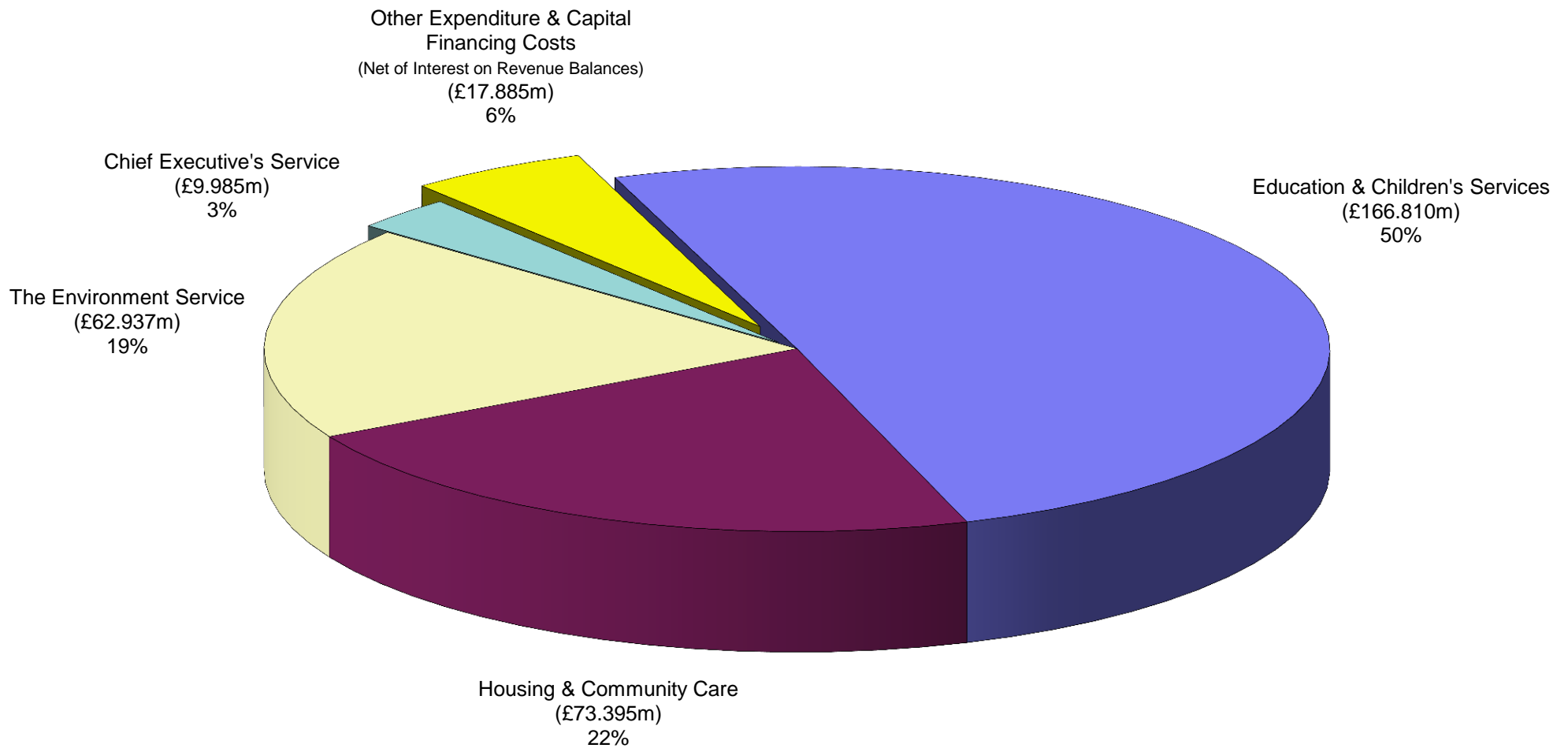
2014/15 REVENUE BUDGET - GENERAL FUND

ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

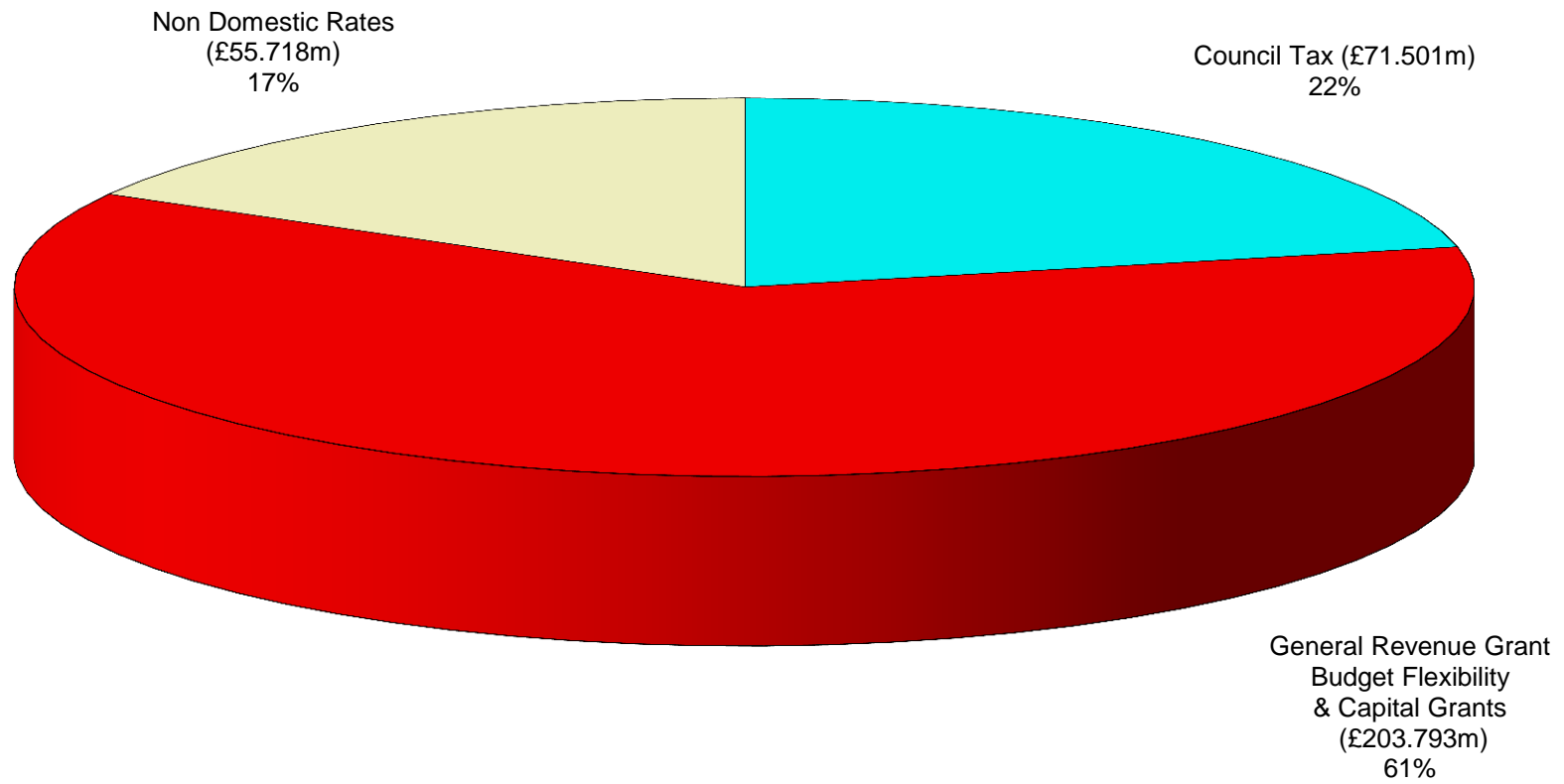
SERVICE	2014/15		Council Tax
	Final	Budget	Band D
	£'000	£'000	Equivalent
			2014/15
			£
Education & Children's Services		166,810	2,701.60
Housing & Community Care Services		73,395	1,188.68
The Environment Service		62,937	1,019.31
<i>Inc - Property Maintenance £4,865k</i>			
<i>- Energy Management £4,491k</i>			
<i>- Water Management £867k</i>			
<i>Chief Executive's Service</i>			
- Core Costs	299		
- Legal Services	941		
- Finance	3,573		
- Democratic Services	3,050		
- Human Resources	2,122		
Total Chief Executive's Service		9,985	161.71
Sub-Total: Service Expenditure		313,127	
CORPORATE BUDGETS			
Support Service External Income		(1,888)	(30.58)
Corporate Budget:			
Capital Financing Costs		12,744	206.40
Interest on Revenue Balances		(86)	(1.39)
Tayside Valuation Joint Board		1,155	18.71
Trading Organisations - Surplus Returned to General Fund		(190)	(3.08)
Un-funded Pension Costs		1,516	24.55
Provision for Contingencies		250	4.05
Discretionary Relief		150	2.43
Adjusted Net Expenditure		326,778	5,292.39
Contribution to Capital Fund		3,034	49.13
Contribution to Insurance Fund		200	3.23
Contribution to Change Fund		1,000	16.19
Total Net Expenditure		331,012	5,360.94
To be financed by:			
General Revenue Grant (Anticipated)		190,147	3,079.55
Capital Grants		4,815	77.98
Non-Domestic Rate Income		55,718	902.39
Council Tax Income		71,501	1,158.00
Use of Budget Flexibility & Reserves		8,831	143.02
		331,012	5,360.94

2014/15 GENERAL FUND NET REVENUE BUDGET BY SERVICE

Total £331.012m

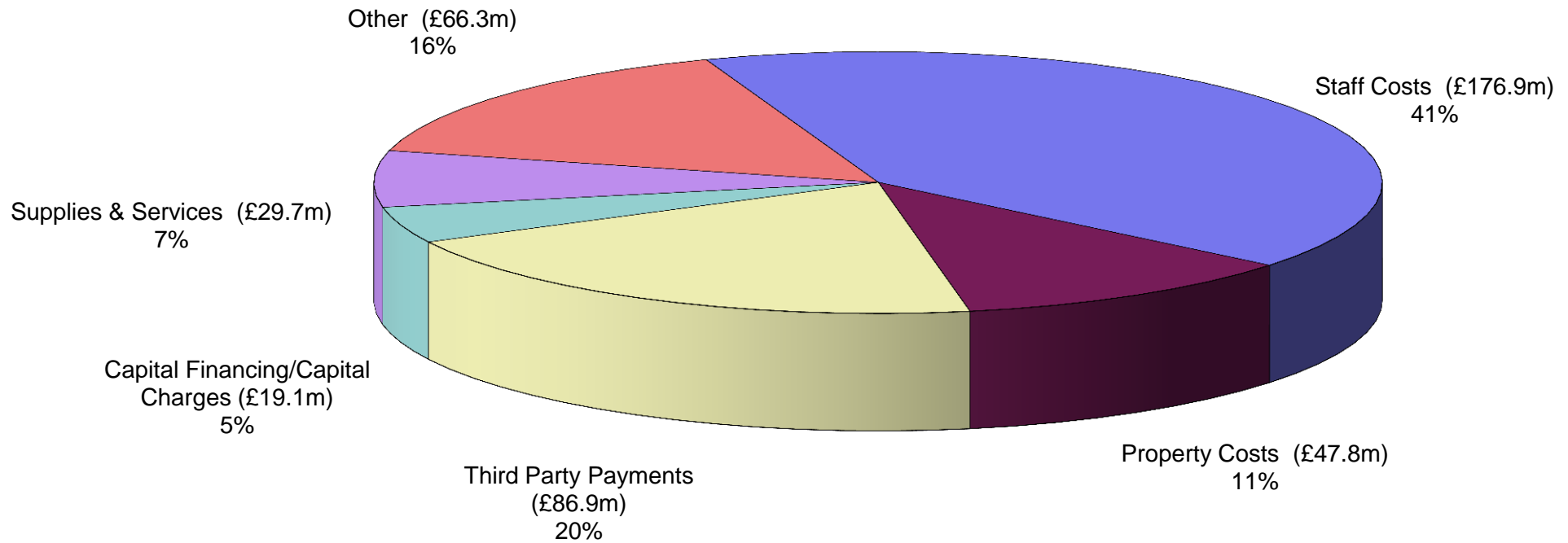


2014/15 General Fund Net Revenue Budget Funding Sources Total £331.012m



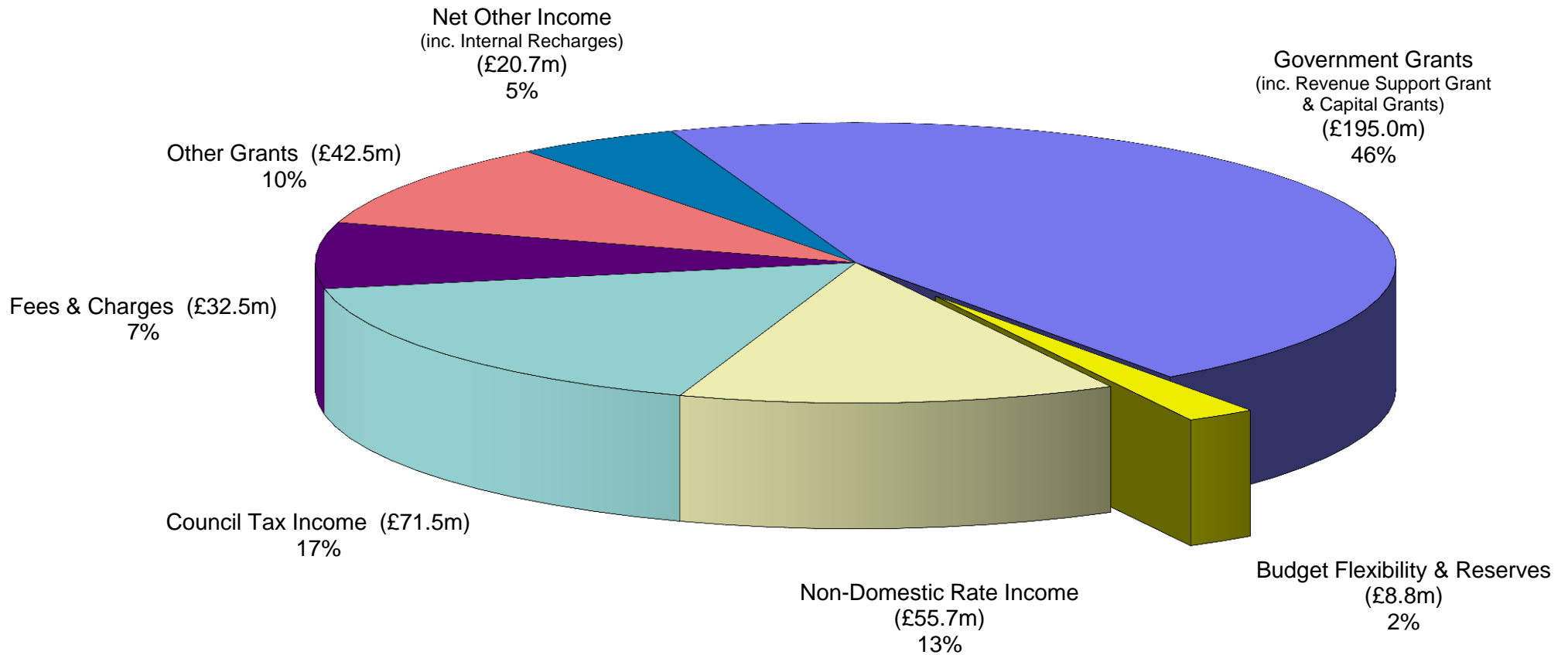
SUMMARY OF GENERAL FUND GROSS EXPENDITURE 2014/15

TOTAL **£426.7** million



SUMMARY OF GENERAL FUND GROSS INCOME 2014/15

TOTAL £426.7 million



GENERAL FUND BUDGET 2010/11 TO 2014/15

Financial Year	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Net Revenue Budget	335,141	334,147	339,444	324,894	331,012
Budget Flexibility and Reserves	2,615	(76)	(2,806)	(6,956)	(8,831)
	<u>337,756</u>	<u>334,071</u>	<u>336,638</u>	<u>317,938</u>	<u>322,181</u>
<i>Government Funding</i>					
General Revenue Grant	(207,396)	(202,276)	(214,738)	(191,263)	(190,147)
Capital Grants	(2,949)	(4,037)	(4,045)	(4,478)	(4,815)
Non Domestic Rate Income	<u>(57,694)</u>	<u>(57,694)</u>	<u>(47,331)</u>	<u>(50,928)</u>	<u>(55,718)</u>
	(268,039)	(264,007)	(266,114)	(246,669)	(250,680)
Amount to be Raised from Council Tax	69,717	70,064	70,524	71,269	71,501
Band D Equivalent Number of Dwellings (Net of provision for non collection)	60,205	60,504	60,902	61,545	61,745
Band D Equivalent Council Tax	<u>£ 1,158</u>	<u>£ 1,158</u>	<u>£ 1,158</u>	<u>£ 1,158</u>	<u>£ 1,158</u>
Scottish Average Band D Council Tax	£ 1,149	£ 1,149	£ 1,149	£ 1,149	£ 1,149

HOUSING REVENUE ACCOUNT 2010/11 TO 2014/15

Financial Year	2010/11 £'000	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Gross Budgeted Expenditure	22,777	22,700	24,325	25,219	26,192
Budgeted Income					
Council House Rents	(19,863)	(20,799)	(21,911)	(23,040)	(24,362)
Other Income	<u>(2,914)</u>	<u>(1,901)</u>	<u>(2,414)</u>	<u>(2,179)</u>	<u>(1,830)</u>
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 51.87</u>	<u>£ 54.52</u>	<u>£ 57.36</u>	<u>£ 59.77</u>	<u>£ 62.58</u>
Scottish Average Weekly Rent	£ 54.65	£ 56.88	£ 59.61	£ 61.50	£ 63.91
Approximate Number of Council Houses (at 1 April of each year)	7,369	7,357	7,343	7,375	7,400

COUNCIL TAX CHARGES 2014/15

Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D'	Council Tax Charge 2014/15 £	Water & Wastewater Charge £	Total Combined Charge 2014/15 £	Total Combined Charge 2013/14 £
A	27,000	6/9ths	772.00	273.90	1,045.90	1,041.64
B	35,000	7/9ths	900.67	319.55	1,220.22	1,215.25
C	45,000	8/9ths	1,029.33	365.20	1,394.53	1,388.85
D	58,000	9/9ths	1,158.00	410.85	1,568.85	1,562.46
E	80,000	11/9ths	1,415.33	502.15	1,917.48	1,909.67
F	106,000	13/9ths	1,672.67	593.45	2,266.12	2,256.89
G	212,000	15/9ths	1,930.00	684.75	2,614.75	2,604.10
H	Over 212,000	18/9ths	2,316.00	821.70	3,137.70	3,124.92

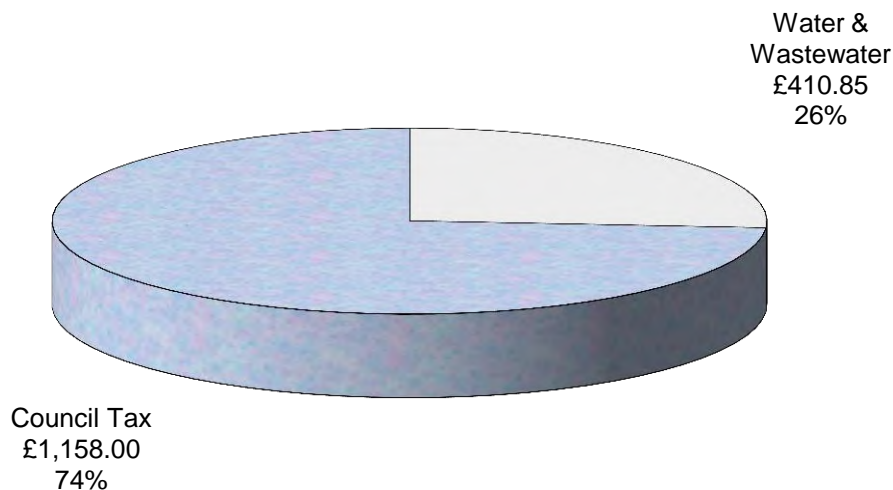
Council Tax Charges have not increased.

