



# Budget 2018/19

# REVENUE AND CAPITAL BUDGET 2018/19

## CONTENTS

## Page

### REVENUE BUDGET

Foreword by Head of Finance	2
Glossary of Terms	6
Revenue Budget 2018/19	
• Budgeted Net Expenditure by Service	7
• Chart: Budgeted Net Expenditure	8
• Chart: Funding Sources	9
• Chart: Gross Expenditure	10
• Chart: Gross Income	11
General Fund Budget 2014/15 to 2018/19	12
Housing Revenue Account Budget 2014/15 to 2018/19	12
Perth & Kinross Council Tax & Scottish Water Charges by band 2018/19	13
Budgeted Staff 2018/19	14
Budgeted Staff by Service Chart 2018/19	15
Budgeted Staff by Category Chart 2018/19	16
Subjective Analysis of Budgeted Net Service Expenditure 2018/19	17

### 2018/19 Revenue Budget by Service

Education & Children's Services	18
Housing & Environment	27
Corporate & Democratic Services	51
Health & Social Care	61
Housing Revenue Account	62
Common Good Funds	63

### CAPITAL BUDGET

Composite Capital Budget Chart 2018/19	64
Composite Capital Budget Financial Plan 2018/19 to 2027/28	65
Housing Investment Programme Chart 2018/19	74
Housing Investment Programme 2018/19 to 2022/23	75

## **PERTH & KINROSS COUNCIL**

### **REVENUE BUDGET 2018/19**

#### **FOREWORD BY THE HEAD OF FINANCE**

#### **INTRODUCTION**

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

#### **GENERAL FUND REVENUE BUDGET 2018/19**

#### **BACKGROUND**

Perth & Kinross Council met on 22 February 2018 to set the Final Revenue Budget and Council Tax for 2018/19 and Provisional Revenue Budgets and indicative Council Tax levels for 2019/20 & 2020/21. In preparing budget submissions, Services were required to identify expenditure pressures and savings proposals or seek approval to transfer resources between years under the terms of the Council's Revenue Budget Flexibility Scheme.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On the 14 December 2017 the Scottish Government issued the Local Government Finance Settlement for 2018/19 (Circular 5/2017) which detailed grant funding from the Scottish Government for each Council. This circular was supplemented by a further letter on 31 January 2018. This was augmented on 6 March 2018 by the Local Government Finance (Scotland) Order 2018 (Circular 4/2018). The Finance Settlement covers 2018/19 only and no information is available from the Scottish Government for 2019/20 and beyond.

The Final Revenue Budget for 2018/19 is £336.194 million (£338.237 million in 2017/18). The 2018/19 budget is funded by Total Revenue Funding from the Scottish Government of £244.472 million (see page 4); Capital Grants of £1.400 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.300 million; a carry forward of £3.738 million under the Council's Budget Flexibility Scheme and a net contribution from Reserves of £1.284 million.

A budgeted figure of £84.000 million is therefore levied from Council Tax. This results in a 2018/19 Band D equivalent Council Tax charge of £1,216. This is an increase of £35 (3%) from the figure in 2017/18 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 12.

Key features of the Council's 2018/19 Revenue Budget are set out in more detail below.

## **2018/19 BUDGETED EXPENDITURE**

The budgeted revenue expenditure in 2018/19 for each of the Council's Services is summarised on page 7 and detailed in pages 17 to 60. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

### **Staff Costs**

The 2018/19 Final Revenue Budget includes a budgeted provision for pay award that is consistent with the aspiration of the Scottish Government. At the time of setting the budget the pay award was still being negotiated.

### **Capital Financing Costs**

These are the costs of financing assets owned by the Council and include Loan Repayments; Interest Charges; and Debt Management Expenses. In 2018/19, a budget of £17.651 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £200,000 in 2018/19.

### **Property Maintenance, Energy Management and Water Management**

The budgets for property maintenance, (planned and responsive) (£4.118 million), energy (£4.150 million) and water charges (£0.871 million) in respect of properties occupied by Council Services are held centrally within the Property Division under the overall management of Housing & Environment.

## **2018/19 BUDGETED INCOME**

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2018/19 are detailed below.

### **Total Revenue Funding**

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non Domestic Rate Income (NDR).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2018/19 is approximately £9.7 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2018/19 is £244.472 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant	190.744
Non Domestic Rate Income	51.953
Ring-Fenced Grants	1.775
Total Revenue Funding	<u><u>244.472</u></u>

### **General Revenue Grant**

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2018/19 is £190.744 million. General Revenue Grant is itself funded from national taxation.

### **Non Domestic Rate Income**

Perth & Kinross Council has a statutory duty to levy and collect Non Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2018/19 has been set by the Scottish Government at 48.0p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non domestic property with a rateable value of £51,000 or more. For Financial Year 2018/19 this supplement is 2.6p per £. Other exempt property categories such as listed buildings remain unchanged.

For financial year 2018/19 there is also a Transitional Relief scheme in place to provide support for certain types of property, particularly in the hospitality sector. This is to protect the ratepayers from significant increases in their rates bills following the revaluation exercise. The relief scheme places a 12.5% cap, in real terms, on such rates increases.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2018/19 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non Domestic Rate Income for Perth & Kinross Council at £51.953 million in 2018/19.

## **Council Tax Charge**

The net expenditure to be met from the Council Tax for 2018/19 is £84.000 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2.0% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2018/19 is therefore 69,079. Dividing the amount to be met from Council Tax by the tax base results in a 2018/19 Band D Council Tax of £1,216 which represents an increase of 3% from the previous year. (See calculation of Council Tax on page 12).

## **COUNCIL HOUSING**

### **Housing Revenue Account Budget (HRA) 2018/19**

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2018/19 (see page 61) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Communities Committee on 24 January 2018.

As at 1 April 2018, the Council owns and lets approximately 7,580 houses. On 24 January 2018, the Housing and Communities Committee approved a 2.2% rent increase for 2018/19 which resulted in the average weekly rent, based on 52 weeks, being £67.45.

The revenue balance on the Housing Revenue Account to be carried forward into 2018/19 is anticipated to be £0.800 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

# GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

**Budget:** a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

**Staff Costs:** includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

**Slippage:** savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

**Property Costs:** includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

**Supplies and Services:** includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

**Transport Costs:** includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

**Transfer Payments:** payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

**Third Party Payments:** payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

**Support Services:** charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

**Capital Financing/Capital Charges:** the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

**Capital Financed from Current Revenue (CFCR):** the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

# 2018/19 REVENUE BUDGET - GENERAL FUND

## ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

<i>Restructured 2017/18 Revised Management Budget per SP&amp;R 18/4/18 Report 18/133 £'000</i>		<b>2018/19 Final Budget £'000</b>	<b>Council Tax Band D Equivalent 2018/19 £</b>
	<b>SERVICE</b>		
159,399	Education & Children's Services	162,855	2,357.52
78,576	Housing & Environment (See Note)	71,746	1,038.61
28,274	Corporate & Democratic Services	25,310	366.39
<b>266,249</b>	<b>Sub-Total: Service Expenditure</b>	<b>259,911</b>	<b>3,762.52</b>
	<b>CORPORATE BUDGETS</b>		
47,053	Health & Social Care	49,175	711.87
(1,888)	Support Service External Income	(1,888)	(27.33)
	Corporate Budget:		
16,157	Capital Financing Costs	17,651	255.52
(157)	Interest on Revenue Balances	(200)	(2.90)
1,145	Tayside Valuation Joint Board	1,145	16.58
(350)	Trading Operations Surplus	(350)	(5.07)
1,508	Un-funded Pension Costs	1,595	23.09
680	Apprenticeship Levy	680	9.84
6,499	Council Tax Reduction Scheme	6,499	94.08
150	Discretionary Relief	150	2.17
<b>337,046</b>	<b>Adjusted Net Expenditure</b>	<b>334,368</b>	<b>4,840.37</b>
1,774	Contribution to/(from) Capital Fund	1,626	23.54
200	Contribution to Insurance Fund	200	2.90
(258)	Contribution from Renewal and Repair Fund	0	0.00
<b>338,762</b>	<b>Total Net Expenditure</b>	<b>336,194</b>	<b>4,866.81</b>
	<b>To be financed by:</b>		
190,637	General Revenue Grant	190,744	2,761.24
3,350	Ring Fenced Grant	1,775	25.70
1,725	Capital Grants	1,400	20.27
52,035	Non-Domestic Rate Income	51,953	752.08
80,940	Council Tax Income	84,000	1,216.00
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.82
8,775	Use of Budget Flexibility & Reserves	5,022	72.70
<b>338,762</b>		<b>336,194</b>	<b>4,866.81</b>

**Note:**

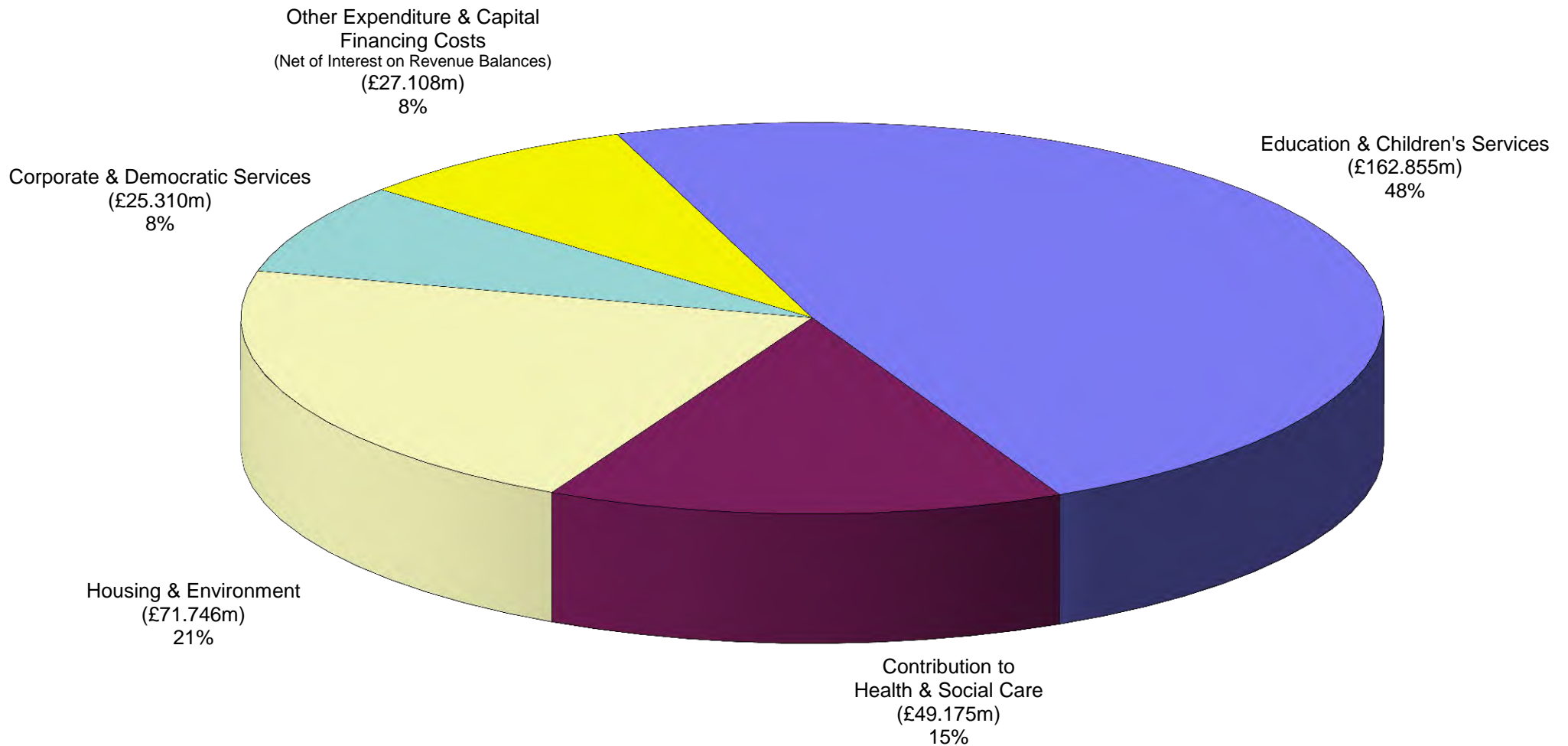
Housing & Environment also includes the following corporate budgets:

- Property Maintenance £4,118k
- Energy Management £4,150k
- Water Management £871k

