

# **Budget** 2020/21

# **REVENUE AND CAPITAL BUDGET 2020/21**

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#### PERTH & KINROSS COUNCIL

#### **REVENUE BUDGET 2020/21**

#### FOREWORD BY THE HEAD OF FINANCE

#### INTRODUCTION

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

#### **GENERAL FUND REVENUE BUDGET 2020/21**

#### BACKGROUND

Perth & Kinross Council met on 6 March 2020 to set the Final Revenue Budget and Council Tax for 2020/21 and Provisional Revenue Budgets and indicative Council Tax levels for 2021/22 & 2022/23. In preparing Revenue Budget submissions, Services were required to identify expenditure pressures and savings proposals or seek approval to transfer resources between years under the terms of the Council's Revenue Budget Flexibility Scheme.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On the 6 February 2020 the Scottish Government issued the Local Government Finance Settlement for 2020/21 (Circular 1/2020) which detailed grant funding from the Scottish Government for each Council. This circular was supplemented by a further letter on 26 February 2020. This was augmented on 10 March 2020 by the Local Government Finance (Scotland) Order 2020 (Circular 2/2020). The Finance Settlement covers 2020/21 only and no information is available from the Scottish Government for 2021/22 and beyond. This funding does not include additional resources in respect of Covid-19.

The Final Revenue Budget for 2020/21 that was updated from March 2020 with minor virements is £378.664 million (£357.538 million in 2019/20). The 2020/21 budget is funded by Total Revenue Funding from the Scottish Government of £270.989 million (see page 6); Capital Grants of £1.6 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.3 million; a carry forward of £2.282 million under the Council's Budget Flexibility Scheme and a net contribution from Reserves of £9.284 million.

A budgeted figure of £93.209 million is therefore levied from Council Tax. This results in a 2020/21 Band D equivalent Council Tax charge of £1,318. This is an increase of £54 (4.28%) from the figure in 2019/20 exclusive of Water and Wastewater charges which are

determined separately by Scottish Water. The Council Tax calculation is set out on page 7.

Key features of the Council's 2020/21 Revenue Budget are set out in more detail below.

#### 2020/21 BUDGETED EXPENDITURE

The budgeted revenue expenditure in 2020/21 for each of the Council's Services is summarised on page 8 and detailed in pages 10 to 46. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

#### Staff Costs

The 2020/21 Final Revenue Budget includes a budgeted provision of 3% for pay award for non-teaching staff that is consistent with the three-year deal for 2018/19, 2019/20 and 2020/21 agreed in February 2019. The 2020/21 Final Revenue Budget also includes a budgeted provision of 3% for teachers.

#### **Capital Financing Costs**

These are the costs of financing assets owned by the Council and include Loan Repayments; Interest Charges; and Debt Management Expenses. In 2020/21, a budget of £12.895 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £0.200 million in 2020/21.

#### 2020/21 BUDGETED INCOME

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2020/21 are detailed below.

#### **Total Revenue Funding**

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non Domestic Rate Income (NDRI).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2020/21 is approximately £11 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2020/21 is £270.989 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant Non Domestic Rate Income	198,921 56.569
Ring-Fenced Grants	15.499
Total Revenue Funding	270.989

#### **General Revenue Grant**

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2019/20 is £198.921 million. General Revenue Grant is itself funded from national taxation.

#### Non Domestic Rate Income

Perth & Kinross Council has a statutory duty to levy and collect Non Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2020/21 has been set by the Scottish Government at 49.8p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non domestic property within the intermediate and higher property rates. During financial year 2020/21, for properties with a rateable value between £51,001 and £95,000 this supplement is 1.3p per £; for properties with a rateable value of over £95,000 this supplement is 2.6p per £. Other exempt property categories such as listed buildings remain unchanged.

For financial year 2020/21 there is also a Transitional Relief scheme in place to provide support for certain types of property, particularly in the hospitality sector. This is to protect the ratepayers from significant increases in their rates bills following the revaluation exercise. The relief scheme places a 12.5% cap, in real terms, on such rates increases.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2020/21 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non Domestic Rate Income for Perth & Kinross Council at £56.569 million in 2020/21.

#### Council Tax Charge

The net expenditure to be met from the Council Tax for 2020/21 is £93.209 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2.0% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2020/21 is therefore 70,720. Dividing the amount to be met from Council Tax by the tax

base results in a 2020/21 Band D Council Tax of £1,318 which represents an increase of 4.28% from the previous year. (See calculation of Council Tax on page 7).

#### COUNCIL HOUSING

#### Housing Revenue Account Budget (HRA) 2020/21

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2020/21 (see page 46) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Communities Committee on 29 January 2020.

As at 31 March 2020, the Council owns and lets approximately 7,636 houses. On 29 January 2020, the Housing and Communities Committee approved a 3.5% rent increase for 2020/21 which resulted in the average weekly rent, based on 52 weeks, being £2.41.

The revenue balance on the Housing Revenue Account to be carried forward into 2020/21 is anticipated to be £1 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

# **GLOSSARY OF TERMS**

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

**Budget:** a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

**Staff Costs:** includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

**Slippage:** savings on staff costs arising from delays in the filling of posts or the nonfilling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

**Property Costs:** includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

**Supplies and Services:** includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

**Transport Costs:** includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

**Transfer Payments:** payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

**Third Party Payments:** payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

**Support Services:** charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

**Capital Financing/Capital Charges:** the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

**Capital Financed from Current Revenue (CFCR):** the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

### 2020/21 REVENUE BUDGET - GENERAL FUND

#### ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2019/20 Updated Budget SP&R 17/4/19 Report 19/110		2020/21 Final Budget	Council Tax Band D Equivalent 2020/21
£'000	SERVICE	£'000	£
180,727	Education & Children's Services	196,529	2,778.97
67,138	Housing & Environment	67,158	949.63
32,934	Corporate & Democratic Services	32,869	464.78
280,799	Sub-Total: Service Expenditure	296,556	4,193.38
	CORPORATE BUDGETS		
54,753	Health & Social Care	60,399	854.06
(1,888)	Support Service External Income Corporate Budget:	(2,088)	(29.52)
12,725	Capital Financing Costs	12,895	182.34
(200)	Interest on Revenue Balances	(200)	(2.83)
1,248	Tayside Valuation Joint Board	1,297	18.34
(350)	Trading Operations Surplus	(550)	(7.78)
1,595	Un-funded Pension Costs	1,595	22.55
680	Apprenticeship Levy	680	9.62
6,200	Council Tax Reduction Scheme	6,200	87.66
150	Discretionary Relief	150	2.12
355,712	Adjusted Net Expenditure	376,934	5,329.94
1,626	Contribution to/(from) Capital Fund	1,530	21.63
200	Contribution to Insurance Fund	200	2.83
357,538	Total Net Expenditure	378,664	5,354.40
	To be financed by:		
187,820	General Revenue Grant	198,921	2,812.80
10,531	Ring Fenced Grant	15,499	219.16
1,709	Capital Grants	1,600	22.62
56,590	Non-Domestic Rate Income	56,569	799.90
88,168	Council Tax Income	93,209	1,318.00
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.38
11,420	Use of Budget Flexibility & Reserves	11,566	163.55
357,538		378,664	5,354.41

## GENERAL FUND BUDGET 2016/17 TO 2020/21

Financial Year	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Net Revenue Budget	331,625	338,237	336,194	357,538	378,664
Council Tax (Second Home/Long Term Empty Properties)		(1,300)	(1,300)	(1,300)	(1,300)
Budget Flexibility and Reserves	(12,411)	(11,042)	(5,022)	(11,420)	(11,566)
	319,214	325,895	329,872	344,818	365,798
Government Funding					
General Revenue Grant and Ring Fenced Grant	(185,776)	(192,386)	(192,519)	(198,351)	(214,420)
Capital Grants	(2,219)	(1,705)	(1,400)	(1,709)	(1,600)
Non Domestic Rate Income	(57,555)	(50,864)	(51,953)	(56,590)	(56,569)
	(245,550)	(244,955)	(245,872)	(256,650)	(272,589)
Amount to be Raised from Council Tax	73,664	80,940	84,000	88,168	93,209
Band D Equivalent Number of Dwellings (Net of provision for non collection)	63,613	68,535	69,079	69,753	70,720
Band D Equivalent Council Tax	£ 1,158	£ 1,181	£ 1,216	£ 1,264	£ 1,318

## HOUSING REVENUE ACCOUNT 2016/17 TO 2020/21

Financial Year		2016/17 £'000		2017/18 £'000		2018/19 £'000		2019/20 £'000		2020/21 £'000
Gross Budgeted Expenditure		28,351		28,451		28,773		29,711		31,053
Budgeted Income Council House Rents Other Income		(25,903) (2,448)		(25,785) (2,666)		(27,140) (1,633)		(27,800) (1,911)		(29,147) (1,906)
Net Expenditure (financed from HRA Balances)		0		0		0		0		0
Average Weekly Rent	£	66.00	£	66.00	£	67.79	£	68.81	£	71.22
Scottish Average Weekly Rent	£	68.14	£	70.55	£	72.11	£	74.11	£	72.55
Approximate Number of Council Houses (at 1 April of each year)		7,480		7,500		7,532		7,635		7,636

# **COUNCIL TAX CHARGES 2020/21**

# **Including Water and Wastewater Charges**

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2020/21 £	Water & Wastewater Charge £	Total Combined Charge 2020/21 £	Total Combined Charge 2019/20 £
Α	27,000	240/360	878.67	298.74	1,177.41	1,138.83
В	35,000	280/360	1,025.11	348.53	1,373.64	1,328.63
С	45,000	320/360	1,171.56	398.32	1,569.88	1,518.44
D	58,000	360/360	1,318.00	448.11	1,766.11	1,708.24
Е	80,000	473/360	1,731.71	547.69	2,279.40	2,203.72
F	106,000	585/360	2,141.75	647.27	2,789.02	2,695.68
G	212,000	705/360	2,581.08	746.85	3,327.93	3,215.73
Н	Over 212,000	882/360	3,229.10	896.22	4,125.32	3,985.28

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

# BUDGETED STAFF 2020/21 (Full Time Equivalent)

Service	Teachers	Other Council Staff	2020/21 Total
Education & Children's Services	1,415.6	1,235.4	2,651.0
Housing & Environment	-	926.1	926.1
Health & Social Care	-	504.1	504.1
Corporate & Democratic Services	-	386.7	386.7
Housing Revenue Account	-	245.8	245.8
TOTAL	1,415.6	3,298.1	4,713.7