Water and Wastewater charges have increased by 1.6%

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

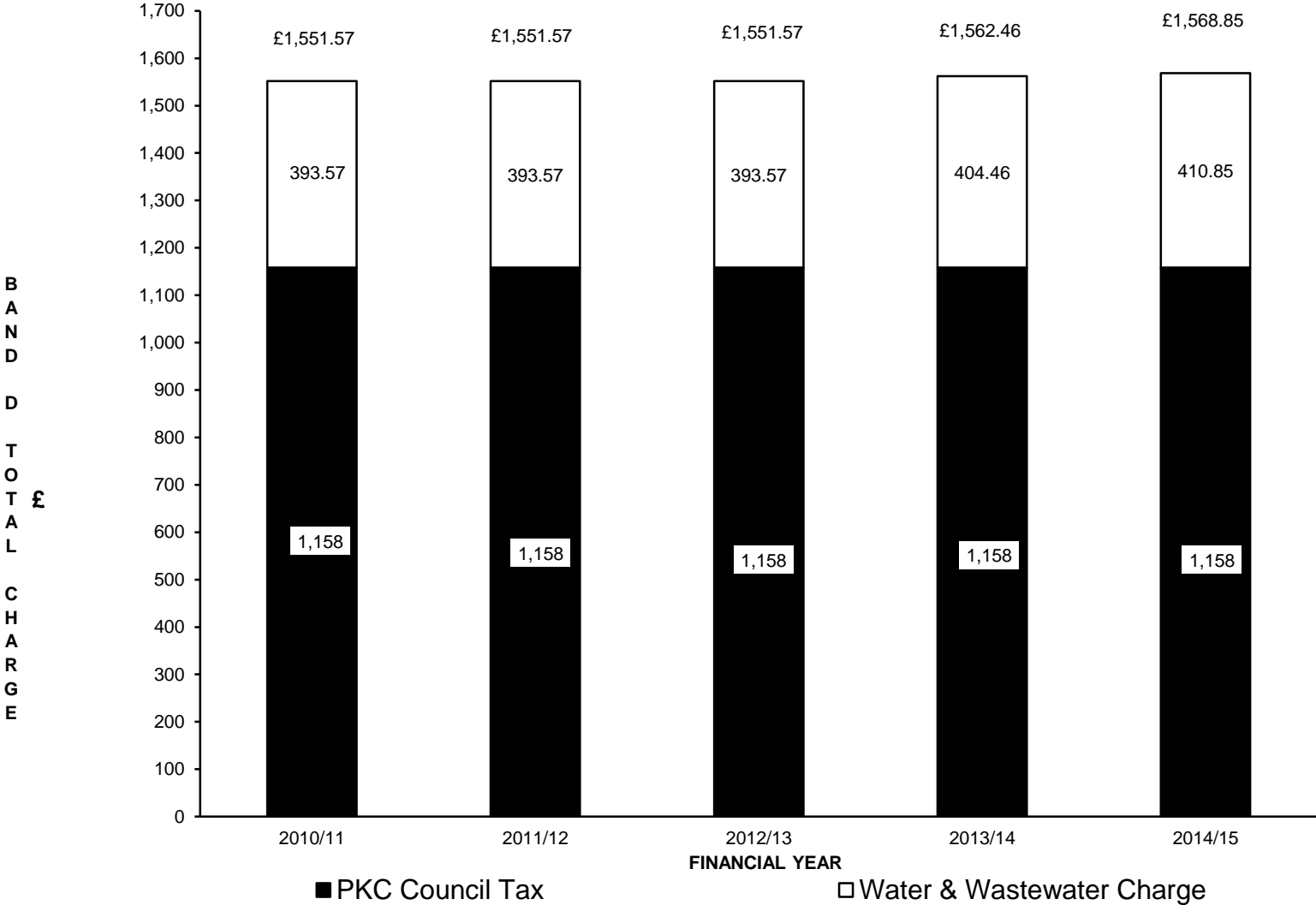
Council Tax inc. Water & Wastewater Charges 2014/15

Split of Band D bill between Perth & Kinross Council and Scottish Water



**PERTH & KINROSS COUNCIL TAX
2010/11 to 2014/15**

INC WATER & WASTEWATER CHARGES COLLECTED ON BEHALF OF SCOTTISH WATER



BUDGETED STAFF 2014/15 (Full Time Equivalent)

Service	Teachers	Other Council Staff	Total
Education & Children's Services	1,425.8	1,251.6	2,677.4
Housing & Community Care Services	-	1,188.0	1,188.0
The Environment Service	-	804.8	804.8
Chief Executive's Service	-	203.2	203.2
TOTAL	1,425.8	3,447.6	4,873.4

Notes:

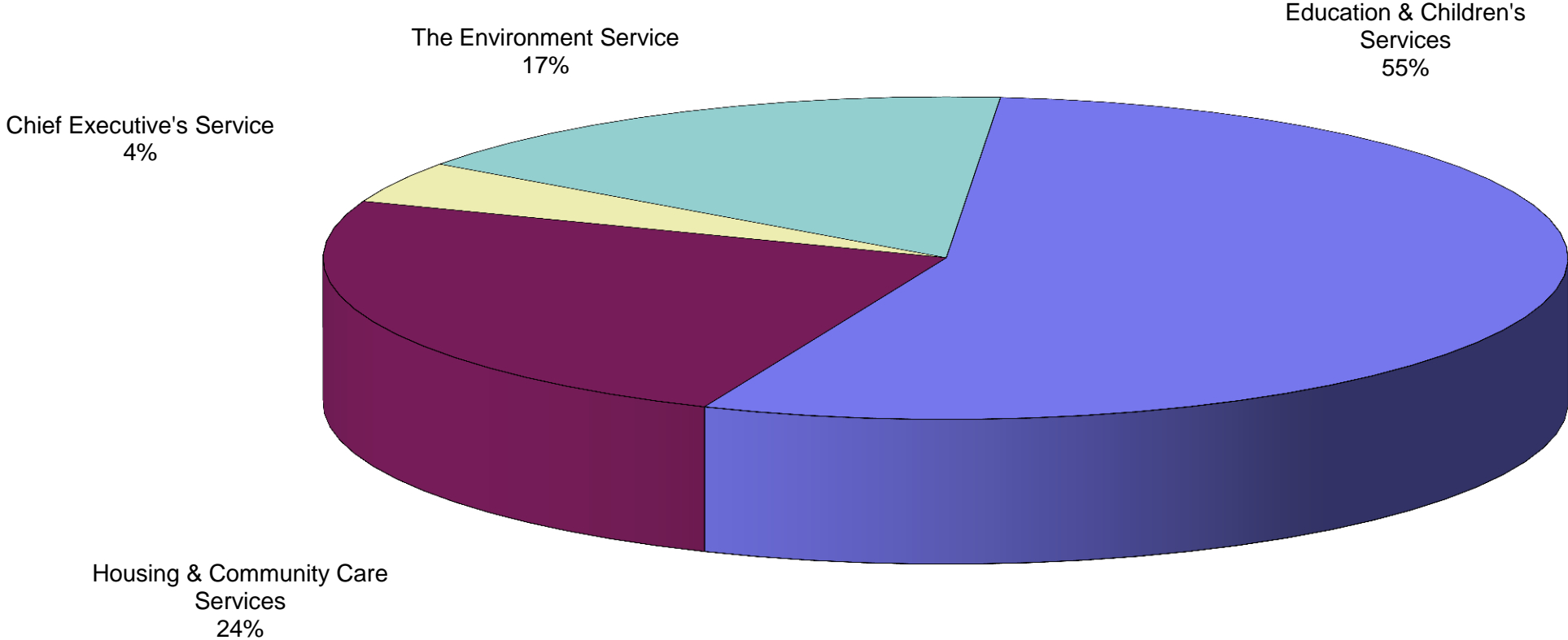
The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

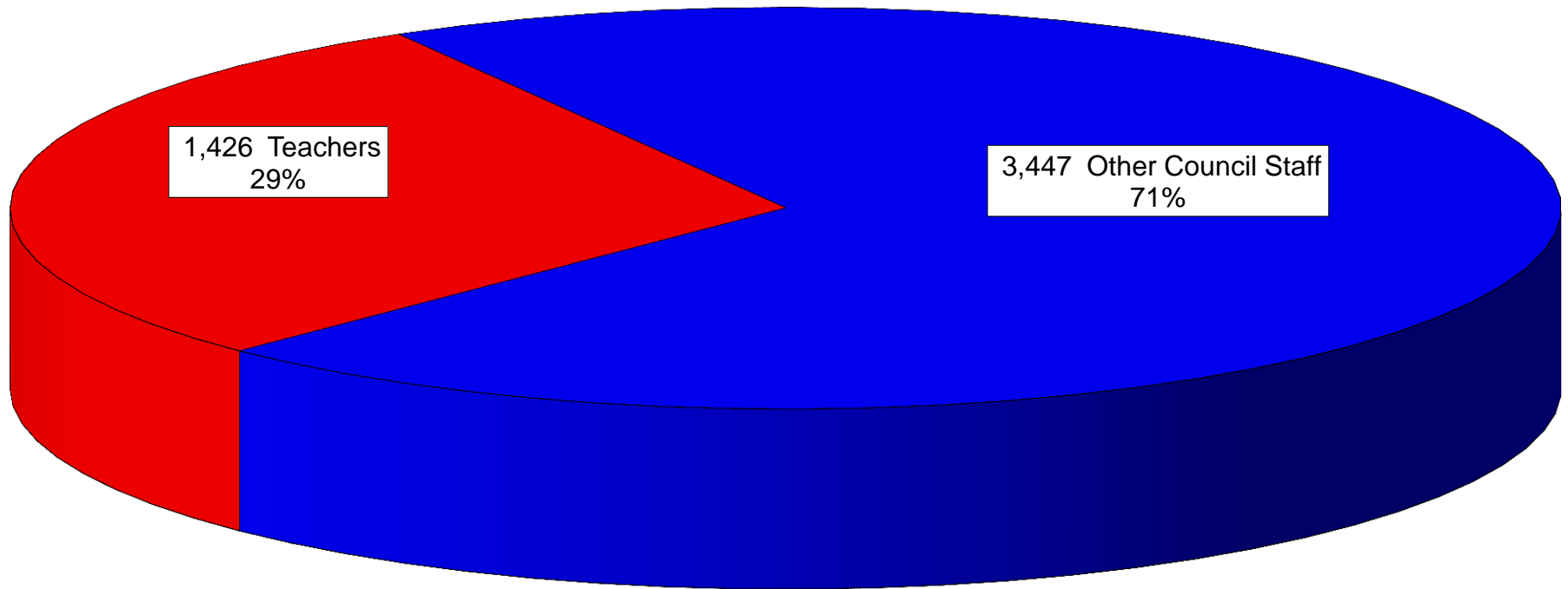
PT = Part Time

FTE = Full Time Equivalent

BUDGETED STAFF BY SERVICE 2014/15 (Full Time Equivalent)



BUDGETED STAFF BY CATEGORY 2014/15 (Full Time Equivalent)



2014/15 REVENUE BUDGET - GENERAL FUND

SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2014/15 TOTAL £'000
STAFF COSTS		
Chief Officials	-Gross Pay	2,570
	-Supn	421
	-NI	255
Single Status	-Gross Pay	80,165
	-Supn	14,265
	-NI	4,987
Craft Workers	-Gross Pay	401
	-Supn	72
	-NI	27
Councillors	-Gross Pay	1,238
	-Supn	203
	-NI	82
Teachers	-Gross Pay	53,788
	-Supn	8,043
	-NI	4,312
Teachers Pensions		317
Overtime		796
Supply Cover		1,782
Slippage		(3,247)
Other Staff Costs		4,891
TOTAL STAFF COSTS		175,368
PROPERTY COSTS		
Non Domestic Rates		7,021
Energy		4,667
Unitary Charge		15,199
Property Insurance		450
Cleaning		2,800
Water		932
Property Maintenance		5,873
Other Property Costs		10,873
TOTAL PROPERTY COSTS		47,815
SUPPLIES & SERVICES		
Catering		3,196
Admin Insurance		152
Other Supplies & Services		27,246
TOTAL SUPPLIES & SERVICES		30,594
TRANSPORT COSTS		
Travel & Subsistence		508
Car Allowances		950
Contract Car Hire		174
Vehicle Maintenance		478
Pupil Transport		6,477
Other Transport Costs		8,053
TOTAL TRANSPORT COSTS		16,640
TRANSFER PAYMENTS		40,973
THIRD PARTY PAYMENTS		86,737
SUPPORT SERVICES		3,464
CAPITAL FINANCING/CAPITAL CHARGES		3,403
CFCR		0
GROSS EXPENDITURE		404,994
INCOME		
Internal Recharges		15,387
Other Grant Income/Subsidy		42,483
Fees & Charges		32,982
Contract Income/External Work		1,015
GROSS INCOME		91,867
NET SERVICE EXPENDITURE		313,127

EDUCATION & CHILDREN'S SERVICES

SUMMARY

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 524
	-Supn 93
	-NI 59
Single Status	-Gross Pay 30,409
	-Supn 5,360
	-NI 1,674
Teachers	-Gross Pay 53,788
	-Supn 8,043
	-NI 4,312
Pensions	317
Overtime	91
Supply Cover	1,782
Slippage	(2,221)
Other Staff Costs	325
TOTAL STAFF COSTS	104,556
PROPERTY COSTS	
Non Domestic Rates	5,218
Energy Costs	6
Unitary Charge	15,199
Property Insurance	441
Cleaning	2,438
Metered Water	0
Property Maintenance	327
Other Property Costs	4,257
TOTAL PROPERTY COSTS	27,886
SUPPLIES & SERVICES	
Catering	3,163
Admin Insurance	0
Other Supplies & Services	9,804
TOTAL SUPPLIES & SERVICES	12,967
TRANSPORT COSTS	
Travel & Subsistence	47
Transport Insurance	0
Car Allowances	519
Contract Car Hire	4
Vehicle Maintenance	475
Pupil Transport	6,477
Other Transport Costs	181
TOTAL TRANSPORT COSTS	7,703
TRANSFER PAYMENTS	74
THIRD PARTY PAYMENTS	
Payments to Contractors	1,244
Other Third Party Payments	17,580
TOTAL THIRD PARTY PAYMENTS	18,824
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	583
CFCR	0
GROSS EXPENDITURE	172,593
INCOME	
Internal Recharges	148
Other Grant Income/Subsidy	1,115
Fees & Charges	4,520
Contract Income/External Work	0
GROSS INCOME	5,783
NET EXPENDITURE	166,810

Education & Children's Services comprises of Education Services, Cultural and Community Services, Children and Families Services, Corporate IT and Business & Resource Services. The Service has budgeted for approximately 2,677 full time equivalent staff including permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Learning Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; libraries, museums, offices, learning and family centres, community centres and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 138 establishments.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - NURSERY

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	3,820
	-Supn	683
	-NI	182
Teachers	-Gross Pay	1,486
	-Supn	221
	-NI	113
Pensions		0
Overtime		0
Supply Cover		125
Slippage		(118)
Other Staff Costs		11
TOTAL STAFF COSTS		6,523

PROPERTY COSTS

Non Domestic Rates		16
Energy Costs		0
Unitary Charge		0
Property Insurance		0
Cleaning		17
Metered Water		0
Property Maintenance		3
Other Property Costs		16
TOTAL PROPERTY COSTS		52

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		983
TOTAL SUPPLIES & SERVICES		983

TRANSPORT COSTS

Travel & Subsistence		5
Transport Insurance		0
Car Allowances		40
Contract Car Hire		0
Vehicle Maintenance		0
Pupil Transport		0
Other Transport Costs		4
TOTAL TRANSPORT COSTS		49

TRANSFER PAYMENTS

		0
--	--	---

THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		1,280
TOTAL THIRD PARTY PAYMENTS		1,280

SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

		0
--	--	---

CFCR

		0
--	--	---

GROSS EXPENDITURE

		8,887
--	--	-------

INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		584
Contract Income/External Work		0
GROSS INCOME		584

NET EXPENDITURE

		8,303
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Education and Children's Services is committed to the provision of high quality early learning and childcare throughout Perth and Kinross.

The service operates an education philosophy based on innovation, improvement, inclusion and effective partnership which will raise standards of attainment and achievement for all young people.

Budgetary provision is made for 210 full-time and 2,100 part-time pupils in 47 nursery classes including the City of Perth Early Childhood Centre.

Nursery classes in schools are within the Devolved School Management Scheme.

Early learning and childcare is delivered in nursery by staff teams including early years childhood practitioners and teachers.

Early learning and childcare is also available through commissioned places provided by partner providers in the voluntary, private and independent sectors.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - PRIMARY

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	79
	-Supn	14
	-NI	9
Single Status	-Gross Pay	2,636
	-Supn	474
	-NI	70
Teachers	-Gross Pay	23,911
	-Supn	3,556
	-NI	1,878
Pensions		0
Overtime		0
Supply Cover		465
Slippage		(589)
Other Staff Costs		64
TOTAL STAFF COSTS		32,567

PROPERTY COSTS

Non Domestic Rates	1,829
Energy Costs	0
Unitary Charge	3,099
Property Insurance	0
Cleaning	1,284
Metered Water	0
Property Maintenance	134
Other Property Costs	150
TOTAL PROPERTY COSTS	6,496

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	992
TOTAL SUPPLIES & SERVICES	992

TRANSPORT COSTS

Travel & Subsistence	2
Transport Insurance	0
Car Allowances	114
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,847
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1,963

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0

SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES

	0
--	---

CFCR

	0
--	---

GROSS EXPENDITURE

	42,018
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INCOME

Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	0

NET EXPENDITURE

	42,018
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There are 71 primary schools and 4 all through nursery, primary and secondary schools. 2 primary schools are mothballed and have 0 pupils. Schools vary in pupil roll from 6 up to almost 420.

The service operates an education philosophy based on innovation, improvement and effective partnership which will raise standards of attainment and achievement for all young people.

The emphasis in primary schools is on improving learning, teaching and the curriculum to meet the needs of our pupils. All schools strive to raise attainment in literacy and numeracy through providing an appropriate broad and balanced curriculum. The main context for improving learning and teaching and developing the curriculum is Curriculum for Excellence; this is supported by national and local guidance for education 3-18.

Teachers working in primary schools on a full-time or part-time basis work in partnership with primary support staff, early childhood practitioners and facilities staff. Planned opportunities for continuous professional development are available to all staff.

All primary schools are within the Devolved School Management Scheme.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - SECONDARY

		2014/15 FINAL BUDGET £'000
STAFF COSTS		
Chief Officials	-Gross Pay	79
	-Supn	14
	-NI	9
Single Status	-Gross Pay	2,389
	-Supn	480
	-NI	139
Teachers	-Gross Pay	23,624
	-Supn	3,542
	-NI	1,952
Pensions		0
Overtime		0
Supply Cover		794
Slippage		(756)
Other Staff Costs		56
TOTAL STAFF COSTS		32,322
PROPERTY COSTS		
Non Domestic Rates		2,919
Energy Costs		0
Unitary Charge		12,100
Property Insurance		0
Cleaning		902
Metered Water		0
Property Maintenance		168
Other Property Costs		145
TOTAL PROPERTY COSTS		16,234
SUPPLIES & SERVICES		
Catering		0
Admin Insurance		0
Other Supplies & Services		2,663
TOTAL SUPPLIES & SERVICES		2,663
TRANSPORT COSTS		
Travel & Subsistence		1
Transport Insurance		0
Car Allowances		53
Contract Car Hire		0
Vehicle Maintenance		362
Pupil Transport		3,786
Other Transport Costs		6
TOTAL TRANSPORT COSTS		4,208
TRANSFER PAYMENTS		0
THIRD PARTY PAYMENTS		
Payments to Contractors		0
Other Third Party Payments		649
TOTAL THIRD PARTY PAYMENTS		649
SUPPORT SERVICES		
Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0
CAPITAL FINANCING/CAPITAL CHARGES		183
CFCR		0
GROSS EXPENDITURE		56,259
INCOME		
Internal Recharges		0
Other Grant Income/Subsidy		413
Fees & Charges		210
Contract Income/External Work		0
GROSS INCOME		623
NET EXPENDITURE		55,636

There are 6 secondary schools and 4 all through (primary and secondary) schools. All of the schools have special provision, units or support systems which provide for pupils who have additional support needs.

The service maintains an educational philosophy based on self evaluation, continuous improvement and effective partnership working to raise standards of attainment and achievement for all young people.