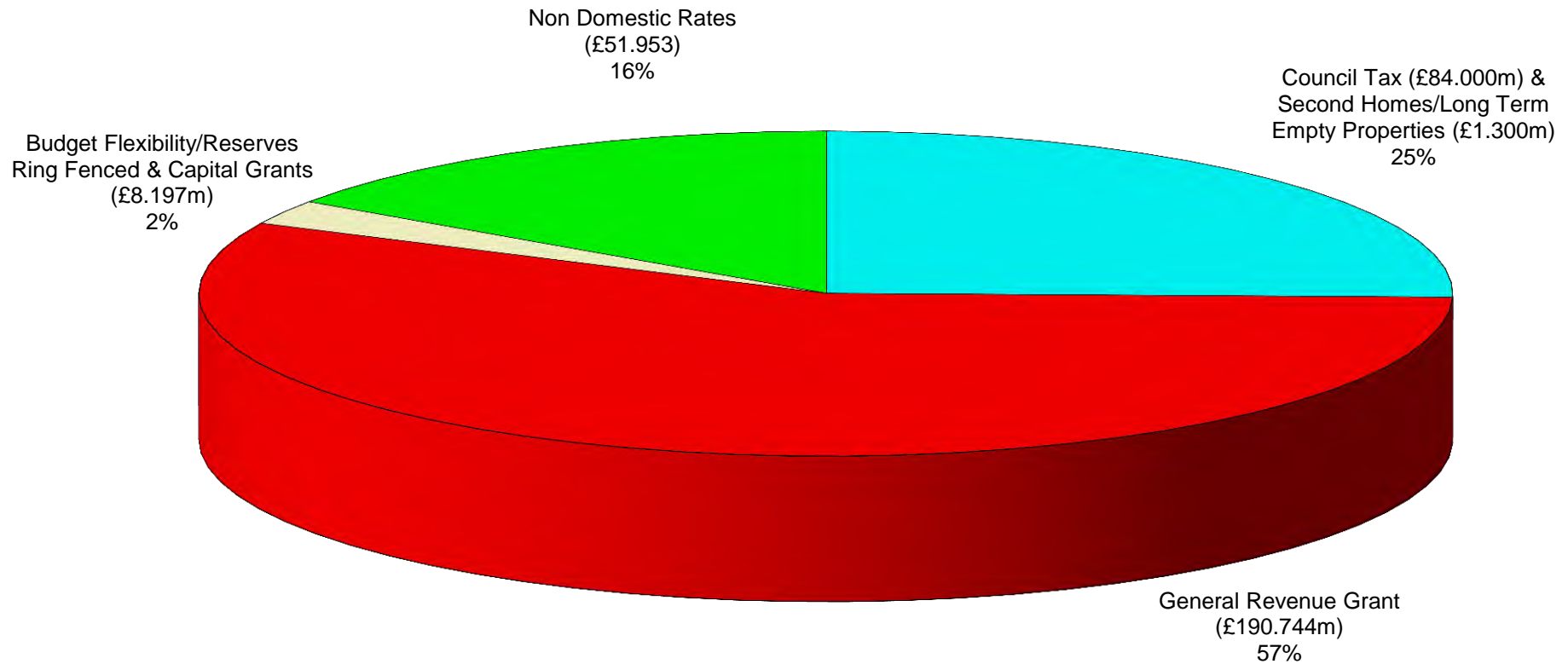


# 2018/19 GENERAL FUND NET REVENUE BUDGET BY SERVICE

Total £336.194 million

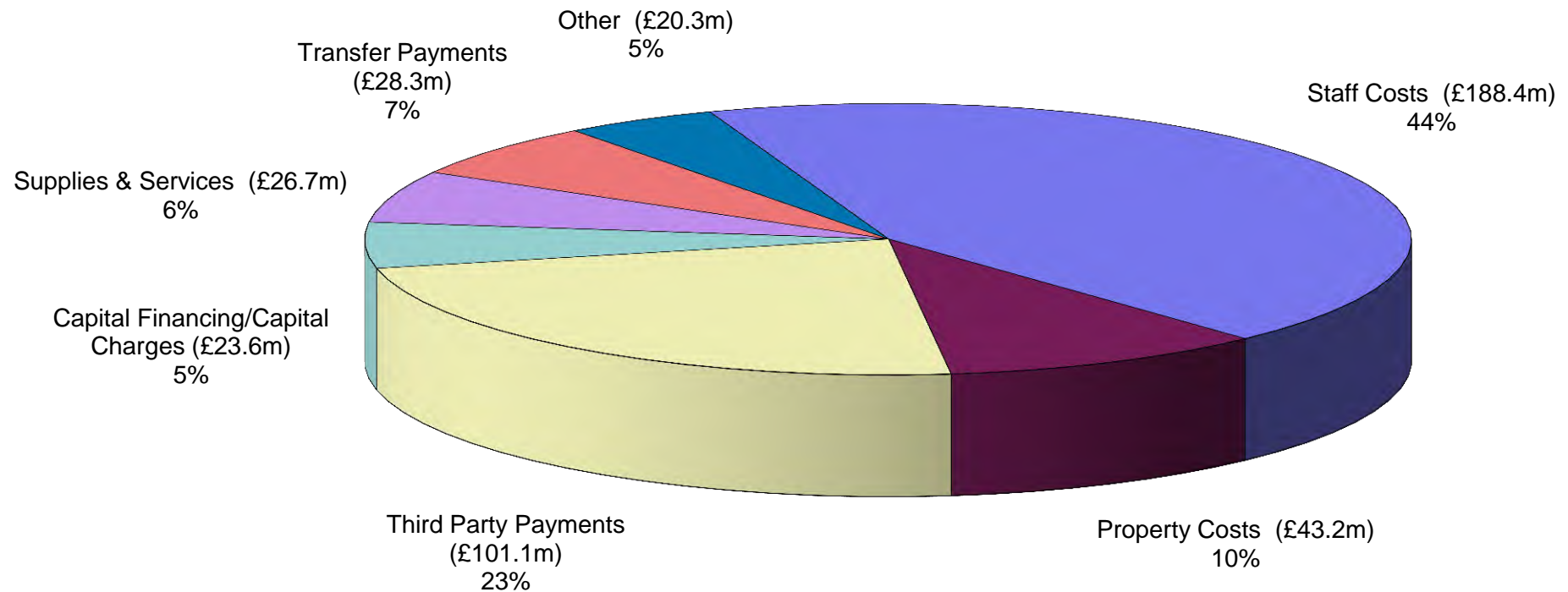


# 2018/19 General Fund Net Revenue Budget Funding Sources Total £336.194 million



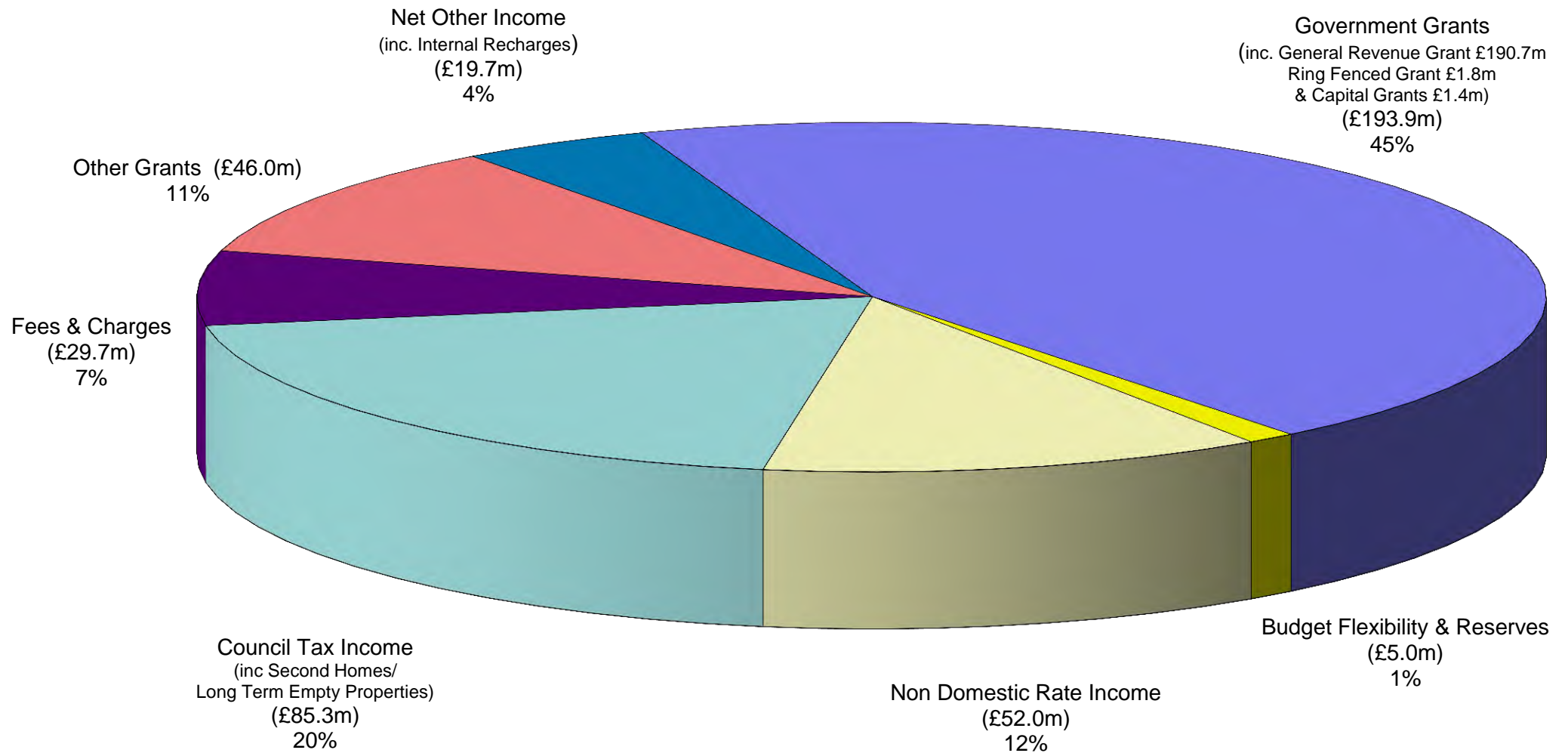
# SUMMARY OF GENERAL FUND GROSS EXPENDITURE 2018/19

## TOTAL £431.6 million



# SUMMARY OF GENERAL FUND GROSS INCOME 2018/19

## TOTAL £431.6 million



## GENERAL FUND BUDGET 2014/15 TO 2018/19

Financial Year	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Net Revenue Budget	331,012	339,905	331,625	338,237	336,194
Council Tax (Second Home/Long Term Empty Properties)				(1,300)	(1,300)
Budget Flexibility and Reserves	(8,831)	(10,185)	(12,411)	(11,042)	(5,022)
	<u>322,181</u>	<u>329,720</u>	<u>319,214</u>	<u>325,895</u>	<u>329,872</u>
<i>Government Funding</i>					
General Revenue Grant and Ring Fenced Grant	(190,147)	(188,881)	(185,776)	(192,386)	(192,519)
Capital Grants	(4,815)	(7,240)	(2,219)	(1,705)	(1,400)
Non Domestic Rate Income	(55,718)	(61,348)	(57,555)	(50,864)	(51,953)
	<u>(250,680)</u>	<u>(257,469)</u>	<u>(245,550)</u>	<u>(244,955)</u>	<u>(245,872)</u>
Amount to be Raised from Council Tax	71,501	72,251	73,664	80,940	84,000
Band D Equivalent Number of Dwellings (Net of provision for non collection)	61,745	62,393	63,613	68,535	69,079
Band D Equivalent Council Tax	<u>£ 1,158</u>	<u>£ 1,158</u>	<u>£ 1,158</u>	<u>£ 1,181</u>	<u>£ 1,216</u>

## HOUSING REVENUE ACCOUNT 2014/15 TO 2018/19

Financial Year	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Gross Budgeted Expenditure	26,192	26,630	28,351	28,451	28,773
Budgeted Income					
Council House Rents	(24,362)	(25,021)	(25,903)	(25,785)	(27,140)
Other Income	(1,830)	(1,609)	(2,448)	(2,666)	(1,633)
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 62.58</u>	<u>£ 64.58</u>	<u>£ 66.00</u>	<u>£ 66.00</u>	<u>£ 67.79</u>
Scottish Average Weekly Rent	<u>£ 63.91</u>	<u>£ 65.99</u>	<u>£ 68.14</u>	<u>£ 70.55</u>	<u>£ 72.11</u>
Approximate Number of Council Houses (at 1 April of each year)	7,400	7,431	7,480	7,500	7,532

# COUNCIL TAX CHARGES 2018/19

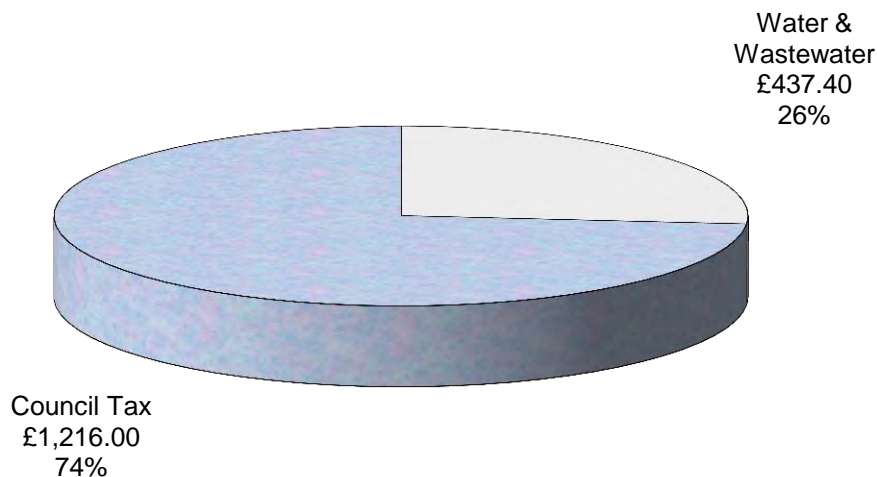
## Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2018/19 £	Water & Wastewater Charge £	Total Combined Charge 2018/19 £	Total Combined Charge 2017/18 £
A	27,000	240/360	<b>810.67</b>	291.60	<b>1,102.27</b>	1,074.37
B	35,000	280/360	<b>945.78</b>	340.20	<b>1,285.98</b>	1,253.44
C	45,000	320/360	<b>1,080.89</b>	388.80	<b>1,469.69</b>	1,432.50
D	58,000	360/360	<b>1,216.00</b>	437.40	<b>1,653.40</b>	1,611.56
E	80,000	473/360	<b>1,597.69</b>	534.60	<b>2,132.29</b>	2,077.94
F	106,000	585/360	<b>1,976.00</b>	631.80	<b>2,607.80</b>	2,541.04
G	212,000	705/360	<b>2,381.33</b>	729.00	<b>3,110.33</b>	3,030.39
H	Over 212,000	882/360	<b>2,979.20</b>	874.80	<b>3,854.00</b>	3,754.57

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

### Council Tax inc. Water & Wastewater Charges 2018/19

Split of Band D bill between Perth & Kinross Council and Scottish Water



## BUDGETED STAFF 2018/19

(Full Time Equivalent)

Service	Teachers	Other Council Staff	2018/19 Total
Education & Children's Services	1,414.3	1,068.2	2,482.5
Housing & Environment	-	1,133.5	1,133.5
Health & Social Care	-	433.0	433.0
Corporate & Democratic Services	-	282.1	282.1
Housing Revenue Account	-	227.5	227.5
<b>TOTAL</b>	<b>1,414.3</b>	<b>3,144.3</b>	<b>4,558.6</b>

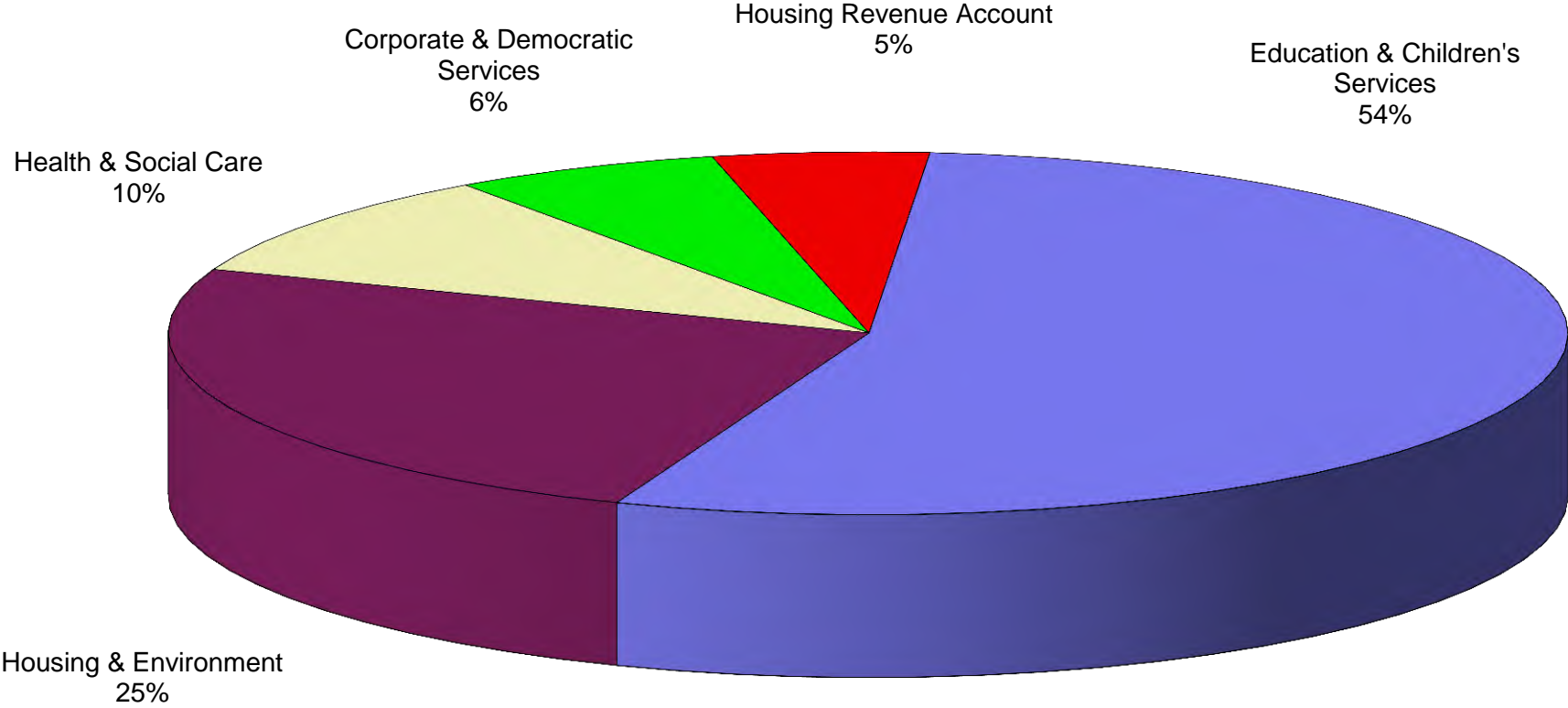
The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

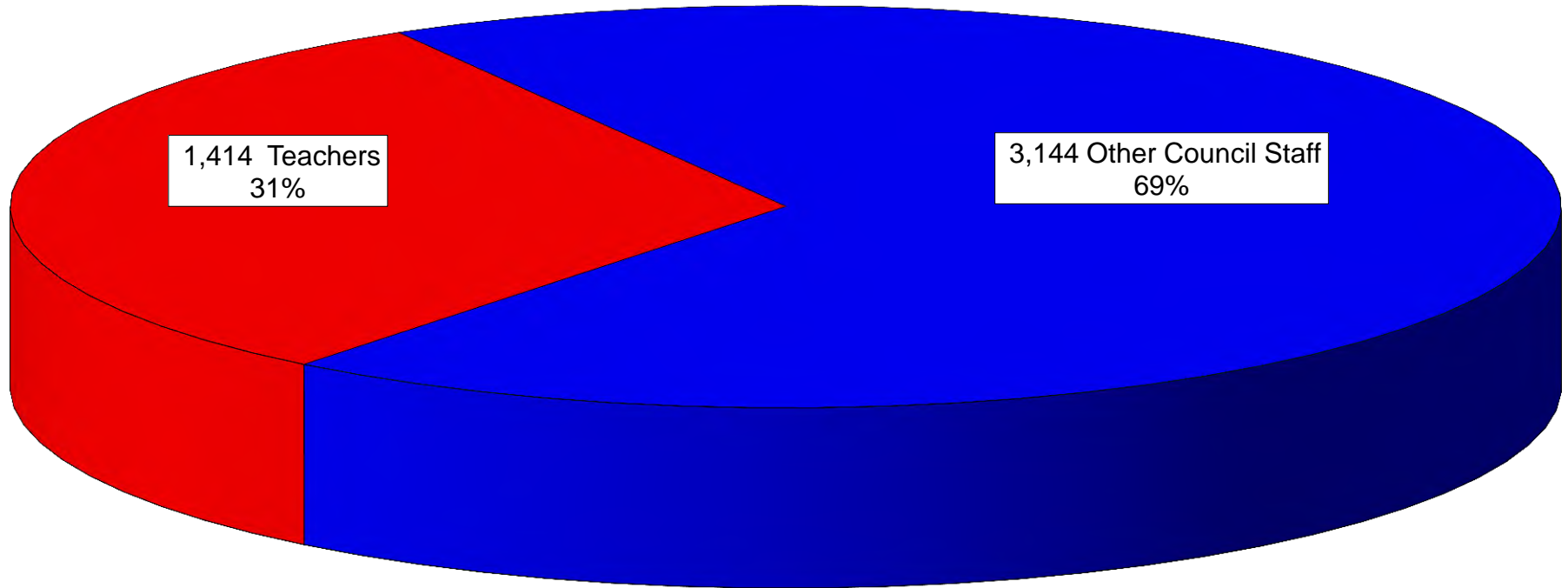
FTE = Full Time Equivalent

# BUDGETED STAFF BY SERVICE 2018/19 (Full Time Equivalent)





# BUDGETED STAFF BY CATEGORY 2018/19 (Full Time Equivalent)



# 2018/19 REVENUE BUDGET - GENERAL FUND

## SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2018/19 TOTAL £'000
<b>STAFF COSTS</b>		
Chief Officials	-Gross Pay	1,786
	-Supn	303
	-NI	228
Single Status	-Gross Pay	80,923
	-Supn	13,778
	-NI	7,156
Craft Workers	-Gross Pay	447
	-Supn	76
	-NI	42
Councillors	-Gross Pay	801
	-Supn	101
	-NI	74
Teachers	-Gross Pay	56,760
	-Supn	9,752
	-NI	6,054
Teachers Pensions		223
Overtime		681
Supply Cover		1,538
Slippage		(5,523)
Other Staff Costs		4,378
<b>TOTAL STAFF COSTS</b>		<b>179,578</b>
<b>PROPERTY COSTS</b>		
Non Domestic Rates		7,142
Energy		4,317
Unitary Charge		16,565
Property Insurance		443
Cleaning		3,035
Water		898
Property Maintenance		4,291
Other Property Costs		6,504
<b>TOTAL PROPERTY COSTS</b>		<b>43,195</b>
<b>SUPPLIES &amp; SERVICES</b>		
Catering		4,410
Admin Insurance		361
Other Supplies & Services		21,949
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>26,720</b>
<b>TRANSPORT COSTS</b>		
Travel & Subsistence		555
Car Allowances		590
Contract Car Hire		128
Vehicle Maintenance		147
Pupil Transport		7,264
Other Transport Costs		7,638
<b>TOTAL TRANSPORT COSTS</b>		<b>16,322</b>
<b>TRANSFER PAYMENTS</b>		<b>28,322</b>
<b>THIRD PARTY PAYMENTS</b>		<b>101,121</b>
<b>SUPPORT SERVICES</b>		<b>2,441</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>		<b>4,481</b>
<b>CFCR</b>		<b>0</b>
<b>GROSS EXPENDITURE</b>		<b>402,180</b>
<b>INCOME</b>		
Internal Recharges		17,319
Other Grant Income/Subsidy		45,988
Fees & Charges		29,708
Contract Income/External Work		79
<b>GROSS INCOME</b>		<b>93,094</b>
<b>NET SERVICE EXPENDITURE</b>		<b>309,086</b>

# EDUCATION & CHILDREN'S SERVICES

## SUMMARY

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	-Gross Pay 451
	-Supn 81
	-NI 60
Single Status	-Gross Pay 26,560
	-Supn 4,503
	-NI 2,033
Teachers	-Gross Pay 56,760
	-Supn 9,752
	-NI 6,054
Pensions	223
Overtime	2
Supply Cover	1,538
Slippage	(2,704)
Other Staff Costs	283
<b>TOTAL STAFF COSTS</b>	<b>105,596</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	5,551
Energy Costs	7
Unitary Charge	16,565
Property Insurance	441
Cleaning	2,721
Metered Water	0
Property Maintenance	0
Other Property Costs	1,332
<b>TOTAL PROPERTY COSTS</b>	<b>26,617</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	6,392
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>10,627</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	91
Transport Insurance	0
Car Allowances	442
Contract Car Hire	0
Vehicle Maintenance	147
Pupil Transport	7,264
Other Transport Costs	187
<b>TOTAL TRANSPORT COSTS</b>	<b>8,131</b>
<b>TRANSFER PAYMENTS</b>	<b>105</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	1,302
Other Third Party Payments	15,149
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>16,451</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>584</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>168,111</b>
<b>INCOME</b>	
Internal Recharges	215
Other Grant Income/Subsidy	567
Fees & Charges	4,474
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>5,256</b>
<b>NET EXPENDITURE</b>	<b>162,855</b>