The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

FTE = Full Time Equivalent

#### 2020/21 REVENUE BUDGET - GENERAL FUND

#### SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

Chief Officials - Gross Pay 2,013 - Supn 34. - NI 265 Single Status - Gross Pay 89,811 - Supn 15,191 - NI 7,955 Craft Workers - Gross Pay 500 - NI 7,900 Councillors - Gross Pay 844 - NI 44 Councillors - Gross Pay 844 - NI 7,900 - NI 7,77 Teachers - Gross Pay 844 - NI 7,77 Teachers - Gross Pay 84,81 - NI 7,77 Teachers - Gross Pay 84,82 - Supn 10,0 - NI 7,77 Teachers - Gross Pay 84,82 - Supn 10,0 - NI 6,822 Councillors - Gross Pay 84,82 - Supn 10,0 - NI 6,822 - Supn 14,513 - NI 6,822 Teachers Pensions 222 Overtime 700 Supply Cover 1,76 Supply Cover 1,76 Supply Cover 1,76 No Domestic Rates 7,588 Energy 4,933 Unitary Charge 7,588 Energy 4,934 Unitary Charge 7,588 Energy 4,934 Unitary Charge 7,588 Energy 4,934 Unitary Charge 7,588 Energy 4,934 Energy 4,934 Unitary Charge 7,588 Energy 4,934 Energy 4,934 Energy 4,934 Energy 4,934 Energy 4,935 Energy 4,935 E			2020/21 TOTAL £'000
- Supn         344           - NI         255           Single Status         - Gross Pay         89,814           - NI         7,965           Craft Workers         - Gross Pay         500           - Supn         840         7,965           Cauncillors         - Gross Pay         840           - Supn         10         -           - Supn         10         -           - Supn         10         -           - NI         - NI         -           Teachers         - Gross Pay         63,322           - Supn         14,513           - NI         - NI         -           - Supn         14,513           - NI         - Supn         -           - Supn         14,513         -           - Supn         -         -           - Tother Staff Costs         -         -           Tother SupPlot Costs         -	STAFF COSTS		
• Ni         267           Single Status         - Gross Pay         89,811           - Supn         15,190           - Ni         7,955           Craft Workers         - Gross Pay         500           - Ni         44         44           Councillors         - Gross Pay         844           - Supn         104           - Ni         70           Teachers         - Gross Pay         63,323           - Ni         70         500           Suppit Ocver         - 1,767         6222           Overtime         - 200         1,451           - Ni         6222         700           Suppit Ocver         - 1,767         6222           Suppit Ocver         - 1,767         700           Other Staft Costs         - 5,812         7,982           Property Insurance         - 4,940           Other Property Maintenan	Chief Officials	-	
Single Status         - Gross Pay         89,81.           - NI         7,955           Craft Workers         - Gross Pay         500           - Supn         80         - NI           Councillors         - Gross Pay         804           - NI         44           - Supn         100           - NI         44           - Supn         100           - NI         77           Teachers         - Gross Pay         63,32           - Supn         14,511         - NI           - Supn         14,511         - NI           - Supn         14,511         - NI           - Supn         1,66         622           Overtime         700         500           Supply Cover         1,76         64,501           Other Staff Costs         4,199         700           Ditar Staff Costs         4,199         700           Unitary Charge         20,228         7,588           Energy         4,933         4,949           Other Staff Costs         7,582         7,728           Property Insurance         4,941         4,942           Other Property Maintenance         4,		•	
- Supn         15,190           - NI         7,965           - Supn         80           - NI         44           Councillors         - Gross Pay         844           - NI         444           - Supn         100           - NI         444           - Supn         100           - NI         6,321           - Supn         14,513           - NI         6,822           Overtime         700           Supply Cover         1,766           Supply Cover         1,767           Supply Cover         20,544           Non Domestic Rates         7,588           Energy         4,363           Unitary Charge         20,544           Property Insurance         446           Cher Nopperty Costs         5,722           TOTAL STOPCT COSTS         47,882           Supplies & Service	Ola ala Otatua		
- NI 7,955 Craft Workers - Gross Pay 500 - Supn 84 - NI 44 Councillors - Gross Pay 844 - Supn 104 - NI 77 Teachers - Gross Pay 63,322 - Supn 14,515 - NI 6,822 - Supn 2, 248 - Supn 2, 2	Single Status		
Craft Workers - Gross Pay 500 - Supn - 84 - NI - 44 Councillors - Gross Pay 844 - Supn - 100 - NI - 77 Teachers - Gross Pay 63,320 - NI - 6,822 - Supn - 14,513 - NI - 6,822 Covertime - 200 Supply Cover - 1,76 Suppage - 6(501) - NI - 6,822 Covertime - 200 Supply Cover - 1,76 Suppage - 6(501) - NI - 6,822 Covertime - 200 Supply Cover - 1,76 Suppage - 6(501) - NI - 6,822 Covertime - 200 Supply Cover - 1,76 Suppage - 6(501) - NI - 6,822 Covertime - 200 Supply Cover - 1,76 Suppage - 6(501) - NI - 6,822 Covertime - 200 Covertime - 200 Supply Cover - 1,76 Suppage - 6(501) - NI - 6,822 Covertime - 200 Covertime - 200 Cover			
- Supn         88           - Ni         44           Councillors         - Gross Pay         84           - Supn         10           Teachers         - Gross Pay         63.32           - NI         70         70           Teachers         - Gross Pay         63.32           - NI         6.82         - Supn           Teachers Pensions         222           Overtime         700           Supply Cover         1.76           Supply Cover         1.76           Supply Cover         1.76           TOTAL STAFF COSTS         202.286           PROPERTY COSTS         202.281           Property Insurance         44           Cleaning         3.691           Water         943           Property Insurance         4.41           Cleaning         3.691           Water         943           Property Costs         5.722           TOTAL PROPERTY COSTS         47.882           SUPPLIES & SERVICES         37.022           Catering         4.364           Admin Insurance         361           Other Supplies & Services         32.294	One ft M/ enland		
- Ni         44           Councillors         - Gross Pay         844           - Supn         10           - Ni         77           Teachers         - Gross Pay         63.22           - Supn         14.51           - Ni         6.623           Teachers Pensions         222           Overtime         700           Supply Cover         1.76           Silppage         (6.501           Other Staff Costs         4.191           TotAL STAFF COSTS         202.282           PROPERTY COSTS         20.284           Property Costs         7.586           Energy         4.933           Unitary Charge         20.544           Property Insurance         4.419           Other Staff Costs         4.7982           SUPPLIES & SERVICES         4.7982           Catering         4.364           Admin Insurance         3.933           Other Supplies & Services         32.233           TOTAL SUPPLIES & SERVICES         3.223           Catering         4.364           Admin Insurance         3.94           Other Supplies & Services         32.233           Total Su	Craft Workers	,	
Councillors - Gross Pay 844 - Supn 104 - NI 77 Teachers - Gross Pay 63,322 - Supn 14,511 - NI 6,622 - Supn 14,511 - NI 6,622 - Supn 14,511 - NI 6,622 - Other Staff Costs 222 - Other Staff Costs 222 - Other Staff Costs 4,199 TOTAL STAFF COSTS 202,288 PROPERTY COSTS 202,288 PROPERTY COSTS 202,288 PROPERTY COSTS 202,288 Property Insurance 7,588 Energy 4,933 - Unitary Charge 20,544 Property Maintenance 4,013 - Other Property Costs 5,722 TOTAL PROPERTY COSTS 47,882 SUPPLIES & SERVICES 24 Catering 4,364 Admin Insurance 36 Other Supplies & SERVICES 27,702 TTAL SUPPLIES & SERVICES 23,7,022 TTANSPORT COSTS 7,702 TTAL SUPPLIES & SERVICES 23,7,022 TRANSPORT COSTS 7,702 TTAL SUPPLIES & SERVICES 23,7,022 TRANSPORT COSTS 7,702 TTAL SUPPLIES & SERVICES 24 Car Allowances 544 Contract Car Hire 33 Vehicle Maintenance 144 Pupil Transport 0,545 Car Allowances 544 Contract Car Hire 33 Vehicle Maintenance 144 Pupil Transport COSTS 17,85 TRANSPORT S 24,711 THIRD PARTY PAYMENTS 112,466 SUPPORT SERVICES 23 CAPITAL FINANCING/CAPITAL CHARGES 4,230 CFCR ( GROSS EXPENDITURE 446,681 Internal Income/Subsidy 26,300 Cher Grant Income/Subsidy 26,300 Cher Grant Income/Subsidy 26,300 Cher Grant Income/Subsidy 26,300 Contract Income/Subs		•	
- Supn         104           - NI         77           Teachers         - Gross Pay         63,22           - Supn         14,611         64,22           Correst         - NI         66,22           Overtime         700         1,66           Supply Cover         1,76         51           TOTAL STAFF COSTS         202,280         75,88           Property Insurance         44         53           Charing         3,691         44           Property Insurance         4,012         5,722           TotAL PROPERTY COSTS         47,882         52           SUPPLIES & SERVICES         37,022         54           Catering         4,364         4,364           Admin Insurance         36         54           Contract Car Hire         13			
- NI         77           Teachers         - Gross Pay         63,320           - Supn         14,513           - NI         6,822           Teachers Pensions         222           Overtime         700           Supply Cover         1,76           Sippage         (6,65)           Other Staff Costs         4,193           TOTAL STAFF COSTS         202,283           PROPERTY COSTS         205,423           Non Domestic Rates         7,598           Energy         4,333           Unitary Charge         20,543           Property Insurance         4,414           Cleaning         3,699           Water         944           Property Maintenance         4,012           Other Property Costs         5,721           TOTAL PROPERTY COSTS         47,882           SUPPLIES & SERVICES         36,000           Catering         4,364           Admin Insurance         360           Charle Supplies & Services         32,290           TOTAL SUPPLIES & SERVICES         37,022           Catering         4,364           Charle Namenes         4,46           Charlinsconces <td>Councillors</td> <td></td> <td>• • •</td>	Councillors		• • •
Teachers       - Gross Pay       63,324         - Supn       14,511         - Ni       68,324         Overtime       700         Supply Cover       1,765         Slippage       (6,501         Other Staff Costs       4,193         TOTAL STAFF COSTS       202,283         PROPERTY COSTS       202,283         Non Domestic Rates       7,593         Energy       4,333         Unitary Charge       20,543         PROPERTY COSTS       4,442         Cleaning       3,694         Water       944         Property Maintenance       4,013         Other Property Costs       5,722         SUPPLIES & SERVICES       2,263         Catering       4,364         Admin Insurance       369         Other Supplies & Services       32,269         TOTAL SUPPLIES & SERVICES       37,022         TRANSPORT COSTS       47,862         Transport Insurance       364         Contract Car Hire       134         Vehicle Maintenance       144         Other Supplies & Services       32,263         TOTAL TRANSPORT COSTS       17,855         TRANSPORT C		•	
- Supn         14,513           - NI         6,822           Cvertime         700           Supply Cover         1,766           Sippage         6(6,51)           Other Staff Costs         4,199           TOTAL STAFF COSTS         202,289           PROPERTY COSTS         Non Domestic Rates           Non Domestic Rates         7,598           Energy         4,933           Unitary Charge         20,542           Property Insurance         444           Cleaning         3,690           Water         944           Property Insurance         4,418           Cottar Property Maintenance         4,014           Other Property Maintenance         4,364           Admin Insurance         3,690           SUPPLIES & SERVICES         37,022           TAL PROPERTY COSTS         47,882           Total Supplies & Services         32,299           Total Supplies & Services         32,292           Total Supplies			
- N         6,822           Teachers Pensions         222           Overtime         700           Supply Cover         1,764           Slippage         (6,501)           Other Staff Costs         4,194           TOTAL STAFF COSTS         202,285           PROPERTY COSTS         202,285           PROPERTY COSTS         205,428           Property Costs         7,585           Dring Value         4,437           Property Insurance         444           Property Insurance         444           Other Property Maintenance         4,013           Other Property Costs         5,727           SUPPLIES & SERVICES         2,233           Catering         4,364           Admin Insurance         364           Other Supplies & Services         32,233           TOTAL SUPPLIES & SERVICES         37,022           Transport Insurance         303           Transport Insurance         304           Other Transport Costs         8,444           Total L TANSPORT Costs         144           Pupil Transport         8,484           Other Transport Costs         144           Other Transport Costs         17,455	Teachers		
Teachers Pensions       223         Overtime       700         Slippage       (6,501         Other Staff Costs       4,193         TOTAL STAFF COSTS       202,282         PROPERTY COSTS       202,282         Property Costs       7,583         Donnestic Rates       7,583         Energy       4,933         Unitary Charge       20,544         Property Insurance       4,44         Cleaning       3,694         Water       944         Property Maintenance       4,042         Property Maintenance       4,042         Catering       4,364         Admin Insurance       360         Catering       4,364         Admin Insurance       361         Contract Car Hire       363         Travel & Subsistence       392         Travel & Subsistence       393         Travel & Subsistence       393         Travel & Subsistence       394         Pupil Transport       8,486         Other Transport Costs       11,485         THANSPORT COSTS       17,855         TRANSPORT COSTS       17,855         TRANSPORT COSTS       17,855 </td <td></td> <td>-</td> <td></td>		-	
Overtime         700           Supply Cover         1,76           Sippage         (6,501           Other Staff Costs         4,193           TOTAL STAFF COSTS         202,283           PROPERTY COSTS         202,283           PROPERTY COSTS         4,193           Unitary Charge         20,542           Property Insurance         444           Cleaning         3,686           Water         944           Property Maintenance         4,012           Other Property Costs         5,727           TOTAL PROPERTY COSTS         47,882           SUPPLIES & SERVICES         2,264           Catering         4,364           Admin Insurance         3,66           Other Supplies & Services         32,269           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Transport Insurance         0           Car Allowances         544           Contract Car Hire         133           Vehicle Maintenance         144           Upin Transport         8,484           Other Transport Costs         3,144           TOTAL TRANSPORT COSTS         17,855      <		- NI	6,823
Supply Cover         1,76           Slippage         (6,50)           Other Staff Costs         4,19           TOTAL STAFF COSTS         202,283           PROPERTY COSTS         202,283           PROPERTY COSTS         4,93           Unitary Charge         205,44           Property Insurance         444           Cleaning         3,69           Water         944           Property Maintenance         4,011           Other Property Costs         5,722           SUPPLIES & SERVICES         47,882           Catering         4,364           Admin Insurance         36,09           Other Supplies & Services         32,293           SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Travel & Subsistence         393           Travel & Subsistence         393           Trapsport Insurance         044           Contract Car Hire         133           Vehicle Maintenance         144           TOTAL SUPPLIES & SERVICES         237           Travel & Subsistence         393           Travel & Subsistence         394           Other Transport Costs         144	Teachers Pensions		223
Slippage       (6.501         Other Staff Costs       4,191         TOTAL STAFF COSTS       202,282         PROPERTY COSTS       203,283         Non Domestic Rates       7,588         Energy       4,933         Unitary Charge       20,544         Property Insurace       444         Cleaning       3,690         Water       944         Property Maintenance       4,012         Other Property Maintenance       4,013         Other Supplies & SERVICES       37,022         SUPPLIES & SERVICES       37,022         TOTAL SUPPLIES & SERVICES       37,022         Transport Insurance       369         Other Supplies & Services       32,293         TOTAL SUPPLIES & SERVICES       37,022         Transport Costs       31,344         Contract Car Hire       33         Vehicle Maintenance       144         Pupil Transport Costs       8,144         TOTAL TRANSPORT COSTS       17,855         TRAUE & Subsistence       32         Car Allowances       54         Contract Car Hire       134         Pupil Transport Costs       8,144         TOTAL TRANSPORT COSTS	Overtime		700
Other Staff Costs         4,193           TOTAL STAFF COSTS         202,283           PROPERTY COSTS         7,583           Non Domestic Rates         7,583           Energy         4,933           Unitary Charge         20,542           Property Insurance         44           Cleaning         3,699           Water         943           Property Maintenance         4,011           Other Property Costs         5,722           TOTAL PROPERTY COSTS         47,883           SUPPLIES & SERVICES         2           Catering         4,364           Admin Insurance         366           Other Supplies & Services         32,293           TAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         7           Travel & Subsistence         392           Transport Insurance         (C           Carl Allowances         544           Total L Supplies & Services         393           Transport Insurance         142           Outher Transport         8,484           Total TRANSPORT COSTS         17,855           TRANSPER PAYMENTS         12,466           SUPPORT SERVICES         23	Supply Cover		1,764
TOTAL STAFF COSTS         202,285           PROPERTY COSTS         4,933           Non Domestic Rates         7,583           Energy         4,933           Unitary Charge         20,544           Property Insurance         444           Cleaning         3,699           Water         944           Property Maintenance         4,012           Other Property Costs         5,722           TOTAL PROPERTY COSTS         47,883           SUPPLIES & SERVICES         24,364           Catering         4,364           Admin Insurance         36,097           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           TRANSPORT COSTS         37,022           Transport Insurance         393           Contract Car Hire         393           Vehicle Maintenance         144           Pupil Transport Costs         144           TOTAL TRANSPORT COSTS         17,855           TRANSFER PAYMENTS         24,715           THIRD PARTY PAYMENTS         24,715           THIRD PARTY PAYMENTS         24,715           THIRD PARTY PAYMENTS         112,466           SUPPORT SERVICES	Slippage		(6,501
