



Budget 2019/20

REVENUE AND CAPITAL BUDGET 2019/20

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PERTH & KINROSS COUNCIL

REVENUE BUDGET 2019/20

FOREWORD BY THE HEAD OF FINANCE

INTRODUCTION

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

GENERAL FUND REVENUE BUDGET 2019/20

BACKGROUND

Perth & Kinross Council met on 20 February 2019 to set the Final Revenue Budget and Council Tax for 2019/20 and Provisional Revenue Budgets and indicative Council Tax levels for 2020/21 & 2021/22. In preparing Revenue Budget submissions, Services were required to identify expenditure pressures and savings proposals or seek approval to transfer resources between years under the terms of the Council's Revenue Budget Flexibility Scheme.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On the 17 December 2018 the Scottish Government issued the Local Government Finance Settlement for 2019/20 (Circular 8/2018) which detailed grant funding from the Scottish Government for each Council. This circular was supplemented by a further letter on 31 January 2019. This was augmented on 7 March 2019 by the Local Government Finance (Scotland) Order 2019 (Circular 2/2019). The Finance Settlement covers 2019/20 only and no information is available from the Scottish Government for 2020/21 and beyond.

The Final Revenue Budget for 2019/20 that was updated in April 2019 is £357.538 million (£336.194 million in 2018/19). The 2019/20 budget is funded by Total Revenue Funding from the Scottish Government of £254.941 million (see page 6); Capital Grants of £1.709 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.300 million; a carry forward of £3.232 million under the Council's Budget Flexibility Scheme and a net contribution from Reserves of £8.188 million.

A budgeted figure of £88.168 million is therefore levied from Council Tax. This results in a 2019/20 Band D equivalent Council Tax charge of £1,264. This is an increase of £48 (4%) from the figure in 2018/19 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 7.

Key features of the Council's 2019/20 Revenue Budget are set out in more detail below.

2019/20 BUDGETED EXPENDITURE

The budgeted revenue expenditure in 2019/20 for each of the Council's Services is summarised on page 8 and detailed in pages 10 to 46. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

Staff Costs

The 2019/20 Final Revenue Budget includes a budgeted provision of 3% for pay award for non-teaching staff that is consistent with the three year deal for 2018/19, 2019/20 and 2020/21 agreed in February 2019. The 2019/20 Final Revenue Budget also includes a budgeted provision of 7% for teachers in line with the three year deal agreed in April 2019.

Capital Financing Costs

These are the costs of financing assets owned by the Council and include Loan Repayments; Interest Charges; and Debt Management Expenses. In 2019/20, a budget of £12.725 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £0.200 million in 2019/20.

Property Maintenance, Energy Management and Water Management

The budgets for property maintenance, (planned and responsive) (£3.803 million), energy (£4.610 million) and water charges (£0.906 million) in respect of properties occupied by Council Services are held centrally within the Property Division under the overall management of Housing & Environment.

2019/20 BUDGETED INCOME

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2019/20 are detailed below.

Total Revenue Funding

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non Domestic Rate Income (NDR).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2019/20 is approximately £10 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2019/20 is £254.941 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant	187.820
Non Domestic Rate Income	56.590
Ring-Fenced Grants	10.531
Total Revenue Funding	<u><u>254.941</u></u>

General Revenue Grant

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2019/20 is £187.820 million. General Revenue Grant is itself funded from national taxation.

Non Domestic Rate Income

Perth & Kinross Council has a statutory duty to levy and collect Non Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2019/20 has been set by the Scottish Government at 49.0p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non domestic property with a rateable value of £51,000 or more. For financial year 2019/20 this supplement is 2.6p per £. Other exempt property categories such as listed buildings remain unchanged.

For financial year 2019/20 there is also a Transitional Relief scheme in place to provide support for certain types of property, particularly in the hospitality sector. This is to protect the ratepayers from significant increases in their rates bills following the revaluation exercise. The relief scheme places a 12.5% cap, in real terms, on such rates increases.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2019/20 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non Domestic Rate Income for Perth & Kinross Council at £56.590 million in 2019/20.

Council Tax Charge

The net expenditure to be met from the Council Tax for 2019/20 is £88.168 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2.0% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2019/20 is therefore 69,753. Dividing the amount to be met from Council Tax by the tax base results in a 2019/20 Band D Council Tax of £1,264 which represents an increase of 4% from the previous year. (See calculation of Council Tax on page 7).

COUNCIL HOUSING

Housing Revenue Account Budget (HRA) 2019/20

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2019/20 (see page 46) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Communities Committee on 23 January 2019.

As at 31 March 2019, the Council owns and lets approximately 7,636 houses. On 23 January 2019, the Housing and Communities Committee approved a 1.5% rent increase for 2019/20 which resulted in the average weekly rent, based on 52 weeks, being £68.81.

The revenue balance on the Housing Revenue Account to be carried forward into 2019/20 is anticipated to be £1 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

Budget: a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

Staff Costs: includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

Slippage: savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

Property Costs: includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

Supplies and Services: includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

Transport Costs: includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

Transfer Payments: payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

Third Party Payments: payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

Support Services: charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

Capital Financing/Capital Charges: the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

Capital Financed from Current Revenue (CFCR): the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

2019/20 REVENUE BUDGET - GENERAL FUND

ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2018/19 Revised Management Budget SP&R 17/4/19 Report 19/110 £'000		2019/20 Updated Budget SP&R 17/4/19 Report 19/110 £'000	Council Tax Band D Equivalent 2019/20 £
	SERVICE		
166,702	Education & Children's Services	180,727	2,590.96
72,461	Housing & Environment	67,138	962.51
31,618	Corporate & Democratic Services	32,934	472.15
270,781	Sub-Total: Service Expenditure	280,799	4,025.62
	CORPORATE BUDGETS		
50,924	Health & Social Care	54,753	784.96
(1,888)	Support Service External Income	(1,888)	(27.07)
	Corporate Budget:		
13,981	Capital Financing Costs	12,725	182.43
(283)	Interest on Revenue Balances	(200)	(2.87)
1,145	Tayside Valuation Joint Board	1,248	17.89
(350)	Trading Operations Surplus	(350)	(5.02)
1,595	Un-funded Pension Costs	1,595	22.87
680	Apprenticeship Levy	680	9.75
6,499	Council Tax Reduction Scheme	6,200	88.88
150	Discretionary Relief	150	2.15
343,234	Adjusted Net Expenditure	355,712	5,099.59
5,453	Contribution to/(from) Capital Fund	1,626	23.31
200	Contribution to Insurance Fund	200	2.87
348,887	Total Net Expenditure	357,538	5,125.77
	To be financed by:		
191,654	General Revenue Grant	187,820	2,692.64
4,491	Ring Fenced Grant	10,531	150.98
1,771	Capital Grants	1,709	24.50
51,953	Non-Domestic Rate Income	56,590	811.29
84,074	Council Tax Income	88,168	1,264.00
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.64
13,644	Use of Budget Flexibility & Reserves	11,420	163.72
348,887		357,538	5,125.77

GENERAL FUND BUDGET 2015/16 TO 2019/20

Financial Year	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
Net Revenue Budget	339,905	331,625	338,237	336,194	357,538
Council Tax (Second Home/Long Term Empty Properties)			(1,300)	(1,300)	(1,300)
Budget Flexibility and Reserves	(10,185)	(12,411)	(11,042)	(5,022)	(11,420)
	<u>329,720</u>	<u>319,214</u>	<u>325,895</u>	<u>329,872</u>	<u>344,818</u>
<i>Government Funding</i>					
General Revenue Grant and Ring Fenced Grant	(188,881)	(185,776)	(192,386)	(192,519)	(198,351)
Capital Grants	(7,240)	(2,219)	(1,705)	(1,400)	(1,709)
Non Domestic Rate Income	(61,348)	(57,555)	(50,864)	(51,953)	(56,590)
	<u>(257,469)</u>	<u>(245,550)</u>	<u>(244,955)</u>	<u>(245,872)</u>	<u>(256,650)</u>
Amount to be Raised from Council Tax	72,251	73,664	80,940	84,000	88,168
Band D Equivalent Number of Dwellings (Net of provision for non collection)	62,393	63,613	68,535	69,079	69,753
Band D Equivalent Council Tax	<u>£ 1,158</u>	<u>£ 1,158</u>	<u>£ 1,181</u>	<u>£ 1,216</u>	<u>£ 1,264</u>

HOUSING REVENUE ACCOUNT 2015/16 TO 2019/20

Financial Year	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
Gross Budgeted Expenditure	26,630	28,351	28,451	28,773	29,711
Budgeted Income					
Council House Rents	(25,021)	(25,903)	(25,785)	(27,140)	(27,800)
Other Income	(1,609)	(2,448)	(2,666)	(1,633)	(1,911)
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 64.58</u>	<u>£ 66.00</u>	<u>£ 66.00</u>	<u>£ 67.79</u>	<u>£ 68.81</u>
Scottish Average Weekly Rent	<u>£ 65.99</u>	<u>£ 68.14</u>	<u>£ 70.55</u>	<u>£ 72.11</u>	<u>£ 74.11</u>
Approximate Number of Council Houses (at 1 April of each year)	7,431	7,480	7,500	7,532	7,635

COUNCIL TAX CHARGES 2019/20

Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2019/20 £	Water & Wastewater Charge £	Total Combined Charge 2019/20 £	Total Combined Charge 2018/19 £
A	27,000	240/360	842.67	296.16	1,138.83	1,102.27
B	35,000	280/360	983.11	345.52	1,328.63	1,285.98
C	45,000	320/360	1,123.56	394.88	1,518.44	1,469.69
D	58,000	360/360	1,264.00	444.24	1,708.24	1,653.40
E	80,000	473/360	1,660.76	542.96	2,203.72	2,132.29
F	106,000	585/360	2,054.00	641.68	2,695.68	2,607.80
G	212,000	705/360	2,475.33	740.40	3,215.73	3,110.33
H	Over 212,000	882/360	3,096.80	888.48	3,985.28	3,854.00

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

BUDGETED STAFF 2019/20

(Full Time Equivalent)

Service	Teachers	Other Council Staff	2019/20 Total
Education & Children's Services	1,414.8	1,176.4	2,591.2
Housing & Environment	-	908.2	908.2
Health & Social Care	-	476.2	476.2
Corporate & Democratic Services	-	408.9	408.9
Housing Revenue Account	-	243.5	243.5
TOTAL	1,414.8	3,213.1	4,627.9

