



# Budget 2020/21

# REVENUE AND CAPITAL BUDGET 2020/21

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## **PERTH & KINROSS COUNCIL**

### **REVENUE BUDGET 2020/21**

#### **FOREWORD BY THE HEAD OF FINANCE**

##### **INTRODUCTION**

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

##### **GENERAL FUND REVENUE BUDGET 2020/21**

##### **BACKGROUND**

Perth & Kinross Council met on 6 March 2020 to set the Final Revenue Budget and Council Tax for 2020/21 and Provisional Revenue Budgets and indicative Council Tax levels for 2021/22 & 2022/23. In preparing Revenue Budget submissions, Services were required to identify expenditure pressures and savings proposals or seek approval to transfer resources between years under the terms of the Council's Revenue Budget Flexibility Scheme.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On the 6 February 2020 the Scottish Government issued the Local Government Finance Settlement for 2020/21 (Circular 1/2020) which detailed grant funding from the Scottish Government for each Council. This circular was supplemented by a further letter on 26 February 2020. This was augmented on 10 March 2020 by the Local Government Finance (Scotland) Order 2020 (Circular 2/2020). The Finance Settlement covers 2020/21 only and no information is available from the Scottish Government for 2021/22 and beyond. This funding does not include additional resources in respect of Covid-19.

The Final Revenue Budget for 2020/21 that was updated from March 2020 with minor virements is £378.664 million (£357.538 million in 2019/20). The 2020/21 budget is funded by Total Revenue Funding from the Scottish Government of £270.989 million (see page 6); Capital Grants of £1.6 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.3 million; a carry forward of £2.282 million under the Council's Budget Flexibility Scheme and a net contribution from Reserves of £9.284 million.

A budgeted figure of £93.209 million is therefore levied from Council Tax. This results in a 2020/21 Band D equivalent Council Tax charge of £1,318. This is an increase of £54 (4.28%) from the figure in 2019/20 exclusive of Water and Wastewater charges which are

determined separately by Scottish Water. The Council Tax calculation is set out on page 7.

Key features of the Council's 2020/21 Revenue Budget are set out in more detail below.

## **2020/21 BUDGETED EXPENDITURE**

The budgeted revenue expenditure in 2020/21 for each of the Council's Services is summarised on page 8 and detailed in pages 10 to 46. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

### **Staff Costs**

The 2020/21 Final Revenue Budget includes a budgeted provision of 3% for pay award for non-teaching staff that is consistent with the three-year deal for 2018/19, 2019/20 and 2020/21 agreed in February 2019. The 2020/21 Final Revenue Budget also includes a budgeted provision of 3% for teachers.

### **Capital Financing Costs**

These are the costs of financing assets owned by the Council and include Loan Repayments; Interest Charges; and Debt Management Expenses. In 2020/21, a budget of £12.895 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £0.200 million in 2020/21.

## **2020/21 BUDGETED INCOME**

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2020/21 are detailed below.

### **Total Revenue Funding**

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non Domestic Rate Income (NDRI).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2020/21 is approximately £11 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2020/21 is £270.989 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant	198,921
Non Domestic Rate Income	56.569
Ring-Fenced Grants	15.499
Total Revenue Funding	<u><b>270.989</b></u>

### **General Revenue Grant**

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2019/20 is £198.921 million. General Revenue Grant is itself funded from national taxation.

### **Non Domestic Rate Income**

Perth & Kinross Council has a statutory duty to levy and collect Non Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2020/21 has been set by the Scottish Government at 49.8p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non domestic property within the intermediate and higher property rates. During financial year 2020/21, for properties with a rateable value between £51,001 and £95,000 this supplement is 1.3p per £; for properties with a rateable value of over £95,000 this supplement is 2.6p per £. Other exempt property categories such as listed buildings remain unchanged.

For financial year 2020/21 there is also a Transitional Relief scheme in place to provide support for certain types of property, particularly in the hospitality sector. This is to protect the ratepayers from significant increases in their rates bills following the revaluation exercise. The relief scheme places a 12.5% cap, in real terms, on such rates increases.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2020/21 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non Domestic Rate Income for Perth & Kinross Council at £56.569 million in 2020/21.

### **Council Tax Charge**

The net expenditure to be met from the Council Tax for 2020/21 is £93.209 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2.0% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2020/21 is therefore 70,720. Dividing the amount to be met from Council Tax by the tax

base results in a 2020/21 Band D Council Tax of £1,318 which represents an increase of 4.28% from the previous year. (See calculation of Council Tax on page 7).

## **COUNCIL HOUSING**

### **Housing Revenue Account Budget (HRA) 2020/21**

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2020/21 (see page 46) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Communities Committee on 29 January 2020.

As at 31 March 2020, the Council owns and lets approximately 7,636 houses. On 29 January 2020, the Housing and Communities Committee approved a 3.5% rent increase for 2020/21 which resulted in the average weekly rent, based on 52 weeks, being £2.41.

The revenue balance on the Housing Revenue Account to be carried forward into 2020/21 is anticipated to be £1 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

# GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

**Budget:** a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

**Staff Costs:** includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

**Slippage:** savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

**Property Costs:** includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

**Supplies and Services:** includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

**Transport Costs:** includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

**Transfer Payments:** payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

**Third Party Payments:** payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

**Support Services:** charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

**Capital Financing/Capital Charges:** the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

**Capital Financed from Current Revenue (CFCR):** the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

## 2020/21 REVENUE BUDGET - GENERAL FUND

### ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2019/20 Updated Budget SP&R 17/4/19 Report 19/110 £'000	SERVICE	2020/21 Final Budget £'000	Council Tax Band D Equivalent 2020/21 £
180,727	Education & Children's Services	196,529	2,778.97
67,138	Housing & Environment	67,158	949.63
32,934	Corporate & Democratic Services	32,869	464.78
<b>280,799</b>	<b>Sub-Total: Service Expenditure</b>	<b>296,556</b>	<b>4,193.38</b>
	<b>CORPORATE BUDGETS</b>		
54,753	Health & Social Care	60,399	854.06
(1,888)	Support Service External Income	(2,088)	(29.52)
	Corporate Budget:		
12,725	Capital Financing Costs	12,895	182.34
(200)	Interest on Revenue Balances	(200)	(2.83)
1,248	Tayside Valuation Joint Board	1,297	18.34
(350)	Trading Operations Surplus	(550)	(7.78)
1,595	Un-funded Pension Costs	1,595	22.55
680	Apprenticeship Levy	680	9.62
6,200	Council Tax Reduction Scheme	6,200	87.66
150	Discretionary Relief	150	2.12
355,712	<b>Adjusted Net Expenditure</b>	376,934	5,329.94
1,626	Contribution to/(from) Capital Fund	1,530	21.63
200	Contribution to Insurance Fund	200	2.83
<b>357,538</b>	<b>Total Net Expenditure</b>	<b>378,664</b>	<b>5,354.40</b>
	<b>To be financed by:</b>		
187,820	General Revenue Grant	198,921	2,812.80
10,531	Ring Fenced Grant	15,499	219.16
1,709	Capital Grants	1,600	22.62
56,590	Non-Domestic Rate Income	56,569	799.90
88,168	Council Tax Income	93,209	1,318.00
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.38
11,420	Use of Budget Flexibility & Reserves	11,566	163.55
<b>357,538</b>		<b>378,664</b>	<b>5,354.41</b>



## GENERAL FUND BUDGET 2016/17 TO 2020/21

Financial Year	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Net Revenue Budget	331,625	338,237	336,194	357,538	378,664
Council Tax (Second Home/Long Term Empty Properties)		(1,300)	(1,300)	(1,300)	(1,300)
Budget Flexibility and Reserves	(12,411)	(11,042)	(5,022)	(11,420)	(11,566)
	<u>319,214</u>	<u>325,895</u>	<u>329,872</u>	<u>344,818</u>	<u>365,798</u>
<i>Government Funding</i>					
General Revenue Grant and Ring Fenced Grant	(185,776)	(192,386)	(192,519)	(198,351)	(214,420)
Capital Grants	(2,219)	(1,705)	(1,400)	(1,709)	(1,600)
Non Domestic Rate Income	(57,555)	(50,864)	(51,953)	(56,590)	(56,569)
	<u>(245,550)</u>	<u>(244,955)</u>	<u>(245,872)</u>	<u>(256,650)</u>	<u>(272,589)</u>
Amount to be Raised from Council Tax	73,664	80,940	84,000	88,168	93,209
Band D Equivalent Number of Dwellings (Net of provision for non collection)	63,613	68,535	69,079	69,753	70,720
Band D Equivalent Council Tax	<u>£ 1,158</u>	<u>£ 1,181</u>	<u>£ 1,216</u>	<u>£ 1,264</u>	<u>£ 1,318</u>

## HOUSING REVENUE ACCOUNT 2016/17 TO 2020/21

Financial Year	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Gross Budgeted Expenditure	28,351	28,451	28,773	29,711	31,053
Budgeted Income					
Council House Rents	(25,903)	(25,785)	(27,140)	(27,800)	(29,147)
Other Income	(2,448)	(2,666)	(1,633)	(1,911)	(1,906)
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 66.00</u>	<u>£ 66.00</u>	<u>£ 67.79</u>	<u>£ 68.81</u>	<u>£ 71.22</u>
Scottish Average Weekly Rent	<u>£ 68.14</u>	<u>£ 70.55</u>	<u>£ 72.11</u>	<u>£ 74.11</u>	<u>£ 72.55</u>
Approximate Number of Council Houses (at 1 April of each year)	7,480	7,500	7,532	7,635	7,636

# COUNCIL TAX CHARGES 2020/21

## Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2020/21 £	Water & Wastewater Charge £	Total Combined Charge 2020/21 £	Total Combined Charge 2019/20 £
A	27,000	240/360	<b>878.67</b>	298.74	<b>1,177.41</b>	1,138.83
B	35,000	280/360	<b>1,025.11</b>	348.53	<b>1,373.64</b>	1,328.63
C	45,000	320/360	<b>1,171.56</b>	398.32	<b>1,569.88</b>	1,518.44
D	58,000	360/360	<b>1,318.00</b>	448.11	<b>1,766.11</b>	1,708.24
E	80,000	473/360	<b>1,731.71</b>	547.69	<b>2,279.40</b>	2,203.72
F	106,000	585/360	<b>2,141.75</b>	647.27	<b>2,789.02</b>	2,695.68
G	212,000	705/360	<b>2,581.08</b>	746.85	<b>3,327.93</b>	3,215.73
H	Over 212,000	882/360	<b>3,229.10</b>	896.22	<b>4,125.32</b>	3,985.28