PROPERTY COSTS Non Domestic Rates 7,588 Energy 4,933 Unitary Charge 22,544 Cleaning 2,26,544 Property Insurance 444 Cleaning 3,669 Water 944 Property Maintenance 440 Cher Property Costs 5,722 TOTAL PROPERTY COSTS 47,882 SUPPLIES & SERVICES Catering 4,364 Admin Insurance 36 Cher Supplies & Services 32,299 TOTAL SUPPLIES & SERVICES 37,022 TRANSPORT COSTS 7,022 TRANSPORT COSTS 7,022 TRANSFER PAYMENTS 124,668 SUPPORT SERVICES 23 CAPITAL FINANCING/CAPITAL CHARGES 4,230 CFCR 0 GROSS EXPENDITURE 446,688 INCOME Capital 355 Contract Income/Subsidy 26,300 Cher Granges 28,023 Resource Transfer 28,033 Resource Transfer 18,593 Contract Income/External Work 122 GROSS INCOME 89,733	Other Staff Costs		4,198
Non Domestic Rates         7,583           Energy         4,933           Unitary Charge         20,544           Property Insurance         444           Cleaning         3,699           Water         943           Property Maintenance         4,013           Other Property Costs         5,722           TOTAL PROPERTY COSTS         47,883           SUPPLIES & SERVICES         36,000           Catering         4,364           Admin Insurance         366           Other Supplies & Services         32,293           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Transport Insurance         364           Contract Car Hire         364           Contract Car Hire         136           Vehicle Maintenance         544           Other Transport Costs         17,855           TRANSPORT COSTS         17,855           TRANSPORT COSTS         17,855           TRANSPORT COSTS         17,855           Transport Costs         144           TOTAL TRANSPORT COSTS         17,855           TRANSPORT COSTS         17,855           TRANSFER PAYMENTS         24,715<	TOTAL STAFF COSTS		202,28
Non Domestic Rates         7,583           Energy         4,933           Unitary Charge         20,544           Property Insurance         444           Cleaning         3,699           Water         943           Property Maintenance         4,013           Other Property Costs         5,722           TOTAL PROPERTY COSTS         47,883           SUPPLIES & SERVICES         36,000           Catering         4,364           Admin Insurance         366           Other Supplies & Services         32,293           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Transport Insurance         364           Contract Car Hire         364           Contract Car Hire         136           Vehicle Maintenance         544           Other Transport Costs         17,855           TRANSPORT COSTS         17,855           TRANSPORT COSTS         17,855           TRANSPORT COSTS         17,855           Transport Costs         144           TOTAL TRANSPORT COSTS         17,855           TRANSPORT COSTS         17,855           TRANSFER PAYMENTS         24,715<			
Energy       4,933         Unitary Charge       20,543         Property Insurance       44         Cleaning       3,694         Water       944         Property Maintenance       4,013         Other Property Costs       5,722         TOTAL PROPERTY COSTS       47,883         SUPPLIES & SERVICES       364         Catering       4,364         Admin Insurance       365         Other Supplies & Services       32,293         TOTAL SUPPLIES & SERVICES       37,022         TRANSPORT COSTS       37,022         Transpot Insurance       393         Transpot Insurance       393         Contract Car Hire       393         Vehicle Maintenance       144         Pupil Transport Insurance       144         Contract Car Hire       133         Vehicle Maintenance       144         TOTAL TRANSPORT COSTS       17,857         TRANSPORT COSTS       17,857         TRANSPORT COSTS       17,857         Transport Insurance       24,718         SUPPORT SERVICES       237         CAPITAL FINANCING/CAPITAL CHARGES       4,230         CFCR       0	PROPERTY COSTS		
Unitary Charge         20,543           Property Insurance         44           Cleaning         3,690           Water         943           Property Maintenance         4,013           Other Property COSTS         5,721           TOTAL PROPERTY COSTS         47,883           SUPPLIES & SERVICES         364           Catering         4,366           Admin Insurance         366           Other Supplies & Services         32,293           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Transport Insurance         364           Car Allowances         544           Contract Car Hire         133           Vehicle Maintenance         144           Pupi Transport         8,144           Other Transport Costs         17,455           TRANSPORT COSTS         17,855           TRANSPORT SERVICES         237           CAPITAL FINANCING/CAPITAL CHARGES         4,24715           THIRD PARTY PAYMENTS         112,460           SUPPORT SERVICES         237           CAPITAL FINANCING/CAPITAL CHARGES         4,230           CFCR         0           INCOME <t< td=""><td>Non Domestic Rates</td><td></td><td>7,589</td></t<>	Non Domestic Rates		7,589
Unitary Charge         20,543           Property Insurance         44           Cleaning         3,690           Water         943           Property Maintenance         4,013           Other Property COSTS         5,721           TOTAL PROPERTY COSTS         47,883           SUPPLIES & SERVICES         364           Catering         4,366           Admin Insurance         366           Other Supplies & Services         32,293           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Transport Insurance         364           Car Allowances         544           Contract Car Hire         133           Vehicle Maintenance         144           Pupi Transport         8,144           Other Transport Costs         17,455           TRANSPORT COSTS         17,855           TRANSPORT SERVICES         237           CAPITAL FINANCING/CAPITAL CHARGES         4,24715           THIRD PARTY PAYMENTS         112,460           SUPPORT SERVICES         237           CAPITAL FINANCING/CAPITAL CHARGES         4,230           CFCR         0           INCOME <t< td=""><td>Energy</td><td></td><td>4,937</td></t<>	Energy		4,937
Property Insurance       44         Cleaning       3,690         Water       944         Property Maintenance       4,013         Other Property Costs       5,721         TOTAL PROPERTY COSTS       47,883         SUPPLIES & SERVICES       363         Catering       4,364         Admin Insurance       363         Other Supplies & Services       32,299         TOTAL SUPPLIES & SERVICES       37,022         TRANSPORT COSTS       37,022         Travel & Subsistence       393         Travel & Subsistence       393         Transport Insurance       0         Car Allowances       544         Contract Car Hire       133         Vehicle Maintenance       144         Pupil Transport       8,484         Other Transport Costs       17,855         TRANSFER PAYMENTS       12,466         SUPPORT SERVICES       23         CAPITAL FINANCING/CAPITAL CHARGES       4,230         CFCR       0         GROSS EXPENDITURE       446,683         INCOME       35         Capital       35         Internal Recharges       16,311         Other Grant I	Unitary Charge		
Water       944         Property Maintenance       4,011         Other Property Costs       5,724         TOTAL PROPERTY COSTS       47,883         SUPPLIES & SERVICES       36         Cattering       4,36-         Admin Insurance       36         Other Supplies & Services       32,299         TOTAL SUPPLIES & SERVICES       37,022         TRANSPORT COSTS       7         Transport Insurance       393         Transport Insurance       394         Car Allowances       544         Contract Car Hire       134         Pupil Transport Costs       8,144         TOTAL TRANSPORT COSTS       17,855         TRANSFER PAYMENTS       24,713         THIRD PARTY PAYMENTS       12,466         SUPPORT SERVICES       23*         CAPITAL FINANCING/CAPITAL CHARGES       4,234         CFCR       0         GROSS EXPENDITURE       446,688         INCOME       35         Capital       355         Internal Recharges       16,311         Other Grant Income/Subsidy       26,300         Fees & Charges       28,033         Resource Transfer       18,599 <t< td=""><td>Property Insurance</td><td></td><td>44<sup>-</sup></td></t<>	Property Insurance		44 <sup>-</sup>
Property Maintenance       4,012         Other Property Costs       5,720         TOTAL PROPERTY COSTS       47,882         SUPPLIES & SERVICES       363         Catering       4,364         Admin Insurance       363         Other Supplies & Services       32,299         TOTAL SUPPLIES & SERVICES       37,022         TRANSPORT COSTS       37,022         Travel & Subsistence       393         Transport Insurance       0         Car Allowances       544         Contract Car Hire       136         Vehicle Maintenance       144         Pupil Transport       8,486         Other Transport Costs       8,144         TOTAL TRANSPORT COSTS       17,855         TRANSPER PAYMENTS       24,715         THIRD PARTY PAYMENTS       24,715         THIRD PARTY PAYMENTS       24,715         CAPITAL FINANCING/CAPITAL CHARGES       4,230         CFCR       0         GROSS EXPENDITURE       446,688         INCOME       363         Capital       365         Internal Recharges       16,310         Other Grant Income/Subsidy       26,300         Fees & Charges       28,0	Cleaning		3,696
Other Property Costs         5,720           TOTAL PROPERTY COSTS         47,882           SUPPLIES & SERVICES         363           Catering         4,364           Admin Insurance         363           Other Supplies & Services         32,293           TOTAL SUPPLIES & SERVICES         37,023           TRANSPORT COSTS         37,023           Transport Costs         393           Transport Costs         393           Car Allowances         544           Contract Car Hire         136           Vehicle Maintenance         144           Pupil Transport         8,484           Other Transport Costs         17,855           TOTAL TRANSPORT COSTS         17,855           THIRD PARTY PAYMENTS         24,715           THIRD PARTY PAYMENTS         112,466           SUPPORT SERVICES         23           CAPITAL FINANCING/CAPITAL CHARGES         4,230           CFCR         0           INCOME         353           Capita	Water		
Other Property Costs         5,720           TOTAL PROPERTY COSTS         47,882           SUPPLIES & SERVICES         363           Catering         4,364           Admin Insurance         363           Other Supplies & Services         32,299           TOTAL SUPPLIES & SERVICES         37,022           TRANSPORT COSTS         37,022           Transport Costs         393           Transport Costs         393           Car Allowances         544           Contract Car Hire         136           Vehicle Maintenance         144           Pupil Transport         8,486           Other Transport Costs         17,855           TOTAL TRANSPORT COSTS         17,855           THIRD PARTY PAYMENTS         24,715           THIRD PARTY PAYMENTS         112,466           SUPPORT SERVICES         237           CAPITAL FINANCING/CAPITAL CHARGES         4,230           INCOME         363           Capital         363	Property Maintenance		4.012
TOTAL PROPERTY COSTS         47,882           SUPPLIES & SERVICES         Catering         4,366           Admin Insurance         362         362,299           TOTAL SUPPLIES & Services         32,299         37,022           TOTAL SUPPLIES & SERVICES         37,022         37,022           TRANSPORT COSTS         37,022         37,022           TRANSPORT COSTS         392         37,022           Transport Insurance         392         37,022           Car Allowances         392         393           Contract Car Hire         393         393           Vehicle Maintenance         394         394           Outher Transport         8,484         364           Other Transport Costs         17,855         37,485           TOTAL TRANSPORT COSTS         17,855         37,485           THIRD PARTY PAYMENTS         24,715         312,466           SUPPORT SERVICES         237         326           GROSS EXPENDITURE         446,688         42,300           Int			
SUPPLIES & SERVICES Catering 4,364 Admin Insurance 362 Other Supplies & Services 32,299 TOTAL SUPPLIES & SERVICES 37,022 TRANSPORT COSTS Travel & Subsistence 399 Transport Insurance 0 Car Allowances 544 Contract Car Hire 134 Vehicle Maintenance 144 Pupil Transport 0 Response 17,855 TRANSFER PAYMENTS 112,466 SUPPORT SERVICES 237 CAPITAL FINANCING/CAPITAL CHARGES 4,236 CFCR 0 GROSS EXPENDITURE 446,688 INCOME Capital 10,000 Capital 10,000 Capital 10,000 Fees & Charges 16,310 Other Grooss INCOME 89,735		STS	
TOTAL SUPPLIES & SERVICES37,022TRANSPORT COSTS393Travel & Subsistence393Transport Insurance(1Car Allowances544Contract Car Hire136Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,857TRANSFER PAYMENTS24,715TRANSFER PAYMENTS112,466SUPPORT SERVICES233CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR(1GROSS EXPENDITURE446,688INCOME16,310Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Fees & Charges28,033Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	SUPPLIES & SERVICES Catering Admin Insurance	i	4,364 363
TRANSPORT COSTS         Travel & Subsistence       393         Transport Insurance       (1)         Car Allowances       544         Contract Car Hire       136         Vehicle Maintenance       144         Pupil Transport       8,486         Other Transport Costs       8,144         TOTAL TRANSPORT COSTS       17,855         TRANSFER PAYMENTS       24,715         THIRD PARTY PAYMENTS       112,466         SUPPORT SERVICES       237         CAPITAL FINANCING/CAPITAL CHARGES       4,230         CFCR       0         GROSS EXPENDITURE       446,688         INCOME       352         Capital       352         Internal Recharges       16,310         Other Grant Income/Subsidy       26,300         Fees & Charges       28,033         Resource Transfer       18,592         Contract Income/External Work       125         GROSS INCOME       89,733	Other Supplies & Service	S	32,295
Travel & Subsistence393Transport Insurance0Car Allowances544Contract Car Hire136Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,855TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES237CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,688INCOME352Capital352Internal Recharges16,310Other Grant Income/Subsidy26,303Fees & Charges28,033Resource Transfer18,598Contract Income/External Work122GROSS INCOME89,733	TOTAL SUPPLIES & SE	RVICES	37,022
Travel & Subsistence393Transport Insurance0Car Allowances544Contract Car Hire136Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,855TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES237CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,688INCOME352Capital352Internal Recharges16,310Other Grant Income/Subsidy26,303Fees & Charges28,033Resource Transfer18,598Contract Income/External Work122GROSS INCOME89,733			
Transport InsuranceCCar Allowances544Contract Car Hire136Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,857TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES23°CAPITAL FINANCING/CAPITAL CHARGES4,236CFCRCGROSS EXPENDITURE446,688INCOME352Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Fees & Charges28,033Resource Transfer18,598Contract Income/External Work125GROSS INCOME89,733			
Car Allowances544Contract Car Hire136Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,144TOTAL TRANSPORT COSTS17,857TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES237CAPITAL FINANCING/CAPITAL CHARGES4,236CFCR0GROSS EXPENDITURE446,688INCOME16,310Capital352Internal Recharges16,310Other Grant Income/Subsidy26,308Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	Travel & Subsistence		393
Contract Car Hire136Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,855TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES23CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,688INCOME16,310Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	Transport Insurance		(
Vehicle Maintenance144Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,855TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES23°CAPITAL FINANCING/CAPITAL CHARGES4,236CFCR0GROSS EXPENDITURE446,688INCOME16,310Capital352Internal Recharges16,310Other Grant Income/Subsidy26,308Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	Car Allowances		548
Pupil Transport8,486Other Transport Costs8,146TOTAL TRANSPORT COSTS17,857TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES234CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,686INCOME352Capital353Internal Recharges16,310Other Grant Income/Subsidy26,300Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	Contract Car Hire		136
Other Transport Costs8,146TOTAL TRANSPORT COSTS17,857TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES234CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,686INCOME16,310Capital357Internal Recharges16,310Other Grant Income/Subsidy26,300Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	Vehicle Maintenance		148
TOTAL TRANSPORT COSTS17,855TRANSFER PAYMENTS24,715THIRD PARTY PAYMENTS112,466SUPPORT SERVICES237CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,688INCOME352Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	Pupil Transport		8,486
TOTAL TRANSPORT COSTS17,85TRANSFER PAYMENTS24,713THIRD PARTY PAYMENTS112,460SUPPORT SERVICES23CAPITAL FINANCING/CAPITAL CHARGES4,230CFCR0GROSS EXPENDITURE446,680INCOME352Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Resource Transfer18,599Contract Income/External Work122GROSS INCOME89,733	Other Transport Costs		8,146
THIRD PARTY PAYMENTS       112,460         SUPPORT SERVICES       23         CAPITAL FINANCING/CAPITAL CHARGES       4,230         CFCR       0         GROSS EXPENDITURE       446,683         INCOME       26,300         Capital       353         Internal Recharges       16,310         Other Grant Income/Subsidy       26,300         Resource Transfer       18,599         Contract Income/External Work       12         GROSS INCOME       89,733		OSTS	
SUPPORT SERVICES 23 CAPITAL FINANCING/CAPITAL CHARGES 4,230 CFCR 446,684 INCOME 446,684 INCOME 25 Capital 355 Internal Recharges 16,310 Other Grant Income/Subsidy 26,300 Fees & Charges 28,033 Resource Transfer 18,599 Contract Income/External Work 122 GROSS INCOME 89,73	TRANSFER PAYMENTS		24,71
CAPITAL FINANCING/CAPITAL CHARGES 4,230 CFCR 446,680 INCOME 446,680 INCOME 353 Internal Recharges 16,310 Other Grant Income/Subsidy 26,300 Fees & Charges 28,033 Resource Transfer 18,599 Contract Income/External Work 129 GROSS INCOME 89,733	THIRD PARTY PAYMEN	ITS	112,460
CFCR 446,684 INCOME Capital 355 Internal Recharges 16,310 Other Grant Income/Subsidy 26,300 Resource Transfer 18,599 Contract Income/External Work 122 GROSS INCOME 89,73	SUPPORT SERVICES		23 <sup>,</sup>
GROSS EXPENDITURE446,681INCOME353Capital353Internal Recharges16,310Other Grant Income/Subsidy26,300Fees & Charges28,033Resource Transfer18,599Contract Income/External Work124GROSS INCOME89,733	CAPITAL FINANCING/C	APITAL CHARGES	4,230
INCOME Capital 352 Internal Recharges 16,310 Other Grant Income/Subsidy 26,300 Fees & Charges 28,033 Resource Transfer 18,599 Contract Income/External Work 123 GROSS INCOME 89,733	CFCR		(
Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Fees & Charges28,033Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	GROSS EXPENDITURE		446,688
Capital352Internal Recharges16,310Other Grant Income/Subsidy26,300Fees & Charges28,033Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	INCOME		
Internal Recharges16,310Other Grant Income/Subsidy26,300Fees & Charges28,033Resource Transfer18,599Contract Income/External Work123GROSS INCOME89,733			352
Other Grant Income/Subsidy26,306Fees & Charges28,035Resource Transfer18,595Contract Income/External Work125GROSS INCOME89,735	•		
Fees & Charges28,039Resource Transfer18,599Contract Income/External Work125GROSS INCOME89,733	-	sidy	
Resource Transfer     18,599       Contract Income/External Work     125       GROSS INCOME     89,733		Jay	
Contract Income/External Work 125 GROSS INCOME 89,733			
GROSS INCOME 89,73		Work	
NET SERVICE EXPENDITURE 356.95			03,/3
			•