The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

FTE = Full Time Equivalent

2019/20 REVENUE BUDGET - GENERAL FUND

SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2019/20 TOTAL £'000
STAFF COSTS		
Chief Officials	-Gross Pay	1,852
	-Supn	352
	-NI	225
Single Status	-Gross Pay	84,879
	-Supn	14,359
	-NI	7,496
Craft Workers	-Gross Pay	510
	-Supn	85
	-NI	47
Councillors	-Gross Pay	821
	-Supn	101
	-NI	74
Teachers	-Gross Pay	61,207
	-Supn	12,592
	-NI	6,621
Teachers Pensions		223
Overtime		648
Supply Cover		1,799
Slippage		(7,139)
Other Staff Costs		6,412
TOTAL STAFF COSTS		193,164
PROPERTY COSTS		
Non Domestic Rates		7,551
Energy		4,771
Unitary Charge		19,155
Property Insurance		442
Cleaning		3,433
Water		932
Property Maintenance		3,945
Other Property Costs		5,636
TOTAL PROPERTY COSTS		45,865
SUPPLIES & SERVICES		
Catering		4,325
Admin Insurance		363
Other Supplies & Services		30,665
TOTAL SUPPLIES & SERVICES		35,353
TRANSPORT COSTS		
Travel & Subsistence		410
Transport Insurance		0
Car Allowances		600
Contract Car Hire		133
Vehicle Maintenance		148
Pupil Transport		8,187
Other Transport Costs		7,984
TOTAL TRANSPORT COSTS		17,462
TRANSFER PAYMENTS		24,540
THIRD PARTY PAYMENTS		106,478
SUPPORT SERVICES		31
CAPITAL FINANCING/CAPITAL CHARGES		4,052
CFCR		0
GROSS EXPENDITURE		426,945
INCOME		
Capital		275
Internal Recharges		14,262
Other Grant Income/Subsidy		8,768
Fees & Charges		48,262
Resource Transfer		19,826
Contract Income/External Work		0
GROSS INCOME		91,393
NET SERVICE EXPENDITURE		335,552

EDUCATION & CHILDREN'S SERVICES

SUMMARY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	464
-Gross Pay	80
-Supn	59
-NI	31,933
Single Status	5,414
-Gross Pay	2,493
-Supn	61,207
-NI	12,592
Teachers	6,621
-Gross Pay	223
-Supn	3
-NI	1,799
Pensions	(3,268)
Overtime	250
Supply Cover	119,870
Slippage	119,870
Other Staff Costs	250
TOTAL STAFF COSTS	119,870
PROPERTY COSTS	
Non Domestic Rates	5,951
Energy Costs	6
Unitary Charge	19,155
Property Insurance	441
Cleaning	2,993
Metered Water	0
Property Maintenance	0
Other Property Costs	1,347
TOTAL PROPERTY COSTS	29,893
SUPPLIES & SERVICES	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	13,882
TOTAL SUPPLIES & SERVICES	18,117
TRANSPORT COSTS	
Travel & Subsistence	66
Transport Insurance	0
Car Allowances	475
Contract Car Hire	0
Vehicle Maintenance	148
Pupil Transport	8,187
Other Transport Costs	188
TOTAL TRANSPORT COSTS	9,064
TRANSFER PAYMENTS	178
THIRD PARTY PAYMENTS	
Payments to Contractors	3,230
Other Third Party Payments	14,026
TOTAL THIRD PARTY PAYMENTS	17,256
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	364
CFCR	0
GROSS EXPENDITURE	194,742
INCOME	
Internal Recharges	337
Other Grant Income/Subsidy	7,804
Fees & Charges	5,874
Contract Income/External Work	0
GROSS INCOME	14,015
NET EXPENDITURE	180,727

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - NURSERY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 7,429
	-Supn 1,257
	-NI 513
Teachers	-Gross Pay 1,457
	-Supn 300
	-NI 153
Pensions	0
Overtime	0
Supply Cover	224
Slippage	(421)
Other Staff Costs	7
TOTAL STAFF COSTS	10,919
PROPERTY COSTS	
Non Domestic Rates	20
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	22
Metered Water	0
Property Maintenance	0
Other Property Costs	13
TOTAL PROPERTY COSTS	55
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	6,031
TOTAL SUPPLIES & SERVICES	6,031
TRANSPORT COSTS	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	58
Contract Car Hire	0
Vehicle Maintenance	4
Pupil Transport	0
Other Transport Costs	12
TOTAL TRANSPORT COSTS	81
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1,656
TOTAL THIRD PARTY PAYMENTS	1,656
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	18,742
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	698
Fees & Charges	759
Contract Income/External Work	0
GROSS INCOME	1,457
NET EXPENDITURE	17,285

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - PRIMARY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	86
-Gross Pay	15
-Supn	11
-NI	11
Single Status	3,511
-Gross Pay	597
-Supn	181
-NI	181
Teachers	27,837
-Gross Pay	5,730
-Supn	2,969
-NI	2,969
Pensions	0
Overtime	0
Supply Cover	520
Slippage	(847)
Other Staff Costs	38
TOTAL STAFF COSTS	40,648
PROPERTY COSTS	
Non Domestic Rates	2,481
Energy Costs	0
Unitary Charge	3,460
Property Insurance	0
Cleaning	1,626
Metered Water	0
Property Maintenance	0
Other Property Costs	289
TOTAL PROPERTY COSTS	7,856
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	721
TOTAL SUPPLIES & SERVICES	721
TRANSPORT COSTS	
Travel & Subsistence	14
Transport Insurance	0
Car Allowances	129
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,873
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2,016
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	50
TOTAL THIRD PARTY PAYMENTS	50
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	51,291
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	2,199
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	2,199
NET EXPENDITURE	49,092

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - SECONDARY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	86
-Gross Pay	15
-Supn	11
-NI	3,663
Single Status	617
-Gross Pay	299
-Supn	27,371
-NI	5,630
Teachers	3,018
-Gross Pay	0
-Supn	2
-NI	675
Pensions	(883)
Overtime	37
Supply Cover	40,541
Slippage	37
Other Staff Costs	37
TOTAL STAFF COSTS	40,541
PROPERTY COSTS	
Non Domestic Rates	3,269
Energy Costs	0
Unitary Charge	15,695
Property Insurance	0
Cleaning	1,201
Metered Water	0
Property Maintenance	0
Other Property Costs	399
TOTAL PROPERTY COSTS	20,564
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	3,337
TOTAL SUPPLIES & SERVICES	3,337
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	91
Contract Car Hire	0
Vehicle Maintenance	144
Pupil Transport	4,333
Other Transport Costs	8
TOTAL TRANSPORT COSTS	4,577
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	729
TOTAL THIRD PARTY PAYMENTS	729
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	99
CFCR	0
GROSS EXPENDITURE	69,847
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	3,947
Fees & Charges	683
Contract Income/External Work	0
GROSS INCOME	4,630
NET EXPENDITURE	65,217

EDUCATION & CHILDREN'S SERVICES

SPECIAL SECTOR

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	4,248
-Gross Pay	4,248
-Supn	722
-NI	220
Teachers	4,374
-Gross Pay	4,374
-Supn	901
-NI	464
Pensions	0
Overtime	0
Supply Cover	234
Slippage	(367)
Other Staff Costs	2
TOTAL STAFF COSTS	10,798
PROPERTY COSTS	
Non Domestic Rates	55
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	92
Metered Water	0
Property Maintenance	0
Other Property Costs	12
TOTAL PROPERTY COSTS	159
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	172
TOTAL SUPPLIES & SERVICES	172
TRANSPORT COSTS	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	32
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,981
Other Transport Costs	5
TOTAL TRANSPORT COSTS	2,035
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,437
TOTAL THIRD PARTY PAYMENTS	2,437
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	265
CFCR	0
GROSS EXPENDITURE	15,866
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	342
Fees & Charges	91
Contract Income/External Work	0
GROSS INCOME	433
NET EXPENDITURE	15,433

EDUCATION & CHILDREN'S SERVICES

CHILDREN AND FAMILIES SERVICES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	89
-Gross Pay	15
-Supn	11
-NI	11
Single Status	8,065
-Gross Pay	1,371
-Supn	807
-NI	807
Teachers	88
-Gross Pay	14
-Supn	8
-NI	8
Pensions	0
Overtime	0
Supply Cover	145
Slippage	(346)
Other Staff Costs	75
TOTAL STAFF COSTS	10,342
PROPERTY COSTS	
Non Domestic Rates	77
Energy Costs	6
Unitary Charge	0
Property Insurance	0
Cleaning	41
Metered Water	0
Property Maintenance	0
Other Property Costs	91
TOTAL PROPERTY COSTS	215
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	657
TOTAL SUPPLIES & SERVICES	657
TRANSPORT COSTS	
Travel & Subsistence	19
Transport Insurance	0
Car Allowances	123
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	140
TOTAL TRANSPORT COSTS	282
TRANSFER PAYMENTS	11
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	7,972
TOTAL THIRD PARTY PAYMENTS	7,972
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	19,479
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	197
Contract Income/External Work	0
GROSS INCOME	197
NET EXPENDITURE	19,282



EDUCATION & CHILDREN'S SERVICES

BUSINESS & RESOURCE SERVICES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	203
-Gross Pay	203
-Supn	35
-NI	26
Single Status	2,524
-Gross Pay	2,524
-Supn	427
-NI	234
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	223
Overtime	0
Supply Cover	1
Slippage	(309)
Other Staff Costs	25
TOTAL STAFF COSTS	3,389
PROPERTY COSTS	
Non Domestic Rates	14
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	386
TOTAL PROPERTY COSTS	841
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	485
TOTAL SUPPLIES & SERVICES	485
TRANSPORT COSTS	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	17
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	23
TRANSFER PAYMENTS	167
THIRD PARTY PAYMENTS	
Payments to Contractors	1,705
Other Third Party Payments	280
TOTAL THIRD PARTY PAYMENTS	1,985
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	6,890
INCOME	
Internal Recharges	337
Other Grant Income/Subsidy	0
Fees & Charges	76
Contract Income/External Work	0
GROSS INCOME	413
NET EXPENDITURE	6,477