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

## BUDGETED STAFF 2020/21 (Full Time Equivalent)

Service	Teachers	Other Council Staff	2020/21 Total
Education & Children's Services	1,415.6	1,235.4	2,651.0
Housing & Environment	-	926.1	926.1
Health & Social Care	-	504.1	504.1
Corporate & Democratic Services	-	386.7	386.7
Housing Revenue Account	-	245.8	245.8
<b>TOTAL</b>	<b>1,415.6</b>	<b>3,298.1</b>	<b>4,713.7</b>

The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

FTE = Full Time Equivalent

## 2020/21 REVENUE BUDGET - GENERAL FUND

### SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

	<b>2020/21 TOTAL £'000</b>
<b>STAFF COSTS</b>	
Chief Officials	2,019
- Gross Pay	2,019
- Supn	343
- NI	251
Single Status	89,814
- Gross Pay	89,814
- Supn	15,190
- NI	7,953
Craft Workers	509
- Gross Pay	509
- Supn	86
- NI	48
Councillors	846
- Gross Pay	846
- Supn	104
- NI	76
Teachers	63,326
- Gross Pay	63,326
- Supn	14,513
- NI	6,823
Teachers Pensions	223
Overtime	700
Supply Cover	1,764
Slippage	(6,501)
Other Staff Costs	4,198
<b>TOTAL STAFF COSTS</b>	<b>202,285</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	7,589
Energy	4,937
Unitary Charge	20,542
Property Insurance	441
Cleaning	3,696
Water	945
Property Maintenance	4,012
Other Property Costs	5,720
<b>TOTAL PROPERTY COSTS</b>	<b>47,882</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	4,364
Admin Insurance	363
Other Supplies & Services	32,295
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>37,022</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	393
Transport Insurance	0
Car Allowances	548
Contract Car Hire	136
Vehicle Maintenance	148
Pupil Transport	8,486
Other Transport Costs	8,146
<b>TOTAL TRANSPORT COSTS</b>	<b>17,857</b>
<b>TRANSFER PAYMENTS</b>	<b>24,715</b>
<b>THIRD PARTY PAYMENTS</b>	<b>112,466</b>
<b>SUPPORT SERVICES</b>	<b>231</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>4,230</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>446,688</b>
<b>INCOME</b>	
Capital	352
Internal Recharges	16,310
Other Grant Income/Subsidy	26,308
Fees & Charges	28,039
Resource Transfer	18,599
Contract Income/External Work	125
<b>GROSS INCOME</b>	<b>89,733</b>
<b>NET SERVICE EXPENDITURE</b>	<b>356,955</b>

# EDUCATION & CHILDREN'S SERVICES

## SUMMARY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	477
- Supn	82
- NI	59
Single Status - Gross Pay	34,057
- Supn	5,715
- NI	2,626
Teachers - Gross Pay	63,326
- Supn	14,513
- NI	6,823
Pensions	223
Overtime	3
Supply Cover	1,759
Slippage	(3,311)
Other Staff Costs	239
<b>TOTAL STAFF COSTS</b>	<b>126,591</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	5,993
Energy Costs	6
Unitary Charge	20,542
Property Insurance	441
Cleaning	3,251
Metered Water	0
Property Maintenance	0
Other Property Costs	1,245
<b>TOTAL PROPERTY COSTS</b>	<b>31,478</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	15,291
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>19,526</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	63
Transport Insurance	0
Car Allowances	420
Contract Car Hire	0
Vehicle Maintenance	148
Pupil Transport	8,486
Other Transport Costs	184
<b>TOTAL TRANSPORT COSTS</b>	<b>9,301</b>
<b>TRANSFER PAYMENTS</b>	<b>178</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	1,697
Other Third Party Payments	15,766
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>17,463</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>355</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>204,892</b>
<b>INCOME</b>	
Internal Recharges	337
Other Grant Income/Subsidy	2,539
Fees & Charges	5,487
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>8,363</b>
<b>NET EXPENDITURE</b>	<b>196,529</b>

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - NURSERY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	8,772
- Supn	1,492
- NI	624
Teachers - Gross Pay	1,510
- Supn	347
- NI	161
Pensions	0
Overtime	0
Supply Cover	246
Slippage	(484)
Other Staff Costs	8
<b>TOTAL STAFF COSTS</b>	<b>12,676</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	20
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	22
Metered Water	0
Property Maintenance	0
Other Property Costs	13
<b>TOTAL PROPERTY COSTS</b>	<b>55</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	8,832
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>8,832</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	62
Contract Car Hire	0
Vehicle Maintenance	4
Pupil Transport	0
Other Transport Costs	12
<b>TOTAL TRANSPORT COSTS</b>	<b>85</b>
<b>TRANSFER PAYMENTS</b>	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	1,656
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1,656</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	0
<b>CFCR</b>	0
<b>GROSS EXPENDITURE</b>	<b>23,304</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	793
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>793</b>
<b>NET EXPENDITURE</b>	<b>22,511</b>

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - PRIMARY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	88
- Supn	15
- NI	11
Single Status - Gross Pay	3,639
- Supn	619
- NI	190
Teachers - Gross Pay	28,648
- Supn	6,606
- NI	3,062
Pensions	0
Overtime	0
Supply Cover	621
Slippage	(847)
Other Staff Costs	37
<b>TOTAL STAFF COSTS</b>	<b>42,689</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	2,556
Energy Costs	0
Unitary Charge	3,558
Property Insurance	0
Cleaning	1,676
Metered Water	0
Property Maintenance	0
Other Property Costs	295
<b>TOTAL PROPERTY COSTS</b>	<b>8,085</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	637
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>637</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	14
Transport Insurance	0
Car Allowances	129
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,944
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2,087</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	50
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>50</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>53,548</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>53,548</b>

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - SECONDARY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	88
- Supn	15
- NI	11
Single Status - Gross Pay	3,815
- Supn	642
- NI	308
Teachers - Gross Pay	28,364
- Supn	6,462
- NI	3,094
Pensions	0
Overtime	2
Supply Cover	522
Slippage	(883)
Other Staff Costs	47
<b>TOTAL STAFF COSTS</b>	<b>42,487</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	3,254
Energy Costs	0
Unitary Charge	16,984
Property Insurance	0
Cleaning	1,356
Metered Water	0
Property Maintenance	0
Other Property Costs	432
<b>TOTAL PROPERTY COSTS</b>	<b>22,026</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,192
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,192</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	92
Contract Car Hire	0
Vehicle Maintenance	144
Pupil Transport	4,218
Other Transport Costs	8
<b>TOTAL TRANSPORT COSTS</b>	<b>4,464</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	728
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>728</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	99
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>71,996</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	2,507
Fees & Charges	620
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>3,127</b>
<b>NET EXPENDITURE</b>	<b>68,869</b>



# EDUCATION & CHILDREN'S SERVICES

## SPECIAL SECTOR

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	4,745
- Supn	740
- NI	218
Teachers - Gross Pay	4,580
- Supn	1,069
- NI	493
Pensions	0
Overtime	0
Supply Cover	242
Slippage	(367)
Other Staff Costs	2
<b>TOTAL STAFF COSTS</b>	<b>11,722</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	50
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	120
Metered Water	0
Property Maintenance	0
Other Property Costs	13
<b>TOTAL PROPERTY COSTS</b>	<b>183</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	144
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>144</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	32
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	2,324
Other Transport Costs	5
<b>TOTAL TRANSPORT COSTS</b>	<b>2,378</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,938
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,938</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>256</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>17,621</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	98
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>98</b>
<b>NET EXPENDITURE</b>	<b>17,523</b>

# EDUCATION & CHILDREN'S SERVICES

## CHILDREN AND FAMILIES SERVICES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	92
- Supn	16
- NI	11
Single Status - Gross Pay	8,087
- Supn	1,375
- NI	812
Teachers - Gross Pay	41
- Supn	10
- NI	4
Pensions	0
Overtime	0
Supply Cover	127
Slippage	(327)
Other Staff Costs	54
<b>TOTAL STAFF COSTS</b>	<b>10,302</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	79
Energy Costs	6
Unitary Charge	0
Property Insurance	0
Cleaning	47
Metered Water	0
Property Maintenance	0
Other Property Costs	91
<b>TOTAL PROPERTY COSTS</b>	<b>223</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	421
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>421</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	11
Transport Insurance	0
Car Allowances	116
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	140
<b>TOTAL TRANSPORT COSTS</b>	<b>267</b>
<b>TRANSFER PAYMENTS</b>	<b>11</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	8,312
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>8,312</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>19,536</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	165
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>165</b>
<b>NET EXPENDITURE</b>	<b>19,371</b>

# EDUCATION & CHILDREN'S SERVICES

## BUSINESS & RESOURCE SERVICES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	209
- Supn	36
- NI	26
Single Status - Gross Pay	2,546
- Supn	430
- NI	239
Teachers - Gross Pay	100
- Supn	0
- NI	0
Pensions	223
Overtime	0
Supply Cover	1
Slippage	(310)
Other Staff Costs	25
<b>TOTAL STAFF COSTS</b>	<b>3,525</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	10
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	246
<b>TOTAL PROPERTY COSTS</b>	<b>697</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	405
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>405</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	(31)
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>(25)</b>
<b>TRANSFER PAYMENTS</b>	<b>167</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	106
Other Third Party Payments	1,929
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,035</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>6,804</b>
<b>INCOME</b>	
Internal Recharges	337
Other Grant Income/Subsidy	0
Fees & Charges	80
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>417</b>
<b>NET EXPENDITURE</b>	<b>6,387</b>

# EDUCATION & CHILDREN'S SERVICES

## CATERING SERVICE

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	201
- Supn	34
- NI	10
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>245</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	68
<b>TOTAL PROPERTY COSTS</b>	<b>72</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	195
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>4,430</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>6</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	1,591
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1,591</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>6,344</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,628
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>2,628</b>
<b>NET EXPENDITURE</b>	<b>3,716</b>