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - NURSERY

2018/19  
FINAL  
BUDGET  
£'000

### STAFF COSTS

Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	5,651
	-Supn	961
	-NI	391
Teachers	-Gross Pay	1,353
	-Supn	223
	-NI	130
Pensions		0
Overtime		0
Supply Cover		146
Slippage		(277)
Other Staff Costs		7
<b>TOTAL STAFF COSTS</b>		<b>8,585</b>

### PROPERTY COSTS

Non Domestic Rates		19
Energy Costs		0
Unitary Charge		0
Property Insurance		0
Cleaning		23
Metered Water		0
Property Maintenance		0
Other Property Costs		10
<b>TOTAL PROPERTY COSTS</b>		<b>52</b>

### SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		326
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>326</b>

### TRANSPORT COSTS

Travel & Subsistence		20
Transport Insurance		0
Car Allowances		48
Contract Car Hire		0
Vehicle Maintenance		3
Pupil Transport		0
Other Transport Costs		12
<b>TOTAL TRANSPORT COSTS</b>		<b>83</b>

### TRANSFER PAYMENTS

		0
--	--	---

### THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		1,681
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>1,681</b>

### SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
<b>TOTAL SUPPORT SERVICES</b>		<b>0</b>

### CAPITAL FINANCING/CAPITAL CHARGES

		0
--	--	---

### CFCR

		0
--	--	---

### GROSS EXPENDITURE

		10,727
--	--	--------

### INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		726
Contract Income/External Work		0
<b>GROSS INCOME</b>		<b>726</b>

### NET EXPENDITURE

		10,001
--	--	--------

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - PRIMARY

2018/19  
FINAL  
BUDGET  
£'000

### STAFF COSTS

Chief Officials	-Gross Pay	83
	-Supn	14
	-NI	10
Single Status	-Gross Pay	3,366
	-Supn	572
	-NI	177
Teachers	-Gross Pay	25,655
	-Supn	4,436
	-NI	2,718
Pensions		0
Overtime		0
Supply Cover		541
Slippage		(962)
Other Staff Costs		135
<b>TOTAL STAFF COSTS</b>		<b>36,745</b>

### PROPERTY COSTS

Non Domestic Rates	2,490
Energy Costs	0
Unitary Charge	3,398
Property Insurance	0
Cleaning	1,539
Metered Water	0
Property Maintenance	0
Other Property Costs	276
<b>TOTAL PROPERTY COSTS</b>	<b>7,703</b>

### SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	566
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>566</b>

### TRANSPORT COSTS

Travel & Subsistence	14
Transport Insurance	0
Car Allowances	128
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,853
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1,995</b>

### TRANSFER PAYMENTS

	0
--	---

### THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	54
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>54</b>

### SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>

### CAPITAL FINANCING/CAPITAL CHARGES

	0
--	---

### CFCR

	0
--	---

### GROSS EXPENDITURE

	47,063
--	--------

### INCOME

Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>0</b>

### NET EXPENDITURE

	47,063
--	--------



# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - SECONDARY

2018/19  
FINAL  
BUDGET  
£'000

### STAFF COSTS

Chief Officials	-Gross Pay	83
	-Supn	14
	-NI	10
Single Status	-Gross Pay	3,326
	-Supn	559
	-NI	265
Teachers	-Gross Pay	25,428
	-Supn	4,349
	-NI	2,748
Pensions		0
Overtime		2
Supply Cover		576
Slippage		(798)
Other Staff Costs		36
<b>TOTAL STAFF COSTS</b>		<b>36,598</b>

### PROPERTY COSTS

Non Domestic Rates		2,896
Energy Costs		0
Unitary Charge		13,167
Property Insurance		0
Cleaning		1,031
Metered Water		0
Property Maintenance		0
Other Property Costs		351
<b>TOTAL PROPERTY COSTS</b>		<b>17,445</b>

### SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		2,353
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>2,353</b>

### TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		90
Contract Car Hire		0
Vehicle Maintenance		144
Pupil Transport		3,944
Other Transport Costs		8
<b>TOTAL TRANSPORT COSTS</b>		<b>4,187</b>

### TRANSFER PAYMENTS

		0
--	--	---

### THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		729
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>729</b>

### SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
<b>TOTAL SUPPORT SERVICES</b>		<b>0</b>

### CAPITAL FINANCING/CAPITAL CHARGES

		152
--	--	-----

### CFCR

		0
--	--	---

### GROSS EXPENDITURE

		61,464
--	--	--------

### INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		635
Contract Income/External Work		0
<b>GROSS INCOME</b>		<b>635</b>

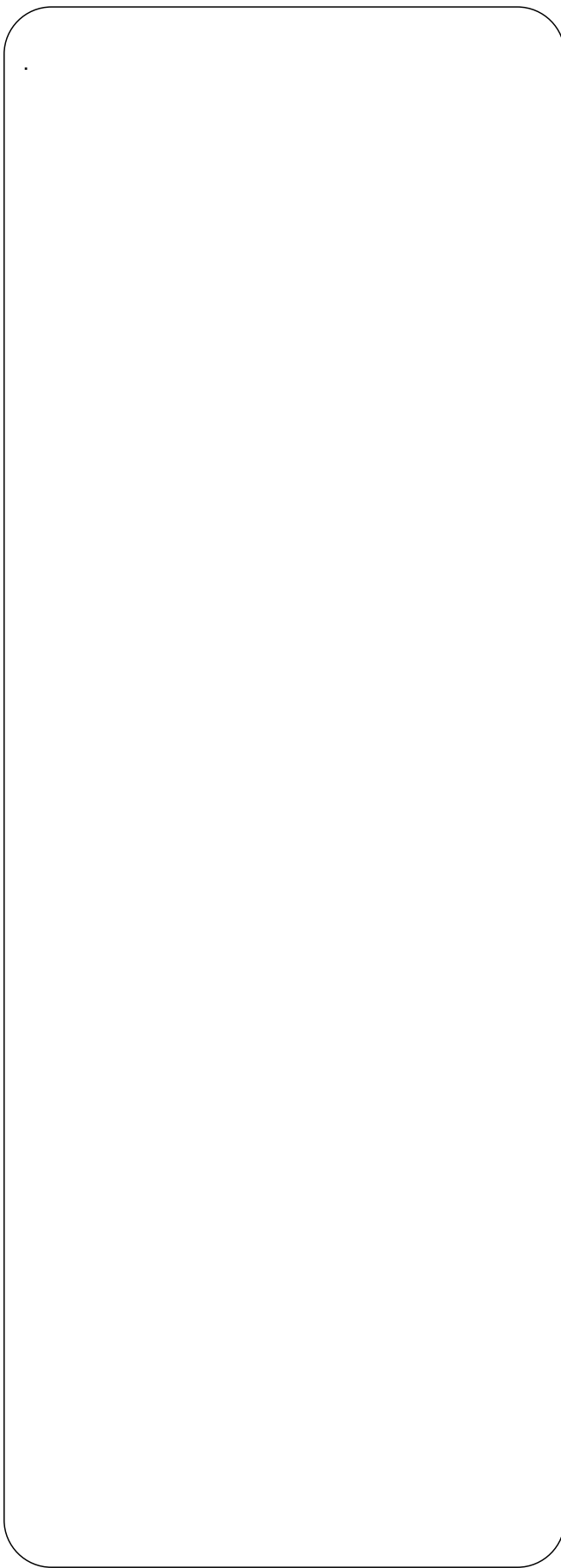
### NET EXPENDITURE

		60,829
--	--	--------

# EDUCATION & CHILDREN'S SERVICES

## SPECIAL SECTOR

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 4,082
	-Supn 694
	-NI 213
Teachers	-Gross Pay 4,028
	-Supn 693
	-NI 429
Pensions	0
Overtime	0
Supply Cover	225
Slippage	(300)
Other Staff Costs	2
<b>TOTAL STAFF COSTS</b>	<b>10,066</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	53
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	88
Metered Water	0
Property Maintenance	0
Other Property Costs	11
<b>TOTAL PROPERTY COSTS</b>	<b>152</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	146
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>146</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	32
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,467
Other Transport Costs	5
<b>TOTAL TRANSPORT COSTS</b>	<b>1,521</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,399
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,399</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>432</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>14,716</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	98
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>98</b>
<b>NET EXPENDITURE</b>	<b>14,618</b>



# EDUCATION & CHILDREN'S SERVICES

## CHILDREN AND FAMILIES SERVICES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	94
-Gross Pay	94
-Supn	16
-NI	11
Single Status	7,288
-Gross Pay	7,288
-Supn	1,239
-NI	735
Teachers	67
-Gross Pay	67
-Supn	11
-NI	7
Pensions	0
Overtime	0
Supply Cover	42
Slippage	(134)
Other Staff Costs	78
<b>TOTAL STAFF COSTS</b>	<b>9,454</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	75
Energy Costs	7
Unitary Charge	0
Property Insurance	0
Cleaning	40
Metered Water	0
Property Maintenance	0
Other Property Costs	90
<b>TOTAL PROPERTY COSTS</b>	<b>212</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	619
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>619</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	31
Transport Insurance	0
Car Allowances	107
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	139
<b>TOTAL TRANSPORT COSTS</b>	<b>277</b>
<b>TRANSFER PAYMENTS</b>	<b>45</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	8,252
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>8,252</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>18,859</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	165
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>165</b>
<b>NET EXPENDITURE</b>	<b>18,694</b>



# EDUCATION & CHILDREN'S SERVICES

## BUSINESS & RESOURCE SERVICES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	-Gross Pay 191
	-Supn 37
	-NI 29
Single Status	-Gross Pay 2,425
	-Supn 407
	-NI 221
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	223
Overtime	0
Supply Cover	1
Slippage	(228)
Other Staff Costs	25
<b>TOTAL STAFF COSTS</b>	<b>3,331</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	14
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	496
<b>TOTAL PROPERTY COSTS</b>	<b>951</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	479
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>479</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	17
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>23</b>
<b>TRANSFER PAYMENTS</b>	<b>60</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	1,940
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1,940</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>6,784</b>
<b>INCOME</b>	
Internal Recharges	215
Other Grant Income/Subsidy	0
Fees & Charges	75
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>290</b>
<b>NET EXPENDITURE</b>	<b>6,494</b>

# EDUCATION & CHILDREN'S SERVICES

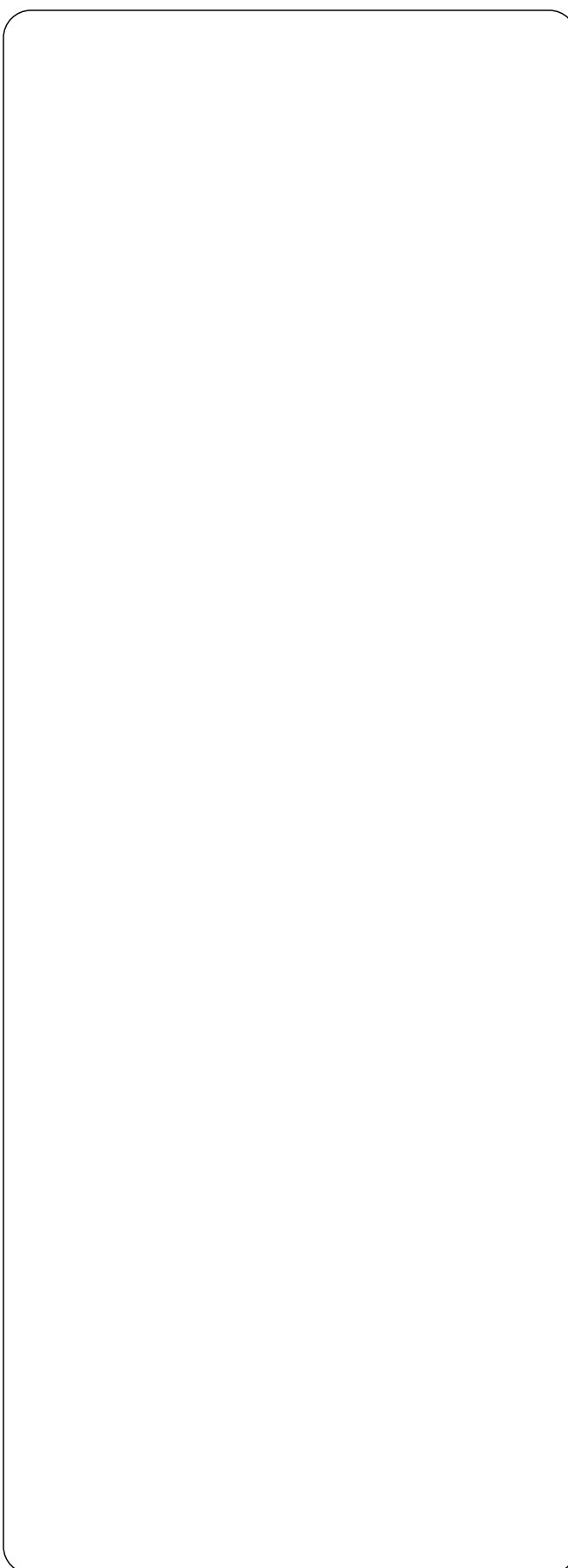
## CATERING SERVICE

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	233
-Gross Pay	40
-Supn	13
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(5)
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>281</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	98
<b>TOTAL PROPERTY COSTS</b>	<b>102</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	164
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>4,399</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>5</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	1,302
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1,302</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>6,089</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,702
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>2,702</b>
<b>NET EXPENDITURE</b>	<b>3,387</b>

# EDUCATION & CHILDREN'S SERVICES

## GRANTS AND INITIATIVES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	189
-Gross Pay	31
-Supn	18
-NI	229
Teachers	40
-Gross Pay	22
-Supn	0
-NI	0
Pensions	0
Overtime	0
Supply Cover	7
Slippage	0
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>536</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,739
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,739</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	17
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	23
<b>TOTAL TRANSPORT COSTS</b>	<b>40</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	94
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>94</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>2,409</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	567
Fees & Charges	73
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>640</b>
<b>NET EXPENDITURE</b>	<b>1,769</b>



# HOUSING & ENVIRONMENT

## SUMMARY

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	643
- Supn	109
- NI	81
Single Status - Gross Pay	31,039
- Supn	5,295
- NI	2,986
Craft Workers - Gross Pay	447
- Supn	76
- NI	42
Pensions	0
Overtime	660
Slippage	(1,426)
Other Staff Costs	2,957
<b>TOTAL STAFF COSTS</b>	<b>42,909</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	1,513
Energy Costs	4,305
Property Insurance	0
Cleaning	225
Metered Water	898
Property Maintenance	4,263
Other Property Costs	4,626
<b>TOTAL PROPERTY COSTS</b>	<b>15,830</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	14
Admin Insurance	361
Other Supplies & Services	12,491
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>12,866</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	111
Transport Insurance	0
Car Allowances	136
Contract Car Hire	123
Vehicle Maintenance	0
Other Transport Costs	6,925
<b>TOTAL TRANSPORT COSTS</b>	<b>7,295</b>
<b>TRANSFER PAYMENTS</b>	<b>28,213</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	271
Other Third Party Payments	19,656
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>19,927</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	31
Admin Recharge	2,410
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>2,441</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>3,897</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>133,378</b>
<b>INCOME</b>	
Capital	310
Internal Recharges	16,064
Other Grant Income/Subsidy	29,468
Fees & Charges	15,790
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>61,632</b>
<b>NET EXPENDITURE</b>	<b>71,746</b>

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it Housing & Environment's primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
3. Place - to promote sustainable empowered communities with equal opportunities for all.
4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

**HOUSING & ENVIRONMENT**  
**ROADS MAINTENANCE PARTNERSHIP**

2018/19  
**FINAL  
BUDGET**  
**£'000**

**STAFF COSTS**

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	581
	- Supn	98
	- NI	60
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		48
Slippage		0
Other Staff Costs		30
<b>TOTAL STAFF COSTS</b>		<b>817</b>

**PROPERTY COSTS**

Non Domestic Rates	0	
Energy Costs	0	
Property Insurance	0	
Cleaning	0	
Metered Water	0	
Property Maintenance	0	
Other Property Costs	44	
<b>TOTAL PROPERTY COSTS</b>		<b>44</b>

**SUPPLIES & SERVICES**

Catering	0	
Admin Insurance	0	
Other Supplies & Services	24	
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>24</b>

**TRANSPORT COSTS**

Travel & Subsistence	1	
Transport Insurance	0	
Car Allowances	8	
Contract Car Hire	55	
Vehicle Maintenance	0	
Other Transport Costs	20	
<b>TOTAL TRANSPORT COSTS</b>		<b>84</b>

**TRANSFER PAYMENTS**

	0
--	---

**THIRD PARTY PAYMENTS**

Payments to Contractors	0	
Other Third Party Payments	5,315	
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>5,315</b>

**SUPPORT SERVICES**

Professional & Engineering Services	0	
Admin Recharge	93	
Central Support	0	
<b>TOTAL SUPPORT SERVICES</b>		<b>93</b>

**CAPITAL FINANCING/CAPITAL CHARGES**

CFCR	0
------	---

**GROSS EXPENDITURE**

6,377

**INCOME**

Capital	0	
Internal Recharges	429	
Other Grant Income/Subsidy	0	
Fees & Charges	219	
Contract Income/External Work	0	
<b>TOTAL INCOME</b>		<b>648</b>

**NET EXPENDITURE**

5,729

# HOUSING & ENVIRONMENT

## PARKING SERVICES

2018/19  
FINAL  
BUDGET  
£'000

### STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	544
	- Supn	93
	- NI	47
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		83
Slippage		0
Other Staff Costs		4
<b>TOTAL STAFF COSTS</b>		<b>771</b>

### PROPERTY COSTS

Non Domestic Rates		364
Energy Costs		33
Property Insurance		0
Cleaning		0
Metered Water		22
Property Maintenance		6
Other Property Costs		665
<b>TOTAL PROPERTY COSTS</b>		<b>1,090</b>

### SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		776
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>776</b>

### TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		22
<b>TOTAL TRANSPORT COSTS</b>		<b>22</b>

### TRANSFER PAYMENTS

		0
--	--	---

### THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		313
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>313</b>

### SUPPORT SERVICES

Professional & Engineering Services		31
Admin Recharge		163
Central Support		0
<b>TOTAL SUPPORT SERVICES</b>		<b>194</b>

### CAPITAL FINANCING/CAPITAL CHARGES

		0
--	--	---

### CFCR

		0
--	--	---

### GROSS EXPENDITURE

		3,166
--	--	-------

### INCOME

Capital		0
Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		3,187
Contract Income/External Work		0
<b>TOTAL INCOME</b>		<b>3,187</b>

### NET EXPENDITURE

		(21)
--	--	------

**HOUSING & ENVIRONMENT  
PUBLIC TRANSPORT UNIT**

**2018/19  
FINAL  
BUDGET  
£'000**

**STAFF COSTS**

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	309
	- Supn	51
	- NI	32
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		4
Slippage		0
Other Staff Costs		2
<b>TOTAL STAFF COSTS</b>		<b>398</b>