EDUCATION & CHILDREN'S SERVICES

CATERING SERVICE

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	242
-Gross Pay	41
-Supn	15
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	298
PROPERTY COSTS	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	98
TOTAL PROPERTY COSTS	102
SUPPLIES & SERVICES	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	195
TOTAL SUPPLIES & SERVICES	4,430
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	4
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	6
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1,525
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	1,525
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	6,361
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,702
Contract Income/External Work	0
GROSS INCOME	2,702
NET EXPENDITURE	3,659



EDUCATION & CHILDREN'S SERVICES

GRANTS AND INITIATIVES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	2,251
-Gross Pay	382
-Supn	224
-NI	80
Teachers	17
-Gross Pay	9
-Supn	0
-NI	1
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(95)
Other Staff Costs	66
TOTAL STAFF COSTS	2,935
PROPERTY COSTS	
Non Domestic Rates	31
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	11
Metered Water	0
Property Maintenance	0
Other Property Costs	59
TOTAL PROPERTY COSTS	101
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,284
TOTAL SUPPLIES & SERVICES	2,284
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	21
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	23
TOTAL TRANSPORT COSTS	44
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	902
TOTAL THIRD PARTY PAYMENTS	902
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	6,266
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	618
Fees & Charges	1,366
Contract Income/External Work	0
GROSS INCOME	1,984
NET EXPENDITURE	4,282



HOUSING & ENVIRONMENT

SUMMARY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	546
- Supn	92
- NI	69
Single Status - Gross Pay	25,017
- Supn	4,245
- NI	2,421
Craft Workers - Gross Pay	510
- Supn	85
- NI	47
Pensions	0
Overtime	609
Slippage	(1,994)
Other Staff Costs	3,441
TOTAL STAFF COSTS	35,088
PROPERTY COSTS	
Non Domestic Rates	1,507
Energy Costs	4,763
Property Insurance	0
Cleaning	353
Metered Water	932
Property Maintenance	3,922
Other Property Costs	3,614
TOTAL PROPERTY COSTS	15,091
SUPPLIES & SERVICES	
Catering	2
Admin Insurance	363
Other Supplies & Services	13,199
TOTAL SUPPLIES & SERVICES	13,564
TRANSPORT COSTS	
Travel & Subsistence	56
Transport Insurance	0
Car Allowances	115
Contract Car Hire	128
Vehicle Maintenance	0
Other Transport Costs	6,714
TOTAL TRANSPORT COSTS	7,013
TRANSFER PAYMENTS	1,228
THIRD PARTY PAYMENTS	
Payments to Contractors	375
Other Third Party Payments	20,289
TOTAL THIRD PARTY PAYMENTS	20,664
SUPPORT SERVICES	
Professional & Engineering Services	31
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	31
CAPITAL FINANCING/CAPITAL CHARGES	3,688
CFCR	0
GROSS EXPENDITURE	96,367
INCOME	
Capital	275
Internal Recharges	13,658
Other Grant Income/Subsidy	563
Fees & Charges	14,733
Contract Income/External Work	0
TOTAL INCOME	29,229
NET EXPENDITURE	67,138

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

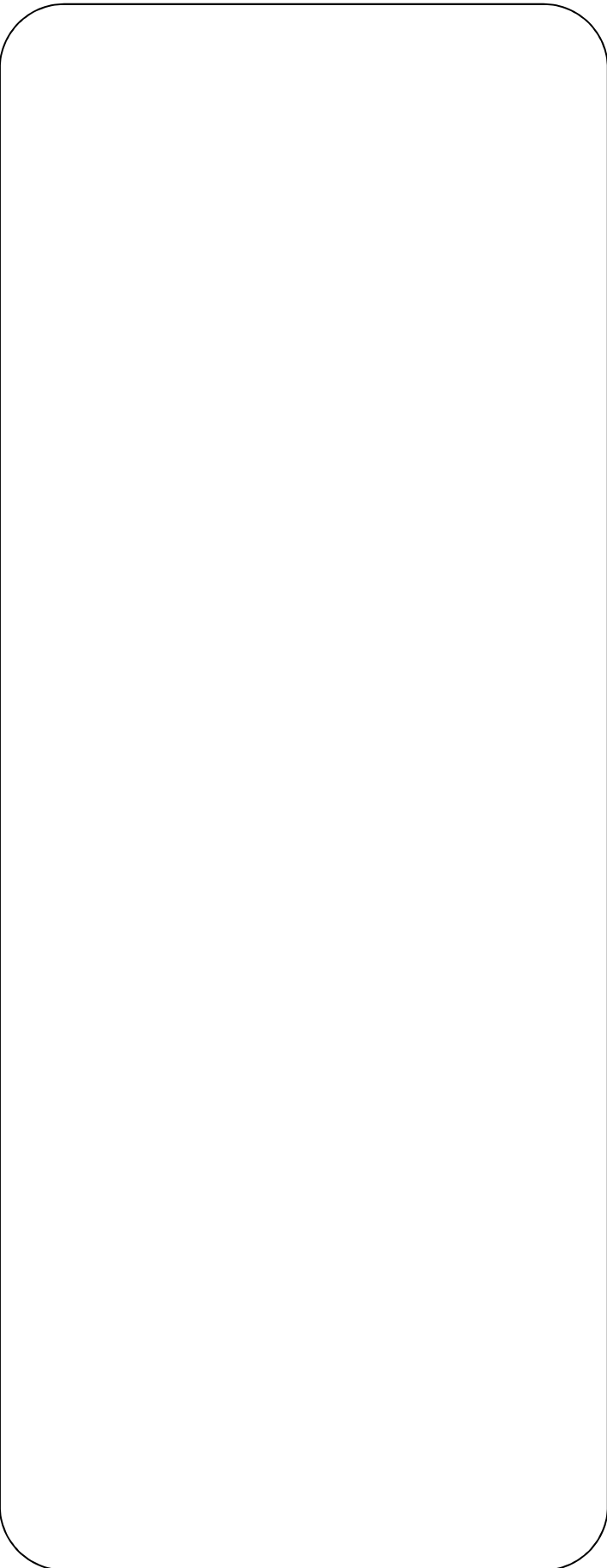
To translate this vision into reality and to sustain it Housing & Environment's primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
3. Place - to promote sustainable empowered communities with equal opportunities for all.
4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

**HOUSING & ENVIRONMENT
ROADS MAINTENANCE PARTNERSHIP**

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	613
- Supn	104
- NI	64
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	48
Slippage	0
Other Staff Costs	30
TOTAL STAFF COSTS	859
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	44
TOTAL PROPERTY COSTS	44
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	24
TOTAL SUPPLIES & SERVICES	24
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	8
Contract Car Hire	55
Vehicle Maintenance	0
Other Transport Costs	20
TOTAL TRANSPORT COSTS	84
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	4,895
TOTAL THIRD PARTY PAYMENTS	4,895
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	5,906
INCOME	
Capital	0
Internal Recharges	291
Other Grant Income/Subsidy	0
Fees & Charges	130
Contract Income/External Work	0
TOTAL INCOME	421
NET EXPENDITURE	5,485



HOUSING & ENVIRONMENT

PARKING SERVICES

	2019/20
	FINAL
	BUDGET
	£'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	614
- Supn	105
- NI	56
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	75
Slippage	0
Other Staff Costs	34
TOTAL STAFF COSTS	884
PROPERTY COSTS	
Non Domestic Rates	385
Energy Costs	33
Property Insurance	0
Cleaning	0
Metered Water	22
Property Maintenance	6
Other Property Costs	665
TOTAL PROPERTY COSTS	1,111
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	859
TOTAL SUPPLIES & SERVICES	859
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	24
TOTAL TRANSPORT COSTS	24
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	413
TOTAL THIRD PARTY PAYMENTS	413
SUPPORT SERVICES	
Professional & Engineering Services	31
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	31
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,322
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	3,457
Contract Income/External Work	0
TOTAL INCOME	3,457
NET EXPENDITURE	(135)

HOUSING & ENVIRONMENT

PUBLIC TRANSPORT UNIT

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	326
- Supn	54
- NI	34
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Slippage	0
Other Staff Costs	2
TOTAL STAFF COSTS	420
PROPERTY COSTS	
Non Domestic Rates	51
Energy Costs	4
Property Insurance	0
Cleaning	73
Metered Water	0
Property Maintenance	29
Other Property Costs	1
TOTAL PROPERTY COSTS	158
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	32
TOTAL SUPPLIES & SERVICES	32
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	147
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,384
TOTAL THIRD PARTY PAYMENTS	2,384
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,142
INCOME	
Capital	0
Internal Recharges	243
Other Grant Income/Subsidy	0
Fees & Charges	346
Contract Income/External Work	0
TOTAL INCOME	589
NET EXPENDITURE	2,553