All schools are actively involved in raising levels of attainment and providing opportunities for wider achievement within the context of the national policy on Curriculum for Excellence. The emphasis in secondary schools is on improving the quality of learning and teaching and providing an appropriate and flexible curriculum to meet the needs of all learners and ensure that young people can be successful learners, effective contributors, responsible citizens and confident individuals. This is supported by the development of specific policies and guidelines and opportunities for staff development.

Secondary school provision will continue to be enriched by work undertaken in the areas of enterprise, vocational, environmental and careers education so that skills for learning, life and work can be enhanced.

All secondary schools are within the Devolved School Management Scheme.

EDUCATION & CHILDREN'S SERVICES

SPECIAL SECTOR

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	3,431
-Gross Pay	618
-Supn	117
-NI	117
Teachers	3,898
-Gross Pay	581
-Supn	309
-NI	0
Pensions	0
Overtime	0
Supply Cover	220
Slippage	(152)
Other Staff Costs	26
TOTAL STAFF COSTS	9,048
PROPERTY COSTS	
Non Domestic Rates	49
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	77
Metered Water	0
Property Maintenance	3
Other Property Costs	34
TOTAL PROPERTY COSTS	163
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	127
TOTAL SUPPLIES & SERVICES	127
TRANSPORT COSTS	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	30
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	838
Other Transport Costs	5
TOTAL TRANSPORT COSTS	890
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,710
TOTAL THIRD PARTY PAYMENTS	2,710
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	336
CFCR	0
GROSS EXPENDITURE	13,274
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	51
Contract Income/External Work	0
GROSS INCOME	51
NET EXPENDITURE	13,223

Special Provision

Education and Children's Services is committed to a policy of including children and young people who have additional support needs within local schools wherever possible.

There are over 300 children and young people with additional support needs in specialist provision.

Provision is made for these children and young people within mainstream or designated nursery places, nursery schools, supported places in primary and secondary schools and special schools.

The fragmentation of pupil placement necessitates mobility of teaching and ancillary staff, adaptation of school buildings, staff development and a ready availability of technology aids and equipment.

Fairview School is a day special school. This school is within the Devolved School Management Scheme.

Education Psychology Service

The Education Psychology Service is a professional advisory and support service. Psychologists play a significant role in the assessment of children with additional support needs. The service works with children and young people from pre-school to post-school, and with their families. The service contributes to the professional development of teachers through providing training and through research contributes to the development of policy and practice. The service provides information and advice to parents, is responsible for providing reports to the Additional Support for Learning Panel and provides one of the main interfaces for education with Child and Community Health Services.

EDUCATION & CHILDREN'S SERVICES

CHILDREN AND FAMILIES SERVICES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	86
-Gross Pay	86
-Supn	15
-NI	9
Single Status	6,411
-Gross Pay	6,411
-Supn	1,116
-NI	455
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Supply Cover	48
Slippage	(141)
Other Staff Costs	54
TOTAL STAFF COSTS	8,053
PROPERTY COSTS	
Non Domestic Rates	62
Energy Costs	6
Unitary Charge	0
Property Insurance	0
Cleaning	27
Metered Water	0
Property Maintenance	5
Other Property Costs	31
TOTAL PROPERTY COSTS	131
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	547
TOTAL SUPPLIES & SERVICES	547
TRANSPORT COSTS	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	83
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	128
TOTAL TRANSPORT COSTS	221
TRANSFER PAYMENTS	14
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	6,709
TOTAL THIRD PARTY PAYMENTS	6,709
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	15,675
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	97
Contract Income/External Work	0
GROSS INCOME	97
NET EXPENDITURE	15,578

This budget supports Children and Families Services.

The Council has a wide range of duties and responsibilities under statutory direction to safeguard and promote the welfare of children in the area who are in need; to promote the upbringing of such children by their families and to provide a range and level of services appropriate to these needs.

These services include:

- assessment of need
- duty system to deal with new referrals for support and advice
- protection of children and young people from abuse and neglect
- provision of services to meet assessed needs of children within early years
- support for children with disabilities, their parents and for those affected by disability
- services to Courts and Children's Hearings
- support programmes for children subject to Supervision Requirements
- foster care, permanency planning and adoption service for 'Looked after' children, including fulfilling responsibilities of the Adoption Agency
- residential care for looked after children
- commissioning of relevant services from the voluntary and independent sector
- Throughcare and Aftercare services
- lead on integrated Children's Services planning
- development of Corporate Parenting agenda

EDUCATION & CHILDREN'S SERVICES

BUSINESS & RESOURCE SERVICES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	201
-Gross Pay	201
-Supn	36
-NI	23
Single Status	6,347
-Gross Pay	6,347
-Supn	1,019
-NI	375
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	317
Overtime	29
Supply Cover	46
Slippage	(335)
Other Staff Costs	99
TOTAL STAFF COSTS	8,157
PROPERTY COSTS	
Non Domestic Rates	15
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	58
TOTAL PROPERTY COSTS	514
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	3,018
TOTAL SUPPLIES & SERVICES	3,018
TRANSPORT COSTS	
Travel & Subsistence	5
Transport Insurance	0
Car Allowances	85
Contract Car Hire	4
Vehicle Maintenance	3
Pupil Transport	0
Other Transport Costs	5
TOTAL TRANSPORT COSTS	102
TRANSFER PAYMENTS	60
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	192
TOTAL THIRD PARTY PAYMENTS	192
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	64
CFCR	0
GROSS EXPENDITURE	12,107
INCOME	
Internal Recharges	148
Other Grant Income/Subsidy	0
Fees & Charges	246
Contract Income/External Work	0
GROSS INCOME	394
NET EXPENDITURE	11,713

Business & Resources Services

Business Services provide key support functions to front line services in ECS. These functions provide comprehensive support to pupils, parents, families and managers.

The Resource Management Team ensure that forward planning of the Service's property estate is carried out effectively and efficiently to provide buildings which are fit for the provision of modern public services. The Team also provides project support service to all establishments and lead on Business Continuity for the service.

The Finance Support Team support the Service in its financial responsibilities. This includes providing support with the Service's budget process and reporting the financial position. Processing payments and raising invoices to collect Service income including Fostercare Payments, Education Maintenance Allowance payments and collection of Music Tuition fees.

Management of the Janitorial Service and School Crossing Patrollers is also provided.

Contract Management support & guidance is also provided to managers.

As technology leader and business partner, IT has a crucial role in supporting the Council to ensure it's ICT infrastructure (including hardware, software, and information) is a business enabler. IT Supports the Council's drive for service improvement, generation of efficiencies and delivery of business transformation. At the same time it provides a responsive, cost-effective and reliable technology infrastructure to support front line service delivery through business focussed innovation and targeted investment.

EDUCATION & CHILDREN'S SERVICES

CATERING SERVICE

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	211
-Gross Pay	38
-Supn	8
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(3)
Other Staff Costs	0
TOTAL STAFF COSTS	254
PROPERTY COSTS	
Non Domestic Rates	3
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	98
TOTAL PROPERTY COSTS	101
SUPPLIES & SERVICES	
Catering	3,163
Admin Insurance	0
Other Supplies & Services	203
TOTAL SUPPLIES & SERVICES	3,366
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	5
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1,244
Other Third Party Payments	7
TOTAL THIRD PARTY PAYMENTS	1,251
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	4,977
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,695
Contract Income/External Work	0
GROSS INCOME	2,695
NET EXPENDITURE	2,282

The School Meals Service is managed by the Catering Support Team within Education and Children's Services. Delivery of the service is undertaken by our operational partners, Tayside Contracts.

The service includes provision of a lunchtime operation offering a variety of foods that meet the food and nutritional standards required for nursery, primary and secondary pupils. A cash cafeteria system operates in secondary schools where a range of healthier food choices are provided at both break and lunch times.

Support, advice and development are provided to a range of stakeholders in the delivery of appropriate and improving food services in accordance with both the requirements of the Schools (Health Promotion and Nutrition) (Scotland) Act 2007 and the new curriculum Health & Wellbeing outcomes.

From January 2015 Free School Meals will be available to all Primary 1 to Primary 3 pupils.

Income detailed under charges represents monies collected from pupils and staff. The charges for 2014/15 for a standard meal are as follows:

Primary	£1.90
Secondary	£2.05
Adults	£3.00

Breakfast Club services operate in 16 schools.

EDUCATION & CHILDREN'S SERVICES

GRANTS AND INITIATIVES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 465
	-Supn 84
	-NI 34
Teachers	-Gross Pay 238
	-Supn 38
	-NI 16
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	875
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	125
TOTAL SUPPLIES & SERVICES	125
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	12
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	12
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	10
TOTAL THIRD PARTY PAYMENTS	10
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,022
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	702
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	702
NET EXPENDITURE	320

Education and Children's Services receive a number of specific and special grants for particular initiatives. These include Active Schools, Youth Music, Gaelic Education and Education Maintenance Allowance.

Sportscotland provides funding to support the Active Schools initiative within Primary and Secondary Schools. This initiative supports the development of a national framework of professionals responsible for recruiting and developing volunteers, coaches, leaders and teachers to deliver physical activity before, during and after school as well as developing and building capacity in the wider community.

Funding is received from Creative Scotland for the Youth Music Initiative which provides all children the opportunity to access one year's free music tuition by the time they reach 16.

The Scottish Government provide funding to PKC to enable the teaching of the Gaelic Language or teaching other subjects in Gaelic.

Education Maintenance Allowance funding is provided by the Scottish Government for the purpose of providing means-tested financial support to encourage young people from low income households to remain in non advanced post compulsory education.

Funding is also received from various other organisations such as National Museums Scotland, NHS and the Local Action Fund. Funding from these and other funding providers enables the Service to deliver various activities including educational, health promotion, sports and cultural activities.

The net expenditure represents the Council's contribution towards projects part funded through Grants and the income budget for Gaelic held by the Chief Executive's Service.

EDUCATION & CHILDREN'S SERVICES

CULTURAL & COMMUNITY SERVICES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 79
	-Supn 14
	-NI 9
Single Status	-Gross Pay 4,699
	-Supn 848
	-NI 294
Teachers	-Gross Pay 631
	-Supn 105
	-NI 44
Pensions	0
Overtime	62
Supply Cover	84
Slippage	(127)
Other Staff Costs	15
TOTAL STAFF COSTS	6,757
PROPERTY COSTS	
Non Domestic Rates	325
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	131
Metered Water	0
Property Maintenance	14
Other Property Costs	3,725
TOTAL PROPERTY COSTS	4,195
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,146
TOTAL SUPPLIES & SERVICES	1,146
TRANSPORT COSTS	
Travel & Subsistence	5
Transport Insurance	0
Car Allowances	99
Contract Car Hire	0
Vehicle Maintenance	110
Pupil Transport	6
Other Transport Costs	33
TOTAL TRANSPORT COSTS	253
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	6,023
TOTAL THIRD PARTY PAYMENTS	6,023
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	18,374
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	637
Contract Income/External Work	0
GROSS INCOME	637
NET EXPENDITURE	17,737

Cultural and Community Services comprises Cultural Services, Sport and Active Recreation, and Community Learning and Development.

Community Learning and Development includes Adult and Family Learning, Youth Services, and community development and capacity building. Services provided include community based adult learning with literacy, numeracy and core skill programmes for adults; support work with parents and families; and work with young people to support their wider achievement and build confidence, capacity and life skills. The Community Capacity Building Team works in localities from Crieff, Kinross, Highland, Perth South, Fairfield/Muirton, Letham/Hillyland and Blairgowrie. Support to our more vulnerable young people and their families is provided through the Community Link Worker Team and the North Perth Integrated Schools Team.

Cultural Services includes libraries, arts development, museums and galleries, music tuition, archives and local studies. The Arts and Heritage Service is responsible for museums and galleries and collections of nationally recognised significance: Perth Museum and Art Gallery, the Fergusson Gallery and Alyth Museum. The Library Service operates 12 libraries across Perth and Kinross including the AK Bell Library, which houses Archives and Local Studies; and libraries based in our Community Campuses as well as a mobile library service operating 3 routes in rural areas. The Arts Development team offers development and lifelong learning opportunities in a range of arts disciplines and also supports local community arts and arts festivals. The Music Tuition Service delivers instrumental tuition in schools and supports young people through local orchestras and the Youth Music Initiative.

The Sports Development team works in partnership with local community sports clubs, schools and others to promote participation and performance in all aspects of sport across Perth & Kinross. The service delivers the Active Schools programme to increase participation and enjoyment of sport by children and young people in school and through extra-curricular activities. The Outdoor Education team provides a range of opportunities designed to increase access to, and enjoyment of, the unique natural environment. It also manages the Council's two Outdoor Centres at Blackwater and Kinloch Rannoch.

Cultural and Community Services also works in partnership with the two arms-length Trusts, Live Active Leisure and Horsecross Arts Ltd, and with Pitlochry Festival Theatre. These organisations deliver wider leisure and cultural provision across Perth & Kinross.

HOUSING & COMMUNITY CARE

SUMMARY

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	438
-Gross Pay	438
-Supn	78
-NI	49
Single Status	25,290
-Gross Pay	25,290
-Supn	4,550
-NI	1,595
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	93
Other Staff Costs	2,092
Slippage	(497)
TOTAL STAFF COSTS	33,688
PROPERTY COSTS	
Non Domestic Rates	111
Energy Costs	66
Property Insurance	1
Cleaning	129
Metered Water	11
Property Maintenance	487
Other Property Costs	1,812
TOTAL PROPERTY COSTS	2,617
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	3,098
TOTAL SUPPLIES & SERVICES	3,098
TRANSPORT COSTS	
Travel & Subsistence	307
Transport Insurance	0
Car Allowances	295
Contract Car Hire	10
Vehicle Maintenance	3
Other Transport Costs	934
TOTAL TRANSPORT COSTS	1,549
TRANSFER PAYMENTS	40,716
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	46,795
TOTAL THIRD PARTY PAYMENTS	46,795
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	155
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	155
CAPITAL FINANCING/CAPITAL CHARGES	81
CFCR	0
GROSS EXPENDITURE	128,699
INCOME	
Internal Recharges	1,708
Other Grant Income/Subsidy	35,277
Fees & Charges	12,614
Resource Transfer	5,705
Contract Income/External Work	0
TOTAL INCOME	55,304
NET EXPENDITURE	73,395

This page shows the summary budget for Housing & Community Care. Detailed information for Community Care and Housing (General Fund) is provided on the following pages.

Housing & Community Care's vision is:

We're committed to the council's aim that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

Our five service objectives are:

- Provide more and better housing throughout Perth & Kinross.
- Help people to keep living in their own homes and leading lives that are acceptable to them and the community around them.
- Help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.
- Look after homeless people, and vulnerable adults and families, with proper housing, support and protection.
- Spend our money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who are disabled, in poor health, socially excluded or disadvantaged in other ways. We look after them as residents and tenants, make sure that they have access to high quality affordable housing, and help to rebuild communities. We also support vulnerable people who may be the victims of social inequality by helping and encouraging them to develop their own potential, take responsibility for their own welfare and to be independent.

Our work ranges from assessing people's needs and taking care of vulnerable individuals and families, to providing the necessary safeguards for people who may be a risk to themselves or others. We also administer housing and council tax benefits and offer advice in relation to improvements, repairs and adaptations for people who own their homes.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
OLDER PEOPLE

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	10,541
-Gross Pay	1,896
-Supn	597
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	293
Slippage	0
TOTAL STAFF COSTS	13,327
PROPERTY COSTS	
Non Domestic Rates	18
Energy Costs	4
Property Insurance	0
Cleaning	11
Metered Water	0
Property Maintenance	12
Other Property Costs	674
TOTAL PROPERTY COSTS	719
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	567
TOTAL SUPPLIES & SERVICES	567
TRANSPORT COSTS	
Travel & Subsistence	160
Transport Insurance	0
Car Allowances	261
Contract Car Hire	3
Vehicle Maintenance	3
Other Transport Costs	39
TOTAL TRANSPORT COSTS	466
TRANSFER PAYMENTS	3
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	26,193
TOTAL THIRD PARTY PAYMENTS	26,193
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	41,275
INCOME	
Internal Recharges	71
Other Grant Income/Subsidy	0
Fees & Charges	5,761
Resource Transfer	0
TOTAL INCOME	5,832
NET EXPENDITURE	35,443

As part of its Care in the Community strategy, Community Care provides a wide range of services for older people, including the following:-

Community Support Services

Locality Community Care teams support people to decide what they want to improve about their situation and the support they need to do so. This motivates people to achieve their potential by determining their own goals, and realising them through the support of the community, their families, and a range of Council and Voluntary Sector resources and services. Monitoring and reviewing change and risk is part of the process. Equipment and adaptations to the person's home environment to maintain independence is an integral part of the service. Where people are no longer able to remain at home, social workers work with them and their families to facilitate admission to an appropriate care home.

In addition Social Workers undertake supervision of private guardians and provide guardianship supervision for people being cared for under the Adults with Incapacity (Scotland) Act 2007.

Social Workers also act as Council Officers under the Adult Support and Protection (Scotland) Act 2007 and in partnership with other agencies and adults at risk of harm to ensure they are safe.

Care at Home

Care at home is provided through Reablement and Mainstream provision of personal care support to older people. Direct Payments play a significant part in ensuring that people have the independence to organise their own care and the support to engage in social and community activity where required.

Telecare

An ever increasing range of electronic and technical devices can be fitted and linked to a personal responder service to support independence at home and reduce the risk of harm.

Day Services / Opportunities

Day Centre Services are provided and commissioned in a number of centres across Perth and Kinross. This extends to the provision of transport to enable the attendance of the most frail and vulnerable. These centres play an important role in preventing isolation, promoting mental health and physical well-being and providing respite for carers. There is now a greater emphasis on introducing people to activities already taking place in the community and supporting individuals and small groups to decide how they want to spend their time, following the national agenda around personalisation.

Care Homes

The Service runs care homes in Perth, Aberfeldy and Auchterarder where people who can no longer live in their own home receive the support and care that they need. Care extends to the end of life in conjunction with the Community Nursing Service. People are supported to continue with their own interests as far as possible and relatives are welcome to play a part in their care if they wish. The service also purchases a significant number of care home placements from the private and voluntary sector.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH A PHYSICAL OR SENSORY IMPAIRMENT

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	805
-Gross Pay	145
-Supn	56
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	0
TOTAL STAFF COSTS	1,006
PROPERTY COSTS	
Non Domestic Rates	16
Energy Costs	0
Property Insurance	1
Cleaning	4
Metered Water	0
Property Maintenance	0
Other Property Costs	28
TOTAL PROPERTY COSTS	49
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	153
TOTAL SUPPLIES & SERVICES	153
TRANSPORT COSTS	
Travel & Subsistence	19
Transport Insurance	0
Car Allowances	0
Contract Car Hire	7
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	26
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1,873
TOTAL THIRD PARTY PAYMENTS	1,873
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,107
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	584
Resource Transfer	0
TOTAL INCOME	584
NET EXPENDITURE	2,523

As part of its Care in the Community strategy, Community Care provides a wide range of services for people with a physical or sensory impairment, including the following:-

Community Support Services

Locality Community Care teams support people to decide what they want to improve about their situation and the support they need to do so. This motivates people to achieve their potential by determining their own goals, and realising them through the support of the community, their families, and a range of Council and Voluntary Sector resources. Monitoring and reviewing change and risk is part of the process as is the provision of adaptations to the person's home environment to maintain independence. Where people are no longer able to remain at home, social workers work with them and their families to facilitate admission to an appropriate care home.

People with sensory impairment received a similar service from the Perth and Kinross Society for the Blind and the Tayside Association for the Deaf, commissioned by the Council through Service Level Agreements.

Social Workers also act as Council Officers under the Adult Support and Protection (Scotland) Act 2007 and in partnership with other agencies deliver services to adults at risk of harm to ensure they are safe.

Care at Home

Care at home is provided through Reablement and Mainstream provision of personal care support to people with physical disability. Direct Payments play a significant part in ensuring that people have the independence to organise their own care and the support to engage in social and community activity where required.

Telecare

An ever increasing range of electronic and technical devices can be fitted and linked to a personal responder service to support independence at home and reduce the risk of harm.