#### SUMMARY

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	477
	- Supn - NI	82 59
Single Status	- Gross Pay	34,057
enigie etatae	- Supn	5,715
	- NI	2,626
Teachers	- Gross Pay	63,326
	- Supn	14,513
<b>.</b> .	- NI	6,823
Pensions		223
Overtime		3 1,759
Supply Cover Slippage		(3,311)
Other Staff Costs		239
TOTAL STAFF C	OSTS	126,591
		120,001
PROPERTY COS	STS	
Non Domestic Ra	ites	5,993
Energy Costs		6
Unitary Charge		20,542
Property Insurance	e	441
Cleaning		3,251
Metered Water		0
Property Maintena		0
Other Property Co		1,245 31,478
TOTAL PROPER		31,478
SUPPLIES & SE	RVICES	
Catering		4,235
Admin Insurance		0
Other Supplies &	Services	15,291
TOTAL SUPPLIE	S & SERVICES	19,526
TRANSPORT CO		00
Travel & Subsiste		63
Transport Insuran Car Allowances	ice	0 420
Contract Car Hire		420
Vehicle Maintena		148
Pupil Transport		8,486
Other Transport C	Costs	184
TOTAL TRANSP	ORT COSTS	9,301
TRANSFER PAY	MENTS	178
THIRD PARTY P	AYMENTS	
Payments to Con		1,697
Other Third Party	<i>,</i>	15,766
TOTAL THIRD P	ARTY PAYMENTS	17,463
SUPPORT SERV	ICES	
Corporate Networ		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPOR	T SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGES	355
CFCR		0
GROSS EXPEND	DITURE	204,892
INCOME Internal Recharge		337
Other Grant Incor		2,539
Fees & Charges	no, cubbidy	2,339 5,487
Contract Income/	External Work	0,407
GROSS INCOME		8,363
		100 -0-
NET EXPENDITU	JKE	196,529