**PROPERTY COSTS**

Non Domestic Rates	49	
Energy Costs	4	
Property Insurance	0	
Cleaning	43	
Metered Water	0	
Property Maintenance	55	
Other Property Costs	1	
<b>TOTAL PROPERTY COSTS</b>		<b>152</b>

**SUPPLIES & SERVICES**

Catering	0	
Admin Insurance	0	
Other Supplies & Services	32	
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>32</b>

**TRANSPORT COSTS**

Travel & Subsistence	0	
Transport Insurance	0	
Car Allowances	1	
Contract Car Hire	1	
Vehicle Maintenance	0	
Other Transport Costs	0	
<b>TOTAL TRANSPORT COSTS</b>		<b>2</b>

**TRANSFER PAYMENTS**

144

**THIRD PARTY PAYMENTS**

Payments to Contractors	0	
Other Third Party Payments	2,222	
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>2,222</b>

**SUPPORT SERVICES**

Professional & Engineering Services	0	
Admin Recharge	35	
Central Support	0	
<b>TOTAL SUPPORT SERVICES</b>		<b>35</b>

**CAPITAL FINANCING/CAPITAL CHARGES**

0

**CFCR**

0

**GROSS EXPENDITURE**

2,985

**INCOME**

Capital	0	
Internal Recharges	250	
Other Grant Income/Subsidy	0	
Fees & Charges	365	
Contract Income/External Work	0	
<b>TOTAL INCOME</b>		<b>615</b>

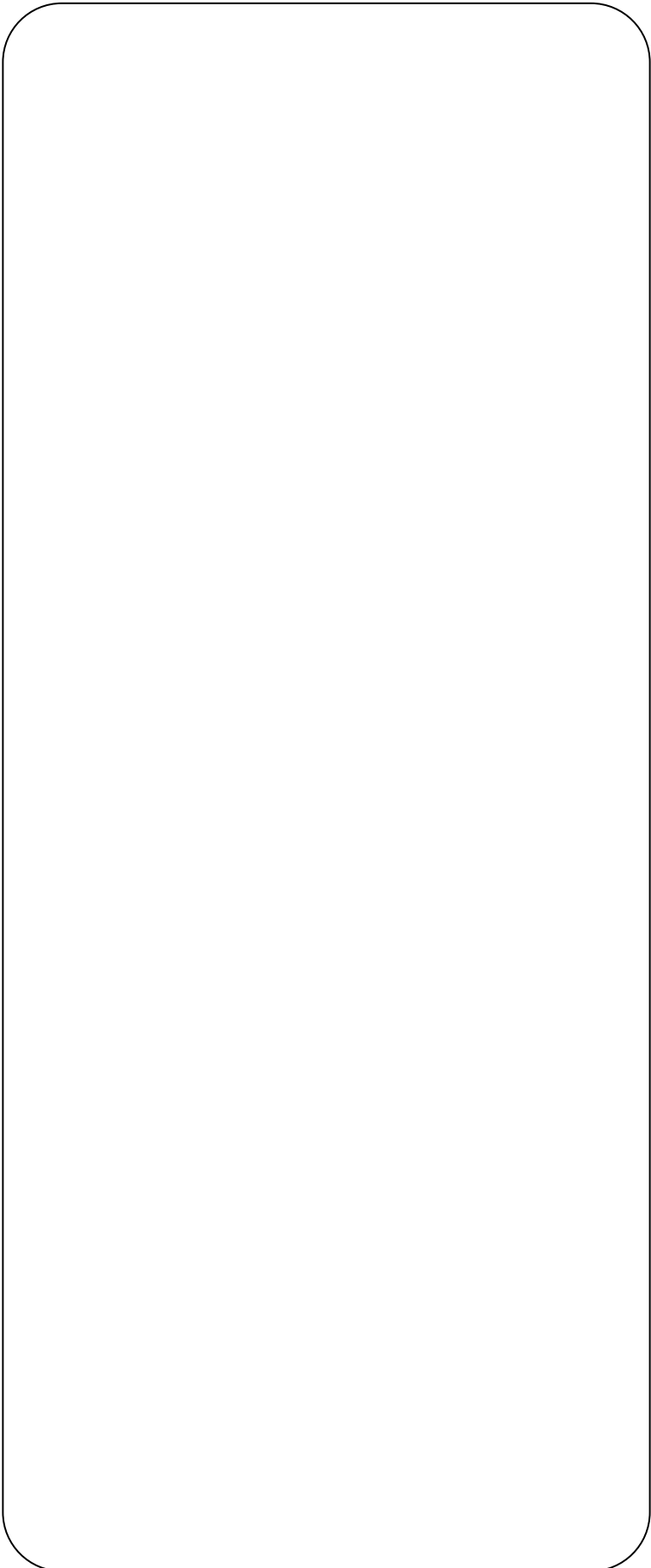
**NET EXPENDITURE**

2,370

# HOUSING & ENVIRONMENT

## OTHER ROADS ACTIVITIES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,594
- Supn	264
- NI	166
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	10
Slippage	0
Other Staff Costs	79
<b>TOTAL STAFF COSTS</b>	<b>2,113</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	90
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	9
<b>TOTAL PROPERTY COSTS</b>	<b>99</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	420
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>420</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	20
Contract Car Hire	10
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>33</b>
<b>TRANSFER PAYMENTS</b>	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,993
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,993</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	107
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>107</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	319
<b>CFCR</b>	0
<b>GROSS EXPENDITURE</b>	<b>6,084</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	764
Other Grant Income/Subsidy	0
Fees & Charges	259
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>1,023</b>
<b>NET EXPENDITURE</b>	<b>5,061</b>





**HOUSING & ENVIRONMENT  
ADMINISTRATION SUPPORT**

**2018/19  
FINAL  
BUDGET  
£'000**

**STAFF COSTS**

Chief Officials	- Gross Pay	560
	- Supn	95
	- NI	71
Single Status	- Gross Pay	1,828
	- Supn	310
	- NI	176
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Slippage		(920)
Other Staff Costs		280
<b>TOTAL STAFF COSTS</b>		<b>2,400</b>

**PROPERTY COSTS**

Non Domestic Rates	0	
Energy Costs	0	
Property Insurance	0	
Cleaning	0	
Metered Water	0	
Property Maintenance	0	
Other Property Costs	0	
<b>TOTAL PROPERTY COSTS</b>		<b>0</b>

**SUPPLIES & SERVICES**

Catering	0	
Admin Insurance	113	
Other Supplies & Services	0	
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>113</b>

**TRANSPORT COSTS**

Travel & Subsistence	0	
Transport Insurance	0	
Car Allowances	5	
Contract Car Hire	49	
Vehicle Maintenance	0	
Other Transport Costs	0	
<b>TOTAL TRANSPORT COSTS</b>		<b>54</b>

**TRANSFER PAYMENTS**

	0
--	---

**THIRD PARTY PAYMENTS**

Payments to Contractors	0	
Other Third Party Payments	0	
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>0</b>

**SUPPORT SERVICES**

Professional & Engineering Services	0	
Admin Recharge	0	
Central Support	0	
<b>TOTAL SUPPORT SERVICES</b>		<b>0</b>

**CAPITAL FINANCING/CAPITAL CHARGES**

	0
--	---

**GROSS EXPENDITURE**

	2,567
--	-------

**INCOME**

Capital	0	
Internal Recharges	2,412	
Other Grant Income/Subsidy	0	
Fees & Charges	155	
Contract Income/External Work	0	
<b>TOTAL INCOME</b>		<b>2,567</b>

**NET EXPENDITURE**

	0
--	---

# HOUSING & ENVIRONMENT

## OPERATIONS

2018/19  
FINAL  
BUDGET  
£'000

### STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	5,937
	- Supn	1,036
	- NI	490
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		388
Slippage		0
Other Staff Costs		806
<b>TOTAL STAFF COSTS</b>		<b>8,657</b>

### PROPERTY COSTS

Non Domestic Rates		243
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		8
Other Property Costs		47
<b>TOTAL PROPERTY COSTS</b>		<b>298</b>

### SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		6,540
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>6,540</b>

### TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		4,307
<b>TOTAL TRANSPORT COSTS</b>		<b>4,307</b>

**TRANSFER PAYMENTS** 0

### THIRD PARTY PAYMENTS

Payments to Contractors		1
Other Third Party Payments		165
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>166</b>

### SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		723
Central Support		0
<b>TOTAL SUPPORT SERVICES</b>		<b>723</b>

**CAPITAL FINANCING/CAPITAL CHARGES** 290

**CFCR** 0

**GROSS EXPENDITURE** 20,981

### INCOME

Capital		0
Internal Recharges		1,497
Other Grant Income/Subsidy		0
Fees & Charges		2,562
Contract Income/External Work		0
<b>TOTAL INCOME</b>		<b>4,059</b>

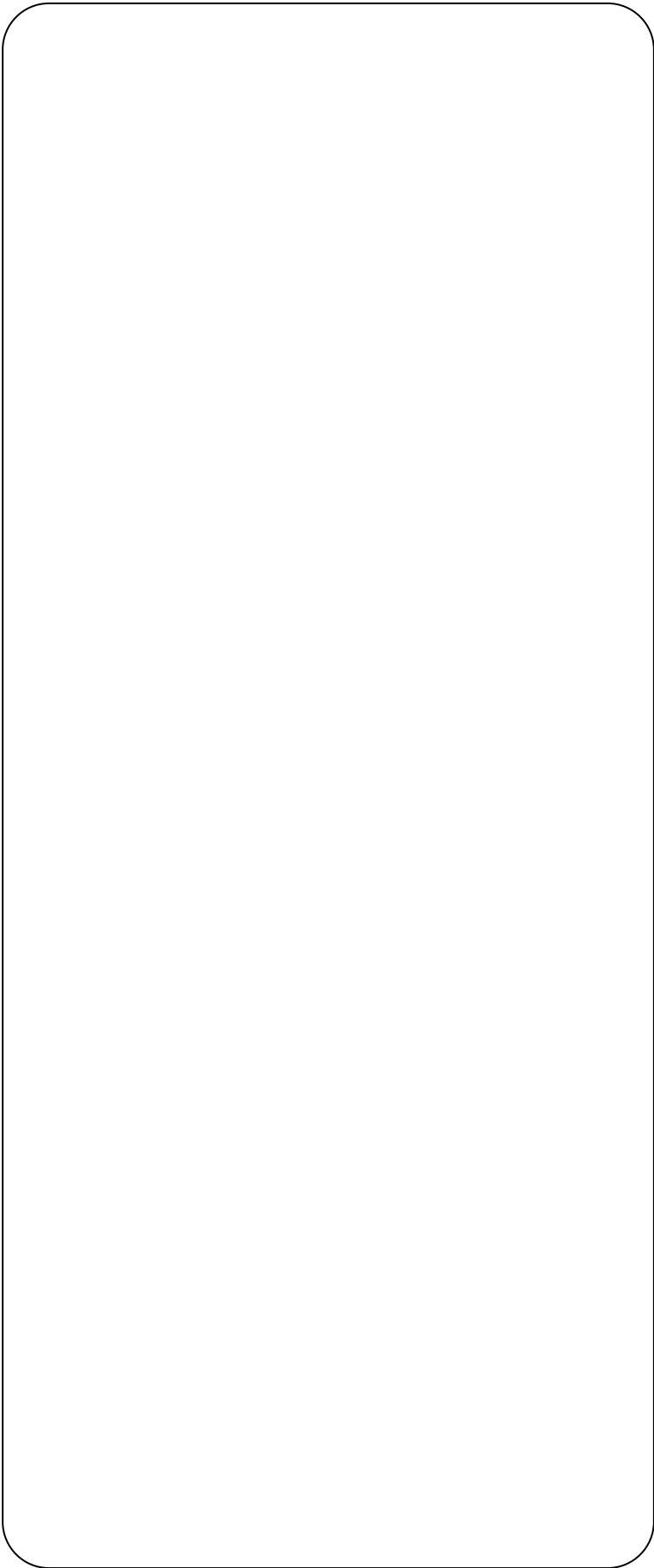
**NET EXPENDITURE** 16,922



# HOUSING & ENVIRONMENT

## FLEET MANAGEMENT

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	225
- Supn	38
- NI	21
Craft Workers - Gross Pay	447
- Supn	76
- NI	42
Pensions	0
Overtime	42
Slippage	0
Other Staff Costs	20
<b>TOTAL STAFF COSTS</b>	<b>911</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	39
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>39</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,329
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,329</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1,824
<b>TOTAL TRANSPORT COSTS</b>	<b>1,825</b>
<b>TRANSFER PAYMENTS</b>	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	172
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>172</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	289
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>289</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	2,536
<b>CFCR</b>	0
<b>GROSS EXPENDITURE</b>	<b>7,101</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	6,271
Other Grant Income/Subsidy	0
Fees & Charges	67
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>6,338</b>
<b>NET EXPENDITURE</b>	<b>763</b>



# HOUSING & ENVIRONMENT REGULATION

**2018/19  
FINAL  
BUDGET  
£'000**

## STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	1,129
	- Supn	191
	- NI	120
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		2
Slippage		0
Other Staff Costs		83
<b>TOTAL STAFF COSTS</b>		<b>1,525</b>

## PROPERTY COSTS

Non Domestic Rates	7
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>7</b>

## SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	343
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>343</b>

## TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	30
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	26
<b>TOTAL TRANSPORT COSTS</b>	<b>56</b>

## TRANSFER PAYMENTS

	0
--	---

## THIRD PARTY PAYMENTS

Payments to Contractors	57
Other Third Party Payments	187
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>244</b>

## SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	91
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>91</b>

## CAPITAL FINANCING/CAPITAL CHARGES

CFCR	0
------	---

## GROSS EXPENDITURE

	2,266
--	-------

## INCOME

Capital	0
Internal Recharges	50
Other Grant Income/Subsidy	270
Fees & Charges	80
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>400</b>

## NET EXPENDITURE

	1,866
--	-------

# HOUSING & ENVIRONMENT

## WASTE SERVICES & COMMUNITY GREENSPACE

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,906
- Supn	324
- NI	186
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	25
Slippage	0
Other Staff Costs	42
<b>TOTAL STAFF COSTS</b>	<b>2,483</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	86
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	158
<b>TOTAL PROPERTY COSTS</b>	<b>244</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	339
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>339</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	14
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	138
<b>TOTAL TRANSPORT COSTS</b>	<b>153</b>
<b>TRANSFER PAYMENTS</b>	<b>1</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	199
Other Third Party Payments	1,153
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1,352</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	177
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>177</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>125</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>4,874</b>
<b>INCOME</b>	
Capital	160
Internal Recharges	228
Other Grant Income/Subsidy	65
Fees & Charges	1,747
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>2,200</b>
<b>NET EXPENDITURE</b>	<b>2,674</b>

**HOUSING & ENVIRONMENT  
PLANNING & DEVELOPMENT**

**2018/19  
FINAL  
BUDGET  
£'000**

**STAFF COSTS**

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	4,194
	- Supn	713
	- NI	446
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		1
Slippage		0
Other Staff Costs		98
<b>TOTAL STAFF COSTS</b>		<b>5,452</b>

**PROPERTY COSTS**

Non Domestic Rates	43	
Energy Costs	0	
Property Insurance	0	
Cleaning	2	
Metered Water	0	
Property Maintenance	55	
Other Property Costs	392	
<b>TOTAL PROPERTY COSTS</b>		<b>492</b>

**SUPPLIES & SERVICES**

Catering	0	
Admin Insurance	0	
Other Supplies & Services	583	
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>583</b>

**TRANSPORT COSTS**

Travel & Subsistence	3	
Transport Insurance	0	
Car Allowances	57	
Contract Car Hire	8	
Vehicle Maintenance	0	
Other Transport Costs	2	
<b>TOTAL TRANSPORT COSTS</b>		<b>70</b>

**TRANSFER PAYMENTS**

	0
--	---

**THIRD PARTY PAYMENTS**

Payments to Contractors	0	
Other Third Party Payments	2,703	
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>2,703</b>

**SUPPORT SERVICES**

Professional & Engineering Services	0	
Admin Recharge	394	
Central Support	0	
<b>TOTAL SUPPORT SERVICES</b>		<b>394</b>

**CAPITAL FINANCING/CAPITAL CHARGES**

CFCR	0
------	---

**GROSS EXPENDITURE**

9,706

**INCOME**

Capital	150	
Internal Recharges	54	
Other Grant Income/Subsidy	311	
Fees & Charges	4,409	
Contract Income/External Work	0	
<b>TOTAL INCOME</b>		<b>4,924</b>

**NET EXPENDITURE**

4,782

**HOUSING & ENVIRONMENT  
OTHER CORPORATE BUDGETS**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	629
- Supn	107
- NI	69
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Slippage	0
Other Staff Costs	14
<b>TOTAL STAFF COSTS</b>	<b>819</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	72
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>72</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>6</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	14
Other Third Party Payments	35
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>49</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	26
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>26</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
CFCR	0
<b>GROSS EXPENDITURE</b>	<b>972</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	68
Other Grant Income/Subsidy	0
Fees & Charges	62
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>130</b>
<b>NET EXPENDITURE</b>	<b>842</b>

# HOUSING & ENVIRONMENT

## PROPERTY

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	3,203
- Supn	545
- NI	335
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	32
Slippage	(80)
Other Staff Costs	285
<b>TOTAL STAFF COSTS</b>	<b>4,320</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	637
Energy Costs	4,150
Property Insurance	0
Cleaning	133
Metered Water	871
Property Maintenance	4,118
Other Property Costs	2,937
<b>TOTAL PROPERTY COSTS</b>	<b>12,846</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	108
Other Supplies & Services	783
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>891</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	25
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	97
<b>TOTAL TRANSPORT COSTS</b>	<b>122</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	1
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	312
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>312</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>553</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>19,045</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	2,890
Other Grant Income/Subsidy	0
Fees & Charges	19
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>2,909</b>
<b>NET EXPENDITURE</b>	<b>16,136</b>