Day Services / Opportunities

Day Centre Services are provided and commissioned in a number of centres across Perth and Kinross. This extends to the provision of transport to enable the attendance of the most frail and vulnerable. These centres play an important role in preventing isolation, promoting mental health and physical well-being and providing respite for carers. There is now a greater emphasis on introducing people to activities already taking place in the community and supporting individuals and small groups to decide how they want to spend their time following the national agenda around personalisation.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH LEARNING DISABILITIES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 2,624
	-Supn 472
	-NI 153
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Other Staff Costs	93
Slippage	0
TOTAL STAFF COSTS	3,342
PROPERTY COSTS	
Non Domestic Rates	2
Energy Costs	2
Property Insurance	0
Cleaning	5
Metered Water	0
Property Maintenance	6
Other Property Costs	52
TOTAL PROPERTY COSTS	67
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	65
TOTAL SUPPLIES & SERVICES	65
TRANSPORT COSTS	
Travel & Subsistence	40
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	362
TOTAL TRANSPORT COSTS	402
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	11,343
TOTAL THIRD PARTY PAYMENTS	11,343
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	15,219
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	619
Resource Transfer	0
TOTAL INCOME	619
NET EXPENDITURE	14,600

Social Work Assessment Staff work with service users and their carers/families to identify their needs and the support they require.

Day care provision, respite care and supported living and residential/nursing home provision for people who cannot live safely in their own homes is provided or purchased as appropriate by the Service. We also support people to access Direct payments.

Direct day service provision is provided through day opportunities teams. There is also a training and employment team. We also have a day care centre of excellence for those with very complex disabilities.

The direction of the service is currently informed by the development of a Charter for Learning Disabilities, completed in conjunction with users and carers.

The service also currently commissions a short break respite service.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH MENTAL HEALTH NEEDS

		2014/15 FINAL BUDGET £'000
STAFF COSTS		
Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	991
	-Supn	179
	-NI	68
Teachers	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Other Staff Costs		5
Slippage		0
TOTAL STAFF COSTS		1,243
PROPERTY COSTS		
Non Domestic Rates		1
Energy Costs		1
Property Insurance		0
Cleaning		1
Metered Water		0
Property Maintenance		0
Other Property Costs		60
TOTAL PROPERTY COSTS		63
SUPPLIES & SERVICES		
Catering		0
Admin Insurance		0
Other Supplies & Services		71
TOTAL SUPPLIES & SERVICES		71
TRANSPORT COSTS		
Travel & Subsistence		26
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		0
TOTAL TRANSPORT COSTS		26
TRANSFER PAYMENTS		
		0
THIRD PARTY PAYMENTS		
Payments to Contractors		0
Other Third Party Payments		2,447
TOTAL THIRD PARTY PAYMENTS		2,447
SUPPORT SERVICES		
Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0
CAPITAL FINANCING/CAPITAL CHARGES		
		0
CFCR		
		0
GROSS EXPENDITURE		3,850
INCOME		
Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		303
Resource Transfer		0
TOTAL INCOME		303
NET EXPENDITURE		3,547

Mental Health Social Work Services work in partnership with NHS Tayside in assessing need and providing support to people with a severe and/or enduring mental illness.

Social work professionals within the Mental Health Team are now based in 3 Community Mental Health Team locations throughout Perthshire – Coupar Angus (north), Crieff (south) and Perth City. Each Community Mental Health Team has a senior practitioner who manages the social work staff within the team. The senior practitioners are qualified mental health officers and are responsible for carrying out statutory duties in line with all relevant mental health legislation as well as managing staff.

Additionally, the service currently employs senior practitioners in old age psychiatry and learning disabilities.

Day care services are provided in conjunction with partner agencies throughout Perth & Kinross.

The Mental Health Assessment Care Management and Day Care Services are currently undergoing a period of review.

**HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
SUPPORT SERVICES**

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	79
-Gross Pay	14
-Supn	9
-NI	9
Single Status	212
-Gross Pay	38
-Supn	20
-NI	20
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	186
Slippage	0
TOTAL STAFF COSTS	558
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	26
TOTAL SUPPLIES & SERVICES	26
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	134
TOTAL THIRD PARTY PAYMENTS	134
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	720
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	300
Resource Transfer	5,705
TOTAL INCOME	6,005
NET EXPENDITURE	(5,285)

This section comprises Community Care Management and Resource Transfer Income.

Resource Transfer - As part of the process of transferring the balance of care from in-patient to care in the community NHS Tayside transferred resources to the Council. This allows the Council to commission alternative care and services to facilitate the resettlement of patients in the community. Most of the services funded by resource transfer are committed to funding professional staff, nursing home places and block contracts.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH AN ADDICTION

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 536
	-Supn 96
	-NI 38
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	0
TOTAL STAFF COSTS	670
PROPERTY COSTS	
Non Domestic Rates	17
Energy Costs	0
Property Insurance	0
Cleaning	10
Metered Water	0
Property Maintenance	0
Other Property Costs	62
TOTAL PROPERTY COSTS	89
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	25
TOTAL SUPPLIES & SERVICES	25
TRANSPORT COSTS	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	7
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	27
TRANSFER PAYMENTS	1
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	87
TOTAL THIRD PARTY PAYMENTS	87
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	899
INCOME	
Internal Recharges	32
Other Grant Income/Subsidy	0
Fees & Charges	325
Resource Transfer	0
TOTAL INCOME	357
NET EXPENDITURE	542

This section relates to the activities of the Drug and Alcohol team who provide a range of interventions for adults with complex substance misuse problems in close partnership with the Health Service Drug Problem and Alcohol Problem teams - also based in Highland House. Assessments of individual need as well as possible risk to children through Parental Substance misuse are undertaken, while direct support is offered through counselling, access to alternative therapies, motivational interviewing and advice and guidance. These are offered as part of a Care Plan or Care and Treatment plan for those requiring health and social care intervention. Over the next 12 months, the team will develop further services, particularly in relation to Community Detox, as they endeavour to move away from costly residential solutions for "the few" to more intensive, local solutions for those who require them.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
CRIMINAL JUSTICE SERVICES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 1,899
	-Supn 342
	-NI 139
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	1
Other Staff Costs	126
Slippage	0
TOTAL STAFF COSTS	2,507
PROPERTY COSTS	
Non Domestic Rates	31
Energy Costs	1
Property Insurance	0
Cleaning	11
Metered Water	0
Property Maintenance	0
Other Property Costs	133
TOTAL PROPERTY COSTS	176
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	32
TOTAL SUPPLIES & SERVICES	32
TRANSPORT COSTS	
Travel & Subsistence	30
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	30
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	205
TOTAL THIRD PARTY PAYMENTS	205
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,950
INCOME	
Internal Recharges	23
Other Grant Income/Subsidy	1,572
Fees & Charges	820
Contract Income/External Work	0
TOTAL INCOME	2,415
NET EXPENDITURE	535

The Criminal Justice Services (CJS) is delivered by Perth & Kinross Council yet funded, in the main, through the Scottish Government (via the Tayside Criminal Justice Authority).

CJS provide a range of reports, assessments, advice and information to Courts and to the Parole Board as well as Supervision, Probation, Community Service and Supervised Attendance Orders. Recently these have been wrapped up into a single Community Payback sentence with the additional sanction of electronic monitoring for those who breach their orders (as per "Protecting Scotland's Communities"). Regular assessment of the needs of/risks posed by long term prisoners continue to play an important part in the work of Criminal Justice staff as does supervision of them in the community post-sentence.

Through the use of innovative yet robust approaches to offending behaviour and through the medium of close working partnerships CJS contributes significantly to improving the safety of communities.

Recent local developments such as the use of Structured Deferred Sentences for young people aged 16 to 21 (Right Track) are contributing directly to improved levels of compliance with orders.

Teams are located in St Martins House, St Catherine's Road and Perth and Castle Huntly Prisons. An integrated model of supervision provides a continuum of support and assessment throughout the teenage years and into adulthood for offenders with more complex needs.

The service has now been extended to include our Community Safety teams within the same line management structure to ensure greater synergies across the Council and its Community Safety partners.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
MANAGEMENT

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	79
-Supn	14
-NI	8
Single Status -Gross Pay	0
-Supn	0
-NI	0
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	50
Slippage	0
TOTAL STAFF COSTS	151

This section covers the costs of the Housing Head of Service to the General Fund.

PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1
TOTAL SUPPLIES & SERVICES	1

TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0

TRANSFER PAYMENTS	0
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THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	209
TOTAL THIRD PARTY PAYMENTS	209

SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES	0
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CFCR	0
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GROSS EXPENDITURE	361
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INCOME	
Internal Recharges	51
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	51

NET EXPENDITURE	310
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HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
BENEFITS ADMINISTRATION

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	790
	-Supn	142
	-NI	50
Teachers	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Other Staff Costs		234
Slippage		0
TOTAL STAFF COSTS		1,216

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	31
TOTAL SUPPLIES & SERVICES	31

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2

TRANSFER PAYMENTS

38,675

THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	1
TOTAL THIRD PARTY PAYMENTS	1

SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES

0

CFCR

0

GROSS EXPENDITURE

39,925

INCOME

Internal Recharges	45
Other Grant Income Subsidy	33,369
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	33,414

NET EXPENDITURE

6,511

Benefits Administration comprises the following component elements:-

Housing Benefits & Council Tax Reduction Scheme

Housing Benefits has been the second largest increase in growth in any area of Social Security over the last decade. It is essential that a high degree of control is exercised to ensure that recipients are awarded their proper entitlement and that resources are targeted where most required.

The Exchequer makes a cash limited grant towards administration costs.

The management of Benefits is extremely complex and must be handled in a sympathetic, fair, yet firm manner, thus reflecting the obligation to the national and local taxpayer.

The UK Government's deficit reduction plans and Welfare Reform agenda brings radical and fundamental change to the Benefit system. This brings significant challenge and demand in terms of Benefit administration.

Appropriate systems and procedures have been put in place over recent years to minimise fraud and improve overpayments recovery.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
LOCAL TAXES

2014/15

**FINAL
BUDGET
£'000**

STAFF COSTS

Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	842
	-Supn	152
	-NI	55
Teachers	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		17
Other Staff Costs		22
Slippage		0
TOTAL STAFF COSTS		1,088

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	197
TOTAL SUPPLIES & SERVICES	197

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	3

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	28
TOTAL THIRD PARTY PAYMENTS	28

SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES

	0
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CFCR

	0
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GROSS EXPENDITURE 1,316

INCOME

Internal Recharges	48
Other Grant Income Subsidy	0
Fees & Charges	771
Contract Income/External Work	0
TOTAL INCOME	819

NET EXPENDITURE 497

The Revenues (Local Taxes) Section is responsible for the billing of Council Tax (69,784 domestic properties) and Non-Domestic Rates (7,976 non-domestic properties), along with the collection and recovery of Council Tax, Non-Domestic Rates and Community Charge. A very high level of collection and recovery of Local Taxes is vital to the delivery of frontline Council services to the public.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
WELFARE RIGHTS

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	424
-Gross Pay	76
-Supn	29
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	52
Slippage	0
TOTAL STAFF COSTS	581
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	20
TOTAL SUPPLIES & SERVICES	20
TRANSPORT COSTS	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	6
TRANSFER PAYMENTS	593
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,200
INCOME	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	1,200

The Welfare Rights Team provides free, confidential and impartial welfare rights advice, financial assessment and appeals representation service to the residents of Perth & Kinross.

A welfare rights service is fundamental to a fair Charging Policy and to preventing and alleviating poverty in our community.

The Welfare Rights Team generated £3.62 million within the local community in the year 2012/13.

Additionally, from April 2013, the administration of Crisis Grants and Community Care Grants, as part of the Scottish Welfare Fund, is also undertaken.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
COMMUNITY WARDENS

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	537
-Supn	97
-NI	37
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	74
Slippage	0
TOTAL STAFF COSTS	745
PROPERTY COSTS	
Non Domestic Rates	9
Energy Costs	2
Property Insurance	0
Cleaning	2
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	13
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	34
TOTAL SUPPLIES & SERVICES	34
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	5
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	5
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	144
TOTAL THIRD PARTY PAYMENTS	144
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	941
INCOME	
Internal Recharges	11
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	11
NET EXPENDITURE	930

Safer Communities

The budget covers the provision of Anti Social Noise and Behaviour Services within Housing and Community Care.

The Investigations Team deals with anti social behaviour issues across all tenures and seeks appropriate solutions, working in partnership with other agencies. Three teams of Community Wardens in Letham/Hillyland, Muirton/North Muirton and Rattray act as the eyes and ears of the community, provide reassurance and work with partners to resolve issues.

HOUSING & COMMUNITY CARE SERVICES
HOUSING (GENERAL FUND)
SITES FOR TRAVELLING PEOPLE

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	20
-Gross Pay	4
-Supn	1
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	0
TOTAL STAFF COSTS	25
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	1
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	2
Other Property Costs	2
TOTAL PROPERTY COSTS	5
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1
TOTAL SUPPLIES & SERVICES	1
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	32
CFCR	
	0
GROSS EXPENDITURE	63
INCOME	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	111
Contract Income/External Work	0
TOTAL INCOME	111
NET EXPENDITURE	(48)

Sites for Gypsy Travellers

This budget reflects the provision and management of travelling persons sites at Double Dykes, Perth and Bobbin Mill, Pitlochry. We employ a Gypsy Traveller Site Manager to manage the site at Double Dykes which has 20 chalets. The Bobbin Mill site has 6 and is managed by the North Area Housing Team.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
HOMELESSNESS

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 1,330
	-Supn 239
	-NI 87
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	75
Other Staff Costs	269
Slippage	0
TOTAL STAFF COSTS	2,000
PROPERTY COSTS	
Non Domestic Rates	6
Energy Costs	55
Property Insurance	0
Cleaning	60
Metered Water	11
Property Maintenance	467
Other Property Costs	774
TOTAL PROPERTY COSTS	1,373
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	445
TOTAL SUPPLIES & SERVICES	445
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	11
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	11
TRANSFER PAYMENTS	171
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	136
TOTAL THIRD PARTY PAYMENTS	136
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	49
CFCR	0
GROSS EXPENDITURE	4,185
INCOME	
Internal Recharges	29
Other Grant Income Subsidy	336
Fees & Charges	2,529
Contract Income/External Work	0
TOTAL INCOME	2,894
NET EXPENDITURE	1,291

This budget reflects the Council's statutory duty to provide a service to people who are homeless or threatened with homelessness. The Homeless Service assess approximately 1,000 homeless applications each year, provides a comprehensive advice and assistance service, manages a pool of 289 properties for use as temporary accommodation and provides a Resettlement Service to homeless people. In addition, the service provides a 24 hour emergency standby service and manages a 30 bedroomed supported hostel and an 8 bedroom supported hostel for families with young children.

Staff within the Homeless Service work closely with the Area Housing and Social Housing Access Teams to prevent homelessness and to ensure that tenants are offered the necessary support and assistance to sustain tenancies and are able to access affordable and well managed accommodation in the private sector. This work with the private sector includes administering the Rent Bond Guarantee Scheme, PKC Lets - a not for profit social housing lettings agency, and providing impartial advice to private landlords and tenants to resolve tenancy problems.

Tenancy sustainment and early intervention continue to be priorities for the service to prevent homelessness.

HOUSING & COMMUNITY CARE

STRATEGY & SUPPORT

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	280
-Gross Pay	50
-Supn	32
-NI	3,739
Single Status	672
-Gross Pay	265
-Supn	0
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	688
Slippage	(497)
TOTAL STAFF COSTS	5,229
PROPERTY COSTS	
Non Domestic Rates	11
Energy Costs	0
Property Insurance	0
Cleaning	25
Metered Water	0
Property Maintenance	0
Other Property Costs	27
TOTAL PROPERTY COSTS	63
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,430
TOTAL SUPPLIES & SERVICES	1,430
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	6
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	533
TOTAL TRANSPORT COSTS	543
TRANSFER PAYMENTS	1,273
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	3,995
TOTAL THIRD PARTY PAYMENTS	3,995
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	155
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	155
CAPITAL FINANCING/CAPITAL CHARGES	
CFCR	0
GROSS EXPENDITURE	12,688
INCOME	
Internal Recharges	1,398
Other Grant Income/Subsidy	0
Fees & Charges	491
Resource Transfer	0
TOTAL INCOME	1,889
NET EXPENDITURE	10,799

Strategic commissioning and support services include the costs associated with centralised management and support services to enable frontline staff to effectively carry out statutory duties and deliver quality services directly to the public. This page summarises the budgets of the various teams within the two areas of Strategic Planning & Commissioning and Finance & Business Support:

Strategic Commissioning

This includes Planning & Policy, Strategic Commissioning and Community Regeneration.

Planning, Policy & Strategic Commissioning

Planning & Commissioning consists of two teams - Planning & Policy and Contracting & Commissioning – who deal with the preparation and production of strategies across the service and joint strategies, including the Joint Commissioning Plan, and the commissioning, tendering and contract monitoring of a range of commissioned services across Housing and Community Care. The strategic nature of the business involves joint working with the service and external partner organisations, private and third sectors.

Community Regeneration

The main budget element within Community Regeneration relates to the funding of private sector housing improvements and adaptations via the Private Sector Housing Grant.

Customer and Community Engagement

This includes supporting and developing tenant, service user and carer participation and engagement. It also includes supporting and managing the customer liaison/complaints and communications across the service.

Centre for Innovation

This is the most radical initiative to date in terms of our approach to employee engagement, cultural evolution and driving forward a renewed and re-energised focus on innovation and improvement at strategic, operational and individual levels. Whilst the long term view is to further develop the systematic and strategic approach to innovation and improvement, the initial focus is on placing innovation and improvement at the heart of everyday business for all.

Finance & Business Support

Finance & Support Services include a range of support services for Housing & Community Care. These services work together to provide the support infrastructure required to enable front line services to deliver quality services and make a positive difference to the lives of service users, carers and communities. In addition these services provide the capacity and expertise for Housing & Community Care improvement and transformational agendas to be delivered. The service areas which work together within Finance & Support Services are:

- Finance & Business Support
- Learning & Organisational Development
- Performance & Business Improvement

In addition the Head of Finance & Support Services also has the lead responsibility for the following Council Services:

- Local Taxes
- Housing Benefits and Council Tax Reduction Scheme
- Welfare Rights Service
- Procurement (see below)
- Customer Service Centre (see below)

Procurement

The team undertakes strategic procurement activity across the Council together with the implementation of e-procurement.

Customer Service Centre

Provides customers with one of the first points of telephone and e-mail contact with the Council and comprehensive customer services at the Customer Service Point in Pullar House.

THE ENVIRONMENT SERVICE

SUMMARY

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	516
	- Supn	93
	- NI	58
Single Status	- Gross Pay	19,689
	- Supn	3,547
	- NI	1,377
Craft Workers	- Gross Pay	401
	- Supn	72
	- NI	27
Pensions		0
Overtime		596
Slippage		(450)
Other Staff Costs		1,603
TOTAL STAFF COSTS		27,529

PROPERTY COSTS

Non Domestic Rates	1,692
Energy Costs	4,595
Property Insurance	8
Cleaning	233
Metered Water	921
Property Maintenance	5,059
Other Property Costs	4,803
TOTAL PROPERTY COSTS	17,311

SUPPLIES & SERVICES

Catering	0
Admin Insurance	152
Other Supplies & Services	12,957
TOTAL SUPPLIES & SERVICES	13,109

TRANSPORT COSTS

Travel & Subsistence	89
Transport Insurance	0
Car Allowances	136
Contract Car Hire	159
Vehicle Maintenance	0
Other Transport Costs	6,916
TOTAL TRANSPORT COSTS	7,300

TRANSFER PAYMENTS 183

THIRD PARTY PAYMENTS

Payments to Contractors	622
Other Third Party Payments	19,766
TOTAL THIRD PARTY PAYMENTS	20,388

SUPPORT SERVICES

Professional & Engineering Services	31
Admin Recharge	3,278
Central Support	0
TOTAL SUPPORT SERVICES	3,309

CAPITAL FINANCING/CAPITAL CHARGES 2,739

CFCR 0

GROSS EXPENDITURE 91,868

INCOME

Capital	936
Internal Recharges	12,722
Other Grant Income/Subsidy	376
Fees & Charges	14,897
Contract Income/External Work	0
TOTAL INCOME	28,931

NET EXPENDITURE 62,937

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it the Environment Service's primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. To promote sustainable development
2. To develop and support a thriving and inclusive economy and promote Perth & Kinross as a place to live, work and visit
3. To manage, maintain and enhance the public realm and provide safe and convenient access for all users
4. To protect and promote the health, safety and well being of communities
5. To provide efficient and effective service delivery

THE ENVIRONMENT SERVICE

STRUCTURES & FLOODING

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	455
	- Supn	82
	- NI	36
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		5
TOTAL STAFF COSTS		578

PROPERTY COSTS

Non Domestic Rates	0	
Energy Costs	0	
Property Insurance	0	
Cleaning	0	
Metered Water	0	
Property Maintenance	0	
Other Property Costs	0	
TOTAL PROPERTY COSTS		0

SUPPLIES & SERVICES

Catering	0	
Admin Insurance	0	
Other Supplies & Services	243	
TOTAL SUPPLIES & SERVICES		243

TRANSPORT COSTS

Travel & Subsistence	1	
Transport Insurance	0	
Car Allowances	6	
Contract Car Hire	0	
Vehicle Maintenance	0	
Other Transport Costs	0	
TOTAL TRANSPORT COSTS		7

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0	
Other Third Party Payments	625	
TOTAL THIRD PARTY PAYMENTS		625

SUPPORT SERVICES

Professional & Engineering Services	0	
Admin Recharge	60	
Central Support	0	
TOTAL SUPPORT SERVICES		60

CAPITAL FINANCING/CAPITAL CHARGES

CFCR	0
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GROSS EXPENDITURE	1,596
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INCOME

Capital	214	
Internal Recharges	0	
Other Grant Income/Subsidy	0	
Fees & Charges	10	
Contract Income/External Work	0	
TOTAL INCOME		224

NET EXPENDITURE	1,372
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The Structures and Flooding Team maintains road structures such as bridges, culverts and retaining walls, strengthening or replacing these where appropriate and installing new structures. The team is also responsible for the technical approval of new structures proposed by external developers. The Council currently maintains around 970 such structures for the benefit of residents and visitors. The Team also has responsibility for developing flood studies; implementing flood alleviation schemes; assessing, clearing and repairing water courses; and implementing the requirements of the Flood Risk Management (Scotland) Act 2009.