# EDUCATION & CHILDREN'S SERVICES

## GRANTS AND INITIATIVES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,252
- Supn	383
- NI	225
Teachers - Gross Pay	83
- Supn	19
- NI	9
Pensions	0
Overtime	1
Supply Cover	0
Slippage	(93)
Other Staff Costs	66
<b>TOTAL STAFF COSTS</b>	<b>2,945</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	20
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	30
Metered Water	0
Property Maintenance	0
Other Property Costs	87
<b>TOTAL PROPERTY COSTS</b>	<b>137</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,465
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,465</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	17
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	19
<b>TOTAL TRANSPORT COSTS</b>	<b>39</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	153
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>153</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>5,739</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	32
Fees & Charges	1,103
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>1,135</b>
<b>NET EXPENDITURE</b>	<b>4,604</b>

# HOUSING & ENVIRONMENT

## SUMMARY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	738
- Supn	125
- NI	92
Single Status - Gross Pay	22,924
- Supn	3,891
- NI	2,178
Craft Workers - Gross Pay	509
- Supn	86
- NI	48
Pensions	0
Overtime	661
Supply Cover	0
Slippage	(1,332)
Other Staff Costs	2,710
<b>TOTAL STAFF COSTS</b>	<b>32,630</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	1,468
Energy Costs	4,929
Property Insurance	0
Cleaning	377
Metered Water	945
Property Maintenance	3,936
Other Property Costs	3,609
<b>TOTAL PROPERTY COSTS</b>	<b>15,264</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	3
Admin Insurance	363
Other Supplies & Services	11,792
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>12,158</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	47
Transport Insurance	0
Car Allowances	71
Contract Car Hire	123
Vehicle Maintenance	0
Other Transport Costs	6,844
<b>TOTAL TRANSPORT COSTS</b>	<b>7,085</b>
<b>TRANSFER PAYMENTS</b>	<b>1,321</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	337
Other Third Party Payments	20,574
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>20,911</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	31
Admin Recharge	200
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>231</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>3,870</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>93,470</b>
<b>INCOME</b>	
Capital	175
Internal Recharges	14,250
Other Grant Income/Subsidy	230
Fees & Charges	11,657
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>26,312</b>
<b>NET EXPENDITURE</b>	<b>67,158</b>

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it Housing & Environment's primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
3. Place - to promote sustainable empowered communities with equal opportunities for all.
4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

**HOUSING & ENVIRONMENT**  
**ROADS MAINTENANCE PARTNERSHIP**

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	644
- Supn	108
- NI	67
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	48
Supply Cover	0
Slippage	0
Other Staff Costs	30
<b>TOTAL STAFF COSTS</b>	<b>897</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	44
<b>TOTAL PROPERTY COSTS</b>	<b>44</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	24
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>24</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	8
Contract Car Hire	55
Vehicle Maintenance	0
Other Transport Costs	20
<b>TOTAL TRANSPORT COSTS</b>	<b>84</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	5,016
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>5,016</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>6,065</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	255
Other Grant Income/Subsidy	0
Fees & Charges	130
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>385</b>
<b>NET EXPENDITURE</b>	<b>5,680</b>

# HOUSING & ENVIRONMENT

## PARKING SERVICES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	651
- Supn	111
- NI	60
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	75
Supply Cover	0
Slippage	0
Other Staff Costs	34
<b>TOTAL STAFF COSTS</b>	<b>931</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	385
Energy Costs	33
Property Insurance	0
Cleaning	0
Metered Water	22
Property Maintenance	6
Other Property Costs	665
<b>TOTAL PROPERTY COSTS</b>	<b>1,111</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	859
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>859</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	24
<b>TOTAL TRANSPORT COSTS</b>	<b>24</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	268
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>268</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	31
Admin Recharge	200
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>231</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>37</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>3,461</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	3,557
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>3,557</b>
<b>NET EXPENDITURE</b>	<b>(96)</b>



# HOUSING & ENVIRONMENT

## PUBLIC TRANSPORT UNIT

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	340
- Supn	56
- NI	36
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Supply Cover	0
Slippage	0
Other Staff Costs	2
<b>TOTAL STAFF COSTS</b>	<b>438</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	51
Energy Costs	4
Property Insurance	0
Cleaning	73
Metered Water	0
Property Maintenance	29
Other Property Costs	1
<b>TOTAL PROPERTY COSTS</b>	<b>158</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	32
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>32</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	<b>147</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,524
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,524</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>3,300</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	243
Other Grant Income/Subsidy	0
Fees & Charges	346
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>589</b>
<b>NET EXPENDITURE</b>	<b>2,711</b>

# HOUSING & ENVIRONMENT

## OTHER ROADS ACTIVITIES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,869
- Supn	313
- NI	195
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	12
Supply Cover	0
Slippage	0
Other Staff Costs	97
<b>TOTAL STAFF COSTS</b>	<b>2,486</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	9
<b>TOTAL PROPERTY COSTS</b>	<b>9</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	463
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>463</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	20
Contract Car Hire	10
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>33</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,840
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,840</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>294</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>6,125</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	1,210
Other Grant Income/Subsidy	0
Fees & Charges	272
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>1,482</b>
<b>NET EXPENDITURE</b>	<b>4,643</b>

# HOUSING & ENVIRONMENT

## ADMINISTRATION SUPPORT

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	562
- Supn	95
- NI	70
Single Status - Gross Pay	2,156
- Supn	367
- NI	206
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	54
Supply Cover	0
Slippage	(884)
Other Staff Costs	399
<b>TOTAL STAFF COSTS</b>	<b>3,025</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	115
Other Supplies & Services	26
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>141</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	3
Contract Car Hire	58
Vehicle Maintenance	0
Other Transport Costs	32
<b>TOTAL TRANSPORT COSTS</b>	<b>93</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>3,259</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	215
Other Grant Income/Subsidy	0
Fees & Charges	55
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>270</b>
<b>NET EXPENDITURE</b>	<b>2,989</b>

# HOUSING & ENVIRONMENT

## OPERATIONS

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	6,730
- Supn	1,146
- NI	538
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	368
Supply Cover	0
Slippage	0
Other Staff Costs	892
<b>TOTAL STAFF COSTS</b>	<b>9,674</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	253
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	8
Other Property Costs	27
<b>TOTAL PROPERTY COSTS</b>	<b>288</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	7,062
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>7,062</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	4,497
<b>TOTAL TRANSPORT COSTS</b>	<b>4,497</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	1
Other Third Party Payments	180
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>181</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>428</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>22,130</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	1,795
Other Grant Income/Subsidy	0
Fees & Charges	3,808
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>5,603</b>
<b>NET EXPENDITURE</b>	<b>16,527</b>

# HOUSING & ENVIRONMENT

## FLEET MANAGEMENT

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	241
- Supn	40
- NI	23
Craft Workers - Gross Pay	509
- Supn	86
- NI	48
Pensions	0
Overtime	43
Supply Cover	0
Slippage	0
Other Staff Costs	52
<b>TOTAL STAFF COSTS</b>	<b>1,042</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	38
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>38</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,231
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,231</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1,959
<b>TOTAL TRANSPORT COSTS</b>	<b>1,960</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	287
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>287</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>2,450</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>7,008</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	6,368
Other Grant Income/Subsidy	0
Fees & Charges	75
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>6,443</b>
<b>NET EXPENDITURE</b>	<b>565</b>

# HOUSING & ENVIRONMENT

## REGULATION

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,115
- Supn	189
- NI	121
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	2
Supply Cover	0
Slippage	0
Other Staff Costs	81
<b>TOTAL STAFF COSTS</b>	<b>1,508</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	7
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>7</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	372
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>372</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	26
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	24
<b>TOTAL TRANSPORT COSTS</b>	<b>50</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	57
Other Third Party Payments	150
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>207</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>2,144</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	50
Other Grant Income/Subsidy	230
Fees & Charges	83
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>363</b>
<b>NET EXPENDITURE</b>	<b>1,781</b>

## HOUSING & ENVIRONMENT

### WASTE SERVICES & COMMUNITY GREENSPACE

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,199
- Supn	373
- NI	216
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	15
Supply Cover	0
Slippage	0
Other Staff Costs	55
<b>TOTAL STAFF COSTS</b>	<b>2,858</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	89
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	153
<b>TOTAL PROPERTY COSTS</b>	<b>242</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	353
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>353</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	11
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	143
<b>TOTAL TRANSPORT COSTS</b>	<b>156</b>
<b>TRANSFER PAYMENTS</b>	<b>1</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	249
Other Third Party Payments	1,442
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1,691</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>122</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>5,423</b>
<b>INCOME</b>	
Capital	175
Internal Recharges	234
Other Grant Income/Subsidy	0
Fees & Charges	1,966
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>2,375</b>
<b>NET EXPENDITURE</b>	<b>3,048</b>

# HOUSING & ENVIRONMENT

## OTHER CORPORATE BUDGETS

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	686
- Supn	116
- NI	75
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	14
<b>TOTAL STAFF COSTS</b>	<b>891</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	85
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>85</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>6</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	12
Other Third Party Payments	35
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>47</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,029</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	68
Other Grant Income/Subsidy	0
Fees & Charges	68
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>136</b>
<b>NET EXPENDITURE</b>	<b>893</b>



# HOUSING & ENVIRONMENT

## INNOVATION

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	88
- Supn	15
- NI	11
Single Status - Gross Pay	660
- Supn	114
- NI	71
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(42)
Other Staff Costs	(50)
<b>TOTAL STAFF COSTS</b>	<b>867</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	82
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>83</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	18
Other Third Party Payments	150
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>168</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>1,120</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,120</b>