# HOUSING & ENVIRONMENT

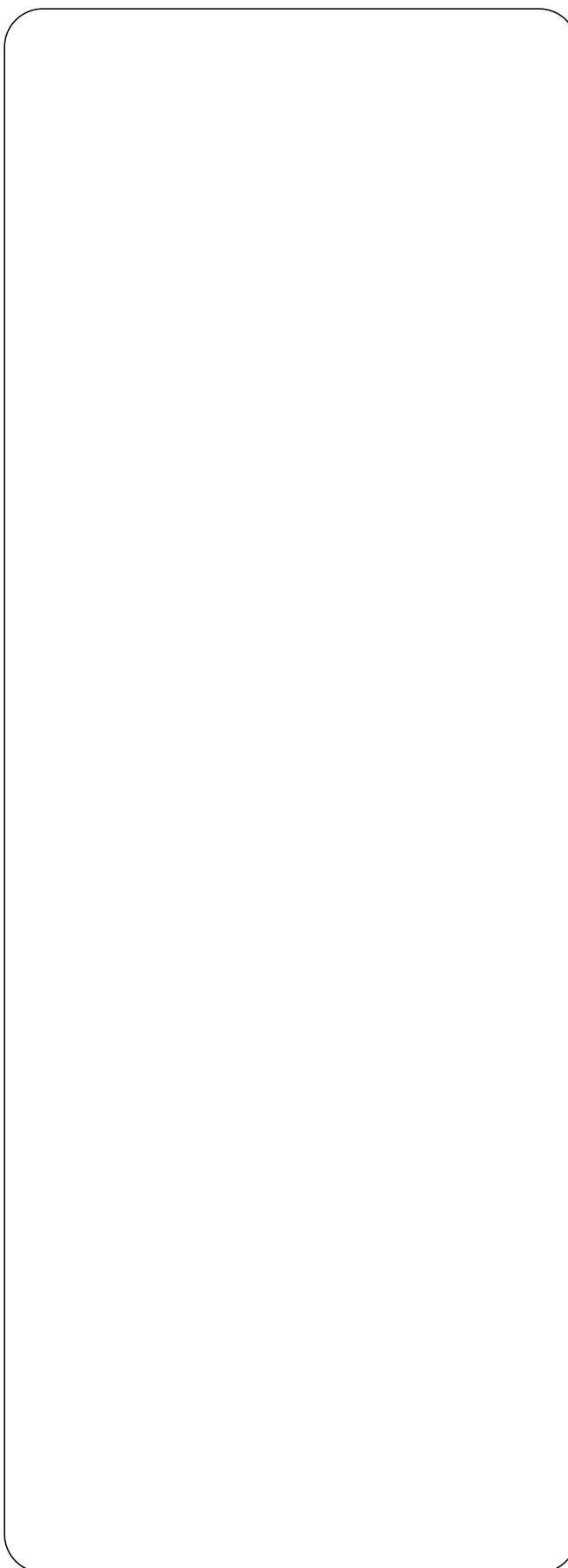
## CRIMINAL JUSTICE

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 2,137
	-Supn 363
	-NI 209
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	1
Other Staff Costs	66
Slippage	(77)
<b>TOTAL STAFF COSTS</b>	<b>2,699</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	31
Energy Costs	0
Property Insurance	0
Cleaning	11
Metered Water	0
Property Maintenance	0
Other Property Costs	57
<b>TOTAL PROPERTY COSTS</b>	<b>99</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	2
Admin Insurance	0
Other Supplies & Services	29
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>31</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	29
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>30</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	325
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>325</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>3,184</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	1,767
Fees & Charges	1,115
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>2,882</b>
<b>NET EXPENDITURE</b>	<b>302</b>

# HOUSING & ENVIRONMENT

## LEARNING & DEVELOPMENT

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 279
	-Supn 48
	-NI 27
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Other Staff Costs	3
Slippage	(14)
<b>TOTAL STAFF COSTS</b>	<b>343</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	32
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>33</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	5
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>5</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>381</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	32
Resource Transfer	0
<b>TOTAL INCOME</b>	<b>32</b>
<b>NET EXPENDITURE</b>	<b>349</b>



# HOUSING & ENVIRONMENT

## MENTAL HEALTH OFFICERS

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	437
-Supn	74
-NI	45
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	(22)
<b>TOTAL STAFF COSTS</b>	<b>534</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>0</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	18
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>18</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>552</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>552</b>

**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**MANAGEMENT**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	83
-Supn	14
-NI	10
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	34
Slippage	(4)
<b>TOTAL STAFF COSTS</b>	<b>137</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	140
Other Supplies & Services	4
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>144</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>0</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	218
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>218</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>499</b>
<b>INCOME</b>	
Internal Recharges	54
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>54</b>
<b>NET EXPENDITURE</b>	<b>445</b>



**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**BENEFITS ADMINISTRATION**

**2018/19**  
**FINAL**  
**BUDGET**  
**£'000**

**STAFF COSTS**

Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	774
	-Supn	131
	-NI	67
Teachers	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Other Staff Costs		11
Slippage		(39)
<b>TOTAL STAFF COSTS</b>		<b>944</b>

**PROPERTY COSTS**

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>

**SUPPLIES & SERVICES**

Catering	0
Admin Insurance	0
Other Supplies & Services	27
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>27</b>

**TRANSPORT COSTS**

Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>

**TRANSFER PAYMENTS**

26,590

**THIRD PARTY PAYMENTS**

Payments to Contractors	0
Other Third Party Payments	1
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1</b>

**SUPPORT SERVICES**

Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>

**CAPITAL FINANCING/CAPITAL CHARGES**

0

**CFCR**

0

**GROSS EXPENDITURE**

27,564

**INCOME**

Internal Recharges	0
Other Grant Income /Subsidy	27,055
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>27,055</b>

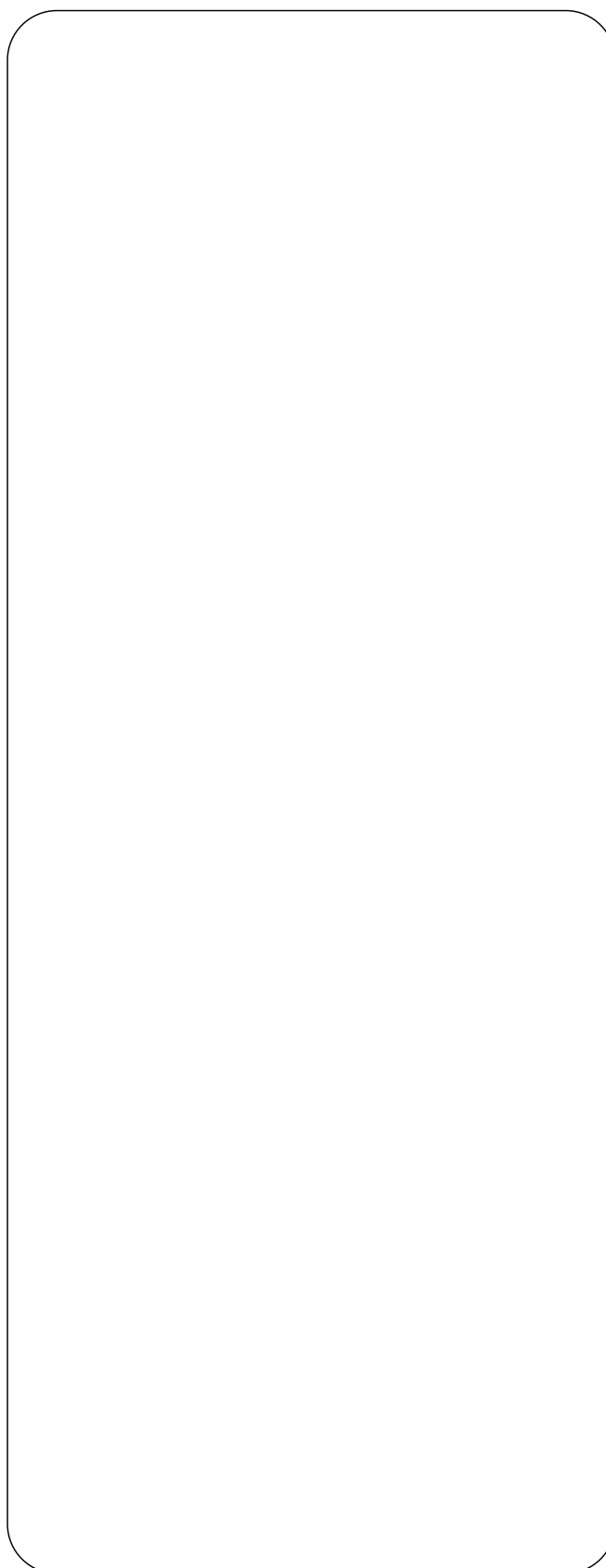
**NET EXPENDITURE**

509



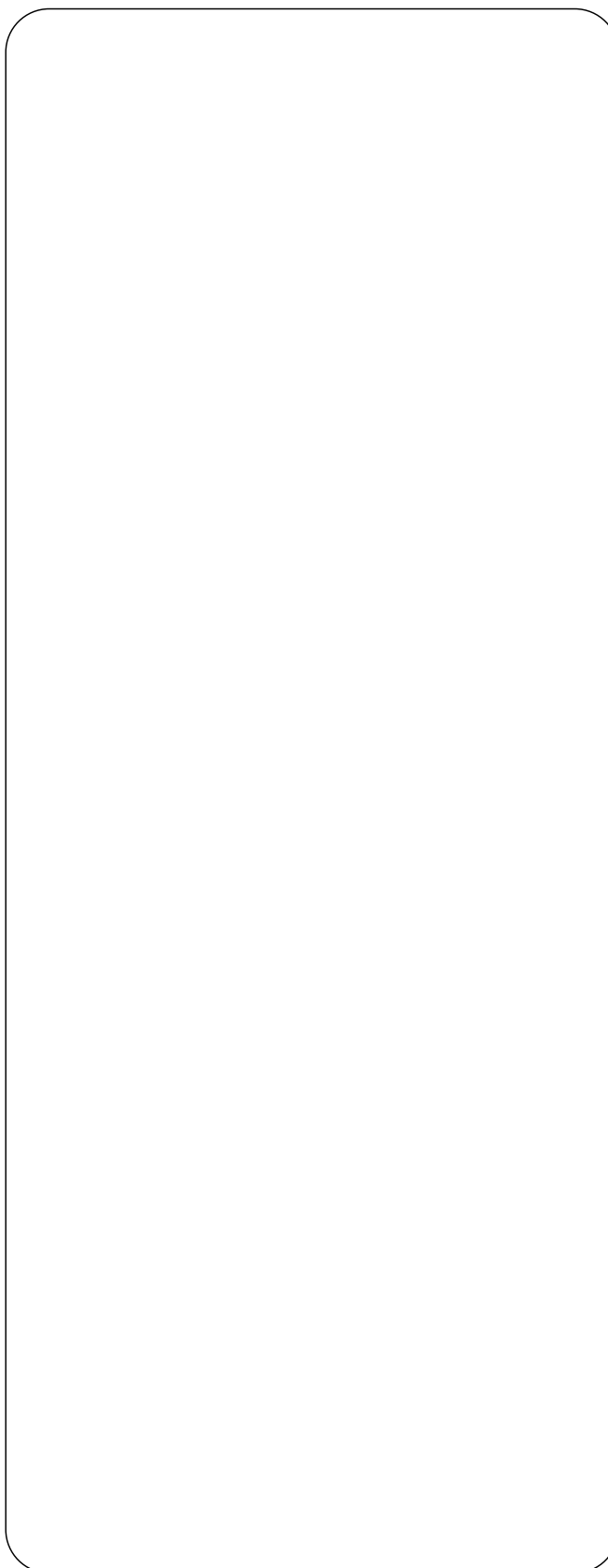
**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**LOCAL TAXES**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	820
-Supn	138
-NI	71
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	16
Other Staff Costs	8
Slippage	(41)
<b>TOTAL STAFF COSTS</b>	<b>1,012</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	176
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>177</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	28
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>28</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,219</b>
<b>INCOME</b>	
Internal Recharges	22
Other Grant Income Subsidy	0
Fees & Charges	886
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>908</b>
<b>NET EXPENDITURE</b>	<b>311</b>



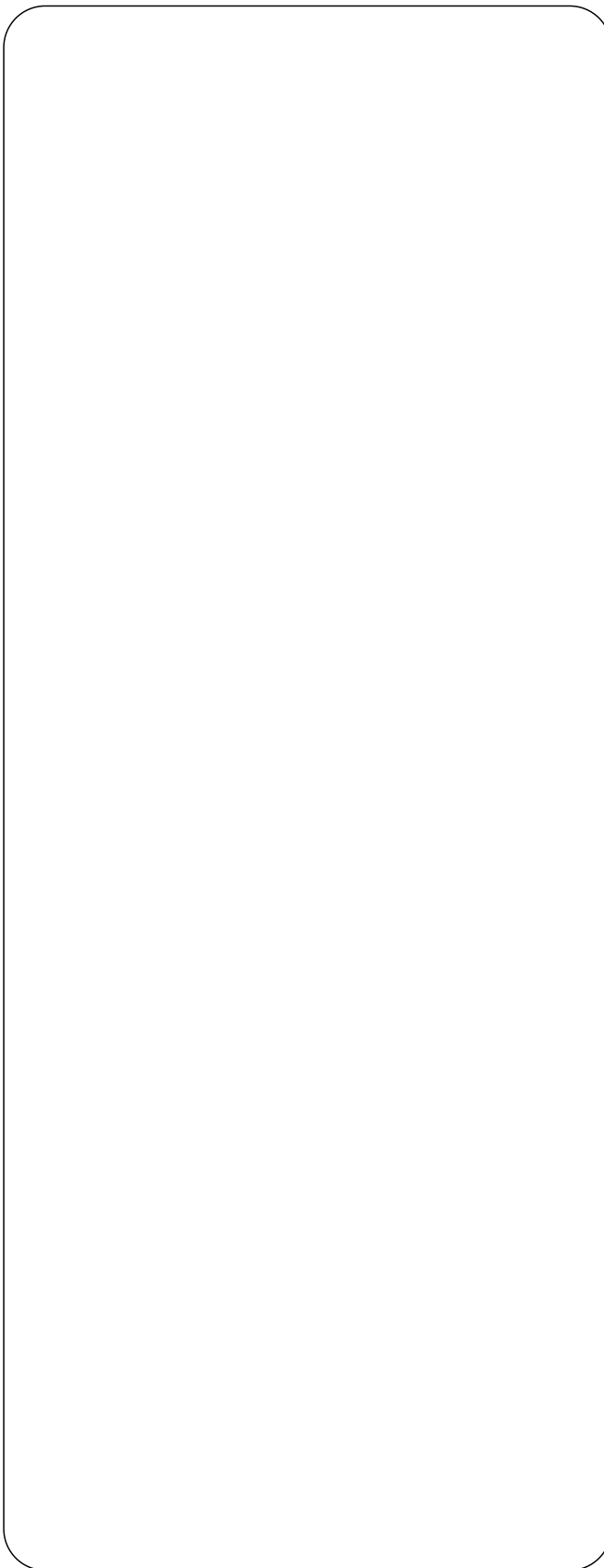
**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**WELFARE RIGHTS**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	462
-Gross Pay	79
-Supn	43
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	3
Slippage	(23)
<b>TOTAL STAFF COSTS</b>	<b>564</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	15
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>15</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>5</b>
<b>TRANSFER PAYMENTS</b>	<b>623</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,207</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,207</b>



**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**SAFER COMMUNITIES**

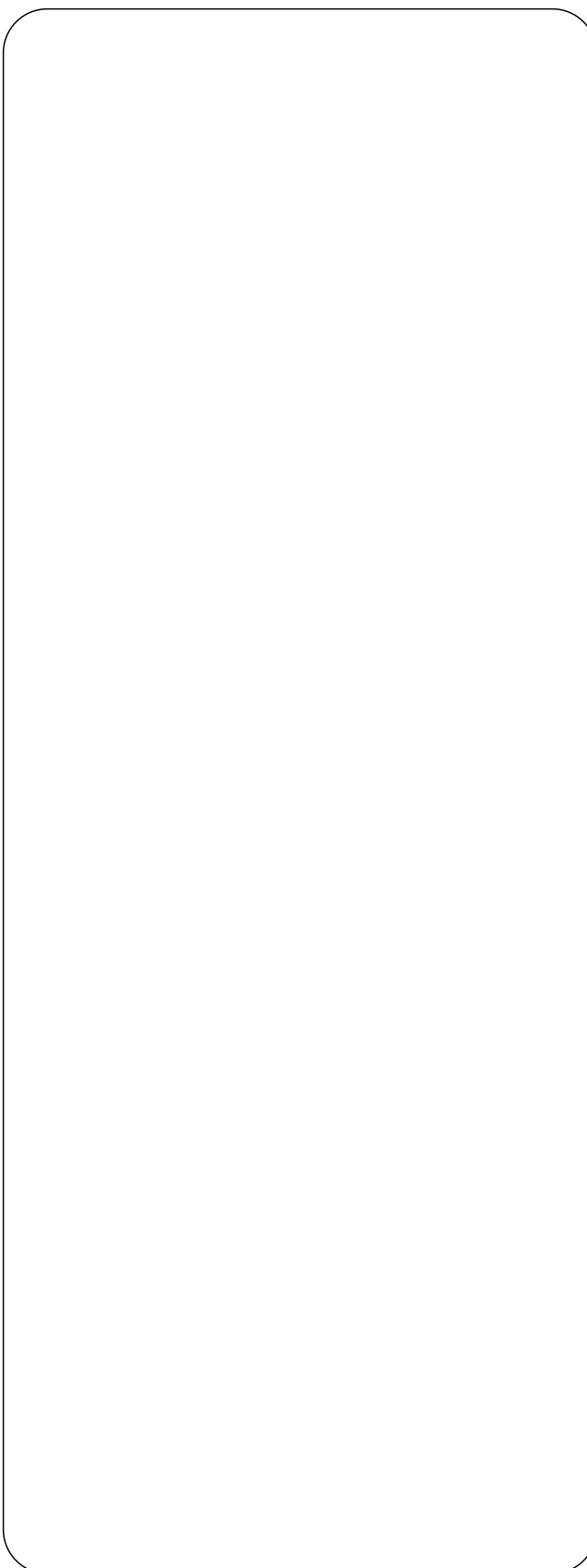
	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	505
-Supn	86
-NI	46
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	13
Slippage	(26)
<b>TOTAL STAFF COSTS</b>	<b>624</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	6
Metered Water	1
Property Maintenance	0
Other Property Costs	14
<b>TOTAL PROPERTY COSTS</b>	<b>23</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	31
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>31</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	91
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>91</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>770</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>770</b>