THE ENVIRONMENT SERVICE

TRAFFIC & NETWORK

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	610
	- Supn	110
	- NI	45
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		7
Slippage		0
Other Staff Costs		11
TOTAL STAFF COSTS		783

PROPERTY COSTS

Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		0

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		40
TOTAL SUPPLIES & SERVICES		40

TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		10
Contract Car Hire		3
Vehicle Maintenance		0
Other Transport Costs		1
TOTAL TRANSPORT COSTS		15

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		746
TOTAL THIRD PARTY PAYMENTS		746

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		90
Central Support		0
TOTAL SUPPORT SERVICES		90

CAPITAL FINANCING/CAPITAL CHARGES

		41
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CFCR		0
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GROSS EXPENDITURE		1,715
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INCOME

Capital		69
Internal Recharges		31
Other Grant Income/Subsidy		0
Fees & Charges		45
Contract Income/External Work		0
TOTAL INCOME		145

NET EXPENDITURE		1,570
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The Traffic and Network Team has responsibility for ensuring the public road network is managed to provide as safe conditions as possible for all road users. It also manages all activity on the public road network, both by contractors and public utilities. The team endeavours to support the efficient and sustainable use of the road network through appropriate speed and traffic management, traffic signing and road markings. The team also seeks to make particular improvements to facilities for more vulnerable road users such as people with disabilities, cyclists and pedestrians, and promotes the greater use of more sustainable transport modes such as walking, cycling and public transport. Urban traffic controls systems cover all traffic signals, pedestrian and cycle crossings.

THE ENVIRONMENT SERVICE

ROADS MAINTENANCE

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	481
	- Supn	87
	- NI	36
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		45
Slippage		0
Other Staff Costs		44
TOTAL STAFF COSTS		693

PROPERTY COSTS

Non Domestic Rates		2
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		40
TOTAL PROPERTY COSTS		42

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		171
TOTAL SUPPLIES & SERVICES		171

TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		8
Contract Car Hire		55
Vehicle Maintenance		0
Other Transport Costs		20
TOTAL TRANSPORT COSTS		84

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		6,522
TOTAL THIRD PARTY PAYMENTS		6,522

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		73
Central Support		0
TOTAL SUPPORT SERVICES		73

CAPITAL FINANCING/CAPITAL CHARGES

CFCR		0
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GROSS EXPENDITURE		7,585
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INCOME

Capital		396
Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		456
Contract Income/External Work		0
TOTAL INCOME		852

NET EXPENDITURE		6,733
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The Roads Maintenance Partnership is a shared service arrangement comprising elements of Perth & Kinross Council and Tayside Contracts and has responsibility for maintaining over 1500 miles of public road network (including footways) in a safe condition, thus maintaining its value as a vital asset and providing best value to the Council. The partnership is responsible for carrying out structural maintenance including road reconstruction; resurfacing; surface dressing; retaining wall repairs; remedial earthworks and other repair/replacement measures to safeguard the integrity of the roads infrastructure for the benefit of residents and visitors. The partnership also carries out routine inspection of the road network and cyclical maintenance such as line refreshing and cleaning out gullies. The partnership also provides the Council's winter maintenance service to preserve essential services and economic activities throughout the winter and its reactive response to flooding events.

THE ENVIRONMENT SERVICE

STREET LIGHTING

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	113
	- Supn	20
	- NI	8
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		1
Slippage		0
Other Staff Costs		36
TOTAL STAFF COSTS		178

PROPERTY COSTS

Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		5
TOTAL PROPERTY COSTS		5

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		1
TOTAL SUPPLIES & SERVICES		1

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		2
Contract Car Hire		7
Vehicle Maintenance		0
Other Transport Costs		0
TOTAL TRANSPORT COSTS		9

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		1,748
TOTAL THIRD PARTY PAYMENTS		1,748

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		17
Central Support		0
TOTAL SUPPORT SERVICES		17

CAPITAL FINANCING/CAPITAL CHARGES

		0
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GROSS EXPENDITURE

1,958

INCOME

Capital		0
Internal Recharges		20
Other Grant Income/Subsidy		0
Fees & Charges		0
Contract Income/External Work		0
TOTAL INCOME		20

NET EXPENDITURE

1,938

Perth & Kinross Council and Dundee City Council are undertaking a unique approach to street lighting service provision which has seen the local authorities collaborate and partner together along with Tayside Contracts to provide a public/private partnership approach to deliver an integrated street lighting service. This involves the design, installation and maintenance of street lighting and illuminated signs for the benefit of residents and visitors. The team approves all street lighting designs for all new housing developments and is working proactively to harness new technology to reduce energy consumption.

All told around 25,000 street lamps and 2,000 illuminated signs are managed by the partnership. The partnership is committed to maintaining and where possible improving the high level of service provided in the operation and maintenance of this asset. The Partnership has been successful in reducing the cost of providing the street lighting service and will continue to seek to do so.

The issue of sustainability is a major consideration in the provision of the street lighting function and the Partnership will continue to review alternative energy sources, energy efficiency devices and the use of recycled and alternative materials. Through its electricity consumption, Street Lighting contributes to approximately 20% of the Councils overall Carbon footprint and the partnership will play a major part in offering up initiatives to help both Councils meet their obligations and targets in relation to the Carbon Reduction Commitment Legislation.

THE ENVIRONMENT SERVICE

PARKING SERVICES

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	437
	- Supn	79
	- NI	27
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		2
Slippage		0
Other Staff Costs		1
TOTAL STAFF COSTS		546

PROPERTY COSTS

Non Domestic Rates	337
Energy Costs	33
Property Insurance	0
Cleaning	0
Metered Water	22
Property Maintenance	5
Other Property Costs	730
TOTAL PROPERTY COSTS	1,127

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	1,667
TOTAL SUPPLIES & SERVICES	1,667

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	17
TOTAL TRANSPORT COSTS	17

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	108
TOTAL THIRD PARTY PAYMENTS	108

SUPPORT SERVICES

Professional & Engineering Services	31
Admin Recharge	181
Central Support	0
TOTAL SUPPORT SERVICES	212

CAPITAL FINANCING/CAPITAL CHARGES

	0
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CFCR

GROSS EXPENDITURE	3,677
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INCOME

Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	3,727
Contract Income/External Work	0
TOTAL INCOME	3,727

NET EXPENDITURE	(50)
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This budget provides for the associated operational costs of running and maintaining the Council's on-street and off-street parking facilities, offset by income generated from pay and display parking, parking permits and penalty charge notices.

The Council's approved policy for fixing parking charges is to:-

- ensure that the Parking Services Account is self-financing.
- restrict demand for limited road space at peak traffic periods.
- to help create favourable operating conditions for public transport.

The budget for Capital Financed from Current Revenue (CFCR) relates to expenditure on the improvement, upgrading and provision of car parks.

THE ENVIRONMENT SERVICE

ROADS INFRASTRUCTURE

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	137
	- Supn	25
	- NI	11
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		2
TOTAL STAFF COSTS		175

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	1
TOTAL SUPPLIES & SERVICES	1

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	17
Central Support	0
TOTAL SUPPORT SERVICES	17

CAPITAL FINANCING/CAPITAL CHARGES

CFCR	0
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GROSS EXPENDITURE

	195
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INCOME

Capital	0
Internal Recharges	195
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	195

NET EXPENDITURE

	0
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The Roads Infrastructure Team is responsible for the management, co-ordination and delivery of some of the Council's major roads and environmental improvement schemes. These schemes are funded from the Council's Capital Budget. The team also manages the current Term Commission Framework for consulting engineers on behalf of the Environment Service.

THE ENVIRONMENT SERVICE
PUBLIC TRANSPORT UNIT

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	334
	- Supn	60
	- NI	26
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		2
TOTAL STAFF COSTS		422

PROPERTY COSTS

Non Domestic Rates	46	
Energy Costs	4	
Property Insurance	0	
Cleaning	42	
Metered Water	0	
Property Maintenance	69	
Other Property Costs	23	
TOTAL PROPERTY COSTS		184

SUPPLIES & SERVICES

Catering	0	
Admin Insurance	0	
Other Supplies & Services	31	
TOTAL SUPPLIES & SERVICES		31

TRANSPORT COSTS

Travel & Subsistence	0	
Transport Insurance	0	
Car Allowances	1	
Contract Car Hire	1	
Vehicle Maintenance	0	
Other Transport Costs	0	
TOTAL TRANSPORT COSTS		2

TRANSFER PAYMENTS 183

THIRD PARTY PAYMENTS

Payments to Contractors	0	
Other Third Party Payments	2,719	
TOTAL THIRD PARTY PAYMENTS		2,719

SUPPORT SERVICES

Professional & Engineering Services	0	
Admin Recharge	76	
Central Support	0	
TOTAL SUPPORT SERVICES		76

CAPITAL FINANCING/CAPITAL CHARGES

CFCR 0

GROSS EXPENDITURE 3,617

INCOME

Capital	0	
Internal Recharges	263	
Other Grant Income/Subsidy	0	
Fees & Charges	805	
Contract Income/External Work	0	
TOTAL INCOME		1,068

NET EXPENDITURE 2,549

Payments are made to bus operators under subsidy agreements, the majority of which are the result of competitive tendering, for the provision of local bus services which the Council considers are socially necessary and which are not provided on a commercial basis. These subsidy agreements are operated in accordance with the requirements of the Transport Act 1985.

The government published the Transport (Scotland) Act 2001 providing Councils with additional duties & powers with regard to providing bus services. Meeting the demands of the new Act which recognises the key principle of best value will be a major challenge for the Public Transport Unit.

Transport Infrastructure

Provision is made within the Property Costs Head for expenditure on Bus Stops, Waiting Shelters and Blairgowrie Bus Station and within Supplies and Services for expenditure on Public Transport Information.

THE ENVIRONMENT SERVICE
ENVIRONMENT DIRECTORATE & SUPPORT

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	516
	- Supn	93
	- NI	58
Single Status	- Gross Pay	1,835
	- Supn	330
	- NI	126
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		17
Slippage		(405)
Other Staff Costs		100
TOTAL STAFF COSTS		2,670

PROPERTY COSTS

Non Domestic Rates	0	
Energy Costs	0	
Property Insurance	0	
Cleaning	0	
Metered Water	0	
Property Maintenance	0	
Other Property Costs	1	
TOTAL PROPERTY COSTS		1

SUPPLIES & SERVICES

Catering	0	
Admin Insurance	44	
Other Supplies & Services	455	
TOTAL SUPPLIES & SERVICES		499

TRANSPORT COSTS

Travel & Subsistence	4	
Transport Insurance	0	
Car Allowances	4	
Contract Car Hire	84	
Vehicle Maintenance	0	
Other Transport Costs	32	
TOTAL TRANSPORT COSTS		124

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0	
Other Third Party Payments	0	
TOTAL THIRD PARTY PAYMENTS		0

SUPPORT SERVICES

Professional & Engineering Services	0	
Admin Recharge	0	
Central Support	0	
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	3,294
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INCOME

Capital	0	
Internal Recharges	3,281	
Other Grant Income/Subsidy	0	
Fees & Charges	19	
Contract Income/External Work	0	
TOTAL INCOME		3,300

NET EXPENDITURE

	(6)
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This budget comprises the costs associated with Senior Management and Support Services, which assist the effective operation of frontline staff carrying out statutory functions and delivering direct services to the public.

The Directorate manages the human, financial and physical resources, central to monitoring service performance and achieving value for money services. Support Services also deliver a centralised, co-ordinated, financial, administrative, secretarial and clerical support service.

The work of the Directorate and Administration section underpins the quality of service delivery by frontline staff within the Service.

The gross expenditure on this account is recovered across the Services activities by way of an internal recharge.

THE ENVIRONMENT SERVICE

WASTE STRATEGY

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	487
- Supn	88
- NI	38
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	12
Slippage	0
Other Staff Costs	12
TOTAL STAFF COSTS	637
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	166
TOTAL SUPPLIES & SERVICES	166
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	13
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	13
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	123
Central Support	0
TOTAL SUPPORT SERVICES	123
CAPITAL FINANCING/CAPITAL CHARGES	
	39
CFCR	0
GROSS EXPENDITURE	
	978
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	
	978

The Waste Strategy account includes the professional and technical staff and their associated on-costs, required for the delivery of the Council's current Waste strategy, the development of a new 25 year Waste Plan, and the procurement of the Council's waste treatment and disposal requirements.

The statutory requirement to reduce the volume of waste going to landfill requires a significant investment in infrastructure through improved recycling centres and points, and kerbside recycling services. It also requires a focus on educating the public and business community and raising awareness of the problem of waste, via the message 'Reduce, Re-use, Recycle'.

The cleaning of offices (excluding Pullar House) is provided by the Environment Service.

THE ENVIRONMENT SERVICE

FLEET MANAGEMENT

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	0
	- Supn	0
	- NI	0
Craft Workers	- Gross Pay	401
	- Supn	72
	- NI	27
Pensions		0
Overtime		35
Slippage		0
Other Staff Costs		3
TOTAL STAFF COSTS		538

PROPERTY COSTS

Non Domestic Rates		29
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		29

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		572
TOTAL SUPPLIES & SERVICES		572

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		768
TOTAL TRANSPORT COSTS		768

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		162
TOTAL THIRD PARTY PAYMENTS		162

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		309
Central Support		0
TOTAL SUPPORT SERVICES		309

CAPITAL FINANCING/CAPITAL CHARGES

		2,040
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CFCR

		0
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GROSS EXPENDITURE

		4,418
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INCOME

Capital		0
Internal Recharges		4,295
Other Grant Income/Subsidy		0
Fees & Charges		0
Contract Income/External Work		0
TOTAL INCOME		4,295

NET EXPENDITURE

		123
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The management of the Council's vehicle fleet includes procurement in accordance with European Community Directives and ensuring that all vehicles and plant are properly maintained throughout their working lives.

The majority of fleet acquisitions are financed through prudential borrowing although some vehicles are procured through contract vehicle hire arrangements due to their specialist nature. Vehicles and plant are serviced and repaired at Friarton Depot by a dedicated workforce. There are approximately 520 vehicles and trailers on the Council's fleet list ranging in size from car derived vans to minibuses and articulated lorries and some 1000 items of plant/equipment.

Vehicles are provided to customers for a fixed annual sum that includes all finance costs, servicing, repairs, road fund licence, insurance and MOTs. Each category of vehicle has a predetermined policy life that ensures replacement before the cost of repairs and maintenance becomes uneconomic.

The fleet account has arrangements with a number of external organisations to manage their vehicles and supply fuel.

THE ENVIRONMENT SERVICE

OPERATIONS

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	5,512
	- Supn	993
	- NI	311
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		388
Slippage		0
Other Staff Costs		755
TOTAL STAFF COSTS		7,959

PROPERTY COSTS

Non Domestic Rates		269
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		8
Other Property Costs		58
TOTAL PROPERTY COSTS		335

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		6,389
TOTAL SUPPLIES & SERVICES		6,389

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		4,421
TOTAL TRANSPORT COSTS		4,421

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		1
Other Third Party Payments		135
TOTAL THIRD PARTY PAYMENTS		136

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		791
Central Support		0
TOTAL SUPPORT SERVICES		791

CAPITAL FINANCING/CAPITAL CHARGES

CFCR		0
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GROSS EXPENDITURE

		20,249
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INCOME

Capital		0
Internal Recharges		1,351
Other Grant Income/Subsidy		0
Fees & Charges		1,833
Contract Income/External Work		0
TOTAL INCOME		3,184

NET EXPENDITURE

		17,065
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The Service collects refuse from in excess of 67,000 domestic premises of which 61,000 houses now use wheelie bins. The majority of households now have access to a kerbside recycling service, where they can deposit cans, cardboard, plastic, paper, as well as food and garden waste.

The Waste Management section transports waste from 3 transfer stations and 8 recycling centres to treatment and disposal facilities. The Council handles around 100,000 tonnes of waste each year. The section also manages the Council's waste disposal contract with SITA at Binn Landfill Site, and also other waste contracts for green waste, mixed recyclable waste, glass etc. The section is also responsible for the environmental monitoring of all closed landfill sites.

The street cleansing service ensures that approximately 2,000 miles (3,200km) of urban streets and rural roads are kept clean. The quality of this service is monitored by supervisors and externally verified by officers from other Local Authorities in accordance with the Local Environment Audit Management Systems (LEAMS) arrangements monitored by the Keep Scotland Beautiful Group who have developed a series of performance indicators based on the Code of Practice for litter and refuse.

The public conveniences owned by Perth and Kinross Council are currently cleaned and attended by the Council's own workforce, providing a valued service for tourists and local residents. The implementation of an improvement programme has ensured that high quality facilities are provided in key locations throughout the Council area and that there are over 25 Comfort Scheme Partnerships, where local businesses allow public use of their own toilets. A charge of 30p per visit is currently levied for attended toilets.

Operations are also involved in maintaining, sustaining and enhancing the Parks and Open Spaces network for local residents, tourists, and businesses. The portfolio comprises a large number of parks, gardens and open spaces, school grounds, play areas, and associated facilities that play a central role in achieving health, environmental, social and economic benefits for the area. Staff ensure programmes of work are prepared and monitored, quality targets are achieved and inventories of site details are maintained.

THE ENVIRONMENT SERVICE
OTHER OPERATIONAL ACTIVITIES

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	238
	- Supn	44
	- NI	15
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		7
Slippage		0
Other Staff Costs		66
TOTAL STAFF COSTS		370

In addition to the core activities delivered by the Operations & Fleet Management division a number of smaller activities are also carried out. These include a central store, provision of bulk fuel, a professional training team covering the core operational requirements of over 350 staff based at Friarton, a courier service and stair cleaning for Housing.