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

#### DAY SCHOOLS - NURSERY

		2020/21 FINAL BUDGET	
STAFF COSTS Chief Officials	- Gross Pay	<b>£'000</b> 0	
Chiel Oniciais	- Supn	0	(
	- NI	0 0	
Single Status	- Gross Pay	8,772	
-	- Supn	1,492	
	- NI	624	
Teachers	- Gross Pay	1,510	
	- Supn	347	
	- NI	161	
Pensions		0	
Overtime		0	
Supply Cover		246	
Slippage Other Staff Costs		(484) 8	
TOTAL STAFF (	OSTS	12,676	
		12,070	
PROPERTY COS	STS		
Non Domestic Ra	ites	20	
Energy Costs		0	
Unitary Charge		0	
Property Insurance	e	0	
Cleaning		22	
Metered Water		0	
Property Mainten	ance	0	
Other Property C		13	
TOTAL PROPER	TY COSTS	55	
SUPPLIES & SE	RVICES	0	
Catering Admin Insurance		0 0	
Other Supplies &	Sonvicos		
TOTAL SUPPLIE		<u>8,832</u> 8,832	
		0,002	
TRANSPORT CO	DSTS		
Travel & Subsiste	ence	7	
Transport Insurar	ice	0	
Car Allowances		62	
Contract Car Hire		0	
Vehicle Maintena	nce	4	
Pupil Transport		0	
Other Transport (		12	
TOTAL TRANSP	ORT COSTS	85	
TRANSFER PAY	MENTS	0	
THIRD PARTY P	AYMENTS		
Payments to Con	tractors	0	
Other Third Party		1,656	
	ARTY PAYMENTS	1,656	
SUPPORT SERV			
Corporate Networ	K	0	
Property Rental		0	
IST Recharge		0	
Central Support		0	
TOTAL SUPPOR	I SERVICES	0	
CAPITAL FINAN	CING/CAPITAL CHARGES	0	
CFCR		0	
GROSS EXPEN	DITURE	23,304	
INCOME			
Internal Recharge	s	0	
Other Grant Inco		0	
Fees & Charges		793	
Contract Income/	External Work	0	
GROSS INCOME		793	
NET EXPENDIT	JRE	22,511	

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0 8,772			
1,492			
624			
1,510			
347 161			
0			
0			
246			
(484)			
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22,511		 	

#### DAY SCHOOLS - PRIMARY

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	Cross Day	£'000
Chiel Officials	- Gross Pay - Supn	88 15
	- NI	13
Single Status	- Gross Pay	3,639
Olligie Otatus	- Supn	619
	- NI	190
Teachers	- Gross Pay	28,648
reachere	- Supn	6,606
	- NI	3,062
Pensions		0,002
Overtime		0
Supply Cover		621
Slippage		(847)
Other Staff Costs		37
TOTAL STAFF		42.689
1017/2 017/11		12,000
PROPERTY CO	STS	
Non Domestic Ra		2,556
Energy Costs		2,550
Unitary Closis		3,558
Property Insuran	°0	3,556 0
Cleaning		1,676
0		,
Metered Water		0
Property Mainten		0
Other Property C TOTAL PROPER		295
TOTAL PROPER	KIT C0515	8,085
SUPPLIES & SE	RVICES	0
Admin Insurance		0
Other Supplies &		637
	ES & SERVICES	637
TRANSPORT CO	OSTS	
Travel & Subsiste		14
Transport Insurar		0
Car Allowances		129
Contract Car Hire	2	0
Vehicle Maintena		0 0
Pupil Transport		1.944
Other Transport	Costs	0
TOTAL TRANSP		2,087
		2,007
TRANSFER PA	MENTS	0
THIRD PARTY F		
Payments to Cor		0
Other Third Party		50
TOTAL THIRD P	PARTY PAYMENTS	50
SUPPORT SER		0
Corporate Netwo	IN	0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPOR	AT SERVICES	0
CAPITAL FINAN	ICING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN	DITURE	53,548
INCOME	es	0
Other Grant Inco		0
Fees & Charges	and, Cubbidy	0
Ũ	/External Work	0
Contract Income		0
NET EXPENDIT	URE	53,548

$ \begin{array}{c} 15\\ 11\\ 3,639\\ 619\\ 190\\ 28,648\\ 6,606\\ 3,062\\ 0\\ 0\\ 0\\ 0\\ 621\\ (847)\\ 37\\ 42,689\\ \hline 2,556\\ 0\\ 1,676\\ 0\\ 0\\ 1,676\\ 0\\ 0\\ 0\\ 2295\\ \hline 8,085\\ \hline 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ $		£'000			
11         3.639         619         190         28.648         6.606         3.062         0         621         (647)         37         42.689         2.556         0         3.558         0         1.676         0         2.255         8.085         0         0         2.255         8.085         0         0         2.2057         0 <th></th> <th>88</th> <th></th> <th></th> <th></th>		88			
3.639       619       190       28.648       6.606       3.062       0       0       0       2.556       0       1.676       0       0       2.955       8.085       0       0       2.955       8.085       0       0       0       0       1.676       0       0       0       0       0       1.944       0       2.087       0    0		15			
619 190 28,648 6,606 3,062 0 0 621 (647) 37 42,689 2,556 0 0 3,558 0 0 1,676 0 0 225 8,005 0 0 0 225 8,005 0 0 0 0 0 0 0 205 8,005 0 0 0 0 0 0 0 0 0 205 8,005 0 0 0 0 0 0 0 0 0 0 0 0 0		3 630			
190       28.848       6.606       3.062       0       0       0       21       (847)       3.558       0       3.558       0       2255       8.085       0       0       2355       8.085       0       0       2067       0       0       1944       0       2.087       0       <		619			
226,648 6,606 3,062 0 0 621 (647) 37 42,699 2,556 0 0 3,558 0 0 1,676 0 0 2,295 8,085 0 0 0 0 2,295 8,085 0 0 0 0 0 0 0 0 0 0 0 0 1,676 0 0 0 0 0 0 0 0 0 0 0 0 0		190			
3.062 0 0 0 1 1 1 2.556 0 3.558 0 1.676 0 0 2.955 8.085 0 0 0 2.955 8.085 0 0 0 0 0 0 2.955 8.085 0 0 0 0 0 0 0 0 0 0 0 0 0		28,648			
$ \begin{array}{c} 0\\ 621\\ (847)\\ 37\\ \hline 37\\ \hline 42,689\\ 2,556\\ 0\\ 0\\ 3,558\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\$		6,606			
$ \begin{array}{c} 0 \\ 621 \\ (847) \\ 37 \\ \hline 2,556 \\ 0 \\ 3,558 \\ 0 \\ 0 \\ 1,576 \\ 0 \\ 0 \\ 298 \\ \hline 8,085 \\ \hline 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\$		3,062			
$ \begin{array}{c} 621\\ (847)\\ 37\\ 42,689\\ 2,556\\ 0\\ 0\\ 3,558\\ 0\\ 0\\ 1,576\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\$		0			
$     \begin{array}{r}                                     $		621			
$ \frac{37}{42,689} $ 2,556 0 3,558 0 1,876 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(847)			
$     \begin{array}{r}         42,689 \\         2,556 \\         0 \\         3,558 \\         0 \\         0 \\         0 \\         $		37			
$ \begin{array}{c} 0 \\ 3,558 \\ 0 \\ 1,676 \\ 0 \\ 0 \\ 295 \\ 8,085 \\ \hline 0 \\ 0 \\ 637 \\ \hline 0 \\ 637 \\ \hline 0 \\ 129 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 0 \\ \hline 0 \\ \hline 0 \\ \hline \hline \hline 0 \\ \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$		42,689			
$ \begin{array}{c} 0 \\ 3,558 \\ 0 \\ 1,676 \\ 0 \\ 0 \\ 295 \\ 8,085 \\ \hline 0 \\ 0 \\ 637 \\ \hline 0 \\ 637 \\ \hline 0 \\ 129 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 0 \\ \hline 0 \\ \hline 0 \\ \hline \hline \hline 0 \\ \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$					
$ \begin{array}{c} 0 \\ 3,558 \\ 0 \\ 1,676 \\ 0 \\ 0 \\ 295 \\ 8,085 \\ \hline 0 \\ 0 \\ 637 \\ \hline 0 \\ 637 \\ \hline 0 \\ 129 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 0 \\ \hline 0 \\ \hline 0 \\ \hline \hline \hline 0 \\ \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$		2 556			
$ \begin{array}{c} 3,558\\ 0\\ 1,676\\ 0\\ 0\\ 2295\\ 8,085\\ \hline 0\\ 0\\ 637\\ \hline 637\\ \hline 637\\ \hline 0\\ 14\\ 0\\ 129\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ \hline \hline 0\\ \hline \hline 0\\ \hline 0\\ \hline \hline \hline 0\\ \hline \hline 0\\ \hline \hline 0\\ \hline \hline \hline 0\\ \hline \hline \hline \hline$					
$ \begin{array}{c} 0 \\ 1,676 \\ 0 \\ 0 \\ 2255 \\ \hline 8,085 \\ \hline 0 \\ 0 \\ 637 \\ \hline 0 \\ 129 \\ 0 \\ 129 \\ 0 \\ 129 \\ 0 \\ 129 \\ 0 \\ 129 \\ 0 \\ 1,944 \\ 0 \\ 12,087 \\ \hline 0 \\ 1,944 \\ 0 \\ \hline 0 \\ 1,944 \\ 0 \\ \hline \hline 0 \\ \hline 0 \\ \hline \hline 0 \\ \hline 0 \\ \hline \hline \hline 0 \\ \hline \hline 0 \\ \hline \hline 0 \\ \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$		3.558			
$ \begin{array}{c} 1,676\\ 0\\ 0\\ 295\\ \hline 0\\ 0\\ 0\\ 637\\ \hline 637\\ \hline 0\\ 14\\ 0\\ 129\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\$		0			
$ \begin{array}{c} 0 \\ 295 \\ 8,085 \\ \hline 0 \\ 0 \\ 637 \\ \hline 637 \\ \hline 637 \\ \hline 637 \\ \hline 0 \\ 129 \\ 0 \\ 0 \\ 129 \\ 0 \\ 0 \\ 1,944 \\ 0 \\ 0 \\ 0 \\ 0 \\ \hline \hline 0 \\ \hline 0 \\ \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$		1,676			
$ \begin{array}{c} 296\\ \hline 8,085\\ \hline 0\\ 0\\ \hline 637\\ \hline 637\\ \hline 637\\ \hline 0\\ 129\\ 0\\ 0\\ 129\\ 0\\ 0\\ 129\\ 0\\ 0\\ 129\\ 0\\ 0\\ 0\\ 129\\ 0\\ 0\\ 0\\ 0\\ 0\\ \hline 0\\ 0\\ \hline 0\\ \hline 0\\ \hline 0\\$		0			
$     \begin{array}{r}                                     $		0			
$ \begin{array}{c} 0\\ 0\\ 0\\ 637\\ 637\\ 637\\ 0\\ 129\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\$		295			
$ \begin{array}{c} 0\\ 637\\ \hline 0\\ 14\\ 0\\ 129\\ 0\\ 0\\ 1,944\\ 0\\ \hline 0\\ 2,087\\ \hline 0\\ \hline $		0,000			
$ \begin{array}{c} 0\\ 637\\ \hline 0\\ 14\\ 0\\ 129\\ 0\\ 0\\ 1,944\\ 0\\ \hline 0\\ 2,087\\ \hline 0\\ \hline $					
$ \begin{array}{c} 0\\ 637\\ \hline 0\\ 14\\ 0\\ 129\\ 0\\ 0\\ 1,944\\ 0\\ \hline 0\\ 2,087\\ \hline 0\\ \hline $		0			
$ \begin{array}{c}                                     $		0			
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$ \begin{array}{c} 129\\ 0\\ 0\\ 1,944\\ 0\\ \hline 0$		0			
$ \begin{array}{c} 0 \\ 1,944 \\ 0 \\ 2,087 \\ 0 \\ 0 \\ \hline 0 \\ 50 \\ \hline 0 \\ 0 \\ 0 \\ \hline \hline 0 \\ \hline 0 \\ \hline \hline \hline 0 \\ \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$		129			
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$ \begin{array}{c} 0\\ 2,087\\ 0\\ 0\\ 50\\ 50\\ 50\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0$		0			
$     \begin{array}{r}             2,087 \\             0 \\             \frac{0}{50} \\             \overline{50} \\             \overline{50} \\             \overline{50} \\             \overline{50} \\             \overline{0} \\             0 \\             0 \\         $		1,944			
$ \begin{array}{c} 0 \\ 50 \\ 50 \\ \hline 0 \\ 0 \\ 0 \\ 0 \\ \hline 0 \\ \hline 0 \\ 53,548 \\ \hline 0 \\ 0 \\ 0 \\ \hline 0 \\ 0 \\ \hline 0 \\ 0 \\ \hline 0 \\ 0 \\ 0 \\ \hline 0 \\ 0 \\ 0 \\ \hline 0 \\ 0 \\ 0 \\ 0 \\ \hline 0 \\ 0 \\ 0 \\ 0 \\ \hline 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\$		2 087			
$ \begin{array}{c} 0 \\ 50 \\ \hline 0 \\ 0 \\ 0 \\ \hline 0 \\ \hline 0 \\ \hline 0 \\ \hline 53,548 \\ \hline 0 \\ \hline \hline \hline \hline 0 \\ \hline \hline \hline \hline \hline 0 \\ \hline \hline$		2,001			
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0 53,548 0 0 0 0 0 0					
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		55,540			
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		0			
		0			
53,548		0			)
		53.548			
		,			