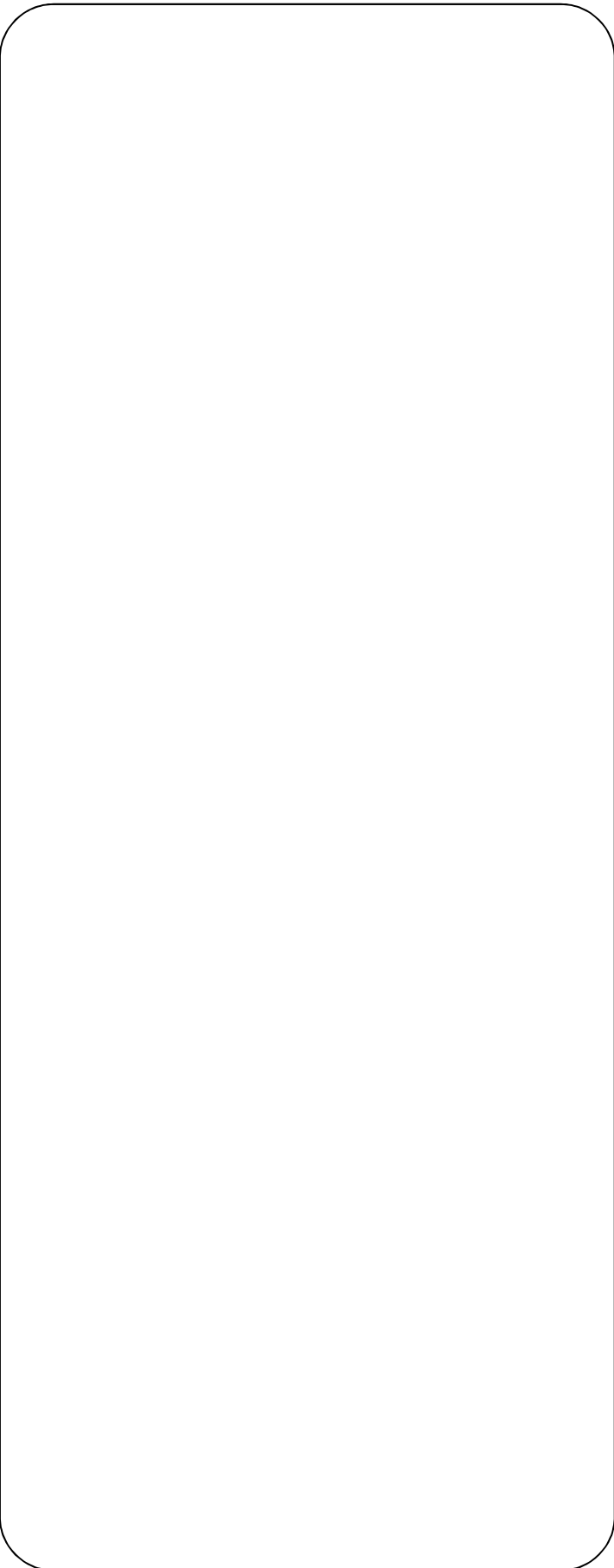
HOUSING & ENVIRONMENT

OTHER ROADS ACTIVITIES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,746
- Supn	290
- NI	182
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	12
Slippage	0
Other Staff Costs	79
TOTAL STAFF COSTS	2,309
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	90
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	9
TOTAL PROPERTY COSTS	99
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	588
TOTAL SUPPLIES & SERVICES	588
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	20
Contract Car Hire	10
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	33
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	3,817
TOTAL THIRD PARTY PAYMENTS	3,817
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	353
CFCR	0
GROSS EXPENDITURE	7,199
INCOME	
Capital	0
Internal Recharges	1,038
Other Grant Income/Subsidy	0
Fees & Charges	272
Contract Income/External Work	0
TOTAL INCOME	1,310
NET EXPENDITURE	5,889

HOUSING & ENVIRONMENT ADMINISTRATION SUPPORT

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	460
- Supn	78
- NI	58
Single Status - Gross Pay	2,050
- Supn	349
- NI	196
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Slippage	(1,577)
Other Staff Costs	313
TOTAL STAFF COSTS	1,927
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	115
Other Supplies & Services	823
TOTAL SUPPLIES & SERVICES	938
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	5
Contract Car Hire	55
Vehicle Maintenance	0
Other Transport Costs	36
TOTAL TRANSPORT COSTS	96
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,961
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	55
Contract Income/External Work	0
TOTAL INCOME	55
NET EXPENDITURE	2,906



HOUSING & ENVIRONMENT OPERATIONS

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	6,280
- Supn	1,069
- NI	508
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	371
Slippage	0
Other Staff Costs	985
TOTAL STAFF COSTS	9,213
PROPERTY COSTS	
Non Domestic Rates	248
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	8
Other Property Costs	27
TOTAL PROPERTY COSTS	283
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	6,983
TOTAL SUPPLIES & SERVICES	6,983
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	4,458
TOTAL TRANSPORT COSTS	4,458
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1
Other Third Party Payments	171
TOTAL THIRD PARTY PAYMENTS	172
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	322
CFCR	
	0
GROSS EXPENDITURE	21,431
INCOME	
Capital	0
Internal Recharges	1,815
Other Grant Income/Subsidy	0
Fees & Charges	3,032
Contract Income/External Work	0
TOTAL INCOME	4,847
NET EXPENDITURE	16,584

HOUSING & ENVIRONMENT

FLEET MANAGEMENT

2019/20
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	233
	- Supn	39
	- NI	22
Craft Workers	- Gross Pay	463
	- Supn	78
	- NI	43
Pensions		0
Overtime		42
Slippage		0
Other Staff Costs		92
TOTAL STAFF COSTS		1,012

PROPERTY COSTS

Non Domestic Rates		39
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		39

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		1,265
TOTAL SUPPLIES & SERVICES		1,265

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		1
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		1,865
TOTAL TRANSPORT COSTS		1,866

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		217
TOTAL THIRD PARTY PAYMENTS		217

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

		2,298
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CFCR

		0
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GROSS EXPENDITURE

		6,697
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INCOME

Capital		0
Internal Recharges		6,243
Other Grant Income/Subsidy		0
Fees & Charges		69
Contract Income/External Work		0
TOTAL INCOME		6,312

NET EXPENDITURE

		385
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HOUSING & ENVIRONMENT REGULATION

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,080
- Supn	183
- NI	116
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	2
Slippage	0
Other Staff Costs	84
TOTAL STAFF COSTS	1,465
PROPERTY COSTS	
Non Domestic Rates	7
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	7
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	262
TOTAL SUPPLIES & SERVICES	262
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	28
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	26
TOTAL TRANSPORT COSTS	54
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	57
Other Third Party Payments	187
TOTAL THIRD PARTY PAYMENTS	244
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,032
INCOME	
Capital	0
Internal Recharges	50
Other Grant Income/Subsidy	270
Fees & Charges	78
Contract Income/External Work	0
TOTAL INCOME	398
NET EXPENDITURE	1,634

HOUSING & ENVIRONMENT
WASTE SERVICES & COMMUNITY GREENSPACE

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,085
- Supn	353
- NI	205
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	15
Slippage	0
Other Staff Costs	49
TOTAL STAFF COSTS	2,707
PROPERTY COSTS	
Non Domestic Rates	89
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	153
TOTAL PROPERTY COSTS	242
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	362
TOTAL SUPPLIES & SERVICES	362
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	11
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	143
TOTAL TRANSPORT COSTS	156
TRANSFER PAYMENTS	1
THIRD PARTY PAYMENTS	
Payments to Contractors	137
Other Third Party Payments	1,292
TOTAL THIRD PARTY PAYMENTS	1,429
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	117
CFCR	0
GROSS EXPENDITURE	5,014
INCOME	
Capital	171
Internal Recharges	232
Other Grant Income/Subsidy	57
Fees & Charges	1,819
Contract Income/External Work	0
TOTAL INCOME	2,279
NET EXPENDITURE	2,735

HOUSING & ENVIRONMENT PLANNING & DEVELOPMENT

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	4,018
- Supn	683
- NI	429
Craft Workers - Gross Pay	47
- Supn	7
- NI	4
Pensions	0
Overtime	0
Slippage	0
Other Staff Costs	239
TOTAL STAFF COSTS	5,427
PROPERTY COSTS	
Non Domestic Rates	43
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	55
Other Property Costs	390
TOTAL PROPERTY COSTS	488
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	767
TOTAL SUPPLIES & SERVICES	767
TRANSPORT COSTS	
Travel & Subsistence	9
Transport Insurance	0
Car Allowances	41
Contract Car Hire	8
Vehicle Maintenance	0
Other Transport Costs	2
TOTAL TRANSPORT COSTS	60
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	169
Other Third Party Payments	2,564
TOTAL THIRD PARTY PAYMENTS	2,733
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	5
CFCR	0
GROSS EXPENDITURE	9,480
INCOME	
Capital	104
Internal Recharges	0
Other Grant Income/Subsidy	236
Fees & Charges	4,660
Contract Income/External Work	0
TOTAL INCOME	5,000
NET EXPENDITURE	4,480



HOUSING & ENVIRONMENT OTHER CORPORATE BUDGETS

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	657
- Supn	112
- NI	73
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Slippage	0
Other Staff Costs	14
TOTAL STAFF COSTS	856
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	85
TOTAL SUPPLIES & SERVICES	85
TRANSPORT COSTS	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	6
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	11
Other Third Party Payments	35
TOTAL THIRD PARTY PAYMENTS	46
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	993
INCOME	
Capital	0
Internal Recharges	68
Other Grant Income/Subsidy	0
Fees & Charges	62
Contract Income/External Work	0
TOTAL INCOME	130
NET EXPENDITURE	863

HOUSING & ENVIRONMENT

PROPERTY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	3,326
- Supn	566
- NI	349
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	32
Slippage	(287)
Other Staff Costs	468
TOTAL STAFF COSTS	4,454
PROPERTY COSTS	
Non Domestic Rates	637
Energy Costs	4,610
Property Insurance	0
Cleaning	252
Metered Water	906
Property Maintenance	3,803
Other Property Costs	2,024
TOTAL PROPERTY COSTS	12,232
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	108
Other Supplies & Services	761
TOTAL SUPPLIES & SERVICES	869
TRANSPORT COSTS	
Travel & Subsistence	25
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	137
TOTAL TRANSPORT COSTS	162
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1
TOTAL THIRD PARTY PAYMENTS	1
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	531
CFCR	0
GROSS EXPENDITURE	18,249
INCOME	
Capital	0
Internal Recharges	2,672
Other Grant Income/Subsidy	0
Fees & Charges	19
Contract Income/External Work	0
TOTAL INCOME	2,691
NET EXPENDITURE	15,558

HOUSING & ENVIRONMENT
HOUSING (GENERAL FUND)
MANAGEMENT

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	86
-Supn	14
-NI	11
Single Status -Gross Pay	0
-Supn	0
-NI	0
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	0
Other Staff Costs	17
TOTAL STAFF COSTS	128
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	140
Other Supplies & Services	3
TOTAL SUPPLIES & SERVICES	143
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	218
TOTAL THIRD PARTY PAYMENTS	218
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE	0
CFCR	0
GROSS EXPENDITURE	489
INCOME	
Capital	0
Internal Recharges	55
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	55
NET EXPENDITURE	434