# HOUSING & ENVIRONMENT

## PROPERTY

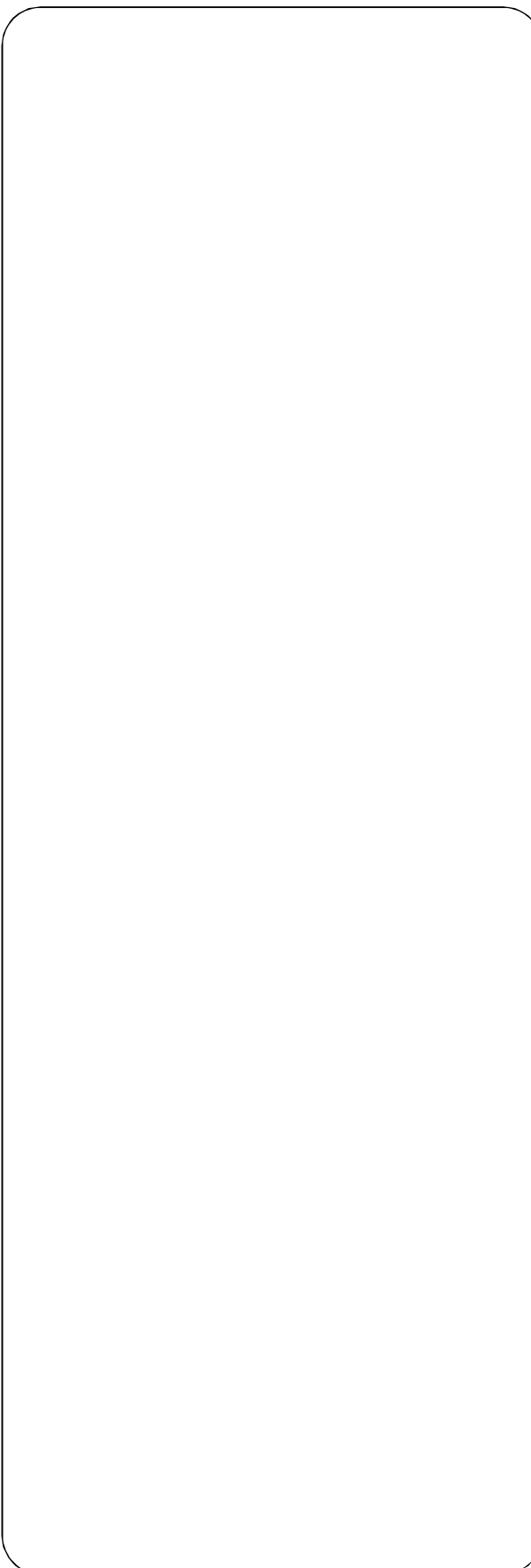
	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	3,799
- Supn	647
- NI	400
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	32
Supply Cover	0
Slippage	(287)
Other Staff Costs	84
<b>TOTAL STAFF COSTS</b>	<b>4,675</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	637
Energy Costs	4,866
Property Insurance	0
Cleaning	293
Metered Water	919
Property Maintenance	3,872
Other Property Costs	2,406
<b>TOTAL PROPERTY COSTS</b>	<b>12,993</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	108
Other Supplies & Services	763
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>871</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	25
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	142
<b>TOTAL TRANSPORT COSTS</b>	<b>167</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	4
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>4</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>477</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>19,187</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	2,753
Other Grant Income/Subsidy	0
Fees & Charges	48
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>2,801</b>
<b>NET EXPENDITURE</b>	<b>16,386</b>

**HOUSING & ENVIRONMENT  
HOUSING (GENERAL FUND)  
MANAGEMENT**

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	88
- Supn	15
- NI	11
Single Status - Gross Pay	0
- Supn	0
- NI	0
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	80
<b>TOTAL STAFF COSTS</b>	<b>194</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	140
Other Supplies & Services	14
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>154</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>0</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	236
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>236</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>584</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	86
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>86</b>
<b>NET EXPENDITURE</b>	<b>498</b>

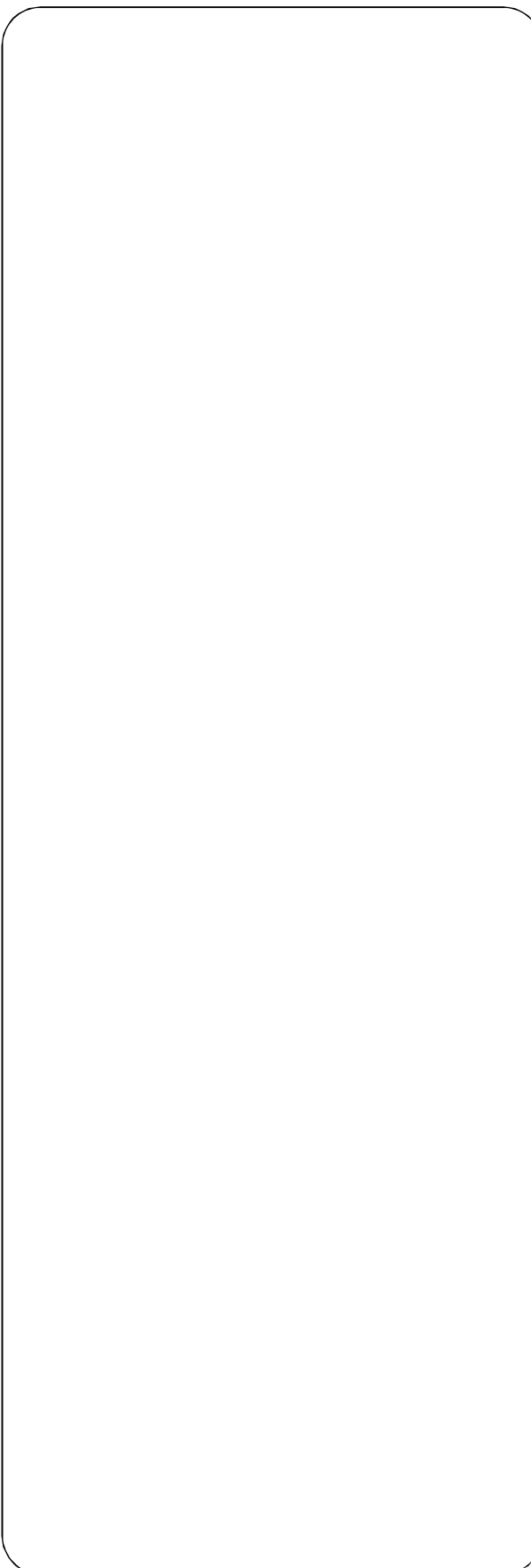
**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**SAFER COMMUNITIES**

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	542
- Supn	92
- NI	48
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(36)
Other Staff Costs	33
<b>TOTAL STAFF COSTS</b>	<b>679</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	31
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>31</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	91
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>91</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>802</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>802</b>



**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**SITES FOR TRAVELLING PEOPLE**

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	15
- Supn	2
- NI	1
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>18</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	19
Other Property Costs	2
<b>TOTAL PROPERTY COSTS</b>	<b>23</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>0</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>0</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>32</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>73</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	113
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>113</b>
<b>NET EXPENDITURE</b>	<b>(40)</b>

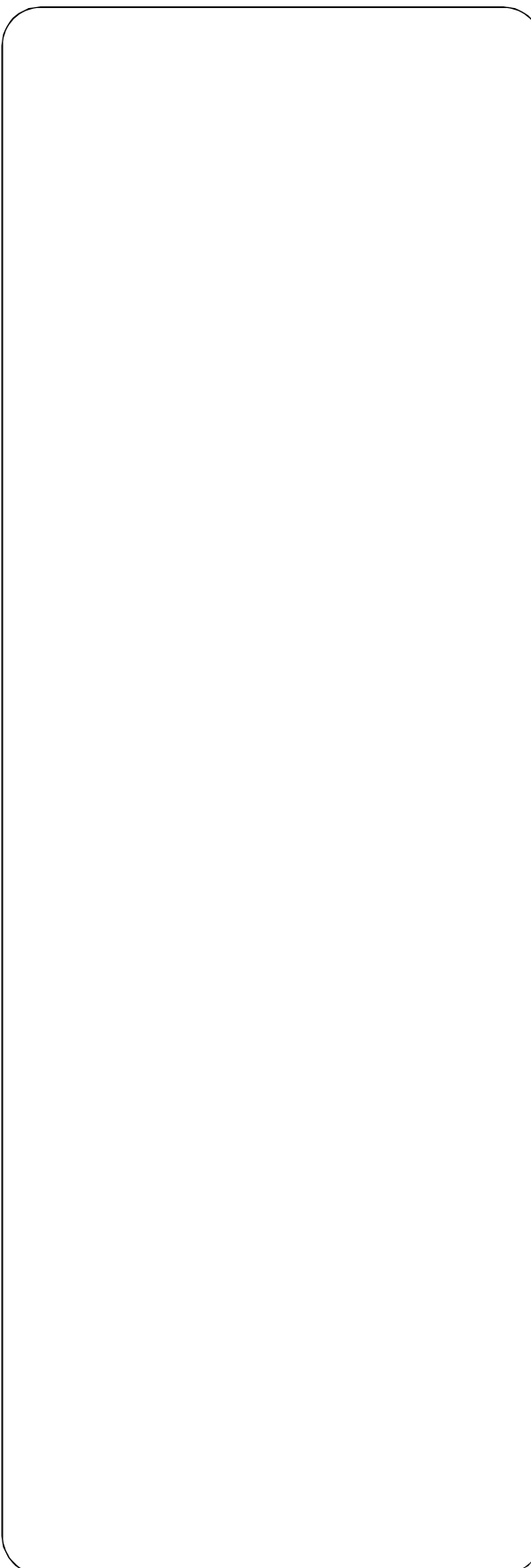


**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**HOMELESSNESS**

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	465
- Supn	79
- NI	42
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	8
Supply Cover	0
Slippage	(31)
Other Staff Costs	888
<b>TOTAL STAFF COSTS</b>	<b>1,451</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	8
Energy Costs	24
Property Insurance	0
Cleaning	11
Metered Water	4
Property Maintenance	2
Other Property Costs	302
<b>TOTAL PROPERTY COSTS</b>	<b>351</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	2
Admin Insurance	0
Other Supplies & Services	333
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>335</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>10</b>
<b>TRANSFER PAYMENTS</b>	<b>225</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	711
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>711</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>30</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>3,113</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	1,032
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>1,032</b>
<b>NET EXPENDITURE</b>	<b>2,081</b>

**HOUSING & ENVIRONMENT**  
**HOUSING (GENERAL FUND)**  
**STRATEGIC COMMISSIONING & SUPPORT SERVICES**

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	812
- Supn	138
- NI	79
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(52)
Other Staff Costs	19
<b>TOTAL STAFF COSTS</b>	<b>996</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	62
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>62</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	<b>948</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	6,640
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>6,640</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>8,647</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	973
Other Grant Income/Subsidy	0
Fees & Charges	104
Resource Transfer	0
<b>TOTAL INCOME</b>	<b>1,077</b>
<b>NET EXPENDITURE</b>	<b>7,570</b>



# CORPORATE & DEMOCRATIC SERVICES

## SUMMARY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	632
- Supn	107
- NI	80
Single Status - Gross Pay	16,036
- Supn	2,731
- NI	1,635
Councillors - Gross Pay	846
- Supn	104
- NI	76
Pensions	0
Overtime	36
Supply Cover	5
Slippage	(676)
Other Staff Costs	777
<b>TOTAL STAFF COSTS</b>	<b>22,389</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	101
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	55
Other Property Costs	784
<b>TOTAL PROPERTY COSTS</b>	<b>998</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	38
Admin Insurance	0
Other Supplies & Services	4,414
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>4,452</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	86
Transport Insurance	0
Car Allowances	57
Contract Car Hire	13
Vehicle Maintenance	0
Other Transport Costs	516
<b>TOTAL TRANSPORT COSTS</b>	<b>672</b>
<b>TRANSFER PAYMENTS</b>	<b>23,212</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	214
Other Third Party Payments	12,326
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>12,540</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>5</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>64,268</b>
<b>INCOME</b>	
Capital	177
Internal Recharges	1,637
Other Grant Income/Subsidy	23,539
Fees & Charges	5,921
Contract Income/External Work	125
<b>TOTAL INCOME</b>	<b>31,399</b>
<b>NET EXPENDITURE</b>	<b>32,869</b>

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal & Governance Services; Finance; Democratic Services; Human Resources; Information Technology; Strategic Commissioning & Organisational Development; Planning; Communities; and Culture.