#### DAY SCHOOLS - SECONDARY

		2020/21 FINAL BUDGET	
STAFF COSTS		£'000	
Chief Officials	- Gross Pay	88	
	- Supn	15	
	- NI	11	
Single Status	- Gross Pay	3,815	
	- Supn	642	
	- NI	308	
Teachers	- Gross Pay	28,364	
	- Supn	6,462	
	- NI	3,094	
Pensions		0	
Overtime		2	
Supply Cover		522	
Slippage		(883)	
Other Staff Costs		47	
TOTAL STAFF C		42,487	
	0010	42,407	
PROPERTY COS	TS		
		2 751	
Non Domestic Ra	れてう	3,254	
Energy Costs		0	
Unitary Charge		16,984	
Property Insurance	ce de la constante de la consta	0	
Cleaning		1,356	
Metered Water		0	
Property Mainten	ance	0	
Other Property C		432	
TOTAL PROPER		22,026	
		22,020	
SUPPLIES & SE Catering	RVICES	0	
Admin Insurance		0	
		-	
Other Supplies &		2,192	
TOTAL SUPPLIE	ES & SERVICES	2,192	
		2	
Travel & Subsiste		2	
Transport Insurar	ice	0	
Car Allowances		92	
Contract Car Hire	2	0	
Vehicle Maintena	nce	144	
Pupil Transport		4,218	
Other Transport (	Costs	8	
TOTAL TRANSP		4.464	
		.,	
TRANSFER PAY	MENTS	0	
THIRD PARTY P	AYMENTS		
Payments to Con	tractors	0	
Other Third Party		728	
	ARTY PAYMENTS	728	
SUPPORT SERV		.23	
Corporate Networ		0	
•		0	
Property Rental			
IST Recharge		0	
Central Support	7.050,050	0	
TOTAL SUPPOR	I SERVICES	0	
CAPITAL FINAN	CING/CAPITAL CHARGES	99	
CFCR		0	
GROSS EXPENI	DITURE	71,996	
	-	0	
Internal Recharge		0	
Other Grant Inco	me/Subsidy	2,507	
Fees & Charges		620	
Contract Income/	External Work	0	
GROSS INCOME		3,127	
NET EXPENDIT	URE	68,869	

#### SPECIAL SECTOR

		2020/21 FINAL BUDGET	
STAFF COSTS		£'000	
Chief Officials	- Gross Pay	0	(
	- Supn	0	1
	- NI	0	
Single Status	- Gross Pay	4,745	
0	- Supn	740	
	- NI	218	
Teachers	- Gross Pay	4,580	
reachers			
	- Supn	1,069	
	- NI	493	
Pensions		0	
Overtime		0	
Supply Cover		242	
Slippage		(367)	
Other Staff Costs	s	2	
TOTAL STAFF		11,722	
	00010	11,722	
	070		
PROPERTY CO		_	
Non Domestic R	ates	50	
Energy Costs		0	
Unitary Charge		0	
Property Insuran	ce	0	
Cleaning		120	
Ũ			
Metered Water		0	
Property Mainter		0	
Other Property C		13	
TOTAL PROPE	RTY COSTS	183	
SUPPLIES & SE	ERVICES		
Catering		0	
Admin Insurance	e	0	
Other Supplies &	Services	144	
	ES & SERVICES	144	
TRANSPORT C	0676		
		47	
Travel & Subsist		17	
Transport Insura	nce	0	
Car Allowances		32	
Contract Car Hir	e	0	
Vehicle Maintena	ance	0	
Pupil Transport		2,324	
Other Transport	Costs	5	
TOTAL TRANS		2,378	
I VIAL INANO		2,010	
TRANSFER PA	YMENTS	0	
THIRD PARTY I			
		-	
Payments to Co		0	
Other Third Part		2,938	
TOTAL THIRD I	PARTY PAYMENTS	2,938	
SUPPORT SER	VICES		
Corporate Netwo	ork	0	
Property Rental		0	
IST Recharge		0	
Central Support		0	
TOTAL SUPPO	KI SERVICES	0	
CAPITAL FINAN	NCING/CAPITAL CHARGES	256	
CFCR		0	
GROSS EXPEN	DITURE	17,621	
INCOME			
Internal Recharg	les	0	
Other Grant Inco		0	
Fees & Charges		98	
Contract Income		0	
GROSS INCOM	6	98	l
	IIDE	17 500	
NET EXPENDIT	UNE	17,523	

#### CHILDREN AND FAMILIES SERVICES

		2020/21 FINAL	
STAFF COSTS		BUDGET £'000	
Chief Officials	- Gross Pay	92	
	- Supn	16	(
	- NI	11	
Single Status	- Gross Pay	8,087	
	- Supn - NI	1,375 812	
Teachers	- Gross Pay	41	
	- Supn	10	
	- NI	4	
Pensions		0	
Overtime Supply Cover		0 127	
Slippage		(327)	
Other Staff Costs	6	54	
TOTAL STAFF	COSTS	10,302	
PROPERTY CO		79	
Non Domestic Ra Energy Costs	ates	6	
Unitary Charge		0	
Property Insuran	се	0	
Cleaning		47	
Metered Water		0	
Property Mainten		0	
Other Property C TOTAL PROPER		<u>91</u> 223	
	(11 00313	223	
SUPPLIES & SE	RVICES		
Catering		0	
Admin Insurance		0	
Other Supplies &		421	
TOTAL SUPPLI	ES & SERVICES	421	
TRANSPORT CO	OSTS		
Travel & Subsiste	ence	11	
Transport Insurar	nce	0	
Car Allowances		116	
Contract Car Hire Vehicle Maintena		0 0	
Pupil Transport	ance	0	
Other Transport	Costs	140	
TOTAL TRANSP		267	
TRANSFER PA	<b>MENTS</b>	11	
THIRD PARTY F	PAYMENTS		
Payments to Cor		0	
Other Third Party	•	8,312	
TOTAL THIRD F	PARTY PAYMENTS	8,312	
SUPPORT SERV	VICES		
Corporate Netwo		0	
Property Rental		0	
IST Recharge		0	
Central Support		0	
TOTAL SUPPOR	AT SERVICES	0	
CAPITAL FINAN	ICING/CAPITAL CHARGES	0	
CFCR		0	
GROSS EXPEN	DITURE	19,536	
INCOME			
Internal Recharge	es	0	
Other Grant Inco		0	
Fees & Charges		165	
Contract Income		0	
GROSS INCOM	<b>_</b>	165	
NET EXPENDIT	URE	19,371	

#### **BUSINESS & RESOURCE SERVICES**

		2020/21 FINAL	
		BUDGET	
STAFF COSTS		£'000	
Chief Officials	- Gross Pay	209	(
	- Supn - NI	36 26	
Single Status	- Gross Pay	2,546	
Olingie Otatus	- Supn	430	
	- NI	239	
Teachers	- Gross Pay	100	
	- Supn	0	
	- NI	0	
Pensions		223	
Overtime		0	
Supply Cover		1 (310)	
Slippage Other Staff Costs		(310) 25	
TOTAL STAFF C		3,525	
		0,020	
PROPERTY COS	STS		
Non Domestic Ra	ates	10	
Energy Costs		0	
Unitary Charge		0	
Property Insurance	ce	441	
Cleaning		0	
Metered Water		0	
Property Mainten		0	
Other Property Co		246 697	
		037	
SUPPLIES & SE	RVICES		
Catering		0	
Admin Insurance		0	
Other Supplies &	Services	405	
TOTAL SUPPLIE	ES & SERVICES	405	
TRANSPORT CO		0	
Travel & Subsiste		6	
Transport Insuran Car Allowances	ice	0 (31)	
Contract Car Hire		0	
Vehicle Maintena		0	
Pupil Transport		0	
Other Transport C	Costs	0	
TOTAL TRANSP		(25)	
TRANSFER PAY	MENTS	167	
THIRD PARTY P		400	
Payments to Con		106	
Other Third Party	ARTY PAYMENTS	1,929	
		2,035	
SUPPORT SERV	/ICES		
Corporate Networ		0	
Property Rental		0	
IST Recharge		0	
Central Support		0	
TOTAL SUPPOR	T SERVICES	0	
CAPITAL FINAN	CING/CAPITAL CHARGES	0	
	-		
CFCR		0	
GROSS EXPEN	DITURE	6,804	
INCOME			
Internal Recharge	s	337	
Other Grant Incor		0	
Fees & Charges		80	
Contract Income/	External Work	0	
GROSS INCOME		417	
			$\mathbf{k}$
	URE	6,387	

#### CATERING SERVICE

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	<b>£ 000</b>
	- Supn	0
	- NI	0
Single Status	- Gross Pay	201
0	- Supn	34
	- NI	10
Teachers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Supply Cover		0
Slippage		0
Other Staff Costs		0
TOTAL STAFF	COSTS	245
PROPERTY COS Non Domestic Ra		4
	ales	4
Energy Costs Unitary Charge		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Mainten	2000	0
Other Property C		68
TOTAL PROPER		72
		12
SUPPLIES & SE Catering	RVICES	4,235
Admin Insurance		0
Other Supplies &	Services	195
TOTAL SUPPLIE		4,430
TRANSPORT CO	DSTS	
Travel & Subsiste	ence	3
Transport Insurar	nce	0
Car Allowances		3
Contract Car Hire	)	0
Vehicle Maintena	nce	0
Pupil Transport		0
Other Transport (		0
TOTAL TRANSF	PORT COSTS	6
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con		1,591
Other Third Party	Payments	0
	ARTY PAYMENTS	1,591
SUPPORT SER		
Corporate Netwo	rk	0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPOR		0
CAPITAL FINAN	CING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN	DITURE	6,344
INCOME		
Internal Recharge	29	0
Other Grant Inco		0
Fees & Charges		2,628
Contract Income/	External Work	2,020
GROSS INCOME		2,628
NET EXPENDIT	IRF	3,716
	v=	5,710

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#### **GRANTS AND INITIATIVES**

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn	0
Cinala Ctatua	- NI	0
Single Status	- Gross Pay	2,252
	- Supn - NI	383 225
Teachers	- Gross Pay	83
reachers	- Supn	19
	- NI	9
Pensions		0
Overtime		1
Supply Cover		0
Slippage		(93)
Other Staff Costs		66
TOTAL STAFF C		2,945
		_,
PROPERTY COS	STS	
Non Domestic Ra	ates	20
Energy Costs		0
Unitary Charge		0
Property Insurance	ce	0
Cleaning		30
Metered Water		0
Property Mainten	ance	0
Other Property C	osts	87
TOTAL PROPER	TY COSTS	137
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		0
Other Supplies &	Services	2,465
		2,465
TRANSPORT CO		
Travel & Subsiste		3
Transport Insurar	ice	0
Car Allowances		17
Contract Car Hire		0
Vehicle Maintena	nce	0
Pupil Transport	Costo	0
Other Transport ( TOTAL TRANSP		<u>19</u> 39
TOTAL TRANSP	081 00313	
TRANSFER PAY	MENTS	0
THIRD PARTY P		
Payments to Con		0
Other Third Party		153
TOTAL THIRD P	ARTY PAYMENTS	153
	1056	
SUPPORT SERV		0
Corporate Networ	К	
Property Rental		0
IST Recharge		0
Central Support TOTAL SUPPOR		0
TUTAL SUFFOR	AT SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPENI	DITURE	5,739
INCOME		0
Internal Recharge		0
Other Grant Incor	ne/oubsiuy	32 1 103
Fees & Charges	External Work	1,103 0
Contract Income/ GROSS INCOME		1,135
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#### SUMMARY