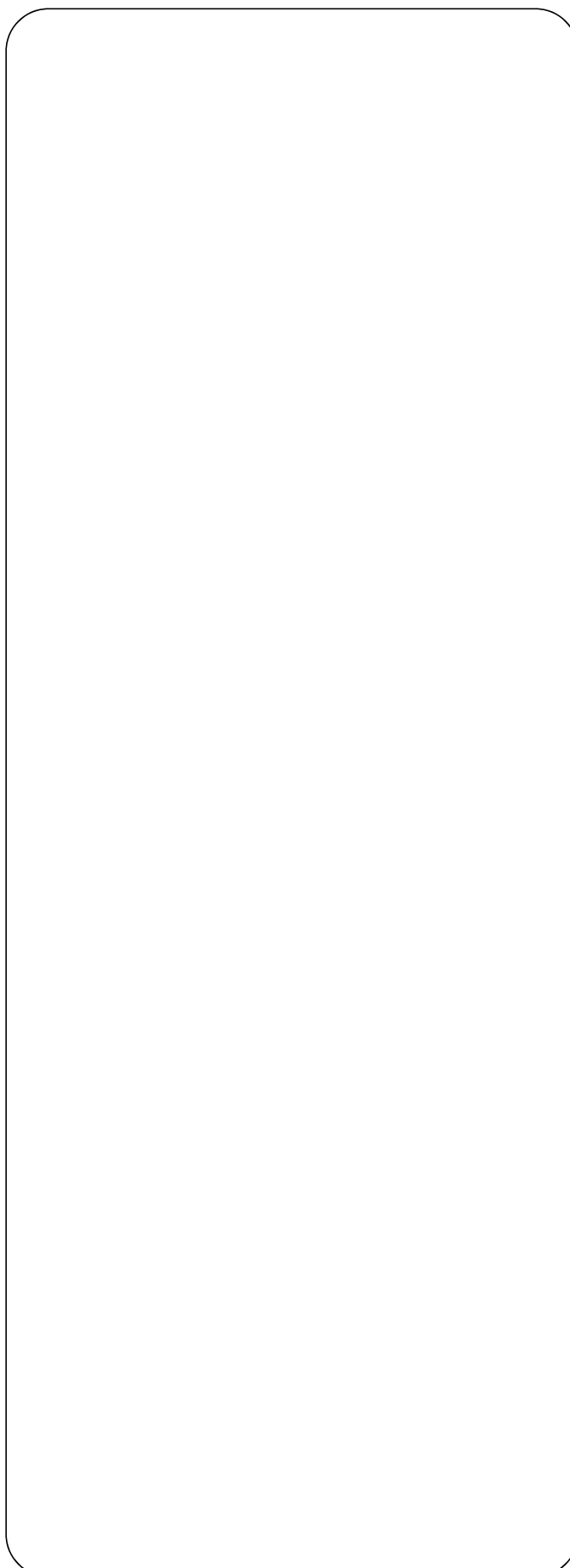
HOUSING & ENVIRONMENT
HOUSING (GENERAL FUND)
SAFER COMMUNITIES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	524
-Supn	89
-NI	45
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(35)
Other Staff Costs	13
TOTAL STAFF COSTS	636
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	32
TOTAL SUPPLIES & SERVICES	32
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	91
TOTAL THIRD PARTY PAYMENTS	91
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE	0
CFCR	0
GROSS EXPENDITURE	760
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	760



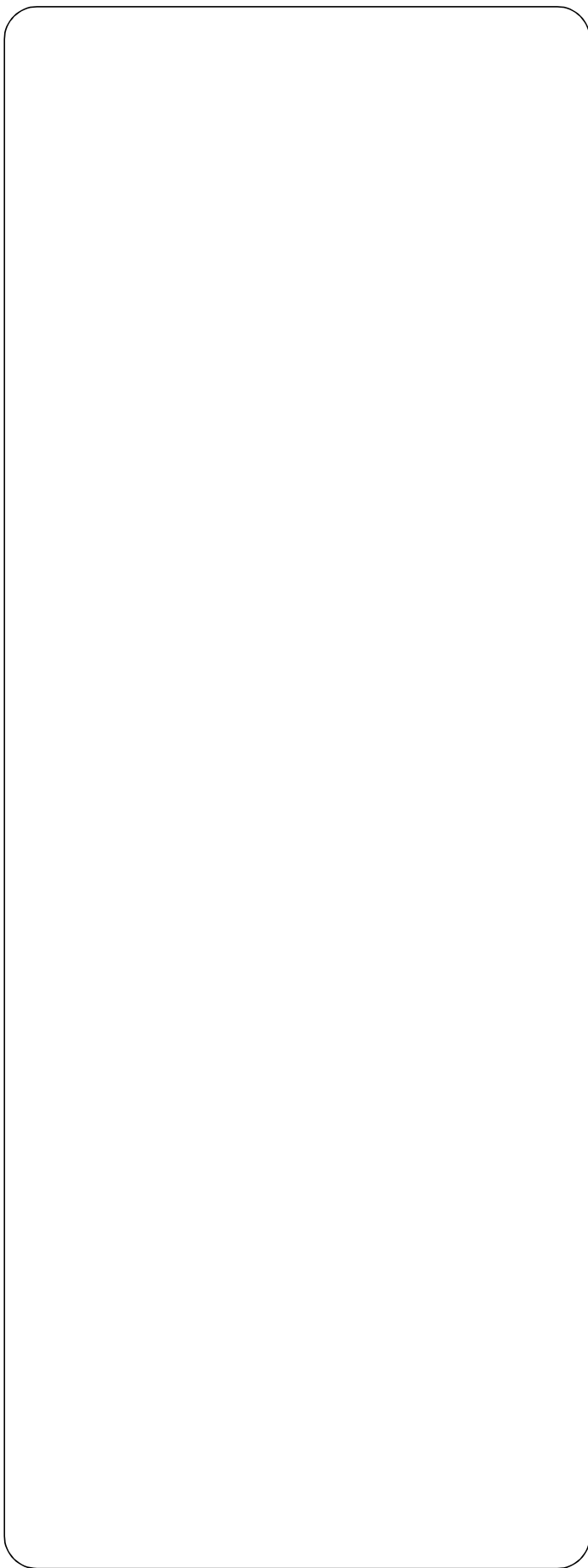
HOUSING & ENVIRONMENT
HOUSING (GENERAL FUND)
SITES FOR TRAVELLING PEOPLE

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	14
-Supn	2
-NI	1
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	17
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	19
Other Property Costs	2
TOTAL PROPERTY COSTS	23
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
TOTAL SUPPLIES & SERVICES	0
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARG	
	32
CFCR	
	0
GROSS EXPENDITURE	
	72
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	113
Contract Income/External Work	0
TOTAL INCOME	113
NET EXPENDITURE	(41)



HOUSING & ENVIRONMENT
HOUSING (GENERAL FUND)
HOMELESSNESS

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	438
-Supn	75
-NI	39
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	8
Slippage	(29)
Other Staff Costs	925
TOTAL STAFF COSTS	1,456
PROPERTY COSTS	
Non Domestic Rates	8
Energy Costs	24
Property Insurance	0
Cleaning	28
Metered Water	4
Property Maintenance	2
Other Property Costs	299
TOTAL PROPERTY COSTS	365
SUPPLIES & SERVICES	
Catering	2
Admin Insurance	0
Other Supplies & Services	240
TOTAL SUPPLIES & SERVICES	242
TRANSPORT COSTS	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	10
TRANSFER PAYMENTS	
	225
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	11
TOTAL THIRD PARTY PAYMENTS	11
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE	
	30
CFCR	
	0
GROSS EXPENDITURE	
	2,339
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	517
Contract Income/External Work	0
TOTAL INCOME	517
NET EXPENDITURE	
	1,822



HOUSING & ENVIRONMENT
HOUSING (GENERAL FUND)
STRATEGIC COMMISSIONING & SUPPORT SERVICES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	1,013
-Supn	172
-NI	102
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(66)
Other Staff Costs	97
TOTAL STAFF COSTS	1,318
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	113
TOTAL SUPPLIES & SERVICES	113
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	2
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	855
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	3,993
TOTAL THIRD PARTY PAYMENTS	3,993
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	6,281
INCOME	
Capital	0
Internal Recharges	951
Other Grant Income/Subsidy	0
Fees & Charges	104
Resource Transfer	0
TOTAL INCOME	1,055
NET EXPENDITURE	5,226



CORPORATE & DEMOCRATIC SERVICES

SUMMARY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	699
-Supn	119
-NI	88
Single Status -Gross Pay	12,508
-Supn	2,085
-NI	1,226
Councillors -Gross Pay	821
-Supn	101
-NI	74
Pensions	0
Overtime	36
Slippage	(742)
Other Staff Costs	2,064
TOTAL STAFF COSTS	19,079
PROPERTY COSTS	
Non Domestic Rates	58
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	0
Other Property Costs	508
TOTAL PROPERTY COSTS	624
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	5,180
TOTAL SUPPLIES & SERVICES	5,180
TRANSPORT COSTS	
Travel & Subsistence	88
Transport Insurance	0
Car Allowances	10
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	515
TOTAL TRANSPORT COSTS	618
TRANSFER PAYMENTS	23,130
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	10,633
TOTAL THIRD PARTY PAYMENTS	10,633
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	59,264
INCOME	
Internal Recharges	181
Other Grant Income/Subsidy	401
Fees & Charges	25,748
Contract Income/External Work	0
TOTAL INCOME	26,330
NET EXPENDITURE	32,934

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal & Governance Services; Finance; Democratic Services; Human Resources; Information Technology; Strategic Commissioning & Organisational Development; Communities; and Culture.

The budget for the Chief Executive is held within Core Costs. The Chief Executive is responsible for the effective strategic management of the Council.