The budget for the Chief Executive is held within Core Costs. The Chief Executive is responsible for the effective strategic management of the Council.



# CORPORATE & DEMOCRATIC SERVICES

## CORE COSTS

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	268
- Supn	45
- NI	35
Single Status - Gross Pay	142
- Supn	33
- NI	18
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(24)
Other Staff Costs	(249)
<b>TOTAL STAFF COSTS</b>	<b>268</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	16
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>16</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>0</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>284</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>284</b>

# CORPORATE & DEMOCRATIC SERVICES

## LEGAL & GOVERNANCE SERVICES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	96
- Supn	16
- NI	12
Single Status - Gross Pay	2,242
- Supn	381
- NI	230
Councillors - Gross Pay	846
- Supn	104
- NI	76
Pensions	0
Overtime	5
Supply Cover	0
Slippage	(130)
Other Staff Costs	135
<b>TOTAL STAFF COSTS</b>	<b>4,013</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	31
Admin Insurance	0
Other Supplies & Services	266
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>297</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	56
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	20
<b>TOTAL TRANSPORT COSTS</b>	<b>76</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	367
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>367</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>4,753</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	35
Other Grant Income/Subsidy	0
Fees & Charges	952
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>987</b>
<b>NET EXPENDITURE</b>	<b>3,766</b>

# CORPORATE & DEMOCRATIC SERVICES

## FINANCE

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	92
- Supn	16
- NI	11
Single Status - Gross Pay	854
- Supn	145
- NI	88
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(52)
Other Staff Costs	15
<b>TOTAL STAFF COSTS</b>	<b>1,169</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	286
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>286</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	285
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>285</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>1,742</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	434
Other Grant Income/Subsidy	0
Fees & Charges	28
Contract Income/External Work	118
<b>TOTAL INCOME</b>	<b>580</b>
<b>NET EXPENDITURE</b>	<b>1,162</b>

# CORPORATE & DEMOCRATIC SERVICES

## Strategic Commissioning & Organisational Development

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	96
- Supn	16
- NI	10
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(5)
Other Staff Costs	185
<b>TOTAL STAFF COSTS</b>	<b>302</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	5
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>5</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>0</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	186
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>186</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>493</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	58
Other Grant Income/Subsidy	0
Fees & Charges	7
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>65</b>
<b>NET EXPENDITURE</b>	<b>428</b>

# CORPORATE & DEMOCRATIC SERVICES

## HUMAN RESOURCES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,123
- Supn	359
- NI	213
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Supply Cover	0
Slippage	(116)
Other Staff Costs	538
<b>TOTAL STAFF COSTS</b>	<b>3,121</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	306
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>307</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>4</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>3,432</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	218
Other Grant Income/Subsidy	10
Fees & Charges	18
Contract Income/External Work	7
<b>TOTAL INCOME</b>	<b>253</b>
<b>NET EXPENDITURE</b>	<b>3,179</b>

## CORPORATE & DEMOCRATIC SERVICES

### INFORMATION TECHNOLOGY & LOCAL TAXES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	88
- Supn	15
- NI	11
Single Status - Gross Pay	5,209
- Supn	886
- NI	508
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	27
Supply Cover	0
Slippage	(295)
Other Staff Costs	67
<b>TOTAL STAFF COSTS</b>	<b>6,516</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	2
Admin Insurance	0
Other Supplies & Services	1,918
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,920</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	9
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	494
<b>TOTAL TRANSPORT COSTS</b>	<b>509</b>
<b>TRANSFER PAYMENTS</b>	<b>23,212</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	45
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>45</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE:</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>32,202</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	886
Other Grant Income/Subsidy	22,926
Fees & Charges	205
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>24,017</b>
<b>NET EXPENDITURE</b>	<b>8,185</b>

# CORPORATE & DEMOCRATIC SERVICES

## SPORT, CULTURE & COMMUNITIES

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	88
- Supn	15
- NI	11
Single Status - Gross Pay	893
- Supn	152
- NI	91
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	5
Slippage	(54)
Other Staff Costs	36
<b>TOTAL STAFF COSTS</b>	<b>1,237</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	58
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	0
Other Property Costs	444
<b>TOTAL PROPERTY COSTS</b>	<b>560</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	4
Admin Insurance	0
Other Supplies & Services	837
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>841</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>20</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	9,346
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>9,346</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>12,004</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	6
Other Grant Income/Subsidy	356
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>362</b>
<b>NET EXPENDITURE</b>	<b>11,642</b>

# CORPORATE & DEMOCRATIC SERVICES

## PLANNING & DEVELOPMENT

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	4,477
- Supn	759
- NI	477
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	50
<b>TOTAL STAFF COSTS</b>	<b>5,763</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	43
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	55
Other Property Costs	340
<b>TOTAL PROPERTY COSTS</b>	<b>438</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	780
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>780</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	48
Contract Car Hire	8
Vehicle Maintenance	0
Other Transport Costs	2
<b>TOTAL TRANSPORT COSTS</b>	<b>61</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	169
Other Third Party Payments	2,142
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,311</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>5</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>9,358</b>
<b>INCOME</b>	
Capital	177
Internal Recharges	0
Other Grant Income/Subsidy	247
Fees & Charges	4,711
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>5,135</b>
<b>NET EXPENDITURE</b>	<b>4,223</b>



# HEALTH & SOCIAL CARE

## SUMMARY

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	172
- Supn	29
- NI	20
Single Status - Gross Pay	16,797
- Supn	2,853
- NI	1,514
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(1,182)
Other Staff Costs	472
<b>TOTAL STAFF COSTS</b>	<b>20,675</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	27
Energy Costs	2
Property Insurance	0
Cleaning	10
Metered Water	0
Property Maintenance	21
Other Property Costs	82
<b>TOTAL PROPERTY COSTS</b>	<b>142</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	88
Admin Insurance	0
Other Supplies & Services	798
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>886</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	197
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	602
<b>TOTAL TRANSPORT COSTS</b>	<b>799</b>
<b>TRANSFER PAYMENTS</b>	<b>4</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	61,552
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>61,552</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>84,058</b>
<b>INCOME</b>	
Internal Recharges	86
Other Grant Income/Subsidy	0
Fees & Charges	4,974
Resource Transfer	18,599
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>23,659</b>
<b>NET EXPENDITURE</b>	<b>60,399</b>

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support.

To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.

To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a risk to themselves or others.

## HOUSING & ENVIRONMENT (HOUSING REVENUE ACCOUNT)

	2020/21 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	5,229
-Supn	889
-NI	472
Craft Workers -Gross Pay	1,640
-Supn	279
-NI	149
Pensions	110
Overtime	78
Slippage	(277)
General Fund Recharge	1,004
Other Staff Costs	173
<b>TOTAL STAFF COSTS</b>	<b>9,746</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	98
Rents	33
Water & Sewage	4
Energy Costs	260
Property Insurance	380
Cleaning	65
Property Maintenance	3,831
Other Property Costs	1,509
<b>TOTAL PROPERTY COSTS</b>	<b>6,180</b>
<b>SUPPLIES &amp; SERVICES</b>	
Other Supplies & Services	1,772
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,772</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	72
Car Allowances	0
Other Transport Costs	526
<b>TOTAL TRANSPORT COSTS</b>	<b>598</b>
<b>TRANSFER PAYMENTS</b>	<b>322</b>
<b>THIRD PARTY PAYMENTS</b>	
Other Third Party Payments	91
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>91</b>
<b>SUPPORT SERVICES</b>	
Strategy & Support	341
Corporate Recharge	1,983
<b>TOTAL SUPPORT SERVICES</b>	<b>2,324</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>7,300</b>
<b>CFCR</b>	<b>2,584</b>
<b>GROSS EXPENDITURE</b>	<b>30,917</b>
<b>INCOME</b>	
Internal Recharges	1,033
Council House Rents	29,147
Other Rental Income	701
I.O.R.B.	36
<b>TOTAL INCOME</b>	<b>30,917</b>
<b>NET EXPENDITURE</b>	<b>0</b>

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 334 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

# COMMON GOOD FUNDS 2020/21 BUDGET

<b>Total 2019/20 £'000</b>		<b>Perth £'000</b>	<b>Aberfeldy £'000</b>	<b>Auchterarder £'000</b>	<b>Crieff £'000</b>	<b>Total £'000</b>
<b>EXPENDITURE</b>						
<b><u>Property Costs</u></b>						
60.0	Repairs & Maintenance of Buildings	18.4	0.0	2.0	0.0	20.4
1.3	Rents, Rates & Feu Duties	1.3	0.0	0.0	0.0	1.3
<b><u>Other Supplies and Services</u></b>						
126.9	Grants to Organisations & Individuals	116.5	0.0	10.0	1.0	127.5
15.5	Other Expenses(Incl Admin cost)	15.5	0.0	0.0	0.0	15.5
<b><u>Christmas Events</u></b>						
40.0	Switch on Ceremony	40.0	0.0	0.0	0.0	40.0
25.0	Erect, Dismantle & Maintain Lights	23.0	0.0	2.0	0.0	25.0
14.0	Rents, Rates & Feu Duties	12.0	0.0	0.0	0.0	12.0
<b>282.7</b>	<b>Total Estimated Expenditure</b>	<b>226.7</b>	<b>0.0</b>	<b>14.0</b>	<b>1.0</b>	<b>241.7</b>
<b>INCOME</b>						
259.6	Rent - Land and Buildings	237.0	0.0	21.0	1.6	259.6
1.4	Fishing Permits	1.3	0.0	0.0	0.0	1.3
12.9	Interest on Investments	14.0	0.0	1.9	0.0	15.9
<b>273.9</b>	<b>Total Estimated Income</b>	<b>252.3</b>	<b>0.0</b>	<b>22.9</b>	<b>1.6</b>	<b>276.8</b>
<b>(8.8)</b>	<b>Estimated Surplus/(Deficit)</b>	<b>25.6</b>	<b>0.0</b>	<b>8.9</b>	<b>0.6</b>	<b>35.1</b>

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £252,300, generated principally from rent of land and buildings. The fund has budgeted to expend £226,700 the majority of which relates to the repairs and maintenance of properties, grants to organisations and individuals and funding for the Perth Christmas Events programme.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

**Note:**

No budgets are approved for Common Good Funds in Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.