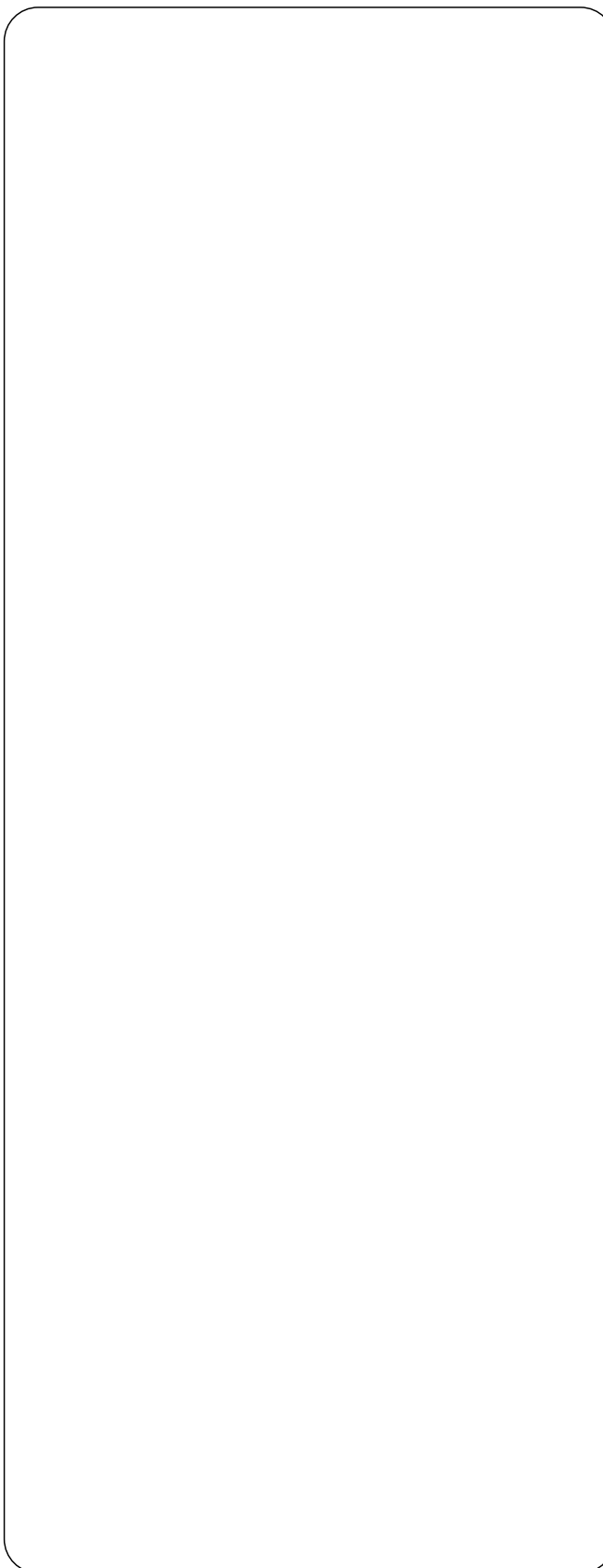
**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**SITES FOR TRAVELLING PEOPLE**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	14
-Gross Pay	2
-Supn	1
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	(1)
<b>TOTAL STAFF COSTS</b>	<b>16</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	19
Other Property Costs	2
<b>TOTAL PROPERTY COSTS</b>	<b>23</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>0</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>0</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>32</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>71</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	113
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>113</b>
<b>NET EXPENDITURE</b>	<b>(42)</b>



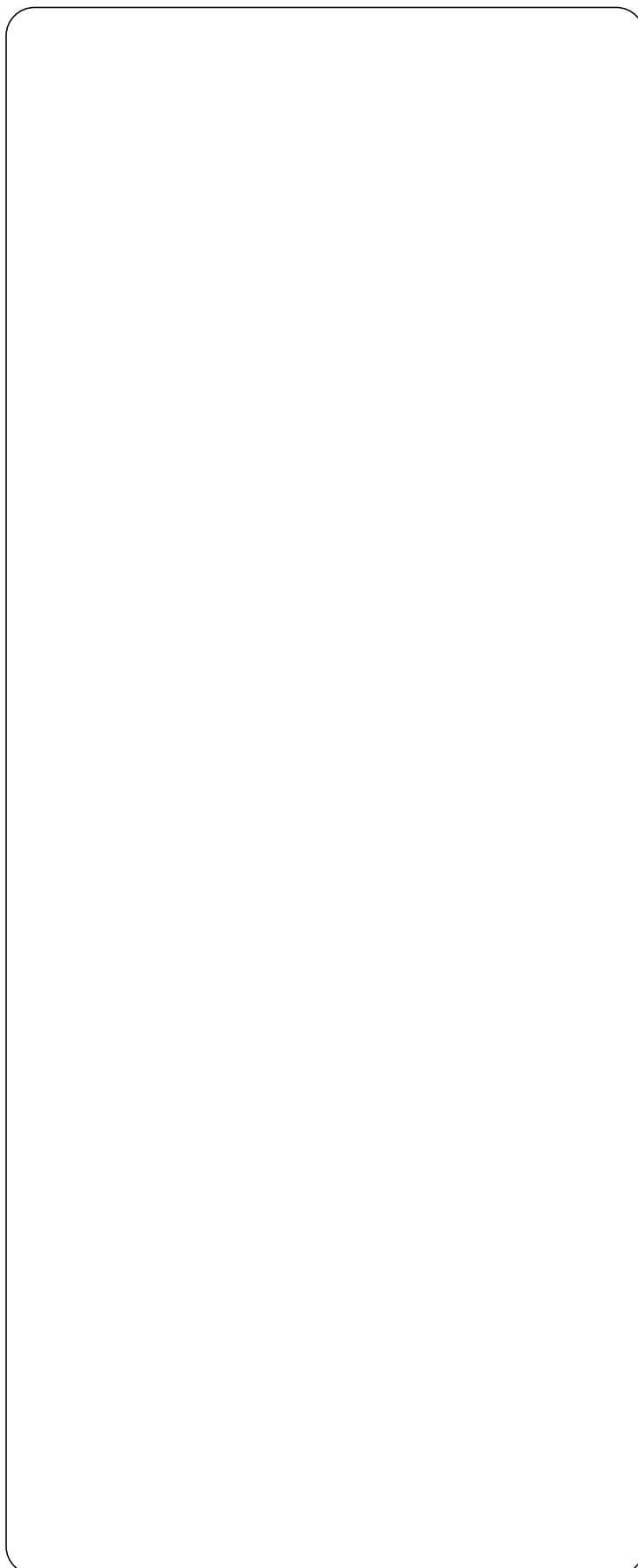
**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**HOMELESSNESS**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	410
-Gross Pay	70
-Supn	35
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	8
Other Staff Costs	794
Slippage	(21)
<b>TOTAL STAFF COSTS</b>	<b>1,296</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	8
Energy Costs	24
Property Insurance	0
Cleaning	28
Metered Water	4
Property Maintenance	2
Other Property Costs	299
<b>TOTAL PROPERTY COSTS</b>	<b>365</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	2
Admin Insurance	0
Other Supplies & Services	240
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>242</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>10</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	10
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>10</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>30</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,953</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	328
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>328</b>
<b>NET EXPENDITURE</b>	<b>1,625</b>



**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**STRATEGIC COMMISSIONING & SUPPORT SERVICES**

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	83
-Gross Pay	14
-Supn	10
-NI	3,039
Single Status	520
-Gross Pay	284
-Supn	0
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	282
Slippage	(158)
<b>TOTAL STAFF COSTS</b>	<b>4,074</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	6
Energy Costs	0
Property Insurance	0
Cleaning	2
Metered Water	0
Property Maintenance	0
Other Property Costs	1
<b>TOTAL PROPERTY COSTS</b>	<b>9</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	8
Admin Insurance	0
Other Supplies & Services	696
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>704</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	485
<b>TOTAL TRANSPORT COSTS</b>	<b>488</b>
<b>TRANSFER PAYMENTS</b>	<b>855</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	3,724
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>3,724</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>9,854</b>
<b>INCOME</b>	
Internal Recharges	1,075
Other Grant Income/Subsidy	0
Fees & Charges	185
Resource Transfer	0
<b>TOTAL INCOME</b>	<b>1,260</b>
<b>NET EXPENDITURE</b>	<b>8,594</b>



# CORPORATE & DEMOCRATIC SERVICES

## SUMMARY

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	534
-Gross Pay	86
-Supn	70
-NI	9,046
Single Status	1,557
-Gross Pay	930
-Supn	801
-NI	101
Councillors	74
-Gross Pay	0
-Supn	19
-NI	(464)
Pensions	1,064
Overtime	13,818
Slippage	13,818
Other Staff Costs	1,064
<b>TOTAL STAFF COSTS</b>	<b>13,818</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	33
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	0
Other Property Costs	326
<b>TOTAL PROPERTY COSTS</b>	<b>417</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	34
Admin Insurance	0
Other Supplies & Services	2,812
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,846</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	86
Transport Insurance	0
Car Allowances	12
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	27
<b>TOTAL TRANSPORT COSTS</b>	<b>130</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	18
Other Third Party Payments	10,446
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>10,464</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>27,675</b>
<b>INCOME</b>	
Internal Recharges	730
Other Grant Income/Subsidy	365
Fees & Charges	1,191
Contract Income/External Work	79
<b>TOTAL INCOME</b>	<b>2,365</b>
<b>NET EXPENDITURE</b>	<b>25,310</b>

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal & Governance Services; Finance; Democratic Services; Human Resources; Information Technology; Strategic Commissioning & Organisational Development; Communities; and Culture.

The budget for the Chief Executive is held within Core Costs. The Chief Executive is responsible for the effective strategic management of the Council.

# CORPORATE & DEMOCRATIC SERVICES

## CORE COSTS

2018/19  
FINAL  
BUDGET  
£'000

### STAFF COSTS

Chief Officials	-Gross Pay	135
	-Supn	23
	-NI	17
Single Status	-Gross Pay	158
	-Supn	27
	-NI	15
Councillors	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Slippage		(67)
Other Staff Costs		1
<b>TOTAL STAFF COSTS</b>		<b>309</b>

### PROPERTY COSTS

Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
<b>TOTAL PROPERTY COSTS</b>		<b>0</b>

### SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		16
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>16</b>

### TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		0
<b>TOTAL TRANSPORT COSTS</b>		<b>1</b>

### TRANSFER PAYMENTS

		0
--	--	---

### THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		0
<b>TOTAL THIRD PARTY PAYMENTS</b>		<b>0</b>

### SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
<b>TOTAL SUPPORT SERVICES</b>		<b>0</b>

### CAPITAL FINANCING/CAPITAL CHARGES

		0
--	--	---

### CFCR

		0
--	--	---

### GROSS EXPENDITURE

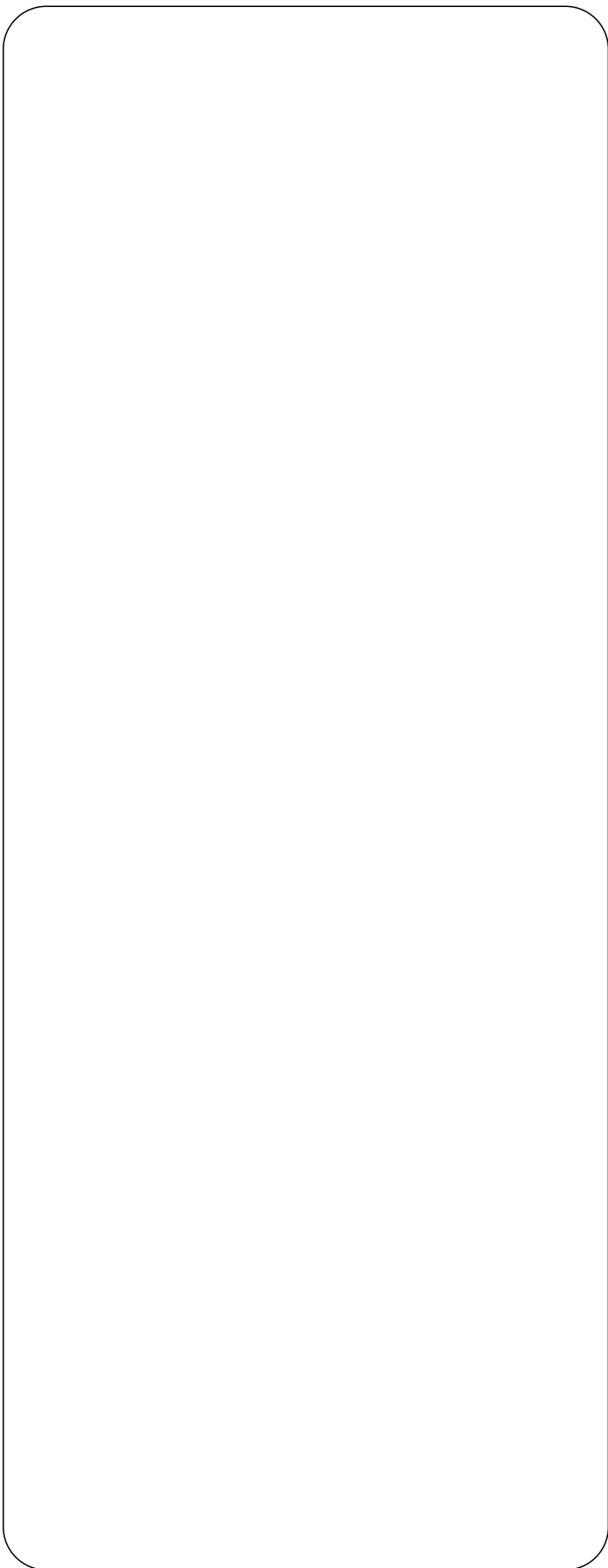
		326
--	--	-----

### INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		0
Contract Income/External Work		0
<b>TOTAL INCOME</b>		<b>0</b>

### NET EXPENDITURE

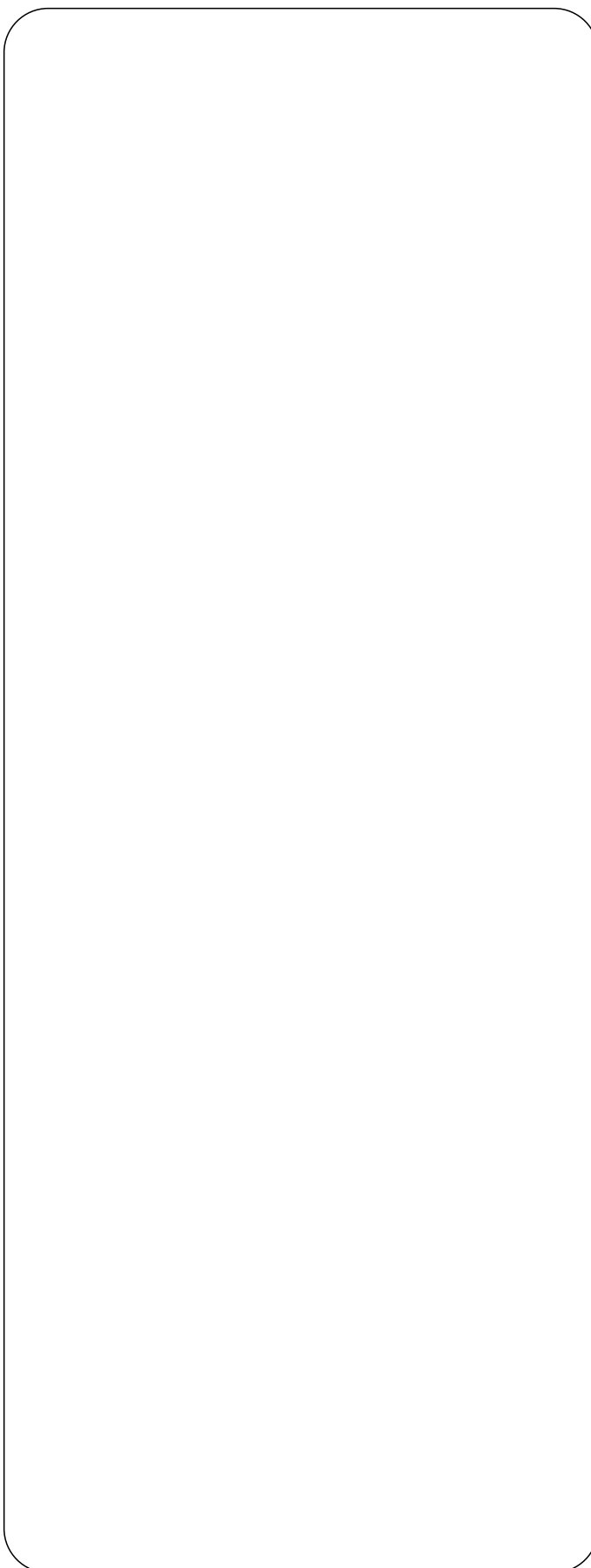
		326
--	--	-----



# CORPORATE & DEMOCRATIC SERVICES

## LEGAL & GOVERNANCE SERVICES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	90
-Gross Pay	11
-Supn	15
-NI	1,369
Single Status	227
-Gross Pay	139
-Supn	0
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(63)
Other Staff Costs	55
<b>TOTAL STAFF COSTS</b>	<b>1,843</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	143
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>143</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>6</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>1,992</b>
<b>INCOME</b>	
Internal Recharges	35
Other Grant Income/Subsidy	0
Fees & Charges	606
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>641</b>
<b>NET EXPENDITURE</b>	<b>1,351</b>



# CORPORATE & DEMOCRATIC SERVICES

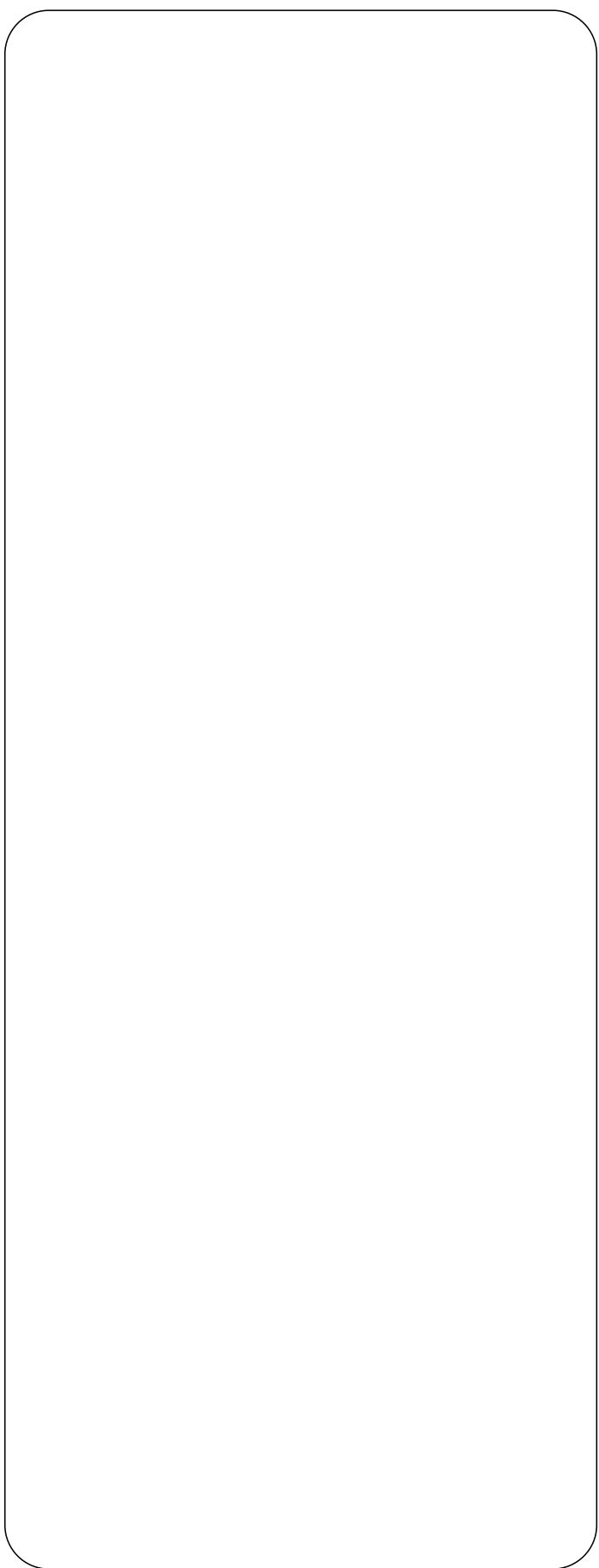
## FINANCE

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	87
-Supn	15
-NI	11
Single Status -Gross Pay	1,014
-Supn	172
-NI	102
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(47)
Other Staff Costs	90
<b>TOTAL STAFF COSTS</b>	<b>1,444</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	251
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>251</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	287
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>287</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>1,984</b>
<b>INCOME</b>	
Internal Recharges	419
Other Grant Income/Subsidy	0
Fees & Charges	63
Contract Income/External Work	73
<b>TOTAL INCOME</b>	<b>555</b>
<b>NET EXPENDITURE</b>	<b>1,429</b>