CORPORATE & DEMOCRATIC SERVICES

CORE COSTS

2019/20
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	260
	-Supn	44
	-NI	34
Single Status	-Gross Pay	801
	-Supn	136
	-NI	83
Councillors	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Slippage		(60)
Other Staff Costs		47
TOTAL STAFF COSTS		1,345

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	576
TOTAL SUPPLIES & SERVICES	576

TRANSPORT COSTS

Travel & Subsistence	1
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	18
TOTAL THIRD PARTY PAYMENTS	18

SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES

	0
--	---

CFCR

	0
--	---

GROSS EXPENDITURE

	1,941
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INCOME

Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2
Contract Income/External Work	0
TOTAL INCOME	2

NET EXPENDITURE

	1,939
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CORPORATE & DEMOCRATIC SERVICES

LEGAL & GOVERNANCE SERVICES

2019/20
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	93
	-Supn	16
	-NI	12
Single Status	-Gross Pay	2,125
	-Supn	361
	-NI	218
Councillors	-Gross Pay	821
	-Supn	101
	-NI	74
Pensions		0
Overtime		5
Slippage		(127)
Other Staff Costs		279
TOTAL STAFF COSTS		3,978

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	276
TOTAL SUPPLIES & SERVICES	276

TRANSPORT COSTS

Travel & Subsistence	56
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	20
TOTAL TRANSPORT COSTS	76

TRANSFER PAYMENTS 0

THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	88
TOTAL THIRD PARTY PAYMENTS	88

SUPPORT SERVICES

Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0

CAPITAL FINANCING/CAPITAL CHARGES 0

CFCR 0

GROSS EXPENDITURE 4,418

INCOME

Internal Recharges	35
Other Grant Income/Subsidy	0
Fees & Charges	952
Contract Income/External Work	0
TOTAL INCOME	987

NET EXPENDITURE 3,431

CORPORATE & DEMOCRATIC SERVICES

FINANCE

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	89
-Supn	15
-NI	11
Single Status -Gross Pay	1,143
-Supn	154
-NI	93
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(57)
Other Staff Costs	20
TOTAL STAFF COSTS	1,468
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	345
TOTAL SUPPLIES & SERVICES	345
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	471
TOTAL THIRD PARTY PAYMENTS	471
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,286
INCOME	
Internal Recharges	58
Other Grant Income/Subsidy	0
Fees & Charges	572
Contract Income/External Work	0
TOTAL INCOME	630
NET EXPENDITURE	1,656

CORPORATE & DEMOCRATIC SERVICES

HUMAN RESOURCES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	2,041
-Gross Pay	347
-Supn	206
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	4
Overtime	(116)
Slippage	551
Other Staff Costs	3,033
TOTAL STAFF COSTS	3,033
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	311
TOTAL SUPPLIES & SERVICES	311
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,348
INCOME	
Internal Recharges	60
Other Grant Income/Subsidy	0
Fees & Charges	192
Contract Income/External Work	0
TOTAL INCOME	252
NET EXPENDITURE	3,096

CORPORATE & DEMOCRATIC SERVICES
INFORMATION TECHNOLOGY & LOCAL TAXES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	171
-Supn	29
-NI	21
Single Status -Gross Pay	5,473
-Supn	930
-NI	532
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	27
Slippage	(325)
Other Staff Costs	1,082
TOTAL STAFF COSTS	7,940
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	4
TOTAL PROPERTY COSTS	4
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,868
TOTAL SUPPLIES & SERVICES	2,868
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	9
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	495
TOTAL TRANSPORT COSTS	510
TRANSFER PAYMENTS	23,130
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	238
TOTAL THIRD PARTY PAYMENTS	238
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE:	0
CFCR	0
GROSS EXPENDITURE	34,690
INCOME	
Internal Recharges	22
Other Grant Income/Subsidy	45
Fees & Charges	24,030
Contract Income/External Work	0
TOTAL INCOME	24,097
NET EXPENDITURE	10,593

CORPORATE & DEMOCRATIC SERVICES

SPORT, CULTURE & COMMUNITIES

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	86
-Supn	15
-NI	10
Single Status -Gross Pay	925
-Supn	157
-NI	94
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(57)
Other Staff Costs	85
TOTAL STAFF COSTS	1,315
PROPERTY COSTS	
Non Domestic Rates	58
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	0
Other Property Costs	504
TOTAL PROPERTY COSTS	620
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	804
TOTAL SUPPLIES & SERVICES	804
TRANSPORT COSTS	
Travel & Subsistence	24
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	24
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	9,818
TOTAL THIRD PARTY PAYMENTS	9,818
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	12,581
INCOME	
Internal Recharges	6
Other Grant Income/Subsidy	356
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	362
NET EXPENDITURE	12,219

HEALTH & SOCIAL CARE

SUMMARY

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	143
-Supn	61
-NI	9
Single Status -Gross Pay	15,421
-Supn	2,615
-NI	1,356
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(1,135)
Other Staff Costs	657
TOTAL STAFF COSTS	19,127
PROPERTY COSTS	
Non Domestic Rates	35
Energy Costs	2
Property Insurance	1
Cleaning	29
Metered Water	0
Property Maintenance	23
Other Property Costs	167
TOTAL PROPERTY COSTS	257
SUPPLIES & SERVICES	
Catering	88
Admin Insurance	0
Other Supplies & Services	(1,596)
TOTAL SUPPLIES & SERVICES	(1,508)
TRANSPORT COSTS	
Travel & Subsistence	200
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	567
TOTAL TRANSPORT COSTS	767
TRANSFER PAYMENTS	4
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	57,925
TOTAL THIRD PARTY PAYMENTS	57,925
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	76,572
INCOME	
Internal Recharges	86
Other Grant Income/Subsidy	0
Fees & Charges	1,907
Resource Transfer	19,826
Contract Income/External Work	0
TOTAL INCOME	21,819
NET EXPENDITURE	54,753

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

- To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support.
- To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.
- To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a

HOUSING & ENVIRONMENT (HOUSING REVENUE ACCOUNT)

	2019/20 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	5,057
-Supn	860
-NI	456
Craft Workers -Gross Pay	1,541
-Supn	261
-NI	141
Pensions	110
Overtime	78
Slippage	(277)
General Fund Recharge	917
Other Staff Costs	113
TOTAL STAFF COSTS	9,257
PROPERTY COSTS	
Non Domestic Rates	124
Rents	105
Water & Sewage	6
Energy Costs	310
Property Insurance	380
Cleaning	65
Property Maintenance	3,513
Other Property Costs	1,446
TOTAL PROPERTY COSTS	5,949
SUPPLIES & SERVICES	
Other Supplies & Services	1,351
TOTAL SUPPLIES & SERVICES	1,351
TRANSPORT COSTS	
Travel & Subsistence	72
Car Allowances	0
Other Transport Costs	526
TOTAL TRANSPORT COSTS	598
TRANSFER PAYMENTS	318
THIRD PARTY PAYMENTS	
Other Third Party Payments	106
TOTAL THIRD PARTY PAYMENTS	106
SUPPORT SERVICES	
Strategy & Support	266
Corporate Recharge	1,893
TOTAL SUPPORT SERVICES	2,159
CAPITAL FINANCING/CAPITAL CHARGES	7,680
CFCR	2,293
GROSS EXPENDITURE	29,711
INCOME	
Internal Recharges	1,066
Council House Rents	27,800
Other Rental Income	794
I.O.R.B.	51
TOTAL INCOME	29,711
NET EXPENDITURE	0

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 324 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

COMMON GOOD FUNDS 2019/20 BUDGET

<i>Total</i> 2018/19 £'000		Perth £'000	Aberfeldy £'000	Auchterarder £'000	Crieff £'000	Total £'000
	EXPENDITURE					
	<u>Property Costs</u>					
215.0	Repairs & Maintenance of Buildings	58.0	0.0	2.0	0.0	60.0
1.3	Rents, Rates & Feu Duties	1.3	0.0	0.0	0.0	1.3
	<u>Other Supplies and Services</u>					
126.8	Grants to Organisations & Individuals	115.0	0.9	10.0	1.0	126.9
15.5	Other Expenses(Incl Admin cost)	15.5	0.0	0.0	0.0	15.5
	<u>Christmas Events</u>					
0.3	Electricity	0.0	0.0	0.0	0.0	0.0
40.0	Switch on Ceremony	40.0	0.0	0.0	0.0	40.0
25.0	Erect, Dismantle & Maintain Lights	23.0	0.0	2.0	0.0	25.0
14.0	Rents, Rates & Feu Duties	14.0	0.0	0.0	0.0	14.0
437.9	Total Estimated Expenditure	266.8	0.9	14.0	1.0	282.7
	INCOME					
259.6	Rent - Land and Buildings	237.0	0.0	21.0	1.6	259.6
1.4	Fishing Permits	1.4	0.0	0.0	0.0	1.4
12.1	Interest on Investments	10.0	0.9	2.0	0.0	12.9
273.1	Total Estimated Income	248.4	0.9	23.0	1.6	273.9
(164.8)	Estimated Surplus/(Deficit)	(18.4)	0.0	9.0	0.6	(8.8)

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £248,400, generated principally from rent of land and buildings. The fund has budgeted to expend £422,100 the majority of which relates to the repairs and maintenance of properties, grants to organisations and individuals and funding for the Perth Christmas Events programme.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

Note: No budgets are approved for Common Good Funds in Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.

PERTH AND KINROSS COUNCIL

CAPITAL BUDGET 2019/29

FOREWORD BY HEAD OF FINANCE

Introduction

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme.

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

Sources of Capital Funding

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts such as the principal repayment of housing advances.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.
- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

Composite Capital Programme

On 20 February 2019 the Council approved a Composite Capital Programme for the ten financial years 2019/20 to 2028/29. This set out the Council's estimated capital resources for each of the ten years, as well as the allocation of these resources to individual capital expenditure budgets. Revisions to this programme will be considered by the Strategic Policy & Resources Committee throughout the year.

Summary of Capital Resources 2019-2029

The estimated Capital Resources for each year for the ten years of the Composite Capital Programme are summarised in the table on page 50 of this volume.

Composite Capital Programme

The detailed project expenditure, shown by each Service, is shown on pages 52 to 60 of this volume. The Service budgets contained also detail the Revised Budget and Projected Outturn for 2018/19, as well as the Approved Budget approved for each year from 2019/20 to 2028/29.

Composite Capital Programme Priorities

The attached ten year Revised Capital Budget includes budgeted expenditure of around £171M on School Improvements & Upgrades, £247M on Roads & Infrastructure projects, £45M on Cultural & City Centre projects, £30M on Flood Prevention Schemes, and £22M on Community Greenspace & Recreational Facilities.

Housing Investment Programme 2019-2024

Sources of Capital Funding

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30 year HRA Business Plan which determines the level of investment required in the Council's housing stock and hence the requirement for net borrowing. Provided that the proposed borrowing is determined to be affordable, prudent and sustainable, the cost is met entirely from within the resources of the Housing Revenue Account (HRA).

The Council may also fund capital expenditure directly from the Housing Revenue Account in the form of Capital Financed from Current Revenue (CFCR), the use of balances or through operating leases of assets.