At the time of preparation no budget has been approved for the Aberfeldy Common Good Fund, it is anticipated that the estimated surplus/deficit will be nil.

# **PERTH AND KINROSS COUNCIL**

## **CAPITAL BUDGET 2020/29**

### **FOREWORD BY HEAD OF FINANCE**

#### **Introduction**

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme.

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

#### **Sources of Capital Funding**

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts such as the principal repayment of housing advances.
- Tay Cities Deal Funding from the UK and Scottish Governments under a 10 year agreement to support investment in employment, training, connectivity and to reduce inequalities across the Tayside and North Fife region. Whilst a Heads of Terms agreement has been received it remains to be signed by the parties. The projects in the Perth & Kinross area which have been approved are included in the 9 year Capital Plan.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.

- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

### **Composite Capital Programme**

As a result of the current lockdown, the Council has had to postpone the consideration of a new Capital Budget for the 10 years 2020/21 to 2029/30. However, the Council's Strategic Policy & Resources Committee approved a revised Composite Capital Programme for the ten financial years 2019/20 to 2028/29. This set out the Council's estimated capital resources for each of the ten years, as well as the allocation of these resources to individual capital expenditure budgets. Revisions to this programme will be considered by the Strategic Policy & Resources Committee throughout the year.

#### **Summary of Capital Resources 2020-2029**

The estimated Capital Resources for each year for the nine years of the Composite Capital Programme are summarised in the table on page 52 of this volume.

#### **Composite Capital Programme**

The detailed project expenditure, shown by each Service, is shown on pages 54 to 62 of this volume. The Service budgets also detail the Revised Budget and Projected Outturn for 2019/20, as well as the Approved Budget approved for each year from 2020/21 to 2028/29.

#### **Composite Capital Programme Priorities**

The attached Revised Capital Budget for the 9 nine years 2020/21 to 2028/29 includes budgeted expenditure of around £155M on School Improvements & Upgrades, £234M on Roads & Infrastructure projects, £42M on Cultural & City Centre projects, £32M on Flood Prevention Schemes, and £21M on Community Greenspace & Recreational Facilities.

### **Housing Investment Programme 2020-2025**

#### **Sources of Capital Funding**

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30 year HRA Business Plan which determines the level of investment required in the Council's housing stock and hence the requirement for net borrowing. Provided that the proposed borrowing is determined to be affordable, prudent and sustainable, the cost is met entirely from within the resources of the Housing Revenue Account (HRA).

The Council may also fund capital expenditure directly from the Housing Revenue Account in the form of Capital Financed from Current Revenue (CFCR), the use of balances or through operating leases of assets.

**PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2020/21 TO 2028/29  
ESTIMATED RESOURCES**

Estimated Capital Resources										
	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Total (£'000)
Capital Grants	27,464	53,505	21,616	14,200	14,200	14,200	14,200	14,200	14,200	<b>187,785</b>
General Capital Receipts	622	384	1,294	550	550	550	550	550	550	<b>5,600</b>
Commercial Property Capital Receipts	1,713	200	0	0	0	0	0	0	0	<b>1,913</b>
Tay Cities Deal	7,287	3,300	0	0	0	0	0	0	0	<b>10,587</b>
Developer Contributions	1,810	2,010	2,020	2,100	2,100	2,100	2,100	2,100	2,100	<b>18,440</b>
Other Third Party Contributions	3,932	67	9	16	0	0	0	0	0	<b>4,024</b>
Revenue Contributions	0	0	0	0	0	0	0	0	0	<b>0</b>
Capital Borrowing Requirement	55,473	95,426	123,296	34,015	13,208	13,023	9,984	7,878	9,095	<b>361,398</b>
<b>TOTAL CAPITAL RESOURCES / GROSS BUDGET EXPENDITURE</b>	<b>98,301</b>	<b>154,892</b>	<b>148,235</b>	<b>50,881</b>	<b>30,058</b>	<b>29,873</b>	<b>26,834</b>	<b>24,728</b>	<b>25,945</b>	<b>589,747</b>

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

SUMMARY OF NET EXPENDITURE

SERVICE	Revised Budget 25-Mar-20	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2020/21- 2028/29 (£'000)
	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		
EDUCATION & CHILDREN'S SERVICES	10,577	23,154	58,435	45,222	15,612	4,650	4,650	4,650	4,823	4,500		165,696
HOUSING & ENVIRONMENT	34,404	32,363	45,223	95,324	30,790	21,273	20,547	18,481	16,278	18,238		298,517
HEALTH & SOCIAL CARE	328	569	370	320	320	320	320	320	320	320		3,179
CORPORATE & DEMOCRATIC SERVICES	2,764	13,513	18,011	6,900	3,643	3,315	3,856	2,883	2,807	2,387		57,315
<b>TOTAL NET BUDGET</b>	<b>48,073</b>	<b>69,599</b>	<b>122,039</b>	<b>147,766</b>	<b>50,365</b>	<b>29,558</b>	<b>29,373</b>	<b>26,334</b>	<b>24,228</b>	<b>25,445</b>		<b>524,707</b>

**PERTH & KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29**

<b><u>EDUCATION &amp; CHILDREN'S SERVICES</u></b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>	<b>2028/29 (£'000)</b>	<b>(£'000)</b>
Arts Strategy Phase 1 - Redevelopment of Perth Theatre	13	0	0	0	0	0	0	0	0	0	0	0
MIS - Procurement & Integration	0	49	55	0	0	0	0	0	0	0	0	104
Blairgowrie Recreation Centre - Replacement	400	4,000	10,483	183	0	0	0	0	0	0	0	14,666
<u>School Modernisation Programme</u>												
Investment in the Learning Estate	550	2,564	7,814	6,930	4,650	4,650	4,650	4,650	4,823	4,500	4,500	45,231
Third Party Contribution	(56)	0	0	0	0	0	0	0	0	0	0	0
Pitcairn Primary School Upgrade Project	825	0	0	0	0	0	0	0	0	0	0	0
Longforgan Primary School Upgrade Project	4,000	1,830	0	0	0	0	0	0	0	0	0	1,830
Early Learning & Childcare	1,000	1,878	0	0	0	0	0	0	0	0	0	1,878
Scottish Government Grant	(5,600)	(3,800)	0	0	0	0	0	0	0	0	0	(3,800)
Letham Primary School Upgrade Project	3,183	1,774	0	0	0	0	0	0	0	0	0	1,774
Oakbank Primary School Upgrade Project	543	508	0	0	0	0	0	0	0	0	0	508
St.Ninians Primary School Upgrade Project	1,474	32	0	0	0	0	0	0	0	0	0	32
Ratray Primary School Upgrade Project	250	3,000	208	0	0	0	0	0	0	0	0	3,208
Inchture Primary School Upgrade Project	899	819	0	0	0	0	0	0	0	0	0	819
Kinross Primary School Upgrade Project	175	0	0	0	0	0	0	0	0	0	0	0
Tulloch Primary School Upgrade Project	122	0	0	0	0	0	0	0	0	0	0	0
North/West Perth - New Primary School	0	0	500	8,500	5,350	0	0	0	0	0	0	14,350
Replacement of North Muirton/Balhousie Primary Schools	400	4,000	10,000	1,600	0	0	0	0	0	0	0	15,600
Technology Upgrades	211	500	675	390	0	0	0	0	0	0	0	1,565
Perth Academy - Refurbishments & Sports Facilities	800	1,000	6,000	3,085	2,662	0	0	0	0	0	0	12,747
Perth Grammar School - Upgrade Programme (Phase 3)	144	1,000	2,700	2,750	0	0	0	0	0	0	0	6,450
Perth High School - Internal Services & Refurbishment	103	0	0	0	0	0	0	0	0	0	0	0
Perth High School - New School Investment	1,141	4,000	20,000	21,784	2,950	0	0	0	0	0	0	48,734
<b>TOTAL</b>	<b>10,577</b>	<b>23,154</b>	<b>58,435</b>	<b>45,222</b>	<b>15,612</b>	<b>4,650</b>	<b>4,650</b>	<b>4,650</b>	<b>4,823</b>	<b>4,500</b>	<b>4,500</b>	<b>165,696</b>