# CORPORATE & DEMOCRATIC SERVICES

## DEMOCRATIC SERVICES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	55
-Gross Pay	9
-Supn	7
-NI	1,102
Single Status	187
-Gross Pay	109
-Supn	801
-NI	101
Councillors	74
-Gross Pay	0
-Supn	5
-NI	(49)
Pensions	44
Overtime	2,445
Slippage	0
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>2,445</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	31
Admin Insurance	0
Other Supplies & Services	160
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>191</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	50
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	20
<b>TOTAL TRANSPORT COSTS</b>	<b>70</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	372
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>372</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>3,078</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	317
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>317</b>
<b>NET EXPENDITURE</b>	<b>2,761</b>





# CORPORATE & DEMOCRATIC SERVICES

## HUMAN RESOURCES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	1,959
-Gross Pay	345
-Supn	205
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	4
Slippage	(84)
Other Staff Costs	620
<b>TOTAL STAFF COSTS</b>	<b>3,049</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	320
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>321</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	0
Contract Car Hire	1
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>4</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>3,374</b>
<b>INCOME</b>	
Internal Recharges	218
Other Grant Income/Subsidy	10
Fees & Charges	13
Contract Income/External Work	6
<b>TOTAL INCOME</b>	<b>247</b>
<b>NET EXPENDITURE</b>	<b>3,127</b>

# CORPORATE & DEMOCRATIC SERVICES

## INFORMATION TECHNOLOGY

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	2,204
-Supn	392
-NI	236
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	10
Slippage	(96)
Other Staff Costs	91
<b>TOTAL STAFF COSTS</b>	<b>2,837</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	1
<b>TOTAL PROPERTY COSTS</b>	<b>1</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,442
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,442</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	9
Contract Car Hire	4
Vehicle Maintenance	0
Other Transport Costs	4
<b>TOTAL TRANSPORT COSTS</b>	<b>18</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>4,298</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	185
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>185</b>
<b>NET EXPENDITURE</b>	<b>4,113</b>



# CORPORATE & DEMOCRATIC SERVICES

## STRATEGIC COMMISSIONING & ORGANISATIONAL DEVELOPMENT

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	83
-Gross Pay	83
-Supn	14
-NI	10
Single Status	435
-Gross Pay	435
-Supn	74
-NI	46
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(22)
Other Staff Costs	157
<b>TOTAL STAFF COSTS</b>	<b>797</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	52
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>53</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	18
Other Third Party Payments	335
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>353</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,205</b>
<b>INCOME</b>	
Internal Recharges	58
Other Grant Income/Subsidy	0
Fees & Charges	7
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>65</b>
<b>NET EXPENDITURE</b>	<b>1,140</b>

# CORPORATE & DEMOCRATIC SERVICES

## COMMUNITIES

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	762
-Gross Pay	126
-Supn	74
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(33)
Other Staff Costs	6
<b>TOTAL STAFF COSTS</b>	<b>935</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	33
Energy Costs	0
Property Insurance	0
Cleaning	18
Metered Water	0
Property Maintenance	0
Other Property Costs	8
<b>TOTAL PROPERTY COSTS</b>	<b>59</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	312
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>313</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	23
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>23</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	135
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>135</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,465</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,465</b>

# CORPORATE & DEMOCRATIC SERVICES

## CULTURE

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	84
-Supn	14
-NI	10
Single Status -Gross Pay	43
-Supn	7
-NI	4
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(3)
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>159</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	40
Metered Water	0
Property Maintenance	0
Other Property Costs	317
<b>TOTAL PROPERTY COSTS</b>	<b>357</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	116
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>116</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	2
<b>TOTAL TRANSPORT COSTS</b>	<b>4</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	9,317
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>9,317</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>9,953</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	355
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>355</b>
<b>NET EXPENDITURE</b>	<b>9,598</b>

# HEALTH & SOCIAL CARE

## SUMMARY

	2018/19 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials	158
-Gross Pay	27
-Supn	17
-NI	14,278
Single Status	2,423
-Gross Pay	1,207
-Supn	0
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	74
Slippage	(929)
<b>TOTAL STAFF COSTS</b>	<b>17,255</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	45
Energy Costs	5
Property Insurance	2
Cleaning	31
Metered Water	0
Property Maintenance	28
Other Property Costs	220
<b>TOTAL PROPERTY COSTS</b>	<b>331</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	127
Admin Insurance	0
Other Supplies & Services	254
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>381</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	267
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	499
<b>TOTAL TRANSPORT COSTS</b>	<b>766</b>
<b>TRANSFER PAYMENTS</b>	<b>4</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	4
Other Third Party Payments	54,275
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>54,279</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>73,016</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	8,253
Resource Transfer	15,588
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>23,841</b>
<b>NET EXPENDITURE</b>	<b>49,175</b>

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

- To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support.
- To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.
- To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a risk to themselves or others.

## HOUSING & ENVIRONMENT (HOUSING REVENUE ACCOUNT)

	<b>2018/19 FINAL BUDGET £'000</b>
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	4,597
-Supn	780
-NI	409
Craft Workers -Gross Pay	1,440
-Supn	245
-NI	132
Pensions	110
Overtime	91
Slippage	(277)
General Fund Recharge	903
Other Staff Costs	248
<b>TOTAL STAFF COSTS</b>	<b>8,678</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	136
Rents	98
Water & Sewage	2
Energy Costs	307
Property Insurance	379
Cleaning	63
Property Maintenance	3,442
Other Property Costs	1,082
<b>TOTAL PROPERTY COSTS</b>	<b>5,509</b>
<b>SUPPLIES &amp; SERVICES</b>	
Other Supplies & Services	1,378
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,378</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	127
Car Allowances	0
Other Transport Costs	479
<b>TOTAL TRANSPORT COSTS</b>	<b>606</b>
<b>TRANSFER PAYMENTS</b>	<b>228</b>
<b>THIRD PARTY PAYMENTS</b>	
Other Third Party Payments	136
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>136</b>
<b>SUPPORT SERVICES</b>	
Strategy & Support	326
Corporate Recharge	1,778
<b>TOTAL SUPPORT SERVICES</b>	<b>2,104</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>7,270</b>
<b>CFCR</b>	<b>2,864</b>
<b>GROSS EXPENDITURE</b>	<b>28,773</b>
<b>INCOME</b>	
Internal Recharges	877
Council House Rents	27,140
Other Rental Income	705
I.O.R.B.	51
<b>TOTAL INCOME</b>	<b>28,773</b>
<b>NET EXPENDITURE</b>	<b>0</b>

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 256 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

# COMMON GOOD FUNDS 2018/19 BUDGET

<b>Total 2017/18 £'000</b>		<b>Perth £'000</b>	<b>Aberfeldy £'000</b>	<b>Auchterarder £'000</b>	<b>Crieff £'000</b>	<b>Total £'000</b>
	<b>EXPENDITURE</b>					
	<b>Property Costs</b>					
44.2	Repairs & Maintenance of Buildings	213.0	0.0	2.0	0.0	215.0
1.0	Rents, Rates & Feu Duties	1.3	0.0	0.0	0.0	1.3
	<b>Other Supplies and Services</b>					
126.8	Grants to Organisations & Individuals	115.0	0.8	10.0	1.0	126.8
10.5	Other Expenses(Incl Admin cost)	15.5	0.0	0.0	0.0	15.5
	<b>Christmas Events</b>					
2.3	Electricity	0.3	0.0	0.0	0.0	0.3
40.0	Switch on Ceremony	40.0	0.0	0.0	0.0	40.0
23.0	Erect, Dismantle & Maintain Lights	23.0	0.0	2.0	0.0	25.0
14.0	Rents, Rates & Feu Duties	14.0	0.0	0.0	0.0	14.0
<b>261.8</b>	<b>Total Estimated Expenditure</b>	<b>422.1</b>	<b>0.8</b>	<b>14.0</b>	<b>1.0</b>	<b>437.9</b>
	<b>INCOME</b>					
259.1	Rent - Land and Buildings	237.0	0.0	21.0	1.6	259.6
1.4	Fishing Permits	1.4	0.0	0.0	0.0	1.4
14.3	Interest on Investments	10.0	0.8	1.3	0.0	12.1
<b>274.8</b>	<b>Total Estimated Income</b>	<b>248.4</b>	<b>0.8</b>	<b>22.3</b>	<b>1.6</b>	<b>273.1</b>
<b>13.0</b>	<b>Estimated Surplus/(Deficit)</b>	<b>(173.7)</b>	<b>0.0</b>	<b>8.3</b>	<b>0.6</b>	<b>(164.8)</b>

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £248,400, generated principally from rent of land and buildings. The fund has budgeted to expend £422,100 the majority of which relates to the repairs and maintenance of properties, grants to organisations and individuals and funding for the Perth Christmas Events programme.

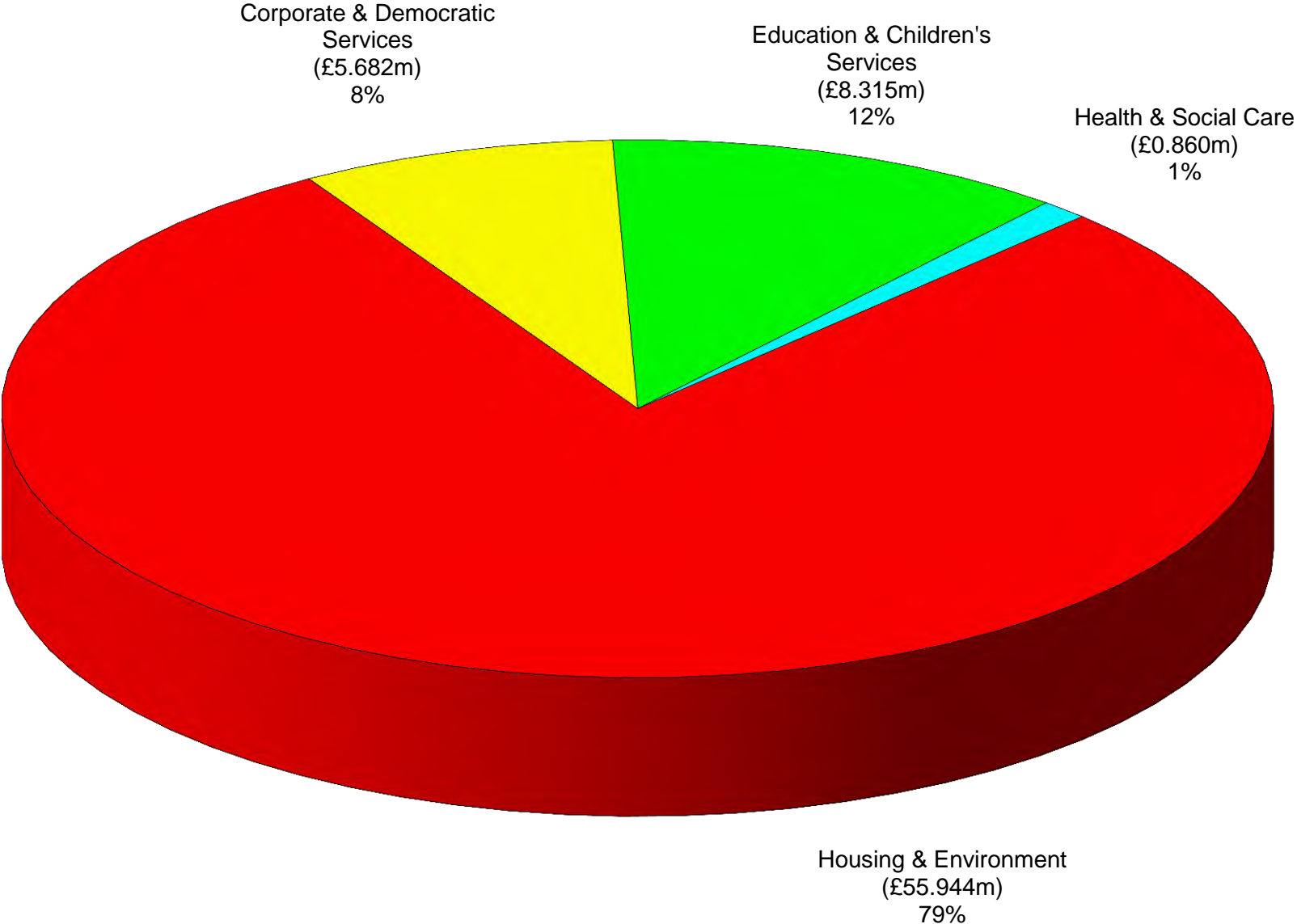
In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

Note: No budgets are approved for Common Good Funds in Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.



# 2018/19 TOTAL NET COMPOSITE CAPITAL BUDGET

Total - £70.801 million



PERTH & KINROSS COUNCIL

APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

SUMMARY OF NET EXPENDITURE

SERVICE	Approved Budget 2018/19 (£'000)	Approved Budget 2019/20 (£'000)	Approved Budget 2020/21 (£'000)	Approved Budget 2021/22 (£'000)	Approved Budget 2022/23 (£'000)	Approved Budget 2023/24 (£'000)	Approved Budget 2024/25 (£'000)	Approved Budget 2025/26 (£'000)	Approved Budget 2026/27 (£'000)	Approved Budget 2027/28 (£'000)	Approved Total Budget 2018/19- 2027/28 (£'000)
EDUCATION & CHILDREN'S SERVICES	8,315	19,694	43,353	44,624	27,685	13,875	5,075	5,075	5,075	5,075	177,846
HOUSING & ENVIRONMENT	55,944	25,234	48,515	69,513	49,998	19,580	17,980	17,980	17,980	17,980	340,704
HEALTH & SOCIAL CARE	860	1,250	1,950	250	250	250	250	250	250	250	5,810
CORPORATE & DEMOCRATIC SERVICES	5,682	12,056	16,000	2,702	2,535	2,522	2,522	2,522	2,522	2,522	51,585
<b>TOTAL NET BUDGET</b>	<b>70,801</b>	<b>58,234</b>	<b>109,818</b>	<b>117,089</b>	<b>80,468</b>	<b>36,227</b>	<b>25,827</b>	<b>25,827</b>	<b>25,827</b>	<b>25,827</b>	<b>575,945</b>

**PERTH & KINROSS COUNCIL**  
**APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28**

<b><u>EDUCATION &amp; CHILDREN'S SERVICES</u></b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2018/19 (£'000)</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2018/19- 2027/28 (£'000)</b>
Arts Strategy Phase 1 - Redevelopment of Perth Theatre Third Party Contributions	186 (200)	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	186 (200)
MIS - Procurement & Integration	469	49	49	74	0	0	0	0	0	0	641
Campus Online Booking System	100	0	0	0	0	0	0	0	0	0	100
Blairgowrie Recreation Centre - Replacement	278	6,000	8,400	0	0	0	0	0	0	0	14,678
Early Learning & Childcare Scottish Government Grant	4,800 (4,800)	7,832 (5,600)	3,800 (3,800)	0 0	0 0	0 0	0 0	0 0	0 0	0 0	16,432 (14,200)
<u>School Modernisation Programme</u>											
Investment in the School Estate	1,784	6,255	8,754	4,650	4,650	4,650	4,650	4,650	4,650	4,650	49,343
Blackford Primary School (Developer Contribution)	0	173	0	0	0	0	0	0	0	0	173
Kinross Primary School Upgrade Project	928	0	0	0	0	0	0	0	0	0	928
Tulloch Primary School Upgrade Project	1,200	0	0	0	0	0	0	0	0	0	1,200
Oudenarde - New Primary School Development Third Party Contribution from Developer	(500)	0	0	0	0	0	0	0	0	0	(500)
North/West Perth - New Primary School	0	0	0	500	8,500	5,350	0	0	0	0	14,350
North Perth Primary School Replacement	0	750	5,000	10,250	0	0	0	0	0	0	16,000
Technology Upgrades	200	500	500	675	0	0	0	0	0	0	1,875
School Audio-Visual (AV) Equipment Replacement Programme	0	435	425	425	425	425	425	425	425	425	3,835
Perth Academy - New Sport Facilities	1,408	150	0	0	0	0	0	0	0	0	1,558
Perth Academy - Refurbishments	1,850	200	3,000	6,000	3,085	0	0	0	0	0	14,135
Perth Grammar School - Upgrade Programme (Phase 3)	200	2,950	3,750	0	0	0	0	0	0	0	6,900
Perth High School Internal Services & Refurbishment	412	0	0	0	0	0	0	0	0	0	412
Perth High School - New School Investment	0	0	13,475	22,050	11,025	3,450	0	0	0	0	50,000
<b>TOTAL</b>	<b>8,315</b>	<b>19,694</b>	<b>43,353</b>	<b>44,624</b>	<b>27,685</b>	<b>13,875</b>	<b>5,075</b>	<b>5,075</b>	<b>5,075</b>	<b>5,075</b>	<b>177,846</b>

PERTH & KINROSS COUNCIL  
APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2018/19-2027/28 (£'000)
<b>PROJECT/NATURE OF EXPENDITURE</b>	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)		
<u>Traffic &amp; Road Safety</u>												
Road Safety Initiatives (20mph zones etc.)	65	43	50	50	50	100	100	100	100	100		758
Road Safety Initiatives	986	450	100	100	100	100	100	100	100	100		2,236
Broich Road, Crieff - Road Realignment & Safety Measures	320	0	0	0	0	0	0	0	0	0		320
Third Party Contributions (Developers)	(195)	0	0	0	0	0	0	0	0	0		(195)
Third Party Contributions (SUSTRANS)	(60)	0	0	0	0	0	0	0	0	0		(60)
Vehicle Activation Signs	23	0	0	0	0	0	0	0	0	0		23
Cycling Walking & Safer Streets	205	242	200	200	200	200	200	200	200	200		2,047
Scottish Government Grant - Cycling Walking Safer Streets	(205)	(242)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)		(2,047)
Car Parking Investment	100	0	0	0	0	0	0	0	0	0		100
Investment in Pitlochry Car Park	0	150	0	0	0	0	0	0	0	0		150
<u>Asset Management - Roads &amp; Lighting</u>												
Structural Maintenance	13,391	9,678	9,678	9,678	9,678	9,800	9,800	9,800	9,800	9,800		101,103
Street Lighting - Renewals/Upgrading/Unlit Areas	161	161	150	0	0	0	0	0	0	0		472
Traffic Signals - Renewals/Upgrading	126	63	65	65	67	100	100	100	100	100		886
Unadopted Roads & Footways (Match Funding)	88	0	0	0	0	0	0	0	0	0		88
Footways	512	435	435	435	435	435	435	435	435	435		4,427
Investment in Local Footpaths	0	0	100	100	0	0	0	0	0	0		200
Road Safety Barriers	101	50	0	0	0	0	0	0	0	0		151
Third Party Contribution	(12)	0	0	0	0	0	0	0	0	0		(12)
<u>Asset Management - Bridges</u>												
Bridge Refurbishment Programme	240	426	615	615	615	740	740	740	740	740		6,211
West of Fearnan Culvert	33	0	0	0	0	0	0	0	0	0		33
<b>TOTAL CARRIED FORWARD</b>	<b>15,879</b>	<b>11,456</b>	<b>11,193</b>	<b>11,043</b>	<b>10,945</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>		<b>116,891</b>