**PERTH AND KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 TO 2028/29
ESTIMATED RESOURCES**

Estimated Capital Resources											
	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Total (£'000)
Capital Grants	34,605	40,638	46,683	14,652	14,200	14,200	14,200	14,200	14,200	14,200	221,778
General Capital Receipts	1,202	746	318	908	550	550	550	550	550	550	6,474
Commercial Property Capital Receipts	1,233	1,320	295	295	295	0	0	0	0	0	3,438
Third Party Contributions	7,456	6,810	2,010	2,020	2,100	2,100	2,100	2,100	2,100	2,100	30,896
Revenue Contributions	264	0	0	0	0	0	0	0	0	0	264
Capital Borrowing Requirement	33,776	70,823	88,610	94,087	29,599	10,936	10,606	10,427	8,366	9,363	366,633
TOTAL CAPITAL RESOURCES / GROSS BUDGET EXPENDITURE	78,536	120,337	137,916	111,962	46,744	27,786	27,456	27,277	25,236	26,233	629,483

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

SUMMARY OF NET EXPENDITURE

SERVICE	Revised Budget 17-Apr-19 2018/19 (£'000)	Approved Budget 2019/20 (£'000)	Approved Budget 2020/21 (£'000)	Approved Budget 2021/22 (£'000)	Approved Budget 2022/23 (£'000)	Approved Budget 2023/24 (£'000)	Approved Budget 2024/25 (£'000)	Approved Budget 2025/26 (£'000)	Approved Budget 2026/27 (£'000)	Approved Budget 2027/28 (£'000)	Approved Budget 2028/29 (£'000)	Approved Total Budget 2019/20- 2028/29 (£'000)
EDUCATION & CHILDREN'S SERVICES	2,826	18,253	43,086	52,463	26,760	12,950	4,650	4,650	4,650	4,823	4,500	176,785
HOUSING & ENVIRONMENT	43,226	40,519	40,106	44,997	80,150	29,124	19,001	18,525	18,539	16,166	18,136	325,263
HEALTH & SOCIAL CARE	394	569	340	370	320	320	320	320	320	320	320	3,519
CORPORATE & DEMOCRATIC SERVICES	4,451	4,976	16,549	10,665	4,178	3,850	3,315	3,461	3,268	3,427	2,777	56,466
TOTAL NET BUDGET	50,897	64,317	100,081	108,495	111,408	46,244	27,286	26,956	26,777	24,736	25,733	562,033

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

EDUCATION & CHILDREN'S SERVICES	Revised Budget 17-Apr-19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Approved Total Budget 2019/20- 2028/29 (£'000)
Arts Strategy Phase 1 - Redevelopment of Perth Theatre	107	0	0	0	0	0	0	0	0	0	0	0
MIS - Procurement & Integration	507	49	49	74	0	0	0	0	0	0	0	172
Almondbank Cottages - REACH Project	100	0	0	0	0	0	0	0	0	0	0	0
Blaigowrie Recreation Centre - Replacement	17	1,266	8,400	5,400	0	0	0	0	0	0	0	15,066
<u>School Modernisation Programme</u>												
Investment in the Learning Estate Third Party Contribution	619 (81)	540 0	7,658 0	5,314 0	4,650 0	4,650 0	4,650 0	4,650 0	4,650 0	4,650 0	4,500 0	45,912 0
Pitcairn Primary School Upgrade Project	700	900	0	0	0	0	0	0	0	0	0	900
Longforgan Primary School Upgrade Project	112	5,888	0	0	0	0	0	0	0	0	0	5,888
Early Learning & Childcare Scottish Government Grant	70 (4,800)	1,997 (5,600)	1,435 (3,800)	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	3,432 (9,400)
Letham Primary School Upgrade Project	769	4,031	974	0	0	0	0	0	0	0	0	5,005
Oakbank Primary School Upgrade Project	20	572	59	0	0	0	0	0	0	0	0	631
St.Ninians Primary School Upgrade Project	12	1,303	32	0	0	0	0	0	0	0	0	1,335
Ratray Primary School Upgrade Project	116	2,734	731	0	0	0	0	0	0	0	0	3,465
Inchture Primary School Upgrade Project	60	1,171	569	0	0	0	0	0	0	0	0	1,740
Alyth Primary School Upgrade Project	13	0	0	0	0	0	0	0	0	0	0	0
Blackford Primary School (Developer Contribution)	0	0	0	0	0	0	0	0	0	173	0	173
Kinross Primary School Upgrade Project	556	93	0	0	0	0	0	0	0	0	0	93
Tulloch Primary School Upgrade Project	829	99	0	0	0	0	0	0	0	0	0	99
NorthWest Perth - New Primary School	0	0	0	500	8,500	5,350	0	0	0	0	0	14,350
Replacement of North Murrion/Balhouse Primary Schools	0	750	5,000	10,250	0	0	0	0	0	0	0	16,000
Technology Upgrades	100	460	620	675	0	0	0	0	0	0	0	1,755
Perth Academy - Refurbishments & Sports Facilities	1,771	339	4,300	6,000	3,085	0	0	0	0	0	0	13,724
Perth Grammar School - Upgrade Programme (Phase 3)	265	161	3,750	2,700	0	0	0	0	0	0	0	6,611
TOTAL CARRIED FORWARD	1,862	16,753	29,777	30,913	16,235	10,000	4,650	4,650	4,650	4,823	4,500	126,951

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

	Revised Budget 17-Apr-19	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Approved Total Budget 2019/20-2028/29 (£'000)
EDUCATION & CHILDREN'S SERVICES												
PROJECT/NATURE OF EXPENDITURE												
TOTAL BROUGHT FORWARD	1,862	16,753	29,777	30,913	16,235	10,000	4,650	4,650	4,650	4,823	4,500	126,951
Perth High School Internal Services & Refurbishment	798	0	0	0	0	0	0	0	0	0	0	0
Perth High School - New School Investment	166	1,500	13,309	21,550	10,525	2,950	0	0	0	0	0	49,834
TOTAL	2,826	18,253	43,086	52,463	26,760	12,950	4,650	4,650	4,650	4,823	4,500	176,785

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

	Revised Budget 17-Apr-19	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Approved Total Budget 2019/20-2028/29
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
HOUSING & ENVIRONMENT													
PROJECT/NATURE OF EXPENDITURE													
<u>Traffic & Road Safety</u>													
Road Safety Initiatives (20mph zones etc.)	165	165	493	150	150	150	200	200	200	200	200	100	2,043
Road Safety Initiatives	160	0	747	0	0	0	0	0	0	0	0	0	747
School Road Safety Measures	0	350	300	350	350	0	0	0	0	0	0	0	1,000
Vehicle Activation Signs	39	0	300	0	0	0	0	0	0	0	0	0	300
Cycling Walking & Safer Streets	225	200	247	200	200	200	200	200	200	200	200	200	2,047
Scottish Government Grant - Cycling Walking Safer Streets	(205)	(200)	(247)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(2,047)
Third Party Contribution	(20)	0	0	0	0	0	0	0	0	0	0	0	0
Car Parking Investment	57	0	445	0	0	0	0	0	0	0	0	0	445
Revenue Contribution	(18)	0	(84)	0	0	0	0	0	0	0	0	0	(84)
Car Parking Investment - Pitlochry	0	0	150	0	0	0	0	0	0	0	0	0	150
Strathmore Cycle Network	0	0	100	0	0	0	0	0	0	0	0	0	100
<u>Asset Management - Roads & Lighting</u>													
Structural Maintenance	9,640	10,058	11,960	10,058	10,058	10,342	10,180	9,800	9,800	9,800	7,500	9,800	99,298
Third Party Contribution	(266)	0	0	0	0	0	0	0	0	0	0	0	0
Street Lighting - Renewals/Upgrading/Unlit Areas	158	150	161	150	0	0	0	0	0	0	0	0	311
Traffic Signals - Renewals/Upgrading	130	47	270	47	65	67	100	100	100	100	13	0	862
Unadopted Roads & Footways (Match Funding)	33	0	70	0	0	0	0	0	0	0	0	0	70
Third Party Contributions	(9)	0	(6)	0	0	0	0	0	0	0	0	0	(6)
Footways	531	435	491	435	435	435	435	435	435	435	435	435	4,406
Investment in Local Footpaths	0	100	0	100	100	0	0	0	0	0	0	0	200
Road Safety Barriers	36	40	101	40	0	0	0	0	0	0	0	0	141
Third Party Contribution	(14)	0	(18)	0	0	0	0	0	0	0	0	0	(18)
Pedestrian Gritters	20	0	30	0	0	0	0	0	0	0	0	0	30
<u>Asset Management - Bridges</u>													
Bridge Refurbishment Programme	0	690	159	690	690	690	690	690	690	690	690	740	6,419
West of Feaman Culvert	50	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CARRIED FORWARD	10,712	12,020	15,669	11,848	11,684	11,605	11,225	11,225	11,225	11,225	8,838	11,075	116,414

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

	Revised Budget 17-Apr-19 2018/19 (£'000)	Approved Budget 2019/20 (£'000)	Approved Budget 2020/21 (£'000)	Approved Budget 2021/22 (£'000)	Approved Budget 2022/23 (£'000)	Approved Budget 2023/24 (£'000)	Approved Budget 2024/25 (£'000)	Approved Budget 2025/26 (£'000)	Approved Budget 2026/27 (£'000)	Approved Budget 2027/28 (£'000)	Approved Budget 2028/29 (£'000)	Approved Total Budget 2019/20-2028/29 (£'000)
HOUSING & ENVIRONMENT												
PROJECT/NATURE OF EXPENDITURE												
TOTAL BROUGHT FORWARD	10,712	15,669	12,020	11,848	11,684	11,605	11,225	11,225	11,225	8,838	11,075	116,414
Pitcur Culvert	10	0	0	0	0	0	0	0	0	0	0	0
Dalhenzean Culvert	7	291	0	0	0	0	0	0	0	0	0	291
Dunkeld Golf Course	5	226	0	0	0	0	0	0	0	0	0	226
Vehicular Bridge Parapets Programme - Assess & Upgrade	36	50	35	38	0	0	0	0	0	0	0	123
Old Perth Bridge - Strengthening	0	166	2,386	23	0	0	0	0	0	0	0	2,575
Perth Queens Bridge - Strengthening	0	377	76	2,176	0	0	0	0	0	0	0	2,629
<u>Improvement Schemes</u>												
New Rural Footways	21	0	0	0	0	0	0	0	0	0	0	0
A9/A85 Road Junction Improvements	12,126	122	0	0	0	0	0	0	0	0	0	122
Third Party Contribution	(5)	0	0	0	0	0	0	0	0	0	0	0
Perth Transport Futures	2,887	1,325	11,075	35,190	57,455	9,000	0	0	0	0	0	114,045
Scottish Government Grant	0	0	(11,000)	(29,000)	0	0	0	0	0	0	0	(40,000)
A977 Upgrades	368	161	0	0	0	0	0	0	0	0	0	161
Brioch Road, Crieff - Road Realignment & Safety Measures	5	315	0	0	0	0	0	0	0	0	0	315
Third Party Contribution (Developers)	0	(195)	0	0	0	0	0	0	0	0	0	(195)
Third Party Contribution (SUSTRANS)	0	(60)	0	0	0	0	0	0	0	0	0	(60)
<u>Rural Flood Mitigation Schemes</u>												
Almondbank Flood Prevention Scheme	4,488	0	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(11)	0	0	0	0	0	0	0	0	0	0	0
Comrie Flood Prevention Scheme	604	962	11,611	12,008	0	0	0	0	0	0	0	24,581
Minlathort Flood Prevention Scheme	63	153	705	939	0	0	0	0	0	0	0	1,797
South Kinross Flood Prevention Scheme	20	282	188	1,888	965	0	0	0	0	0	0	3,323
Scone Flood Prevention Scheme	10	159	524	30	0	0	0	0	0	0	0	713
<u>Planning Conservation</u>												
Conservation of Built Heritage	14	1,002	0	0	0	0	0	0	0	0	0	1,002
Third Party Contribution	0	(100)	0	0	0	0	0	0	0	0	0	(100)
TOTAL CARRIED FORWARD	31,360	20,905	27,620	35,140	70,104	20,605	11,225	11,225	11,225	8,838	11,075	227,962