**PERTH & KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29 (£'000)</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>		
<u>Traffic &amp; Road Safety</u>												
Road Safety Initiatives (20mph zones etc.)	620	227	150	150	200	200	200	200	200	100		1,627
Third Party Contribution	(130)	0	0	0	0	0	0	0	0	0		0
Road Safety Initiatives	556	175	0	0	0	0	0	0	0	0		175
Additional Road Safety - Pedestrian Crossings	0	175	175	175	0	0	0	0	0	0		525
School Road Safety Measures	250	400	350	0	0	0	0	0	0	0		750
20 mph Signage Programme	170	131	0	0	0	0	0	0	0	0		131
Cycling Walking & Safer Streets	257	665	200	200	200	200	200	200	200	200		2,265
Scottish Government Grant - Cycling Walking Safer Streets	(247)	(665)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)		(2,265)
Third Party Contribution	(10)	0	0	0	0	0	0	0	0	0		0
Car Parking Investment	128	315	0	0	0	0	0	0	0	0		315
Revenue Contribution	(84)	0	0	0	0	0	0	0	0	0		0
Car Parking Investment - Pitlochry	0	150	0	0	0	0	0	0	0	0		150
Strathmore Cycle Network	12	88	0	0	0	0	0	0	0	0		88
<u>Asset Management - Roads &amp; Lighting</u>												
Structural Maintenance	12,577	12,958	10,683	10,242	10,080	9,700	9,700	9,800	7,500	9,800		90,463
Third Party Contribution	(922)	0	0	0	0	0	0	0	0	0		0
Street Lighting - Renewals/Upgrading/Unlit Areas	174	150	0	0	0	0	0	0	0	0		150
Traffic Signals - Renewals/Upgrading	271	175	130	70	40	120	36	19	2	0		592
Unadopted Roads & Footways (Match Funding)	15	62	0	0	0	0	0	0	0	0		62
Third Party Contributions	(6)	0	0	0	0	0	0	0	0	0		0
Footways	527	435	435	435	435	435	435	435	435	435		3,915
Investment in Local Footpaths	0	100	100	0	0	0	0	0	0	0		200
Road Safety Barriers	0	56	0	0	0	0	0	0	0	0		56
Third Party Contribution	0	(18)	0	0	0	0	0	0	0	0		(18)
Pedestrian Gritters	31	0	0	0	0	0	0	0	0	0		0
<u>Asset Management - Bridges</u>												
Bridge Refurbishment Programme	0	502	667	752	752	752	752	752	752	752		6,433
<b>TOTAL CARRIED FORWARD</b>	<b>14,189</b>	<b>16,081</b>	<b>12,690</b>	<b>11,824</b>	<b>11,507</b>	<b>11,207</b>	<b>11,123</b>	<b>11,206</b>	<b>8,889</b>	<b>11,087</b>		<b>105,614</b>

**PERTH & KINROSS COUNCIL**  
**COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29 (£'000)</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>		
<b>TOTAL BROUGHT FORWARD</b>	<b>14,189</b>	<b>16,081</b>	<b>12,690</b>	<b>11,824</b>	<b>11,507</b>	<b>11,207</b>	<b>11,123</b>	<b>11,206</b>	<b>8,889</b>	<b>11,087</b>		<b>105,614</b>
West of Fearnan Culvert	5	0	0	0	0	0	0	0	0	0		0
Dalhenzean Culvert	6	0	287	0	0	0	0	0	0	0		287
Dunkeld Golf Course	2	226	0	0	0	0	0	0	0	0		226
Vehicular Bridge Parapets Programme - Assess & Upgrade	86	31	38	0	0	0	0	0	0	0		69
Old Perth Bridge - Strengthening	0	166	10	10	170	2,219	0	0	0	0		2,575
Perth Queens Bridge - Strengthening	0	160	226	10	10	60	2,163	0	0	0		2,629
<u>Improvement Schemes</u>												
A9/A85 Road Junction Improvements	985	0	0	0	0	0	0	0	0	0		0
Perth Transport Futures	1,443	11,075	35,190	57,455	9,000	0	0	0	0	0		112,720
Scottish Government Grant	0	(11,000)	(29,000)	0	0	0	0	0	0	0		(40,000)
A977 Upgrades	52	219	0	0	0	0	0	0	0	0		219
Brioch Road, Crieff - Road Realignment & Safety Measures	362	35	0	0	0	0	0	0	0	0		35
Third Party Contribution (Developers)	(195)	0	0	0	0	0	0	0	0	0		0
<u>Rural Flood Mitigation Schemes</u>												
Almondbank Flood Prevention Scheme	95	0	0	0	0	0	0	0	0	0		0
Comrie Flood Prevention Scheme	249	1,134	9,844	13,681	1,884	0	0	0	0	0		26,543
Milnathort Flood Prevention Scheme	164	75	1,770	0	0	0	0	0	0	0		1,845
South Kinross Flood Prevention Scheme	252	90	154	2,992	0	0	0	0	0	0		3,236
Scone Flood Prevention Scheme	59	75	549	30	0	0	0	0	0	0		654
<u>Planning Conservation</u>												
Conservation of Built Heritage	904	0	0	0	0	0	0	0	0	0		0
Third Party Contribution	(100)	0	0	0	0	0	0	0	0	0		0
<u>Perth &amp; Kinross Place-making</u>												
- Mill Street Environmental Improvements	127	0	0	0	0	0	0	0	0	0		0
- St. Pauls Church	1,273	690	0	0	0	0	0	0	0	0		690
- Perth City Centre Golden Route (Rail Station)	0	0	497	0	0	0	0	0	0	0		497
- Green Network Routes	0	0	115	0	0	0	0	0	0	0		115
<b>TOTAL CARRIED FORWARD</b>	<b>19,958</b>	<b>19,057</b>	<b>32,370</b>	<b>86,002</b>	<b>22,571</b>	<b>13,486</b>	<b>13,286</b>	<b>11,206</b>	<b>8,889</b>	<b>11,087</b>		<b>217,954</b>

**PERTH & KINROSS COUNCIL**  
**COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29**

<b>HOUSING &amp; ENVIRONMENT</b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21-2028/29</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>	<b>2028/29 (£'000)</b>
<b>TOTAL BROUGHT FORWARD</b>	<b>19,958</b>	<b>19,057</b>	<b>32,370</b>	<b>86,002</b>	<b>22,571</b>	<b>13,486</b>	<b>13,286</b>	<b>11,206</b>	<b>8,889</b>	<b>11,087</b>	<b>217,954</b>
<u>Perth &amp; Kinross Place-making</u>											
- City Greening	87	0	0	0	0	0	0	0	0	0	0
- Tay Street, Perth	0	670	1,063	0	0	0	0	0	0	0	1,733
- Mill Street, Perth (Phase 3) - Shared Space at Bus Station	0	0	600	0	0	0	0	0	0	0	600
- South Street, Perth - Transport Hub	0	0	200	740	0	0	0	0	0	0	940
Perth & Kinross Lighting Action Plan	795	1,204	1,197	673	0	0	0	0	0	0	3,074
<u>Other Planning Projects</u>											
Creative Exchange (former St. John's Primary School)	1,997	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(182)	0	0	0	0	0	0	0	0	0	0
Town Centre Regeneration & Economic Improvements	250	1,733	0	0	0	0	0	0	0	0	1,733
Scottish Government Grant	(250)	(1,733)	0	0	0	0	0	0	0	0	(1,733)
Local Full Fibre Network	0	3,230	1,000	0	0	0	0	0	0	0	4,230
Third Party Contribution - DCMS	0	(3,230)	0	0	0	0	0	0	0	0	(3,230)
Third Party Contribution - Tay Cities Deal	0	0	(1,000)	0	0	0	0	0	0	0	(1,000)
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	0	1,060	0	0	0	0	0	0	0	0	1,060
Third Party Contribution - DCMS	0	(424)	0	0	0	0	0	0	0	0	(424)
Third Party Contribution - Tay Cities Deal	0	(636)	0	0	0	0	0	0	0	0	(636)
<u>Community Greenspace</u>											
Play Areas - Improvements Implementation Strategy	608	198	150	150	150	150	150	150	150	135	1,383
Third Party Contribution	(44)	0	0	0	0	0	0	0	0	0	0
3G Pitch, Blairgowrie	0	0	0	0	500	0	0	0	0	0	500
Countryside Sites	10	151	0	0	0	0	0	0	0	0	151
Community Greenspace Sites	0	325	361	361	361	361	361	361	361	365	3,217
Small Parks	54	0	0	0	0	0	0	0	0	0	0
Community Greenspace Bridges	2	0	0	0	0	0	0	0	0	0	0
Core Path Implementation	12	14	0	0	0	0	0	0	0	0	14
Pitlochry Recreation Park	2	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(1)	0	0	0	0	0	0	0	0	0	0
Alyth Environmental Improvements	42	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CARRIED FORWARD</b>	<b>23,340</b>	<b>21,619</b>	<b>35,941</b>	<b>87,926</b>	<b>23,582</b>	<b>13,997</b>	<b>13,797</b>	<b>11,717</b>	<b>9,400</b>	<b>11,587</b>	<b>229,566</b>

**PERTH & KINROSS COUNCIL**  
**COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29 (£'000)</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>		
<b>TOTAL BROUGHT FORWARD</b>	<b>23,340</b>	<b>21,619</b>	<b>35,941</b>	<b>87,926</b>	<b>23,582</b>	<b>13,997</b>	<b>13,797</b>	<b>11,717</b>	<b>9,400</b>	<b>11,587</b>		<b>229,566</b>
Air Quality Improvements	0	100	0	0	0	0	0	0	0	0		100
Premier Parks	48	0	0	0	0	0	0	0	0	0		0
The Knock	1	84	0	0	0	0	0	0	0	0		84
Kinnoull Hill	1	104	0	0	0	0	0	0	0	0		104
Countryside Access	2	0	0	0	0	0	0	0	0	0		0
Cemetery Extensions	134	0	0	329	150	150	100	100	100	100	75	1,004
<u>Support Services</u>												
PC Replacement & IT Upgrades - Hardware	26	20	20	20	20	20	20	20	20	20	0	160
PC Replacement & IT Upgrades - Licenses	238	30	30	32	120	120	120	120	120	120	120	812
Corporate Programme Management System	23	0	0	0	0	0	0	0	0	0	0	0
<u>Property Division</u>												
DDA Adaptation & Alteration Works Programme	328	200	200	200	200	200	200	200	200	200	150	1,750
Property Compliance Works Programme	616	680	680	692	650	650	650	650	650	650	600	5,902
Capital Improvement Projects Programme	2,647	2,000	1,900	1,900	1,900	1,900	1,900	1,900	1,900	2,000	1,900	17,300
Fire Audit Work - Robert Douglas Memorial School	38	0	0	0	0	0	0	0	0	0	0	0
Pitlochry High School - Upgrade Programme	1,343	400	400	401	0	0	0	0	0	0	0	1,201
Salix Energy Efficiency Programme	39	0	0	0	0	0	0	0	0	0	0	0
Third Party Contribution (Salix)	(12)	0	0	0	0	0	0	0	0	0	0	0
Revenue Contribution (CEEF)	(27)	0	0	0	0	0	0	0	0	0	0	0
<u>Commercial Property Investment Programme</u>												
North Muirton Industrial Estate - Site Servicing & Provision of Units	139	100	0	0	0	0	0	0	0	0	0	100
Western Edge, Kinross - Site Servicing	92	0	0	0	0	0	0	0	0	0	0	0
Additional Infrastructure Investment - Broxden	46	0	0	0	0	0	0	0	0	0	0	0
Creative Industries Land/Advance Units	250	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CARRIED FORWARD</b>	<b>29,312</b>	<b>25,337</b>	<b>39,171</b>	<b>91,500</b>	<b>26,622</b>	<b>17,037</b>	<b>16,787</b>	<b>14,707</b>	<b>12,490</b>	<b>14,432</b>		<b>258,083</b>