PROPERTY COSTS

Non Domestic Rates	9
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	9

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	748
TOTAL SUPPLIES & SERVICES	748

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1,464
TOTAL TRANSPORT COSTS	1,465

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	88
Central Support	0
TOTAL SUPPORT SERVICES	88

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	2,680
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INCOME

Capital	0
Internal Recharges	2,303
Other Grant Income/Subsidy	0
Fees & Charges	38
Contract Income/External Work	0
TOTAL INCOME	2,341

NET EXPENDITURE

	339
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THE ENVIRONMENT SERVICE

REGULATION

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	1,193
	- Supn	214
	- NI	94
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		2
Slippage		0
Other Staff Costs		58
TOTAL STAFF COSTS		1,561

PROPERTY COSTS

Non Domestic Rates		7
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		16
TOTAL PROPERTY COSTS		23

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		389
TOTAL SUPPLIES & SERVICES		389

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		32
Contract Car Hire		1
Vehicle Maintenance		0
Other Transport Costs		35
TOTAL TRANSPORT COSTS		68

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		57
Other Third Party Payments		314
TOTAL THIRD PARTY PAYMENTS		371

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		209
Central Support		0
TOTAL SUPPORT SERVICES		209

CAPITAL FINANCING/CAPITAL CHARGES

		0
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CFCR

		0
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GROSS EXPENDITURE

		2,621
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INCOME

Capital		0
Internal Recharges		225
Other Grant Income/Subsidy		319
Fees & Charges		105
Contract Income/External Work		0
TOTAL INCOME		649

NET EXPENDITURE

		1,972
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The Environmental Health function encompasses many aspects of safety, health and welfare including general public health and housing and control of pests. Many of the concerns the public may have in respect of their living or working environment are dealt with by this team. Additionally, several aspects of pollution control fall within the remit of this team, mainly noise and air pollution. The service is responsible for issuing licences in relation to animal welfare in connection with riding establishments, pet shops, dangerous wild animals and zoos. Other licensing functions include the issuing of caravan site licences and dealing with high profile national events such as T in the Park.

A major function of this Service is the enforcement of housing standards and the administration of the Council's Housing Scheme of Assistance.

The Dog Control and Welfare Service deals with the education and enforcement of legislation relating to stray dogs, dog fouling, dog barking and dangerous dogs.

The Pollution section is primarily concerned with several aspects of pollution control and monitoring namely air quality and pollution, noise control, contaminated land, agricultural spraying and spreading.

The Food Safety Service deals with the enforcement of food safety legislation in the fields of food hygiene, food standards and composition, consumer protection and communicable disease control. All food premises in Perth & Kinross are included in a food hygiene inspection programme which ensures that they are visited in a risk-based frequency.

The ultimate aim of the Service is to reduce the risk of food poisoning through the encouragement of sound food safety management practices and the provision of food stuffs that meet all relevant legal standards.

The Health and Safety Service deals with the enforcement of health and safety legislation in the workplace through programmed inspections of those businesses presenting the highest risk to employees or other persons.

Trading Standards is responsible for implementing the Council's statutory role in enforcing legislation within the sphere of consumer protection. The legislation, is aimed at protecting citizens and ensuring a fair and equitable trading environment in which businesses can succeed.

Fair trading legislation is designed to protect consumers from falsely described goods and services, implements pricing controls and regulates credit activities.

Metrology covers all aspects of trade relating to the weighing and measuring of goods. Safety legislation is designed to control the supply and storage of unsafe goods and commodities such as petroleum and explosives. Legislation relating to quality standards ensures that eggs, fertilisers and animal feeding stuffs are supplied in accordance with the prescribed standards.

The Animal Health and Welfare Officer enforces the Council's statutory responsibilities in terms of the Animal Health Act. This involves inspections of markets, farms, harbours, rendering plants and food establishments.

THE ENVIRONMENT SERVICE

COMMUNITY GREENSPACE

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	927
	- Supn	167
	- NI	68
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		1
Slippage		0
Other Staff Costs		26
TOTAL STAFF COSTS		1,189

PROPERTY COSTS

Non Domestic Rates	10
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	156
TOTAL PROPERTY COSTS	166

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	171
TOTAL SUPPLIES & SERVICES	171

TRANSPORT COSTS

Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	70
TOTAL TRANSPORT COSTS	71

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	406
Other Third Party Payments	1,564
TOTAL THIRD PARTY PAYMENTS	1,970

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	149
Central Support	0
TOTAL SUPPORT SERVICES	149

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	3,716
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INCOME

Capital	168
Internal Recharges	220
Other Grant Income/Subsidy	11
Fees & Charges	301
Contract Income/External Work	0
TOTAL INCOME	700

NET EXPENDITURE

	3,016
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Community Greenspace is responsible for the management and development of Perth & Kinross Council's vast public land resources that is provided for both active and passive recreation. The Council maintains and enhances the network of open spaces for residents, tourists and businesses. The portfolio comprises of parks, gardens, open spaces, playing fields and pitches, school grounds, play areas, road verges, the North Inch Golf Course, Aberfeldy Caravan Park, several countryside sites and a network of core paths and rights of way.

Staff within the unit provide a landscape design service not just for green spaces but also for civic projects such as town centre improvements. Staff are responsible for the development of policy for green spaces and provide specialist advice to planning on landscape issues, provision of greenspace including play areas, trees and woodland and access and recreation.

The unit sets out the specification and standards for the maintenance of all greenspaces owned or leased by the Council. It undertakes work on school grounds on behalf of Education & Children's Services and manages old age pensioner gardens on behalf of Housing & Community Care. It manages a number of specialist external contractors undertaking work on green space sites including play areas, tree and woodland and sports pitches. It also has a small squad available to undertake repairs and maintenance work on everything from countryside bridges to park benches.

The unit works closely with local communities through the provision of a ranger service and 'friends of parks' groups to the hugely successful 'Beautiful Perth' and 'Take a Pride in Perthshire' campaigns. It works to promote and involve communities in environmental issues including work with schools. It also works with Perth and Kinross Outdoor Access Forum to encourage increased use of the countryside and remove obstructions to access.

THE ENVIRONMENT SERVICE

BEREAVEMENT

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	306
	- Supn	55
	- NI	19
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		10
Slippage		0
Other Staff Costs		1
TOTAL STAFF COSTS		391

PROPERTY COSTS

Non Domestic Rates	48
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	4
TOTAL PROPERTY COSTS	52

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	87
TOTAL SUPPLIES & SERVICES	87

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	78
TOTAL TRANSPORT COSTS	79

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	89
TOTAL THIRD PARTY PAYMENTS	89

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	31
Central Support	0
TOTAL SUPPORT SERVICES	31

CAPITAL FINANCING/CAPITAL CHARGES

CFCR	0
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GROSS EXPENDITURE

	745
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INCOME

Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	1,434
Contract Income/External Work	0
TOTAL INCOME	1,434

NET EXPENDITURE	(689)
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Bereavement Services is managed by specialist staff to meet the needs of the recently bereaved.

Cremations

Perth and Kinross Council and its predecessors have provided a cremation service since 1962. The Council owns and manages the only crematorium in Perth and Kinross.

The number of cremations averages around 1150 per annum. Crematorium based staff manage and operate the service with administrative and management support provided by staff at Pullar House.

The landscaped grounds are maintained by The Environment Service Operations staff.

Burial Grounds

The service has responsibility for 143 burial grounds in the Perth and Kinross area.

Some are closed cemeteries such as Greyfriars in Perth, others are seldom used and often in remote locations whilst the larger cemeteries such as those in Blairgowrie, Crieff, and Jeanfield, Perth, feature interment activity on a regular basis.

The Environment Service staff administer burial arrangements from the Crematorium in Perth.

Excavation of graves and the maintenance of burial grounds is carried out by The Environment Service operations staff.

**THE ENVIRONMENT SERVICE
DEVELOPMENT MANAGEMENT**

2014/15
FINAL
BUDGET
£'000

The section largely focuses on assessing applications for planning permission and other consents such as listed building consent and advertisement consent. The section also implements the enforcement of planning control.

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	850
	- Supn	153
	- NI	67
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		25
TOTAL STAFF COSTS		1,095

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	137
TOTAL SUPPLIES & SERVICES	137

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	19
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	20

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	10
TOTAL THIRD PARTY PAYMENTS	10

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	176
Central Support	0
TOTAL SUPPORT SERVICES	176

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	1,438
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INCOME

Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	1,165
Contract Income/External Work	0
TOTAL INCOME	1,165

NET EXPENDITURE

	273
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THE ENVIRONMENT SERVICE
STRATEGY & POLICY

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	928
	- Supn	167
	- NI	73
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		15
TOTAL STAFF COSTS		1,183

The major function of the section is the statutory duty to prepare the Strategic and Local Development Plans which provide the policy context for all development, together with other key strategies relating to economic development and regeneration. The section also includes the Council's Transport Planning team.

PROPERTY COSTS

Non Domestic Rates	0	
Energy Costs	0	
Property Insurance	0	
Cleaning	0	
Metered Water	0	
Property Maintenance	0	
Other Property Costs	0	
TOTAL PROPERTY COSTS		0

SUPPLIES & SERVICES

Catering	0	
Admin Insurance	0	
Other Supplies & Services	417	
TOTAL SUPPLIES & SERVICES		417

TRANSPORT COSTS

Travel & Subsistence	2	
Transport Insurance	0	
Car Allowances	4	
Contract Car Hire	8	
Vehicle Maintenance	0	
Other Transport Costs	2	
TOTAL TRANSPORT COSTS		16

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0	
Other Third Party Payments	107	
TOTAL THIRD PARTY PAYMENTS		107

SUPPORT SERVICES

Professional & Engineering Services	0	
Admin Recharge	69	
Central Support	0	
TOTAL SUPPORT SERVICES		69

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

1,792

INCOME

Capital	0	
Internal Recharges	0	
Other Grant Income/Subsidy	26	
Fees & Charges	166	
Contract Income/External Work	0	
TOTAL INCOME		192

NET EXPENDITURE

1,600

THE ENVIRONMENT SERVICE
BUILDING STANDARDS

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	568
	- Supn	102
	- NI	45
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		0
TOTAL STAFF COSTS		715

The essential purpose of Building Standards is to safeguard people, provide facilities for the disabled in and around buildings and the conservation of energy used in buildings. This is principally achieved through the processing of applications for building warrants and certificate of completions.

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	16
TOTAL SUPPLIES & SERVICES	16

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	20
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	7
TOTAL TRANSPORT COSTS	27

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	135
Central Support	0
TOTAL SUPPORT SERVICES	135

CAPITAL FINANCING/CAPITAL CHARGES

	0
--	---

GROSS EXPENDITURE

	893
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INCOME

Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	1,103
Contract Income/External Work	0
TOTAL INCOME	1,103

NET EXPENDITURE

	(210)
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THE ENVIRONMENT SERVICE

REGENERATION

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	955
	- Supn	172
	- NI	76
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		1
Slippage		0
Other Staff Costs		6
TOTAL STAFF COSTS		1,210

The section has a broad remit to ensure economic and physical regeneration through the development of infrastructure and other key projects that support economic growth. It also has responsibility for providing professional estates, external funding and conservation advice to other parts of the Council and the operation of Perth Harbour.

PROPERTY COSTS

Non Domestic Rates	30
Energy Costs	1
Property Insurance	0
Cleaning	2
Metered Water	0
Property Maintenance	45
Other Property Costs	357
TOTAL PROPERTY COSTS	435

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	380
TOTAL SUPPLIES & SERVICES	380

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	9
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	9

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	3,965
TOTAL THIRD PARTY PAYMENTS	3,965

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	126
Central Support	0
TOTAL SUPPORT SERVICES	126

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	6,125
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INCOME

Capital	89
Internal Recharges	0
Other Grant Income/Subsidy	20
Fees & Charges	1,856
Contract Income/External Work	0
TOTAL INCOME	1,965

NET EXPENDITURE

	4,160
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THE ENVIRONMENT SERVICE
ENTERPRISE

2014/15
FINAL
BUDGET
£'000

The section provides business development advice and financial assistance to individual companies and also engages with employers to ensure they have access to an appropriately skilled workforce. The section is also responsible for leading a number of cross-Council and external partnerships.

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	409
	- Supn	73
	- NI	31
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		0
TOTAL STAFF COSTS		513

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	1
TOTAL SUPPLIES & SERVICES	1

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	4
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	910
TOTAL THIRD PARTY PAYMENTS	910

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	51
Central Support	0
TOTAL SUPPORT SERVICES	51

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	1,479
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INCOME

Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0

NET EXPENDITURE

	1,479
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THE ENVIRONMENT SERVICE

OTHER CORPORATE BUDGETS

		2014/15 FINAL BUDGET £'000
STAFF COSTS		
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	687
	- Supn	124
	- NI	54
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		0
Other Staff Costs		207
TOTAL STAFF COSTS		1,072
PROPERTY COSTS		
Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		0
SUPPLIES & SERVICES		
Catering		0
Admin Insurance		0
Other Supplies & Services		226
TOTAL SUPPLIES & SERVICES		226
TRANSPORT COSTS		
Travel & Subsistence		7
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		0
TOTAL TRANSPORT COSTS		7
TRANSFER PAYMENTS		
		0
THIRD PARTY PAYMENTS		
Payments to Contractors		36
Other Third Party Payments		41
TOTAL THIRD PARTY PAYMENTS		77
SUPPORT SERVICES		
Professional & Engineering Services		0
Admin Recharge		39
Central Support		0
TOTAL SUPPORT SERVICES		39
CAPITAL FINANCING/CAPITAL CHARGES		
CFCR		0
GROSS EXPENDITURE		1,421
INCOME		
Capital		0
Internal Recharges		43
Other Grant Income/Subsidy		0
Fees & Charges		59
Contract Income/External Work		0
TOTAL INCOME		102
NET EXPENDITURE		1,319

The Environment Service is lead Service for Corporate Asset Management and Corporate Health & Safety across the Council.

Corporate Asset Management covers the 5 asset management streams of Property, Roads, Greenspace, Fleet and Mechanical Equipment and IST. This budget predominantly funds the professional and technical staff responsible for developing asset management planning and associated systems across 4 of the 5 asset management streams (all excluding IST).The team focus on the provision of comprehensive asset management information to improve decision making and efficient use of resources at a strategic and 'front-line' level.

Corporate Health & Safety provide a lead on Health, Safety & Wellbeing for the Council and support the Corporate Management Group and Executive Officer Team to set and monitor health and safety standards across the organisation.

THE ENVIRONMENT SERVICE

PROPERTY

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,227
- Supn	402
- NI	171
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	68
Slippage	(45)
Other Staff Costs	228
TOTAL STAFF COSTS	3,051
PROPERTY COSTS	
Non Domestic Rates	905
Energy Costs	4,557
Property Insurance	8
Cleaning	189
Metered Water	899
Property Maintenance	4,932
Other Property Costs	3,413
TOTAL PROPERTY COSTS	14,903
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	108
Other Supplies & Services	649
TOTAL SUPPLIES & SERVICES	757
TRANSPORT COSTS	
Travel & Subsistence	72
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	72
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	122
Other Third Party Payments	1
TOTAL THIRD PARTY PAYMENTS	123
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	468
Central Support	0
TOTAL SUPPORT SERVICES	468
CAPITAL FINANCING/CAPITAL CHARGES	
	302
CFCR	0
GROSS EXPENDITURE	
	19,676
INCOME	
Capital	0
Internal Recharges	495
Other Grant Income/Subsidy	0
Fees & Charges	1,775
Contract Income/External Work	0
TOTAL INCOME	2,270
NET EXPENDITURE	17,406

Property provides a full 'in-house' property and construction service responsible for both strategic and operational / transactional activities. At the highest level, the role is "optimising the utilisation of the Council's property assets in terms of Service benefits and financial returns".

Property is organised functionally around two core businesses: Construction (Architecture, Quantity Surveying and Engineering services); and Facilities Management (Energy Management, Property Compliance/Health & Safety and Maintenance).

Further information in respect of Property Maintenance, Energy Management & Water Management is provided in the following three pages.

Note: The Property budget includes the cost of occupying Pullar House.

PROPERTY MAINTENANCE

<i>Total</i> 2013/14	2014/15	Planned Maintenance	Unplanned Maintenance	Total 2014/15
£'000		£'000	(See Note) £'000	£'000
	Planned Maintenance:			
700	Planned	1,216		1,216
321	DSM	334		334
50	Disability Discrimination Act	52		52
100	Heritage Properties	104		104
100	Dilapidations	104		104
800	Cyclical Maintenance and Service Contracts	832		832
67	Vandalism		70	70
860	Unplanned Maintenance		894	894
	Property Compliance			
150	Legionella/Water Testing	156		156
5	Water Quality/Sampling	5		5
100	Fixed Wiring	604		604
50	Gas Soundness Systems	52		52
50	Asbestos Testing, Removal and Surveys	52		52
25	Food Safety	26		26
20	Fire Precautions - General	21		21
310	Property Compliance - General	322		322
20	Oil Spillage	21		21
3,728	Total Property Maintenance	3,901	964	4,865

Note: Unplanned maintenance has not been allocated as it is impossible to predict such maintenance and hence the actual outturn in 2014/15.

The Property Maintenance budget ensures the strategic management and maintenance of all non-housing property.

The budget is used to:

- Implement annual maintenance programmes including such elements of cyclical or routine maintenance as required, to maintain services, to meet the increasing demands placed upon them by users and have a long, useful and cost effective life;
- Ensure all buildings meet the required standards under Health and Safety and related legislation;
- Establish and maintain a comprehensive record of the condition and cost of maintenance of all the Council's buildings;
- Make provision for day-to-day unplanned or emergency maintenance, avoid the deterioration of buildings, prevent any risk to health and safety and to ensure immediate repair to operational elements of all buildings.

ENERGY MANAGEMENT

	<i>£'000</i> <i>2013/14</i>	<i>£'000</i> <i>2014/15</i>
Education & Children's Services	3,696	3,566
Housing & Community Care	232	246
The Environment Service	636	589
Energy Conservation & Improvement Works	190	90
Net Expenditure	<u>4,754</u>	<u>4,491</u>

Energy Management includes the development and maintenance of a comprehensive energy database for profiling, targeting and monitoring the energy consumption of buildings.

It carries out a continuous review of tariffs, investigates innovative measures for energy savings and the application of renewable energy technologies.

It is responsible for payment of the electricity, oil and gas used in respect of heating, lighting and power in the Council's properties.

Energy Management is the responsibility of the Environment Service. The table above shows the projected usage for 2014/15 by Service based on the actual usage for 2013/14 and taking account of tariff increases and portfolio changes, particularly in respect of the new Investment in Learning schools. This may not reflect the actual outturn in 2014/15.

The above figures do not include Pullar House which is separately charged.

WATER MANAGEMENT

	<i>£'000</i> <i>2013/14</i>	<i>£'000</i> <i>2014/15</i>
Education & Children's Services	698	618
Housing & Community Care	95	83
The Environment Service	164	156
Water Conservation & Improvement Works	10	10
Net Expenditure	<u>967</u>	<u>867</u>

Water Management includes the development and maintenance of a comprehensive water database for profiling, targeting and monitoring the water consumption of non-domestic buildings.

It carries out a continuous review of water consumption and tariffs to identify conservation works and future budget requirements. It also investigates innovative measures for the supply and treatment of water services eg. grey water systems.

It is responsible for payment of the water used in the Council's properties.

Water Management is the responsibility of the Environment Service. The table above shows the projected usage for 2014/15 by Service based on the actual usage for 2013/14 and taking account of tariff increases. This may not reflect the actual outturn in 2014/15.

The figures above do not include Pullar House which is separately charged.

CHIEF EXECUTIVE'S SERVICE

SUMMARY

2014/15
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	1,092
	-Supn	157
	-NI	89
Single Status	-Gross Pay	4,777
	-Supn	808
	-NI	341
Councillors	-Gross Pay	1,238
	-Supn	203
	-NI	82
Pensions		0
Overtime		16
Slippage		(79)
Other Staff Costs		871
TOTAL STAFF COSTS		9,595

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	1
TOTAL PROPERTY COSTS	1

SUPPLIES & SERVICES

Catering	33
Admin Insurance	0
Other Supplies & Services	1,387
TOTAL SUPPLIES & SERVICES	1,420

TRANSPORT COSTS

Travel & Subsistence	65
Transport Insurance	0
Car Allowances	0
Contract Car Hire	1
Vehicle Maintenance	0
Other Transport Costs	22
TOTAL TRANSPORT COSTS	88

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	75
Other Third Party Payments	655
TOTAL THIRD PARTY PAYMENTS	730

SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES

	0
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CFCR

	0
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GROSS EXPENDITURE

	11,834
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INCOME

Internal Recharges	809
Other Grant Income/Subsidy	10
Fees & Charges	951
Contract Income/External Work	79
TOTAL INCOME	1,849

NET EXPENDITURE

	9,985
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This page summarises the budgets of the activities within the Chief Executive's Service.

- Core Costs
- Legal Services
- Finance
- Democratic Services
- Human Resources

Details of each activity are given on the following pages.