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

PROJECT/NATURE OF EXPENDITURE	Revised Budget 17-Apr-19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Approved Total Budget 2019/20-2028/29
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
HOUSING & ENVIRONMENT												
PROJECT/NATURE OF EXPENDITURE												
TOTAL BROUGHT FORWARD	31,360	20,905	27,620	35,140	70,104	20,605	11,225	11,225	11,225	8,838	11,075	227,962
Perth & Kinross Place-making												
- Mill Street Environmental Improvements	146	0	0	0	0	0	0	0	0	0	0	0
- St. Pauls Church	406	1,753	0	0	0	0	0	0	0	0	0	1,753
- Perth City Centre Golden Route (Rail Station)	10	487	0	0	0	0	0	0	0	0	0	487
- Green Network Routes	9	114	0	0	0	0	0	0	0	0	0	114
- City Greening	50	40	0	0	0	0	0	0	0	0	0	40
- Tay Street, Perth	0	170	500	1,200	0	0	0	0	0	0	0	1,870
- Mill Street, Perth (Phase 3) - Shared Space at Bus Station	0	50	550	0	0	0	0	0	0	0	0	600
- South Street, Perth - Transport Hub	0	0	0	200	740	0	0	0	0	0	0	940
Perth & Kinross Lighting Action Plan	238	1,091	1,030	1,077	673	0	0	0	0	0	0	3,871
Other Planning Projects												
Creative Exchange (former St. John's Primary School)	2,113	1,934	0	0	0	0	0	0	0	0	0	1,934
Third Party Contribution	(395)	(230)	0	0	0	0	0	0	0	0	0	(230)
Town Centre Regeneration & Economic Improvements	0	1,983	0	0	0	0	0	0	0	0	0	1,983
Scottish Government Grant	0	(1,983)	0	0	0	0	0	0	0	0	0	(1,983)
Community Greenspace												
Play Areas - Improvements Implementation Strategy	773	523	150	150	150	150	150	150	150	150	135	1,858
Third Party Contribution	(152)	(20)	0	0	0	0	0	0	0	0	0	(20)
3G Pitch, Blairgowrie	0	0	0	0	0	500	0	0	0	0	0	500
Countryside Sites	9	156	0	0	0	0	0	0	0	0	0	156
Community Greenspace Sites	0	715	784	0	0	300	300	300	300	300	275	3,274
Small Parks	30	0	0	0	0	0	0	0	0	0	0	0
Community Greenspace Bridges	31	0	0	0	0	0	0	0	0	0	0	0
Core Path Implementation	85	0	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(45)	0	0	0	0	0	0	0	0	0	0	0
Pitlochry Recreation Park	6	0	0	0	0	0	0	0	0	0	0	0
Alyth Environmental Improvements	524	0	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(19)	0	0	0	0	0	0	0	0	0	0	0
Revenue Contribution	(20)	0	0	0	0	0	0	0	0	0	0	0
Air Quality Improvements	0	0	100	0	0	0	0	0	0	0	0	100
TOTAL CARRIED FORWARD	35,159	27,688	30,734	37,767	71,667	21,555	11,675	11,675	11,675	9,288	11,485	245,209

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

<u>HEALTH & SOCIAL CARE</u>	Revised Budget 17-Apr-19 2018/19 (£'000)	Approved Budget 2019/20 (£'000)	Approved Budget 2020/21 (£'000)	Approved Budget 2021/22 (£'000)	Approved Budget 2022/23 (£'000)	Approved Budget 2023/24 (£'000)	Approved Budget 2024/25 (£'000)	Approved Budget 2025/26 (£'000)	Approved Budget 2026/27 (£'000)	Approved Budget 2027/28 (£'000)	Approved Budget 2028/29 (£'000)	Approved Total Budget 2019/20- 2028/29 (£'000)
PROJECT/NATURE OF EXPENDITURE												
Occupational Therapy Equipment	250	250	250	250	250	250	250	250	250	250	250	2,500
Software Licences	85	90	90	120	70	70	70	70	70	70	70	790
Developing Supported Tenancies	0	229	0	0	0	0	0	0	0	0	0	229
Refurbish & Extend Lewis Place Day Care Centre	59	0	0	0	0	0	0	0	0	0	0	0
TOTAL	394	569	340	370	320	320	320	320	320	320	320	3,519

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COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

<u>CORPORATE & DEMOCRATIC SERVICES</u>		Revised Budget 17-Apr-19	Approved Budget 2019/20 (£'000)	Approved Budget 2020/21 (£'000)	Approved Budget 2021/22 (£'000)	Approved Budget 2022/23 (£'000)	Approved Budget 2023/24 (£'000)	Approved Budget 2024/25 (£'000)	Approved Budget 2025/26 (£'000)	Approved Budget 2026/27 (£'000)	Approved Budget 2027/28 (£'000)	Approved Budget 2028/29 (£'000)	Approved Total Budget 2019/20- 2028/29 (£'000)
<u>PROJECT/NATURE OF EXPENDITURE</u>		2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Approved Total Budget 2019/20- 2028/29 (£'000)
<u>City Centre Developments - Cultural Attractions</u>													
Perth City Hall Revenue Contribution	1,276 (90)	5,500 (180)	10,753 0	4,971 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	21,224 (180)
Perth Museum & Art Gallery (PMAG)	15	25	200	2,614	504	0	0	0	0	0	0	0	3,343
Collections Store	23	525	5,939	0	0	0	0	0	0	0	0	0	6,464
Third Party Contribution	0	(5,000)	(5,000)	0	0	0	0	0	0	0	0	0	(10,000)
<u>Community Planning</u> Letham Wellbeing Hub	14	1,236	0	0	0	0	0	0	0	0	0	0	1,236
<u>Information Systems and Technology</u>													
ICT Infrastructure & Replacement & Upgrade Programme	3,074	1,394	2,492	2,580	3,209	3,385	2,850	2,996	2,803	2,962	2,312	2,312	26,983
School Audio-Visual (AV) Equipment Replacement Programme	100	335	425	425	425	425	425	425	425	425	425	425	4,160
Swift Social Work System Replacement	0	1,000	1,700	0	0	0	0	0	0	0	0	0	2,700
Council Contact Centre	39	141	40	75	40	40	40	40	40	40	40	40	536
TOTAL	4,451	4,976	16,549	10,665	4,178	3,850	3,315	3,461	3,268	3,427	2,777	56,466	

HRA CAPITAL INVESTMENT PROGRAMME 2019-24						
SERVICE	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	
Central Heating & Rewiring	500	1,300	1,000	750	500	
Rewiring/Infrastructure	0	0	0	1,000	1,000	
Triple Glazing	0	400	200	0	0	
Controlled Door Entry	10	10	10	10	0	
Kitchen Programme	25	74	667	1,083	1,510	
Bathroom Programme	627	65	25	0	1,350	
External Fabric Repairs	950	1,200	1,270	2,250	1,250	
Energy Efficiency	1,046	700	200	0	0	
Multi-Storey Flats	2,296	100	50	0	0	
Environmental Improvements	100	145	200	176	50	
Fire Precaution Measures	249	50	50	400	500	
Sound Insulation	0	0	0	250	100	
Structural	0	0	0	750	250	
STANDARD DELIVERY PLAN SUBTOTAL:	5,803	4,044	3,672	6,669	6,510	
Council House New Build - Current Programme	1,501	0	0	0	0	
Council House New Build - Future Programme	3,400	3,158	3,241	3,367	18,496	
Increase in Council House Stock	2,070	2,000	0	0	0	
Lock-ups & Garage Sites	20	0	0	0	0	
Major Adaptations to Council House Stock	414	80	0	0	0	
Balmoral Road, Rattray Refurbishment (3 units)	125	0	0	0	0	
Anchor House Conversion, Perth (5 units)	120	0	0	0	0	
149-151 Dunkeld Road, Perth	40	0	0	0	0	
St Catherine's Square Redevelopment	0	0	0	0	3,000	
Shops & Offices	50	70	50	70	50	
Greyfriars	0	0	50	0	0	
Sheltered Housing	25	0	25	0	0	
Housing with Additional Support	0	0	0	0	0	
General Capital Works	70	100	10	115	100	
Replacement Lifts	147	0	0	0	0	
ICT	178	50	50	50	50	
Mortgage to Rent	50	50	50	50	50	
SUBTOTAL = TOTAL GROSS EXPENDITURE	14,013	9,552	7,148	10,321	28,256	
Less: Amount to be funded from Current Revenue (C.F.C.R.)	(2,293)	(2,787)	(3,010)	(3,467)	(3,517)	
Less: Amount to be funded from Capital Receipts	(200)	(100)	(74)	0	0	
Less: Other Income	0	0	0	0	0	
PRUDENTIAL BORROWING REQUIREMENT	11,520	6,665	4,064	6,854	24,739	