PERTH & KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29

<b>HOUSING &amp; ENVIRONMENT</b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29 (£'000)</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>		
<b>TOTAL BROUGHT FORWARD</b>	<b>29,312</b>	<b>25,337</b>	<b>39,171</b>	<b>91,500</b>	<b>26,622</b>	<b>17,037</b>	<b>16,787</b>	<b>14,707</b>	<b>12,490</b>	<b>14,432</b>		<b>258,083</b>
Eco Hub Manufacturing Facility	10	1,413	0	0	0	0	0	0	0	0		1,413
North Muirton Industrial Estate Expansion - Land Servicing	60	200	200	0	0	0	0	0	0	0		400
<u>Prudential Borrowing</u>												
Wheeled Bin Replacement Programme - Domestic Bins	193	200	200	200	200	200	200	200	200	200		1,800
Wheeled Bin Replacement Programme - Commercial Bins	15	12	12	18	20	20	20	20	20	20		162
Recycling Containers, Oil Banks & Battery Banks - Replacement Progr Capital Receipts - Disposals	64 (5)	62 0	46 0	62 0	65 0	65 0	65 0	65 0	65 0	65 0		560 0
Litter Bins	16	11	11	25	25	50	50	50	50	50		322
Smart Cities - Smart Waste Third Party Contribution (EDRF)	85 (21)	178 (71)	167 (67)	39 (9)	0 (16)	0 0	0 0	0 0	0 0	0 0		384 (163)
Waste Equipment	191	0	0	0	0	0	0	0	0	0		0
Vehicle Replacement Programme Capital Receipts - Vehicle Disposals	3,243 (324)	2,850 (285)	2,862 (286)	2,601 (260)	3,000 (300)	3,000 (300)	3,000 (300)	3,000 (300)	3,000 (300)	3,000 (300)		26,313 (2,631)
Energy Conservation & Carbon Reduction Programme	150	150	150	150	150	150	150	150	150	150		1,350
Crematorium - Memorial Garden Enhancement	25	0	0	0	0	0	0	0	0	0		0
Crematorium - Abatement Works	21	20	0	0	0	0	0	0	0	0		20
Street Lighting Renewal - LED & Column Replacement	762	859	971	998	1,024	1,051	575	589	603	621		7,291
Smart Cities - Intelligent Street Lighting Third Party Contribution (CIF)	0 (13)	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0		0 0
Perth Harbour - Dredging	0	0	711	0	0	0	0	0	0	0		711
Almondbank Flood Protection Scheme	600	0	0	0	0	0	0	0	0	0		0
Land Purchase & Development	0	1,000	0	0	0	0	0	0	0	0		1,000
Technology & Innovation Incubator Units	0	0	1,000	0	0	0	0	0	0	0		1,000
<b>TOTAL CARRIED FORWARD</b>	<b>34,384</b>	<b>31,936</b>	<b>45,148</b>	<b>95,324</b>	<b>30,790</b>	<b>21,273</b>	<b>20,547</b>	<b>18,481</b>	<b>16,278</b>	<b>18,238</b>		<b>298,015</b>

PERTH & KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29

<b>HOUSING &amp; ENVIRONMENT</b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29 (£'000)</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>		
<b>TOTAL BROUGHT FORWARD</b>	<b>34,384</b>	<b>31,936</b>	<b>45,148</b>	<b>95,324</b>	<b>30,790</b>	<b>21,273</b>	<b>20,547</b>	<b>18,481</b>	<b>16,278</b>	<b>18,238</b>		<b>298,015</b>
<u>Housing Projects</u>												
Gypsy Travellers Site Improvement Works	20	277	0	0	0	0	0	0	0	0		277
Additional Gypsy Traveller Site Improvement Works	0	150	75	0	0	0	0	0	0	0		225
<b>TOTAL</b>	<b>34,404</b>	<b>32,363</b>	<b>45,223</b>	<b>95,324</b>	<b>30,790</b>	<b>21,273</b>	<b>20,547</b>	<b>18,481</b>	<b>16,278</b>	<b>18,238</b>		<b>298,517</b>

PERTH & KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2020/21 to 2028/29

<u>HEALTH &amp; SOCIAL CARE</u>	Revised Budget 25-Mar-20	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2020/21- 2028/29 (£'000)
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		
Occupational Therapy Equipment	221	250	250	250	250	250	250	250	250	250		2,250
Moving & Handling Office Refurbishment	29	0	0	0	0	0	0	0	0	0		0
Software Licences	76	90	120	70	70	70	70	70	70	70		700
Developing Supported Tenancies	0	229	0	0	0	0	0	0	0	0		229
Refurbish & Extend Lewis Place Day Care Centre	2	0	0	0	0	0	0	0	0	0		0
<b>TOTAL</b>	<b>328</b>	<b>569</b>	<b>370</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>320</b>		<b>3,179</b>

PERTH & KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

<b><u>CORPORATE &amp; DEMOCRATIC SERVICES</u></b>	<b>Revised Budget 25-Mar-20</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Budget</b>	<b>Approved Total Budget 2020/21- 2028/29 (£'000)</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2019/20 (£'000)</b>	<b>2020/21 (£'000)</b>	<b>2021/22 (£'000)</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2028/29 (£'000)</b>		<b>(£'000)</b>
<u>City Centre Developments - Cultural Attractions</u>												
Perth City Hall	395	6,651	12,269	1,980	0	0	0	0	0	0	0	20,900
Revenue Contribution	(180)	0	0	0	0	0	0	0	0	0	0	0
Perth Museum & Art Gallery (PMAG)	50	182	2,614	504	0	0	0	0	0	0	0	3,300
Collections Store	41	5,939	500	0	0	0	0	0	0	0	0	6,439
Third Party Contribution (Tay Cities Deal)	(1,049)	(6,651)	(2,300)	0	0	0	0	0	0	0	0	(8,951)
<u>Community Planning</u>												
Letham Wellbeing Hub	36	2,200	0	0	0	0	0	0	0	0	0	2,200
<u>Information Systems and Technology</u>												
ICT Infrastructure & Replacement & Upgrade Programme	1,650	2,309	2,489	3,284	3,428	2,903	3,538	2,478	2,637	2,312		25,378
School Audio-Visual (AV) Equipment Replacement Programme	658	1,549	520	495	30	224	125	365	130	35		3,473
Online/Mobile Working/Bertha Park IT Equipment	894	942	268	204	145	148	153	0	0	0		1,860
Third Party Contribution (ERDF)	(65)	(189)	0	0	0	0	0	0	0	0		(189)
Swift Social Work System Replacement	294	402	1,611	393	0	0	0	0	0	0		2,406
Council Contact Centre	40	179	40	40	40	40	40	40	40	40		499
<b>TOTAL</b>	<b>2,764</b>	<b>13,513</b>	<b>18,011</b>	<b>6,900</b>	<b>3,643</b>	<b>3,315</b>	<b>3,856</b>	<b>2,883</b>	<b>2,807</b>	<b>2,387</b>		<b>57,315</b>



<b>HRA CAPITAL INVESTMENT PROGRAMME 2019-25</b>						2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>SERVICE</b>						<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Central Heating & Rewiring						3,155	800	250	0	0	250
Rewiring/Infrastructure						0	0	0	1,000	1,000	1,000
Triple Glazing						1,193	0	0	0	0	250
Controlled Door Entry						29	10	10	10	0	30
Property Refurbishment						0	0	0	0	0	1,000
Kitchen Programme						110	74	394	1,083	1,510	1,500
Bathroom Programme						628	65	25	0	1,285	750
External Fabric Repairs						1,857	1,200	1,220	1,376	900	1,500
Energy Efficiency						720	580	200	0	0	1,500
Multi-Storey Flats						423	2,209	50	0	0	0
Environmental Improvements						555	145	45	0	0	400
Fire Precaution Measures						337	50	50	400	500	1,000
Sound Insulation						0	0	0	250	100	100
Structural						0	0	0	750	250	250
<b>STANDARD DELIVERY PLAN SUBTOTAL:</b>						<b>9,007</b>	<b>5,133</b>	<b>2,244</b>	<b>4,869</b>	<b>5,545</b>	<b>9,530</b>
Council House New Build - Current Programme						821	9,380	268	0	0	0
Council House New Build - Future Programme						0	600	2,741	2,867	2,894	13,128
Increase in Council House Stock						3,277	2,808	2,000	0	0	0
Lock-ups & Garage Sites						19	0	0	0	0	50
Major Adaptations to Council House Stock						216	80	0	0	0	100
Balmoral Road, Rattray Refurbishment (3 units)						0	275	0	0	0	0
Rannoch Road Conversion (5 units)						476	0	0	0	0	0
149-151 Dunkeld Road, Perth						110	0	0	0	0	0
St Catherine's Square Redevelopment						2	0	0	0	2,998	402
Shops & Offices						57	70	50	70	50	50
Greyfriars						23	0	50	0	0	50
Sheltered Housing						57	0	25	0	0	18
General Capital Works						64	50	10	40	36	10
Replacement Lifts						27	120	0	0	0	0
ICT						156	50	50	50	50	50
Mortgage to Rent						0	50	50	50	50	50
<b>SUBTOTAL = TOTAL GROSS EXPENDITURE</b>						<b>14,312</b>	<b>18,616</b>	<b>7,488</b>	<b>7,946</b>	<b>11,623</b>	<b>23,438</b>
Less: Amount to be funded from Current Revenue (C.F.C.R.)						(1,455)	(2,577)	(3,155)	(3,724)	(4,004)	(4,416)
Less: Amount to be funded from Capital Receipts						(268)	(100)	(74)	0	0	0
Less: Other Income						(89)	0	0	0	0	0
<b>PRUDENTIAL BORROWING REQUIREMENT</b>						<b>12,500</b>	<b>15,939</b>	<b>4,259</b>	<b>4,222</b>	<b>7,619</b>	<b>19,022</b>