CHIEF EXECUTIVE'S SERVICE

CORE COSTS

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	128
-Gross Pay	128
-Supn	23
-NI	15
Single Status	88
-Gross Pay	88
-Supn	16
-NI	6
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(3)
Other Staff Costs	1
TOTAL STAFF COSTS	274
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	24
TOTAL SUPPLIES & SERVICES	24
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	299
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	299

The Chief Executive is the "Head of Paid Service" of the Council as defined by Section 4 of the Local Government and Housing (Scotland) Act 1989.

Overall the role of the Chief Executive's Service is to ensure that the Council meets changing strategic and operational challenges, supports services in managing resources and corporate governance and focuses on continuous improvement in the services we are delivering.

The Chief Executive is responsible for the effective strategic management of the Council, for providing strategic advice and guidance to facilitate the development of policy and decision making and promoting corporate working across services and with partner organisations.

The Chief Executive is also responsible for the effective operation of Democratic Services; Legal Services; Finance; and Human Resources.

The Chief Executive's Service is aimed, among other things, at providing leadership and support to members, services and partners to deliver the shared strategic vision and outcomes for Perth & Kinross; ensuring the Council's resources are efficiently utilised and supporting services and partners to transform and deliver value for money services; providing high quality professional services which promote continuous improvement and innovation through our people, positive organisational development and effective communications; and providing an enabling governance framework to support and deliver the Council's legal, democratic and financial responsibilities.

CHIEF EXECUTIVE'S SERVICE

LEGAL SERVICES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	86
-Gross Pay	15
-Supn	10
-NI	1,092
Single Status	197
-Gross Pay	84
-Supn	0
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(16)
Other Staff Costs	16
TOTAL STAFF COSTS	1,484
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	80
TOTAL SUPPLIES & SERVICES	80
TRANSPORT COSTS	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	6
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,570
INCOME	
Internal Recharges	44
Other Grant Income/Subsidy	0
Fees & Charges	585
Contract Income/External Work	0
TOTAL INCOME	629
NET EXPENDITURE	941

Legal Services advise the Council on legal matters and carry out a wide range of legal services emanating from the decisions and activities of the Council.

These services include conveyancing; litigation; research and advice; contract work; employment matters; and monitoring new legislation and case law. Legal Services have a particular responsibility for ensuring that the Council acts legally in an environment in which the public have ever increasing rights of challenge in respect of the actions of public authorities. They also provide appropriate training on a wide range of legal matters.

Corporate complaints and information compliance; freedom of information requests; data protection; as well as information security and licensing form part of Legal Services.

CHIEF EXECUTIVE'S SERVICE

FINANCE

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	86
-Supn	15
-NI	10
Single Status -Gross Pay	2,561
-Supn	409
-NI	167
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	8
Slippage	(32)
Other Staff Costs	28
TOTAL STAFF COSTS	3,252
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	580
TOTAL SUPPLIES & SERVICES	581
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	75
Other Third Party Payments	301
TOTAL THIRD PARTY PAYMENTS	376
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	4,213
INCOME	
Internal Recharges	498
Other Grant Income/Subsidy	0
Fees & Charges	63
Contract Income/External Work	79
TOTAL INCOME	640
NET EXPENDITURE	3,573

The Finance Division is responsible for the proper administration of the financial affairs of the Council. The Head of Finance is the "proper officer" responsible for the financial administration of the Council as defined under Section 95 of the Local Government (Scotland) Act 1973.

Finance is organised into three sections: -

The Accountancy Section is responsible for co-ordinating the preparation, monitoring and reporting of the Council's Revenue and Capital Budgets and preparing the Final Accounts. Day to day accountancy and budgetary services are provided to all Council services, with staff currently based in Education & Children's Services; The Environment Service and Housing & Community Care. The Section is also responsible for Treasury Management and accounting for VAT. The Division is also responsible for the administration and management of the Council's Corporate Insurance and Claims Handling functions and petty cash administration and the operation of the Council's banking arrangements.

The Exchequer Section is responsible for providing a wide range of support to front line, internal and third party customers including partner organisations. Services provided include the collection of income; debt recovery; payment of suppliers; recruitment, payment and human resource administration of employees. The Exchequer Section also provides support for the Council's corporate financial systems including the development of the systems.

The Internal Audit Section primarily provides an independent and objective opinion to the Council on the quality of risk management, control and governance within Council services. Control and governance arrangements comprise the policies, procedures and operations established to ensure the achievement of objectives; the appropriate assessment of risk; the reliability of internal and external reporting and accountability processes; compliance with relevant laws and regulations and compliance with the behavioural and ethical standards set for the organisation. Internal Audit measures and evaluates the effectiveness of the management arrangements in place for achieving the organisation's agreed objectives. In addition to its reporting function, Internal Audit aims to be of benefit to line management in the audited areas. Internal Audit also maintains and promotes the Council's procedures for raising and dealing with expressions of concern where there may have been a failure of control, whether through alleged fraud, irregularity or inefficiency. This work can include the conduct of internal investigations into allegations of this sort.

CHIEF EXECUTIVE'S SERVICE

DEMOCRATIC SERVICES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	792
-Gross Pay	792
-Supn	104
-NI	54
Single Status	79
-Gross Pay	79
-Supn	14
-NI	9
Councillors	1,238
-Gross Pay	1,238
-Supn	203
-NI	82
Pensions	0
Overtime	8
Slippage	(14)
Other Staff Costs	5
TOTAL STAFF COSTS	2,574
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	1
TOTAL PROPERTY COSTS	1
SUPPLIES & SERVICES	
Catering	31
Admin Insurance	0
Other Supplies & Services	521
TOTAL SUPPLIES & SERVICES	552
TRANSPORT COSTS	
Travel & Subsistence	51
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	22
TOTAL TRANSPORT COSTS	73
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	353
TOTAL THIRD PARTY PAYMENTS	353
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,553
INCOME	
Internal Recharges	200
Other Grant Income/Subsidy	0
Fees & Charges	303
Contract Income/External Work	0
TOTAL INCOME	503
NET EXPENDITURE	3,050

Democratic Services supports and manages the democratic and decision making processes of the Council and associated partnership arrangements, and in doing so ensures the Council meets its statutory duties.

We support the Provost, Depute Provost and elected members to ensure that they are able to carry out their duties efficiently and effectively.

We also support community councils to enable them to carry out their statutory and other duties.

We support the Chief Executive in her role as Returning Officer by managing the delivery of elections and referenda at local level.

We also act as a direct service provider in respect of the Registration of Births, Deaths, Marriages and Civil Partnerships.

We have lead responsibility for developing and implementing the communications strategy for external/internal communications, engaging with the media and graphic design.

The work of the Division is focussed on the following key areas:

- Committee Services
- Civic Services
- Members' Support
- Community Councils
- Elections and Referenda
- Registration of Births, Deaths and Marriages
- Communications
- Design

CHIEF EXECUTIVE'S SERVICE

HUMAN RESOURCES

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	957
-Gross Pay	172
-Supn	75
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(14)
Other Staff Costs	821
TOTAL STAFF COSTS	2,011
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	182
TOTAL SUPPLIES & SERVICES	183
TRANSPORT COSTS	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	0
Contract Car Hire	1
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1
TOTAL THIRD PARTY PAYMENTS	1
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,199
INCOME	
Internal Recharges	67
Other Grant Income/Subsidy	10
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	77
NET EXPENDITURE	2,122

Human Resources provides professional advice and support for leading and managing our people to deliver better outcomes for all our citizens as set out in our community planning and corporate objectives. People are the heart of everything we do as a Council and our reliance on people shapes our approach to supporting leaders, managers and employees.

HR Operations provides dedicated Service HR Teams who support managers in planning their workforce requirements, delivering workforce change through service redesign and transformation, and promoting effective employee relations. These HR Teams offer organisation and job design, evaluation and sizing, developing career paths, recruitment and retention strategies, early involvement in issues which impact on employees and support in dealing with challenging people issues relating to discipline, grievance, performance and sickness absence. The introduction of dedicated HR Teams will ensure continuity of support and advice, and strong effective working relationships through a closer understanding of business context and priorities.

HR Strategy delivers people solutions, strategies and initiatives which are designed to support a high performing culture. HR Strategy develops and maintains an attractive employment framework of terms and conditions, equal pay and employee benefits. They also promote Healthy Working Lives, including health promotion, occupational health and employee assistance programmes. Employability is a key priority for the Council which is delivered through the Modern Apprenticeship and Graduate Programmes, as well as supporting Career Academies and career fairs in schools and colleges throughout Perth & Kinross. Resourcing strategies for bringing the right people into the organisation, induction programmes to give our employees a warm welcome and the best start in a new job, tools which promote flexibility and adaptability through modern ways of working help ensure we remain an employer of choice.

Human Resources strategic role will support longer term goals and outcomes through matching resources to future need, skills, values and behaviours, structure and design, systems and tools which harness the contribution, commitment and creativity of our employees which enable the Council to successfully transform as the public service landscape evolves.

HOUSING AND COMMUNITY CARE (HOUSING REVENUE ACCOUNT)

	2014/15 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	3,281
-Supn	591
-NI	199
Craft Workers -Gross Pay	1,514
-Supn	273
-NI	100
Pensions	95
Overtime	116
Slippage	(200)
General Fund Recharge	1,139
Other Staff Costs	148
TOTAL STAFF COSTS	7,256
PROPERTY COSTS	
Non Domestic Rates	96
Rents	93
Water & Sewage	3
Energy Costs	320
Property Insurance	424
Cleaning	68
Property Maintenance	3,314
Other Property Costs	902
TOTAL PROPERTY COSTS	5,220
SUPPLIES & SERVICES	
Other Supplies & Services	1,744
TOTAL SUPPLIES & SERVICES	1,744
TRANSPORT COSTS	
Travel & Subsistence	1
Car Allowances	85
Other Transport Costs	561
TOTAL TRANSPORT COSTS	647
TRANSFER PAYMENTS	75
THIRD PARTY PAYMENTS	
Other Third Party Payments	117
TOTAL THIRD PARTY PAYMENTS	117
SUPPORT SERVICES	
Strategy & Support	386
Corporate Recharge	1,562
TOTAL SUPPORT SERVICES	1,948
CAPITAL FINANCING/CAPITAL CHARGES	4,909
CFCR	4,276
GROSS EXPENDITURE	26,192
INCOME	
Internal Recharges	1,007
Council House Rents	24,362
Other Rental Income	772
I.O.R.B.	51
TOTAL INCOME	26,192
NET EXPENDITURE	0

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The Budget is therefore shown on an estimated outturn basis.

The Council has already built 110 affordable homes and is due to complete building a further 34 by 2015/16. Additional new build of approximately 25 affordable homes per annum will be budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme.

COMMON GOOD FUNDS 2014/15 BUDGET

<u>Total 2013/14</u> £'000		<u>Perth</u> £'000	<u>Aberfeldy</u> £'000	<u>Auchterarder</u> £'000	<u>Crieff</u> £'000	<u>Total</u> £'000
	EXPENDITURE					
	<u>Property Costs</u>					
5	Repairs & Maintenance of Buildings	109	0	0	0	109
1	Rents, Rates & Feu Duties	1	0	0	0	1
	<u>Other Supplies and Services</u>					
130	Grants to Organisations & Individuals	110	3	16	1	130
10	Other Expenses(Incl Admin cost)	9	4	1	0	14
7	West Mill Street Library	0	0	0	0	0
	<u>Christmas Lighting</u>					
9	Electricity	0	0	0	0	0
39	Switch on Ceremony	39	0	0	0	39
28	Erect, Dismantle & Maintain Lights	28	1	2	0	31
14	Rents, Rates & Feu Duties	14	0	0	0	14
243	Total Estimated Expenditure	310	8	19	1	338
	INCOME					
270	Rent - Land and Buildings	233	0	21	2	256
1	Fishing Permits	1	0	0	0	1
7	Interest on Investments	6	0	1	0	7
0	Sale of Aberfeldy Town Hall	0	75	0	0	75
278	Total Estimated Income	240	75	22	2	339
35	Estimated Surplus/(Deficit)	(70)	67	3	1	1

Perth and Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £240,000, generated principally from rent of land and buildings. The fund has budgeted to expend £310,000 the majority of which is on grants to organisations and individuals and the provision of Christmas lighting. In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however, by the income generated by each fund and as a result there is no activity on certain funds.

Note: No budgets are approved for Common Good Funds in Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry. Abernethy Common Good Fund is currently in abeyance.

PERTH AND KINROSS COUNCIL

CAPITAL BUDGET 2014/21

FOREWORD BY HEAD OF FINANCE

Introduction

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme.

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

Sources of Capital Funding

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts such as the principal repayment of housing advances.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.
- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

Summary of Capital Resources 2014-2021

The estimated Capital Resources for each area of the Composite Capital Programme are summarised in the table below:

Estimated Capital Resources	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
New Borrowing	33,215	45,031	37,397	10,587	15,600	15,027	2,933
Capital Grants:-							
Block Allocation	9,649	11,185	10,193	10,852	10,852	10,852	10,000
Cycling, Walking and Safer Streets	232	202	200	200	200	200	200
Capital Receipts	1,818	3,465	595	1,339	550	550	300
Contributions	6,091	7,410	3,300	0	0	500	0
Total Estimated Gross Capital Resources	51,005	67,293	51,685	22,978	27,202	27,129	13,433

Composite Capital Programme

The Council has agreed, by Service and by project, its approved Composite Capital Programme for the seven financial years 2014/15, 2015/16, 2016/17, 2017/18, 2018/19, 2019/20 and 2020/21 as detailed in pages 87 to 96 of this volume.

Composite Capital Programme Priorities

In selecting projects for inclusion in the Capital Budget, the Council undergoes a process of ranking each proposed project against specific criteria. These criteria have been designed to ensure that the projects meet the Council’s objectives and priorities and ensure best value and efficiency in the use of the Council’s assets and in the delivery of Council services. Only those projects that best meet these criteria, within the available resources, are included in the approved budget. The attached seven year Capital Budget for 2014/15 to 2020/21 includes budgeted expenditure of around £84M on school improvements and upgrades, £120M on Roads & Environmental projects, and £7M on Housing & Community Care projects.

Housing Investment Programme 2014-2019

Sources of Capital Funding

The Prudential Borrowing Regime and Capital Receipts

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30 year HRA Business Plan which determines the level of investment required in the Council’s housing stock and hence the annual requirement for net borrowing. Provided that the proposed borrowing is determined to be affordable, prudent and sustainable, the cost is met entirely from within the resources of the Housing Revenue Account.

Contribution from the Housing Revenue Account

The Council may also fund capital expenditure directly from the Housing Revenue Account (HRA) in the form of Capital Financed from Current Revenue (CFCR), the use of balances, or through funding operating leases of assets.

Housing Investment Programme Budget 2014/15

The Council’s Housing & Health Committee approved a planned 2014/15 Housing Investment Programme Budget of £19.064m. The financing of this budget is summarised below:

	£m
Capital Financed from Current Revenue (CFCR)	4.276
Prudential Borrowing	14.788
2014/15 Investment Budget	<u>19.064</u>

Housing Investment Programme Priorities 2014-2019

The Housing Investment Programme for 2014-2019 is presented on page 97 of this volume and is funded through CFCR and borrowing. This shows the approved budget for 2014/15 and the proposed budget for the years 2015-2019.

The Plan reflects the Council's overall priorities for the Housing Investment Programme. These priorities are:

- Central heating renewal and rewiring
- Double glazing
- Installation of controlled door entry systems
- Kitchen and bathroom replacement
- External fabric repairs
- Energy efficiency works
- Multi storey flats – improvements to communal areas, fire safety and window replacement
- Environmental Improvements
- Fire Precaution measures

New Council Housing Programme

In 2008 the Scottish Government announced plans to provide grants to local authorities with aspirations to build Council Housing. Five separate tranches of funding have since been released and Perth & Kinross Council has successfully obtained grant awards from all five phases of the funding programme.

The Council's new-build housing programme expands the existing stock with houses of the most appropriate size, in areas of high housing demand. The programme currently comprises 144 properties, phases 1, 2, 3 and part of phase 4 comprising 110 houses are now completed; with phase 5 and the remaining element of phase 4 underway.

The phases are:-

- Phase 1 - 6 houses at Letham in Perth and 20 houses at Methven
- Phase 2 - 10 houses at Friarton in Perth
- Phase 3 - a further 10 houses at Methven, 19 houses at Alyth, 10 houses at Scone and 6 houses at Pitlochry
- Phase 4 - a further 10 houses at Scone, 12 houses at Pitlochry and 17 houses at Blairgowrie
- Phase 5 – 16 houses at Jeanfield Road in Perth and 8 houses at Inchturie

The Council's new build programme is also being financed through Prudential Borrowing together with Council Tax Income on Second Homes, which may be used under the Council Tax (Discount for Unoccupied Dwellings) (Scotland) Regulations 2005 to support the provision of affordable housing.

The Housing Investment Programme also proposes further investment in new house build, comprising up to an additional 25 houses per annum across Perth & Kinross from 2015/16 onwards.

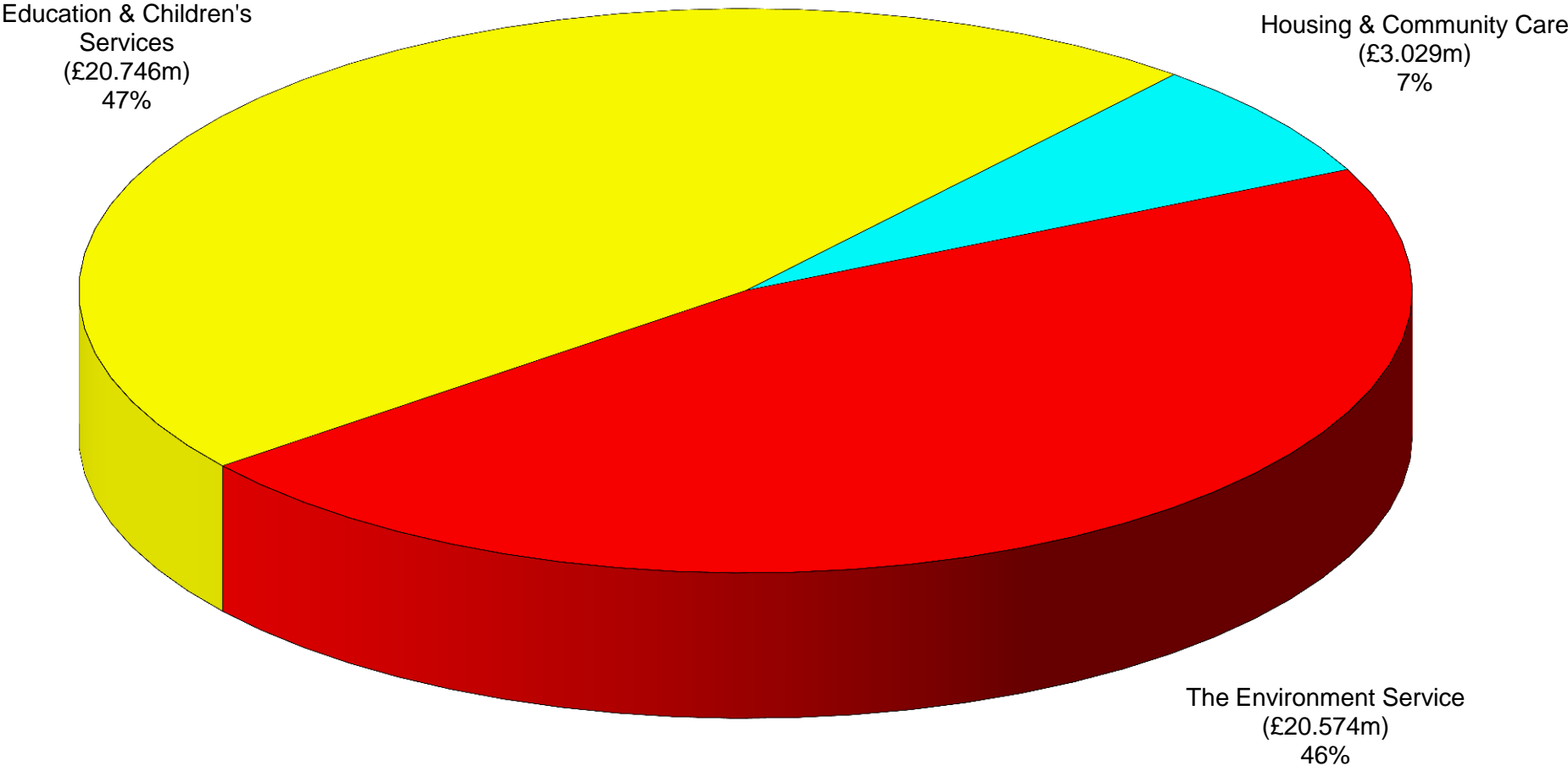
In addition, £4.5 million of funding is allocated to increase the Council house stock through buying back housing from the open market.