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	- Gross Pay	<b>£'000</b> 738
Chief Officials	- Supn	125
	- NI	92
Single Status	- Gross Pay	22,924
	- Supn - NI	3,891 2,178
Craft Workers	- Gross Pay	509
	- Supn - NI	86 48
Pensions Overtime		0 661
Supply Cover		001
Slippage		(1,332)
Other Staff Costs		2,710
TOTAL STAFF	COSTS	32,630
PROPERTY COS	STS	
Non Domestic Ra	ates	1,468
Energy Costs		4,929
Property Insurand Cleaning	Ce	0 377
Metered Water		945
Property Mainten	ance	3,936
Other Property C		3,609
TOTAL PROPER	TY COSTS	15,264
SUPPLIES & SE	RVICES	3
Admin Insurance		363
Other Supplies &		11,792
TOTAL SUPPLIE	ES & SERVICES	12,158
TRANSPORT CO		47
Transport Insurar		0
Car Allowances		71
Contract Car Hire Vehicle Maintena		123 0
Other Transport (		6,844
TOTAL TRANSP	PORT COSTS	7,085
TRANSFER PAY	MENTS	1,321
THIRD PARTY P	AYMENTS	
Payments to Con	tractors	337
Other Third Party		20,574
TOTAL THIRD P	ARTY PAYMENTS	20,911
SUPPORT SER		04
Admin Recharge	ngineering Services	31 200
Central Support		0
TOTAL SUPPOR	RT SERVICES	231
CAPITAL FINAN	CING/CAPITAL CHARGE	3,870
CFCR		0
GROSS EXPEN	DITURE	93,470
INCOME Capital		175
Internal Recharge	es	14,250
Other Grant Inco		230
Fees & Charges	Extornal Work	11,657
Contract Income/		0 26,312
		,=
		67 159

NET EXPENDITURE

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it Housing & Environment's primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

- 1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
- 2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
- 3. Place to promote sustainable empowered communities with equal opportunities for all.
- 4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

67,158

#### **ROADS MAINTENANCE PARTNERSHIP**

		2020/21 FINAL BUDGET
STAFF COSTS	0 5	£'000
Chief Officials	- Gross Pay - Supn	0 0
	- NI	0
Single Status	- Gross Pay	644
	- Supn	108
Craft Workers	- NI - Gross Pay	67 0
Clair Workers	- Supn	0
	- NI	0
Pensions		0
Overtime		48
Supply Cover		0
Slippage Other Staff Costs		0 30
TOTAL STAFF C	COSTS	897
PROPERTY COS		0
Non Domestic Ra Energy Costs	lites	0 0
Property Insurance	e	0
Cleaning		0
Metered Water		0
Property Maintena		0
Other Property Co		44
TOTAL PROPER		44
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance Other Supplies &	Sorvicos	0 24
TOTAL SUPPLIE		24
TRANSPORT CO		
Travel & Subsiste Transport Insuran		1 0
Car Allowances	ice	8
Contract Car Hire		55
Vehicle Maintena	nce	0
Other Transport C		20
TOTAL TRANSP	ORT COSTS	84
TRANSFER PAY	MENTS	0
THIRD PARTY P		-
Payments to Con		0
Other Third Party	ARTY PAYMENTS	<u>5,016</u> 5,016
		0,010
SUPPORT SERV		
	ngineering Services	0
Admin Recharge Central Support		0 0
TOTAL SUPPOR		0
CAPITAL FINAN	CING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN		6,065
INCOME		
Capital		0
Internal Recharge	es	255
Other Grant Incor		0
Fees & Charges	Extornal Wark	130
Contract Income/		0 385
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NET	EXPENDITURE	5	6

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#### PARKING SERVICES

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn - NI	0
Single Status	- Gross Pay	651
enigie etatue	- Supn	111
	- NI	60
Craft Workers	- Gross Pay	0
	- Supn	0
Pensions	- NI	0
Overtime		0 75
Supply Cover		0
Slippage		0
Other Staff Costs		34
TOTAL STAFF O	COSTS	931
PROPERTY COS		205
Non Domestic Ra Energy Costs	nes	385 33
Property Insurance	<u>е</u>	0
Cleaning		Ő
Metered Water		22
Property Maintena	ance	6
Other Property Co		665
TOTAL PROPER	TY COSTS	1,111
SUPPLIES & SE	RVICES	0
Admin Insurance		0
Other Supplies &		859
TOTAL SUPPLIE	S & SERVICES	859
TRANSPORT CO	ence	0
Transport Insuran	ice	0
Car Allowances Contract Car Hire		0 0
Vehicle Maintena		0
Other Transport C		24
TOTAL TRANSP	ORT COSTS	24
TRANSFER PAY	MENTS	0
THIRD PARTY P		
Payments to Con		0
Other Third Party	ARTY PAYMENTS	<u>268</u> 268
SUPPORT SERV		200
	ngineering Services	31
Admin Recharge		200
Central Support TOTAL SUPPOR		<u>0</u> 231
	CING/CAPITAL CHARGES	37
CFCR		0
GROSS EXPEN	DITURE	3,461
INCOME		
Capital		0
Internal Recharge	es	0
Other Grant Incor	me/Subsidy	0
Fees & Charges		3,557
Contract Income/	External WOrk	0 3,557
		3,337

Travel & Subsistence	0	
Transport Insurance	0	
Car Allowances	0	
Contract Car Hire	0	
Vehicle Maintenance	0	
Other Transport Costs	24	
TOTAL TRANSPORT COSTS	24	
TRANSFER PAYMENTS	0	
THIRD PARTY PAYMENTS		
Payments to Contractors	0	
Other Third Party Payments	268	
TOTAL THIRD PARTY PAYMENTS	268	
SUPPORT SERVICES		
Professional & Engineering Services	31	
Admin Recharge	200	
Central Support	0	
TOTAL SUPPORT SERVICES	231	
CAPITAL FINANCING/CAPITAL CHARGES	37	
CAFITAL TIMANCING/CAFITAL CHARGES	57	
CFCR	0	
	0	
GROSS EXPENDITURE	3,461	
INCOME		
Capital	0	
Internal Recharges	0	
Other Grant Income/Subsidy	0	
Fees & Charges	3,557	
Contract Income/External Work	0	
TOTAL INCOME	3,557	
NET EXPENDITURE	(96)	
	(00)	

#### PUBLIC TRANSPORT UNIT

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	340
	- Supn	56
	- NI	36
Craft Workers	- Gross Pay	0
	- Supn - NI	0
Pensions	- NI	0
Overtime		0 4
Supply Cover		4
Slippage		0
Other Staff Costs		2
TOTAL STAFF C		438
PROPERTY COS	-	
Non Domestic Ra	ates	51
Energy Costs		4
Property Insurance	Ce	0
Cleaning		73
Metered Water		0
Property Mainten		29
Other Property Control TOTAL PROPER		<u>1</u> 158
		150
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		0
Other Supplies &		32
TOTAL SUPPLIE	ES & SERVICES	32
TRANSPORT CO	ence	0
Transport Insurar	ice	0
Car Allowances		1
Contract Car Hire		0
Vehicle Maintena Other Transport (		0 0
TOTAL TRANSP		1
TRANSFER PAY	MENTS	147
THIRD PARTY P	AYMENTS	
Payments to Con		0
Other Third Party	Payments	2,524
TOTAL THIRD P	ARTY PAYMENTS	2,524
SUPPORT SERV	/ICES	
	ngineering Services	0
Admin Recharge		0
Central Support		0
TOTAL SUPPOR		0
CAPITAL FINAN	CING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN	DITURE	3,300
INCOME		
Capital		0
Internal Recharge	es	243
Other Grant Incor		0
Fees & Charges		346
Contract Income/	External Work	0
TOTAL INCOME		589

NET EXPENDITURE	2,71
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#### **OTHER ROADS ACTIVITIES**

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	1,869
	- Supn	313
	- NI	195
Craft Workers	- Gross Pay	0
	- Supn - NI	0 0
Pensions	- INI	0
Overtime		12
Supply Cover		0
Slippage		0
Other Staff Costs		97
TOTAL STAFF C	COSTS	2,486
PROPERTY COS		
Non Domestic Ra	ates	0
Energy Costs		0
Property Insurance Cleaning	e.	0 0
Metered Water		0
Property Maintena	ance	0
Other Property Co		9
TOTAL PROPER		9
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		0
Other Supplies &		463
TOTAL SUPPLIE	ES & SERVICES	463
TRANSPORT CO	оте	
Travel & Subsiste		2
Transport Insuran		0
Car Allowances		20
Contract Car Hire		10
Vehicle Maintena	nce	0
Other Transport C	Costs	1
TOTAL TRANSP	ORT COSTS	33
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con		0
Other Third Party		2,840
	ARTY PAYMENTS	2,840
SUPPORT SERV	ICES	
Professional & Er	ngineering Services	0
Admin Recharge		0
Central Support		0
TOTAL SUPPOR	T SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGES	294
CFCR		0
GROSS EXPEN	DITURE	6,125
		-,
INCOME		
Capital		0
Internal Recharge		1,210
Other Grant Incor	me/Subsidy	0
Fees & Charges		272
Contract Income/	External Work	0
TOTAL INCOME		1,482

NET EXPENDITURE	4,643

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#### ADMINISTRATION SUPPORT

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	562
	- Supn	95
	- NI	70
Single Status	- Gross Pay	2,156
	- Supn	367
Croft Werkers	- NI	206
Craft Workers	- Gross Pay - Supn	0 0
	- NI	0
Pensions		0 0
Overtime		54
Supply Cover		0
Slippage		(884)
Other Staff Costs		399
TOTAL STAFF	COSTS	3,025
PROPERTY COS	STS	
Non Domestic Ra		0
Energy Costs		0
Property Insurance	ce	0
Cleaning		0
Metered Water		0
Property Mainten		0
Other Property C		0
TOTAL PROPER	RTY COSTS	0
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		115
Other Supplies &	Services	26
TOTAL SUPPLIE	ES & SERVICES	141
TRANSPORT CO		0
Travel & Subsiste Transport Insurar		0 0
Car Allowances		3
Contract Car Hire	9	58
Vehicle Maintena	nce	0
Other Transport (	Costs	32
TOTAL TRANSP	PORT COSTS	93
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con	tractors	0
Other Third Party	Payments	0
TOTAL THIRD P	ARTY PAYMENTS	0
SUPPORT SER		~
	ngineering Services	0
Admin Recharge Central Support		0 0
TOTAL SUPPOR		0
	CING/CAPITAL CHARGES	0
CFCR		0
		3 250
GROSS EXPEN	UTIORE	3,259
INCOME		
Capital		0
Internal Recharge		215
Other Grant Inco	me/Subsidy	0
Fees & Charges	Extornal Mark	55
Contract Income/		270
		210

NET EXPENDITURE

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#### **OPERATIONS**

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn	0
Oire alla Ottatura	- NI	0
Single Status	- Gross Pay	6,730
	- Supn - NI	1,146 538
Craft Workers		536 0
	- Gross Pay - Supn	0
	- NI	0
Pensions	- 141	0
Overtime		368
Supply Cover		0
Slippage		0
Other Staff Costs		892
TOTAL STAFF C	OSTS	9,674
		0,011
PROPERTY COS	STS	
Non Domestic Ra	ites	253
Energy Costs		0
Property Insurance	e	0
Cleaning		0
Metered Water		0
Property Maintena	ance	8
Other Property Co	osts	27
TOTAL PROPER	TY COSTS	288
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		0
Other Supplies &		7,062
TOTAL SUPPLIE	S & SERVICES	7,062
TRANSPORT CO		0
Transport Insuran	ce	0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintena	nce	0
Other Transport C	Costs	4,497
TOTAL TRANSP	ORT COSTS	4,497
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con		1
Other Third Party		180
	ARTY PAYMENTS	181
SUPPORT SERV	ICES	
	igineering Services	0
Admin Recharge		0
Central Support		0
TOTAL SUPPOR	T SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGES	428
CFCR		0
GROSS EXPEN	DITURE	22,130
<b>INCOME</b> Capital		0
Internal Recharge	S	1,795
Other Grant Incor	ne/Subsidy	0
Fees & Charges		3,808
Contract Income/	External Work	0
TOTAL INCOME		5,603