**PERTH & KINROSS COUNCIL  
APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2018/19 (£'000)</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2018/19-2027/28 (£'000)</b>
<b>TOTAL BROUGHT FORWARD</b>	<b>15,879</b>	<b>11,456</b>	<b>11,193</b>	<b>11,043</b>	<b>10,945</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>116,891</b>
Vehicular Bridge Parapets Programme - Assess & Upgrade	121	50	0	0	0	0	0	0	0	0	0	171
<u>Improvement Schemes</u>												
A9/A85 Road Junction Improvements	10,168	0	0	0	0	0	0	0	0	0	0	10,168
Perth Transport Futures	2,654	1,235	11,175	34,690	27,194	0	0	0	0	0	0	76,948
A977 Upgrades	515	0	0	0	0	0	0	0	0	0	0	515
<u>Rural Flood Mitigation Schemes</u>												
Almondbank Flood Prevention Scheme	5,437	0	0	0	0	0	0	0	0	0	0	5,437
Comrie Flood Prevention Scheme	422	931	11,149	11,620	0	0	0	0	0	0	0	24,122
Milnathort Flood Prevention Scheme	79	55	1,629	10	0	0	0	0	0	0	0	1,773
South Kinross Flood Prevention Scheme	145	95	150	1,848	924	0	0	0	0	0	0	3,162
Scone Flood Prevention Scheme	75	45	495	30	0	0	0	0	0	0	0	645
<u>Planning Conservation</u>												
Conservation of Built Heritage	615	0	0	0	0	0	0	0	0	0	0	615
Third Party Contribution	(100)	0	0	0	0	0	0	0	0	0	0	(100)
<u>Perth &amp; Kinross Place-making</u>												
- St. Pauls Church	1,573	549	0	0	0	0	0	0	0	0	0	2,122
- Perth City Hall/Vennels	50	500	0	0	0	0	0	0	0	0	0	550
- Auchterarder	0	300	0	0	0	0	0	0	0	0	0	300
- Perth City Centre Golden Route (Rail Station)	97	400	0	0	0	0	0	0	0	0	0	497
- Green Network Routes	49	114	0	0	0	0	0	0	0	0	0	163
- City Greening	89	100	100	0	0	0	0	0	0	0	0	289
- Tay Street, Perth	0	170	500	1,200	0	0	0	0	0	0	0	1,870
- Mill Street, Perth (Phase 3) - Shared Space at Bus Station	50	550	0	0	0	0	0	0	0	0	0	600
- South Street, Perth - Transport Hub	0	0	0	200	900	0	0	0	0	0	0	1,100
<b>TOTAL CARRIED FORWARD</b>	<b>37,918</b>	<b>16,550</b>	<b>36,391</b>	<b>60,641</b>	<b>39,963</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>247,838</b>

PERTH & KINROSS COUNCIL  
 APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2018/19-2027/28
<b>PROJECT/NATURE OF EXPENDITURE</b>	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2018/19-2027/28 (£'000)
<b>TOTAL BROUGHT FORWARD</b>	<b>37,918</b>	<b>16,550</b>	<b>36,391</b>	<b>60,641</b>	<b>39,963</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>11,275</b>	<b>247,838</b>
Perth & Kinross Lighting Action Plan	1,360	1,068	999	819	453	0	0	0	0	0	4,699
<u>Other Planning Projects</u>											
Creative Exchange (former St. John's Primary School) Third Party Contribution	4,007 (1,566)	7 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	4,014 (1,566)
<u>Community Greenspace</u>											
Play Areas - Improvements Implementation Strategy Third Party Contribution	878 (43)	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	878 (43)
Play Parks	150	150	150	150	150	150	150	150	150	150	1,500
3G Pitch, Blairgowrie	0	0	0	0	0	500	0	0	0	0	500
Countryside Sites	165	0	0	0	0	0	0	0	0	0	165
Community Greenspace Sites	0	740	784	0	0	300	300	300	300	300	3,024
Small Parks	30	0	0	0	0	0	0	0	0	0	30
Core Path Implementation	33	0	0	0	0	0	0	0	0	0	33
Pedestrian Gritters	0	50	0	0	0	0	0	0	0	0	50
Alyth Environmental Improvements Third Party Contribution Revenue Contribution	540 (33) (25)	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	540 (33) (25)
Air Quality Improvements	0	0	100	0	0	0	0	0	0	0	100
Strathmore Cycle Network	0	0	100	0	0	0	0	0	0	0	100
<b>TOTAL CARRIED FORWARD</b>	<b>43,414</b>	<b>18,565</b>	<b>38,524</b>	<b>61,610</b>	<b>40,566</b>	<b>12,225</b>	<b>11,725</b>	<b>11,725</b>	<b>11,725</b>	<b>11,725</b>	<b>261,804</b>

PERTH & KINROSS COUNCIL  
 APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

<u>HOUSING &amp; ENVIRONMENT</u>	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2018/19-2027/28 (£'000)
PROJECT/NATURE OF EXPENDITURE	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)		
<b>TOTAL BROUGHT FORWARD</b>	<b>43,414</b>	<b>18,565</b>	<b>38,524</b>	<b>61,610</b>	<b>40,566</b>	<b>12,225</b>	<b>11,725</b>	<b>11,725</b>	<b>11,725</b>	<b>11,725</b>		<b>261,804</b>
Premier Parks	75	0	0	0	0	0	0	0	0	0		75
The Knock	94	0	0	0	0	0	0	0	0	0		94
Kinnoull Hill	114	0	0	0	0	0	0	0	0	0		114
Countryside Access	10	0	0	0	0	0	0	0	0	0		10
Cemetery Extensions	181	95	100	100	100	100	100	100	100	100		1,076
<u>Support Services</u>												
PC Replacement & IT Upgrades - Licenses	167	124	106	106	106	120	120	120	120	120		1,209
Corporate Programme Management System	23	0	0	0	0	0	0	0	0	0		23
Third Party Contribution (HRA)	(3)	0	0	0	0	0	0	0	0	0		(3)
<u>Property Division</u>												
DDA Adaptation & Alteration Works Programme	210	275	200	200	200	200	200	200	200	200		2,085
Property Compliance Works Programme	748	400	790	790	792	650	650	650	650	650		6,770
Capital Improvement Projects Programme	1,404	800	2,200	2,500	2,500	2,000	2,000	2,000	2,000	2,000		19,404
Fire Audit Work - Robert Douglas Memorial School	340	26	0	0	0	0	0	0	0	0		366
Pitlochry High School - Upgrade Programme	806	502	502	502	502	0	0	0	0	0		2,814
<u>Commercial Property Investment Programme</u>												
North Muirton Industrial Estate - Site Servicing & Provision of Units	185	423	1,023	0	0	0	0	0	0	0		1,631
Western Edge, Kinross - Site Servicing	20	0	0	0	0	0	0	0	0	0		20
Additional Infrastructure Investment -Broxden	50	0	0	0	0	0	0	0	0	0		50
<b>TOTAL CARRIED FORWARD</b>	<b>47,838</b>	<b>21,210</b>	<b>43,445</b>	<b>65,808</b>	<b>44,766</b>	<b>15,295</b>	<b>14,795</b>	<b>14,795</b>	<b>14,795</b>	<b>14,795</b>		<b>297,542</b>

PERTH & KINROSS COUNCIL  
 APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget
PROJECT/NATURE OF EXPENDITURE	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2018/19- 2027/28 (£'000)	
<b>TOTAL BROUGHT FORWARD</b>	<b>47,838</b>	<b>21,210</b>	<b>43,445</b>	<b>65,808</b>	<b>44,766</b>	<b>15,295</b>	<b>14,795</b>	<b>14,795</b>	<b>14,795</b>	<b>14,795</b>	<b>297,542</b>	
Creative Industries Land/Advance Units	250	0	0	0	0	0	0	0	0	0	250	
Rural Business Units Programme	195	172	297	295	590	0	0	0	0	0	1,549	
<u>Prudential Borrowing</u>												
Wheeled Bin Replacement Programme - Domestic Bins	200	200	200	200	200	200	200	200	200	200	2,000	
Wheeled Bin Replacement Programme - Commercial Bins	8	7	12	12	18	20	20	20	20	20	157	
Recycling Containers, Oil Banks & Battery Banks - Replacement Programme	89	56	56	60	62	65	65	65	65	65	648	
Litter Bins	25	25	50	0	0	50	50	50	50	50	350	
Smart Cities - Smart Waste	155	0	0	0	0	0	0	0	0	0	155	
Third Party Contribution (EDRF)	(63)	0	0	0	0	0	0	0	0	0	(63)	
Vehicle Replacement Programme	4,047	2,679	2,559	2,206	3,543	3,000	3,000	3,000	3,000	3,000	30,034	
Capital Receipts - Vehicle Disposals	(461)	(268)	(256)	(221)	(354)	(300)	(300)	(300)	(300)	(300)	(3,060)	
Energy Conservation & Carbon Reduction Programme	331	145	145	145	145	150	150	150	150	150	1,661	
Crematorium - Memorial Garden Enhancement	47	0	0	0	0	0	0	0	0	0	47	
Crematorium - Abatement Works	360	0	0	0	0	0	0	0	0	0	360	
Street Lighting Renewal - LED & Column Replacement	1,008	1,008	1,007	1,008	1,028	1,100	0	0	0	0	6,159	
Smart Cities - Intelligent Street Lighting	328	0	0	0	0	0	0	0	0	0	328	
Third Party Contribution (EDRF)	(132)	0	0	0	0	0	0	0	0	0	(132)	
Perth Harbour - Dredging	719	0	0	0	0	0	0	0	0	0	719	
Land Purchase & Development	0	0	1,000	0	0	0	0	0	0	0	1,000	
Technology & Innovation Incubator Units	1,000	0	0	0	0	0	0	0	0	0	1,000	
<b>TOTAL</b>	<b>55,944</b>	<b>25,234</b>	<b>48,515</b>	<b>69,513</b>	<b>49,998</b>	<b>19,580</b>	<b>17,980</b>	<b>17,980</b>	<b>17,980</b>	<b>17,980</b>	<b>340,704</b>	



PERTH & KINROSS COUNCIL  
 APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

<b><u>HEALTH &amp; SOCIAL CARE</u></b>	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget
<b>PROJECT/NATURE OF EXPENDITURE</b>	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2027/28 (£'000)	2018/19-2027/28 (£'000)
Occupational Therapy Equipment	250	250	250	250	250	250	250	250	250	250	250	2,500
Housing with Care - Communal Facilities	363	0	0	0	0	0	0	0	0	0	0	363
Refurbish & Extend Lewis Place Day Care Centre for Older People	18	0	0	0	0	0	0	0	0	0	0	18
Developing Supported Tenancies	229	0	0	0	0	0	0	0	0	0	0	229
Swift Social Work System Replacement	0	1,000	1,700	0	0	0	0	0	0	0	0	2,700
<b>TOTAL</b>	<b>860</b>	<b>1,250</b>	<b>1,950</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>5,810</b>

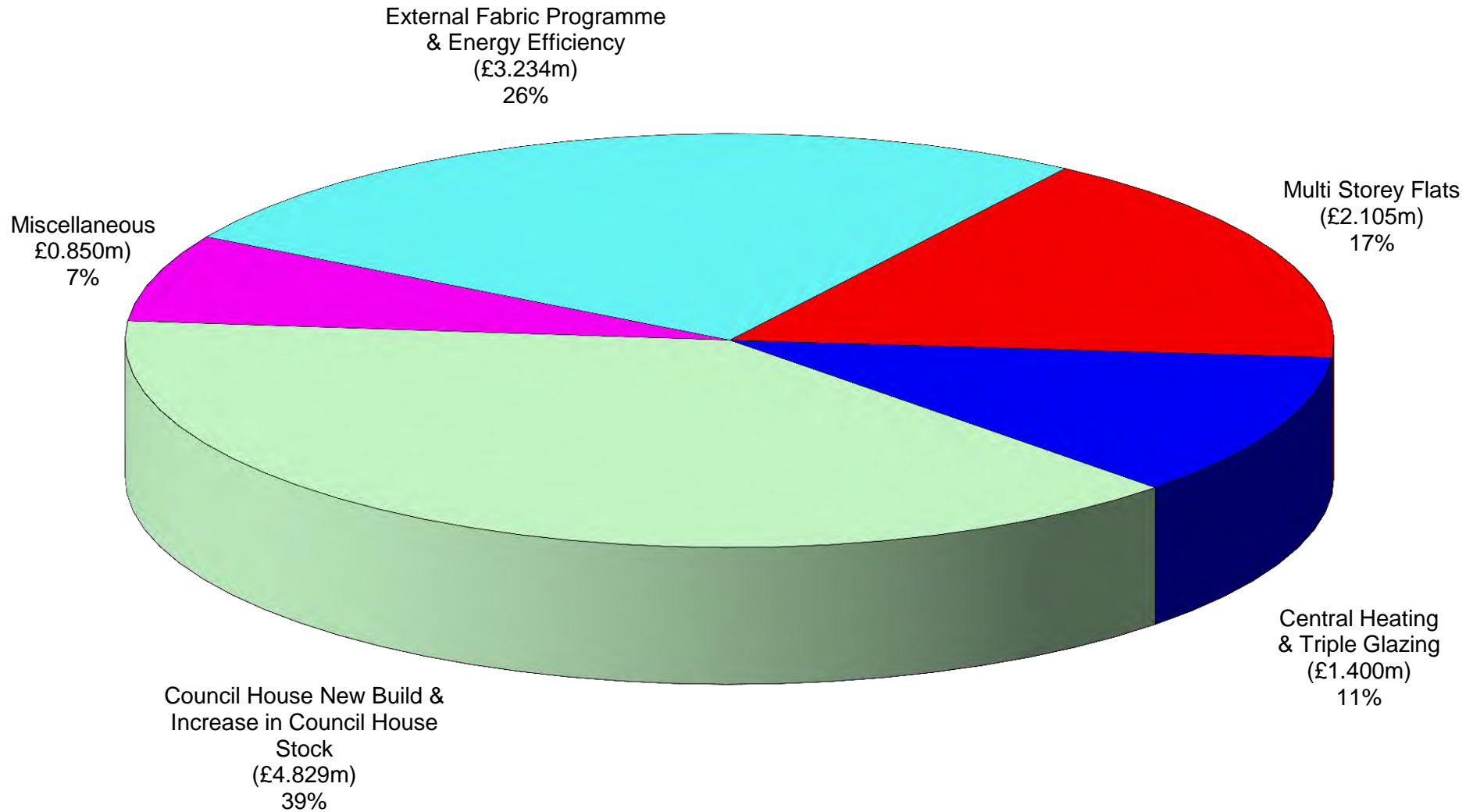
PERTH & KINROSS COUNCIL  
 APPROVED COMPOSITE CAPITAL BUDGET 2018/19 to 2027/28

<u>CORPORATE &amp; DEMOCRATIC SERVICES</u>	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2018/19-2027/28 (£'000)
PROJECT/NATURE OF EXPENDITURE	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)		
<u>City Centre Developments - Cultural Attractions</u>												
Perth City Hall	830	9,802	10,503	500	0	0	0	0	0	0	0	21,635
Revenue Contribution	(90)	(180)	0	0	0	0	0	0	0	0	0	(270)
Perth Museum & Art Gallery (PMAG)	597	3,787	1,977	48	0	0	0	0	0	0	0	6,409
Collections Store	2,438	937	20	0	0	0	0	0	0	0	0	3,395
Third Party Contribution	(1,500)	(5,000)	(3,500)	0	0	0	0	0	0	0	0	(10,000)
<u>Community Planning</u>												
Letham Wellbeing Hub	1,254	0	0	0	0	0	0	0	0	0	0	1,254
<u>Information Systems and Technology</u>												
ICT Infrastructure & Replacement & Upgrade Programme	1,922	2,580	2,470	1,959	2,425	2,412	2,412	2,412	2,412	2,412	2,412	23,416
MS Licences & Microsoft Office 365	0	0	4,400	0	0	0	0	0	0	0	0	4,400
Council Contact Centre	141	40	40	75	40	40	40	40	40	40	40	536
Software Licence Charges (Housing)	90	90	90	120	70	70	70	70	70	70	70	810
<b>TOTAL</b>	<b>5,682</b>	<b>12,056</b>	<b>16,000</b>	<b>2,702</b>	<b>2,535</b>	<b>2,522</b>	<b>2,522</b>	<b>2,522</b>	<b>2,522</b>	<b>2,522</b>	<b>2,522</b>	<b>51,585</b>

# 2018/19 HOUSING INVESTMENT PROGRAMME

Projects Funded From Borrowing & CFCR

£12.418m



**PERTH & KINROSS COUNCIL**

**HOUSING REVENUE ACCOUNT: CAPITAL INVESTMENT PROGRAMME 2018-23**

SERVICE	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
Central Heating & Rewiring	1,000	500	1,300	1,000	750
Rewiring / Infrastructure	0	0	0	0	1,000
Triple Glazing	400	0	400	200	0
Controlled Door Entry	10	10	10	10	10
Kitchen Programme	25	25	521	2,000	3,250
Bathroom Programme	15	15	65	25	470
External Fabric Programme	1,400	1,800	1,800	1,500	2,250
Energy Efficiency	1,834	1,346	1,000	200	0
Multi Storey Flats	2,105	0	100	50	0
Environmental Improvements	0	200	400	300	400
Fire Precaution Measures	50	249	50	50	400
Sound Insulation	0	0	0	0	250
Structural	0	0	0	0	750
<b>STANDARD DELIVERY PLAN SUBTOTAL:</b>	<b>6,839</b>	<b>4,145</b>	<b>5,646</b>	<b>5,335</b>	<b>9,530</b>
Council House New Build - Current Programme	1,297	0	0	0	0
Council House New Build - Future Programme	2,665	3,076	3,158	3,241	18,367
Increase in Council House Stock	867	867	501	128	0
Major Adaptations to Council House Stock	250	250	250	250	250
Shops & Offices	70	50	70	50	70
Greyfriars	0	0	0	50	0
Sheltered Housing	100	25	0	25	0
General Capital Works	30	160	160	10	160
Replacement Lifts	0	147	0	0	0
ICT	50	50	50	50	50
Mortgage to Rent	250	250	250	250	250
<b>SUBTOTAL = TOTAL GROSS EXPENDITURE</b>	<b>12,418</b>	<b>9,020</b>	<b>10,085</b>	<b>9,389</b>	<b>28,677</b>
Less: Amount to be funded from Current Revenue (C.F.C.R.)	(2,864)	(3,272)	(4,114)	(4,677)	(5,192)
<b>PRUDENTIAL BORROWING REQUIREMENT</b>	<b>9,554</b>	<b>5,748</b>	<b>5,971</b>	<b>4,712</b>	<b>23,485</b>