The Service will review the 30 Year Housing Investment Business Plan, incorporating the updated stock condition survey to ensure that the Scottish Housing Quality Standard is achieved by 2015.

J Symon
Head of Finance
July 2014

2014/15 TOTAL NET COMPOSITE CAPITAL BUDGET

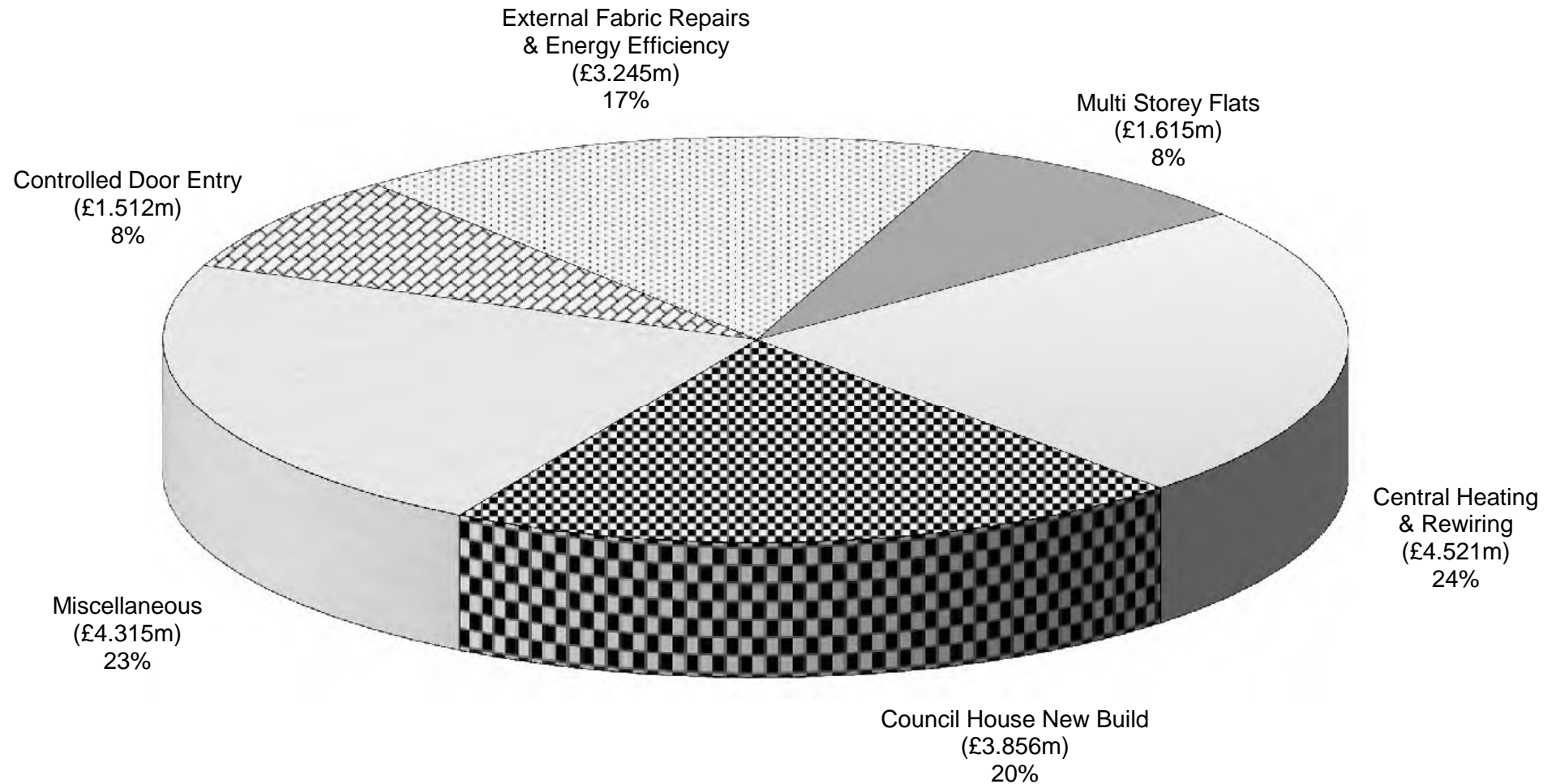
Total - £44.349m



2014/15 HOUSING INVESTMENT PROGRAMME

Projects Funded From Borrowing & CFCR

£19.064m



CAPITAL BUDGET 2014-2021

SERVICE BUDGETS

<u>SERVICE</u>	<u>PAGE NO</u>
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PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2014-2021

SUMMARY

SERVICE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
EDUCATION & CHILDREN'S SERVICES	20,746	21,594	19,614	6,506	9,308	9,781	2,245
THE ENVIRONMENT SERVICE	20,574	36,888	26,734	15,652	16,357	16,028	10,368
HOUSING & COMMUNITY CARE	3,029	899	1,537	320	1,037	320	320
TOTAL	44,349	59,381	47,885	22,478	26,702	26,129	12,933

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021

EDUCATION & CHILDREN'S SERVICES

	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
PROJECT/NATURE OF EXPENDITURE	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
Accessibility Programme	30	150	250	167	150	150	0
Arts Strategy Phase 1 - Redevelopment of Perth Theatre	590	7,014	5,100	0	0	0	0
Third Party Contributions	0	(3,400)	(2,600)	0	0	0	0
Contribution from Reserves	(590)	(2,810)	0	0	0	0	0
MIS - Procurement & Integration	53	76	78	119	0	0	0
IIL Schools - ICT Booking Systems	136	0	0	0	0	0	0
Enhance/Extend Specialist Education in Perth & Kinross	0	0	0	0	0	2,000	0
Blairgowrie Recreation Centre - Redevelopment	0	0	0	0	0	150	0
Children & Young People Grant Funded Expenditure	892	0	0	0	0	0	0
<u>Schools Modernisation Programme</u>							
Modernising Primaries Programme	50	359	742	1,388	2,680	3,851	1,301
- Alyth Primary School - Upgrade Project	500	4,135	4,154	0	0	0	0
- Blackford Primary School	0	0	173	0	0	0	0
- CLASP Primary School Upgrade Project	0	0	0	2,532	4,171	1,797	0
- Crieff Primary School - School Upgrade Project	4,783	7,683	0	0	0	0	0
- Inchtute Primary School Upgrade Project	1,857	0	0	0	0	0	0
- Invergowrie Primary School - School Upgrade Project	671	0	0	0	0	0	0
TOTAL CARRIED FORWARD	8,972	13,207	7,897	4,206	7,001	7,948	1,301

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021

EDUCATION & CHILDREN'S SERVICES

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
TOTAL BROUGHT FORWARD	8,972	13,207	7,897	4,206	7,001	7,948	1,301
- Oudenarde New School Development	0	0	0	0	0	29	0
Developer Contributions	0	0	0	0	0	(500)	0
- Oakbank Primary School - School Upgrade Project	7,325	1,834	0	0	0	0	0
Modernising Secondaries Programme	0	976	2,300	665	667	664	305
- Perth Academy - New Sports Facilities	588	1,000	0	0	0	0	0
- Perth Grammar - Infrastructure/Practical Areas Upgrades	1,100	2,250	0	0	0	0	0
- Perth High School Upgrade Project	1,738	577	0	0	0	0	0
Third Party Contribution - sportscotland	(500)	0	0	0	0	0	0
New Secondary School (net of SFT Funding)	0	0	7,667	0	0	0	0
<u>Information Systems and Technology</u>							
ICT Infrastructure	1,058	1,418	1,418	1,303	1,308	1,308	307
PC Replacement & Infrastructure Upgrade	332	332	332	332	332	332	332
<u>Chief Executive Service (Formerly ECS)</u>							
Extension to EDRMS	133	0	0	0	0	0	0
TOTAL	20,746	21,594	19,614	6,506	9,308	9,781	2,245

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021**

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
<u>Traffic & Road Safety</u>							
Road Safety Initiatives (20mph zones etc)	70	70	70	0	0	0	0
Cycling Walking & Safer Streets	232	202	200	200	200	200	200
Scottish Government Grant - Cycling Walking Safer Streets	(232)	(202)	(200)	(200)	(200)	(200)	(200)
<u>Asset Management - Roads & Lighting</u>							
Structural Maintenance	6,826	7,489	6,682	6,740	6,740	6,750	6,800
Street Lighting - Renewals/Upgrading/Unlit Areas	388	418	418	0	0	0	0
Street Lighting - Energy Efficiency LED Upgrades	327	0	0	0	0	0	0
Traffic Signals - Renewals/Upgrading	68	91	93	100	100	100	0
Unadopted Roads & Footways (Match Funding)	229	130	0	0	0	0	0
Footways	373	422	435	435	435	435	435
Road Safety Barriers	0	0	0	50	50	50	0
<u>Asset Management - Bridges</u>							
Bridge Refurbishment Programme	0	0	0	0	0	380	0
- Kenmore	12	324	0	0	0	0	0
- Isla	575	0	0	0	0	0	0
Short Span Bridge Replacement Programme	109	302	250	250	250	250	0
- Thorter Bridge - Culvert	200	0	0	0	0	0	0
TOTAL CARRIED FORWARD	9,177	9,246	7,948	7,575	7,575	7,965	7,235

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2014-2021

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
TOTAL BROUGHT FORWARD	9,177	9,246	7,948	7,575	7,575	7,965	7,235
Vehicular Bridge Parapets Programme - Assess & Upgrade	0	150	0	50	50	50	0
<u>Improvement Schemes</u>							
New Rural Footways	196	0	0	0	0	0	0
Road/Junctions - Widening & Improvement Programme	353	150	0	0	0	0	0
A9/A85 Road Junction Improvements	630	13,000	9,000	0	0	0	0
Third Party Contributions	(2,180)	0	0	0	0	0	0
Gleneagles Station - Road Access Improvement Scheme	740	0	0	0	0	0	0
Kenmore Bridge - Retaining Wall	327	0	0	0	0	0	0
Road Improvements due to A9 Dualling	0	0	0	750	0	0	0
<u>Rural Flood Mitigation Schemes</u>							
Low's Weir, Almondbank	2	0	0	0	0	0	0
Almondbank Flood Prevention Scheme (net of Grant)	2,049	1,521	1,673	0	0	0	0
<u>Planning - Rural Initiatives</u>							
Conservation of Built Heritage	160	190	280	0	0	0	0
Third Party Contribution	(85)	0	(200)	0	0	0	0
Blairgowrie & Rattray Regeneration Project	9	0	0	0	0	0	0
TOTAL CARRIED FORWARD	11,378	24,257	18,701	8,375	7,625	8,015	7,235

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
TOTAL BROUGHT FORWARD	11,378	24,257	18,701	8,375	7,625	8,015	7,235
Kinross Town Centre Improvements	1,040	0	0	0	0	0	0
<u>City Centre Regeneration Projects</u>							
Perth City Centre Project	0	3,282	0	0	0	0	0
Revenue Contribution	0	(1,200)	0	0	0	0	0
Skinnergate & Kirkgate Vennels Environmental Improvements	0	0	0	577	0	0	0
Mill Street Environmental Improvements	0	0	0	0	668	0	0
<u>Community Greenspace</u>							
Cemetery Extension - Blair Atholl	38	0	0	0	0	0	0
Friends of Park Development - MacRosty Park, Crieff	80	0	0	0	0	0	0
Third Party Contribution	(63)	0	0	0	0	0	0
Countryside Sites	40	52	0	0	0	0	0
Community Greenspace Sites	457	688	589	300	400	300	0
Third Party Contributions	(50)	0	0	0	0	0	0
Heather Garden, Perth	99	0	0	0	0	0	0
Third Party Contributions	(23)	0	0	0	0	0	0
Community Greenspace Bridges	177	70	71	0	0	99	0
TOTAL CARRIED FORWARD	13,173	27,149	19,361	9,252	8,693	8,414	7,235

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021**

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
TOTAL BROUGHT FORWARD	13,173	27,149	19,361	9,252	8,693	8,414	7,235
Core Path Implementation	48	79	105	0	0	0	0
Alyth Environmental Improvements	0	0	750	0	0	0	0
Third Party Contributions	0	0	(500)	0	0	0	0
<u>Waste Strategy</u>							
Expansion Friarton Depot - Welfare Accommodation	138	0	0	0	0	0	0
Ladywell Landfill and Blairgowrie Transfer Station (Regulatory Works)	0	0	0	250	0	0	0
<u>Support Services</u>							
PC Replacement & IT Upgrade	230	200	200	200	200	200	200
<u>Corporate Asset Management</u>							
Blairgowrie SNAPI	0	0	500	0	0	0	0
<u>Property Division</u>							
DDA Adaptation & Alteration Works Programme	213	185	350	275	275	275	0
Roof Works	80	0	0	0	0	0	0
Window Replacements	14	0	0	0	0	0	0
Heating Upgrades/Replacements	20	0	0	0	0	0	0
Lighting Upgrades	60	0	0	0	0	0	0
Rewiring Works	280	0	0	0	0	0	0
Toilet Refurbishment	60	0	0	0	0	0	0
TOTAL CARRIED FORWARD	14,316	27,613	20,766	9,977	9,168	8,889	7,435

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2014-2021

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
TOTAL BROUGHT FORWARD	14,316	27,613	20,766	9,977	9,168	8,889	7,435
General Structural Building Works	23	0	0	0	0	0	0
Property Compliance Works Programme	193	302	500	400	400	400	0
Capital Improvement Projects Programme	542	1,000	1,000	800	800	800	0
Energy Conservation & Carbon Reduction Programme	123	165	200	200	200	200	0
Carbon Reduction Programme - Renewable Energy	0	0	400	275	275	275	0
Life Expired Building Replacement Programme	200	550	750	0	0	0	0
Perth High School - Infrastructure Upgrade (Phase 2)	0	0	0	0	1,750	0	0
Perth Academy - Infrastructure Upgrade (Phase 3)	0	0	0	0	0	1,750	0
<u>Commercial Property Investment Programme</u>							
Fonab Business Park - Site Servicing & Provision of Units	5	636	0	0	0	0	0
Eastern Perthshire - Land Acquisition & Development	54	0	0	0	0	0	0
North Muirton Industrial Estate - Site Servicing & Provision of Units	2,254	1,044	0	0	0	0	0
Western Edge Kinross - Site Servicing	268	0	0	0	0	0	0
Crieff - Employment Land/Advance Unit Provision	13	10	0	774	0	0	0
Additional Investment in Serviced Industrial Land & Small Units	0	0	90	62	0	0	0
Revenue Contribution	(2,600)	0	0	0	0	0	0
TOTAL CARRIED FORWARD	15,391	31,320	23,706	12,488	12,593	12,314	7,435

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021**

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
TOTAL BROUGHT FORWARD	15,391	31,320	23,706	12,488	12,593	12,314	7,435
<u>Prudential Borrowing Projects</u>							
Dalcruie Landfill Site	130	0	0	0	0	0	0
Wheeled Bin Replacement Programme - Domestic Bins	115	115	115	115	115	115	115
Wheeled Bin Replacement Programme - Commercial Bins	12	12	12	12	12	12	12
Recycling Containers, Oil Banks & Battery Banks Replacement Programme	52	96	56	56	56	56	56
Litter Bins	50	50	50	50	50	50	50
Vehicle Replacement Programme	3,148	3,000	3,000	3,000	3,000	3,000	3,000
Capital Receipts - Vehicle Disposals	(333)	(300)	(300)	(300)	(300)	(300)	(300)
Energy Conservation & Carbon Reduction - Waste Reduction	170	95	0	0	0	0	0
Carbon Reduction - Renewable Energy, Loch Leven Campus	0	0	0	0	600	0	0
Carbon Reduction - Renewable Energy, North Inch Campus	0	0	0	0	0	550	0
POAR - 2 High St Essential Compliance & Improvement Works	1,497	1,500	0	0	0	0	0
POAR - Carpenter House Office Redesign & Ancillary Works	92	0	0	0	0	0	0
POAR - Pullar House Infrastructure Works	0	300	0	0	0	0	0
POAR - Pullar House Office Redesign & Ancillary Works	0	700	0	0	0	0	0
Mill Street Environmental Improvements & Property Acquisitions	250	0	0	0	0	0	0
Crematorium - Memorial Garden Enhancement	0	0	95	0	0	0	0
Street Lighting Renewal	0	0	0	231	231	231	0
TOTAL	20,574	36,888	26,734	15,652	16,357	16,028	10,368

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2014-2021**

HOUSING & COMMUNITY CARE

PROJECT/NATURE OF EXPENDITURE	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)
<u>HOUSING</u>							
<u>Travellers' Sites Regeneration</u>							
Gypsy Traveller Transit Sites	600	0	0	0	0	0	0
<u>COMMUNITY CARE</u>							
Housing With Care - Communal Facilities	675	500	500	0	0	0	0
JELS - Facility Service Enhancement	308	0	0	0	0	0	0
Parkdale RHE - Refurbishment of Bedrooms & Communal Areas	266	0	0	0	0	0	0
Beechgrove - Refurbishment of Communal Areas	219	0	0	0	0	0	0
Developing Supported Tenancies/Profound & Multiple Learning Difficulties	0	0	717	0	0	0	0
Supported Living Accommodation for Clients with Autism	0	0	0	0	717	0	0
Relocation of Area Office to former Rannoch Road Day Centre	270	0	0	0	0	0	0
Refurbishment & Extension to Lewis Place Day Centre for Older People	275	0	0	0	0	0	0
PC Replacement & IT Upgrade	70	70	70	70	70	70	70
Occupational Therapy Equipment	250	250	250	250	250	250	250
Customer Relationship Management (CRM) System	66	0	0	0	0	0	0
<u>Council Contact Centre</u>							
Customer Service Centre	30	79	0	0	0	0	0
TOTAL	3,029	899	1,537	320	1,037	320	320

PERTH & KINROSS COUNCIL

HOUSING REVENUE ACCOUNT CAPITAL INVESTMENT PROGRAMME

CAPITAL EXPENDITURE IN HOUSING REVENUE ACCOUNT 2014-2019

	2014/15	2015/16	2016/17	2017/18	2018/19
SERVICE	£'000	£'000	£'000	£'000	£'000
Central Heating and Rewiring	4,521	1,900	1,800	1,500	1,750
Double Glazing	661	2,385	1,314	750	0
Controlled Door Entry	1,512	0	86	10	25
Kitchen Programme	138	125	100	36	45
Bathroom Programme	138	125	100	36	30
External Fabric Repairs	1,854	2,000	800	1,100	1,680
Energy Efficiency	1,391	1,700	1,500	625	0
Multi Storey Flats	1,615	0	0	0	0
Environmental Improvements	0	0	0	0	380
Fire Precaution Measures	0	0	0	0	350
STANDARD DELIVERY PLAN SUBTOTAL:	11,830	8,235	5,700	4,057	4,260
Council House New Build Phases 3, 4 & 5	3,856	0	0	0	0
Council House New Build - Future Programme	0	2,786	2,841	2,918	2,996
Increase in Council House Stock	500	1,000	1,000	1,000	1,000
Lock-ups and Garage Sites	990	1,000	500	0	0
Major Adaptations to Council House Stock	321	250	250	250	250
Old Mill Road	260	0	0	0	0
Nimmo Place	395	0	0	0	0
Shops & Offices	37	0	0	0	0
Replacement Lifts	200	200	0	0	0
Other Capital Costs	425	210	210	210	210
Mortgage to Rent	250	250	250	250	250
SUBTOTAL = TOTAL GROSS EXPENDITURE	19,064	13,931	10,751	8,685	8,966
Less: Amount to be funded from Current Revenue (CFCR)	(4,276)	(5,129)	(4,901)	(5,510)	(6,345)
Less: Amount to be funded from Capital Receipts	0	(300)	0	0	0
PRUDENTIAL BORROWING REQUIREMENT	14,788	8,502	5,850	3,175	2,621