NET	EXPENDITURE	16,

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#### FLEET MANAGEMENT

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	241 40
	- Supn - NI	40 23
Craft Workers	- Gross Pay	509
	- Supn	86
	- NI	48
Pensions		0
Overtime Supply Cover		43 0
Slippage		0
Other Staff Costs		52
TOTAL STAFF		1,042
PROPERTY COS		20
Non Domestic Ra Energy Costs	ales	38 0
Property Insurance	ce	0
Cleaning		0
Metered Water		0
Property Mainten	ance	0
Other Property C		0
TOTAL PROPER	(TY COSTS	38
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		0
Other Supplies &		1,231
TOTAL SUPPLIE	ES & SERVICES	1,231
TRANSPORT CO	OSTS	
Travel & Subsiste		0
Transport Insurar	nce	0
Car Allowances		1
Contract Car Hire		0
Vehicle Maintena Other Transport (		0 1,959
TOTAL TRANSF		1,960
		1
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con		0
Other Third Party	Payments	287
TOTAL THIRD P	ARTY PAYMENTS	287
SUPPORT SERV	/ICES	
	ngineering Services	0
Admin Recharge	iginooning connoce	0
Central Support		0
TOTAL SUPPOR	RT SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGES	2,450
CFCR		0
GROSS EXPENI	DITURE	7,008
		.,000
		0
Capital	26	0 6,368
Internal Recharge Other Grant Inco		0,300
Fees & Charges		75
Contract Income/	External Work	0
TOTAL INCOME		6,443

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$ \begin{array}{c}       43 \\       0 \\       52 \\       1,042       38 \\       0 \\       0 \\       0 \\       0 \\       0 \\       0 \\       0 \\       0 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       0 \\       1,231 \\       1,231 \\       1,231 \\       0 \\       1,959 \\       1,960 \\       0 \\       1,959 \\       1,960 \\       0 \\      $		-0
$ \begin{array}{c}       43 \\       0 \\       52 \\       1,042       38 \\       0 \\       0 \\       0 \\       0 \\       0 \\       0 \\       0 \\       0 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       1,231 \\       0 \\       1,231 \\       1,231 \\       0 \\       1,231 \\       1,231 \\       0 \\       0 \\       1,959 \\       1,960 \\       0 \\       1,959 \\       1,960 \\       0 \\      $		0
$ \begin{array}{c} 0\\ 52\\ 1,042\\ 38\\ 0\\ 0\\ 0\\ 0\\ 0\\ 1,231\\ 1,231\\ 1,231\\ 0\\ 0\\ 1,259\\ 1,960\\ 0\\ 1,960\\ 0\\ 0\\ 1,960\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0$		43
$     \begin{array}{r}         52 \\             1,042 \\             38 \\             0 \\             0 \\         $		0
$     \begin{array}{r}         52 \\             1,042 \\             38 \\             0 \\             0 \\         $		0
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$ \begin{array}{c} 38\\0\\0\\0\\0\\0\\0\\0\\0\\1,231\\1,231\\1,231\\0\\0\\1,231\\0\\0\\0\\1,231\\0\\0\\0\\0\\0\\1,959\\1,960\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\0\\$		1 0/2
$ \begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 1,231\\ 1,231\\ 1,231\\ 0\\ 0\\ 1,959\\ 1,960\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0$		1,042
$ \begin{array}{c} 0\\ 0\\ 0\\ 0\\ 0\\ 1,231\\ 1,231\\ 1,231\\ 0\\ 0\\ 1,959\\ 1,960\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0$		
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$ \begin{array}{c} 0\\ 0\\ 1,231\\ 1,231\\ 0\\ 0\\ 1,359\\ 0\\ 1,960\\ 0\\ 1,960\\ 0\\ 1,960\\ 0\\ 0\\ 1,960\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0$		38
$ \begin{array}{c} 1,231\\ 1,231\\ 0\\ 0\\ 0\\ 1,959\\ 1,960\\ 0\\ 1,960\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0$		
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$ \begin{array}{c} 1,231\\ 0\\ 0\\ 1\\ 0\\ 1,959\\ 1,960\\ 0\\ 0\\ 0\\ 0\\ 287\\ 287\\ 287\\ 287\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 5ES 2,450\\ 0\\ 0\\ 7,008\\ 0\\ 0\\ 7,008\\ 0\\ 0\\ 6,368\\ 0\\ 0\\ 75\\ 0\\ 0\\ 6,443\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\ 0\\$		1,231
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$ \begin{array}{c} 1\\ 0\\ 1,959\\ \hline 1,960\\ 0\\ \hline 0\\ \hline 0\\ 287\\ 287\\ \hline 287\\ \hline 287\\ \hline 0\\ 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 0\\$		
$ \begin{array}{c} 1\\ 0\\ 1,959\\ \hline 1,960\\ 0\\ \hline 0\\ \hline 0\\ 287\\ 287\\ \hline 287\\ \hline 287\\ \hline 0\\ 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 0\\$		
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$ \begin{array}{c} 1,960\\ 0\\ 0\\ 287\\ 287\\ 287\\ 0\\ 0\\ 0\\ 0\\ 0\\ 5ES 2,450\\ 0\\ 7,008\\ 0\\ 7,008\\ 0\\ 7,008\\ 0\\ 6,368\\ 0\\ 75\\ 0\\ 6,443\\ 0\\ 1 \end{array} $		0
$ \begin{array}{c} 1,960\\ 0\\ 0\\ 287\\ 287\\ 287\\ 0\\ 0\\ 0\\ 0\\ 0\\ 5ES 2,450\\ 0\\ 7,008\\ 0\\ 7,008\\ 0\\ 7,008\\ 0\\ 6,368\\ 0\\ 75\\ 0\\ 6,443\\ 0\\ 1 \end{array} $		1.959
$ \begin{array}{c} 0\\ \underline{287}\\ \underline{287}\\ \underline{287}\\ 0\\ 0\\ \underline{0}\\ 0\\ \underline{0}\\ 0\\ \underline{0}\\ 0\\ \underline{7,008}\\ 0\\ \underline{7,008}\\ 0\\ \underline{7,008}\\ 0\\ \underline{75}\\ 0\\ \underline{0}\\ 6,443\\ \end{array} $		1,060
$ \begin{array}{c} 0\\ 287\\ 287\\ 287\\ 0\\ 0\\ 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 7,008\\ 0\\ \hline $		1,900
$ \begin{array}{c} 0\\ 287\\ 287\\ 287\\ 0\\ 0\\ 0\\ \hline 0\\ \hline 0\\ \hline 0\\ \hline 7,008\\ 0\\ \hline $		
$ \begin{array}{c} 0\\ 287\\ 287\\ 287\\ 0\\ 0\\ 0\\ \hline 0\\ 5ES 2,450\\ 0\\ \hline 0\\ 7,008\\ \hline 0\\ 6,368\\ 0\\ 75\\ 0\\ 6,443\\ \hline \end{array} $		0
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#### REGULATION

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn - NI	0 0
Single Status	- Gross Pay	1,115
Single Status	- Supn	1,113
	- NI	121
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		2
Supply Cover		0
Slippage		0
Other Staff Costs		81
TOTAL STAFF C	OSTS	1,508
	те	
PROPERTY COS Non Domestic Ra	-	7
Energy Costs		0
Property Insurance	e	0
Cleaning		0
Metered Water		0
Property Maintena	ance	0
Other Property Co	osts	0
TOTAL PROPER	TY COSTS	7
SUPPLIES & SE	RVICES	0
Admin Insurance		0
Other Supplies &		372
TOTAL SUPPLIE	S & SERVICES	372
TRANSPORT CC Travel & Subsiste Transport Insuran Car Allowances	nce	0 0 26
Contract Car Hire		20
Vehicle Maintenar	nce	0
Other Transport C		24
TOTAL TRANSP		50
TRANSFER PAY	-	0
THIRD PARTY P		
Payments to Con		57
Other Third Party		150
TOTAL THIRD P	ARTY PAYMENTS	207
SUPPORT SERV		-
	gineering Services	0
Admin Recharge		0
Central Support TOTAL SUPPOR	TSERVICES	0
	CING/CAPITAL CHARGES	0
CFCR		0
		0 4 4 4
GROSS EXPEND	JIIURE	2,144
		2
Capital	<b>a</b>	0
Internal Recharge		50 230
Other Grant Incor Fees & Charges	ne/Subsidy	230 83
Contract Income/	External Work	83 0
TOTAL INCOME		363

NET	EXPENDITURE	1,7	7

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#### WASTE SERVICES & COMMUNITY GREENSPACE

		2020/21 FINAL	
		BUDGET	
STAFF COSTS Chief Officials	Cross Dov	£'000	
Chiel Officials	- Gross Pay - Supn	0 0	(
	- NI	0	
Single Status	- Gross Pay	2,199	
0	- Supn	373	
	- NI	216	
Craft Workers	- Gross Pay	0	
	- Supn	0	
<b>.</b> .	- NI	0	
Pensions		0	
Overtime		15 0	
Supply Cover Slippage		0	
Other Staff Costs		55	
TOTAL STAFF		2,858	
		2,000	
PROPERTY CO	STS		
Non Domestic R	ates	89	
Energy Costs		0	
Property Insuran	ce	0	
Cleaning		0	
Metered Water		0	
Property Mainten		0	
Other Property C TOTAL PROPER		<u>153</u> 242	
	11 00313	242	
SUPPLIES & SE	RVICES		
Catering		0	
Admin Insurance		0	
Other Supplies 8	Services	353	
TOTAL SUPPLI	ES & SERVICES	353	
TRANSPORT C			
Travel & Subsist		2	
Transport Insura	nce	0	
Car Allowances Contract Car Hire		11 0	
Vehicle Maintena		0	
Other Transport		143	
TOTAL TRANSP		156	
TRANSFER PA	MENTS	1	
THIRD PARTY F	PAYMENTS		
Payments to Cor		249	
Other Third Party		1,442	
TOTAL THIRD F	PARTY PAYMENTS	1,691	
SUPPORT SER	VICES		
	ngineering Services	0	
Admin Recharge	0 0	0	
Central Support		0	
TOTAL SUPPOR	RT SERVICES	0	
		400	
CAPITAL FINAN	ICING/CAPITAL CHARGES	122	
CFCR		0	
GROSS EXPEN	DITURE	5,423	
INCOME			
Capital		175	
Internal Recharge	es	234	
Other Grant Inco	me/Subsidy	0	
Fees & Charges	/=	1,966	
Contract Income		0	
TOTAL INCOME		2,375	
NET EXPENDIT	URF	3,048	$\mathbf{X}$
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#### OTHER CORPORATE BUDGETS

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	686
	- Supn	116
Craft Workers	- NI - Gross Pay	75 0
Ciail WORKERS	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Supply Cover		0
Slippage		0
Other Staff Costs		14
TOTAL STAFF	COSTS	891
	те	
PROPERTY COS Non Domestic Ra		0
Energy Costs		0
Property Insurance	ce	0
Cleaning		0
Metered Water		0
Property Mainten	ance	0
Other Property C		0
TOTAL PROPER	RTY COSTS	0
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance		0
Other Supplies &	Services	85
TOTAL SUPPLIE	ES & SERVICES	85
TRANSPORT CO	OSTS	
Travel & Subsiste	ence	6
Transport Insurar	nce	0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintena		0
Other Transport ( TOTAL TRANSF		0
		0
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con	tractors	12
Other Third Party		35
TOTAL THIRD P	ARTY PAYMENTS	47
SUPPORT SERV	/ICES	
	ngineering Services	0
Admin Recharge		0
Central Support		0
TOTAL SUPPOR	RT SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGES	0
CFCR		0
		1 020
GROSS EXPEN		1,029
INCOME		
Capital		0
Internal Recharge	25	68
Other Grant Inco		0
Fees & Charges	,	68
Contract Income/	External Work	0
TOTAL INCOME		136

NET EXPENDITURE	8

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#### INNOVATION

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	88
	- Supn	15
	- NI	11
Single Status	- Gross Pay	660
	- Supn	114
Craft Workers	- NI - Gross Pay	71 0
	- Supn	0
	- NI	0
Pensions		ů 0
Overtime		0
Supply Cover		0
Slippage		(42)
Other Staff Costs		(50)
TOTAL STAFF C	COSTS	867
PROPERTY COS		
Non Domestic Ra	ates	0
Energy Costs		0
Property Insurance	e.	0 0
Cleaning Metered Water		0
Property Maintena	ance	0
Other Property Co		0
TOTAL PROPER		0
SUPPLIES & SE	RVICES	
Catering		1
Admin Insurance		0
Other Supplies &		82
TOTAL SUPPLIE	ES & SERVICES	83
TRANSPORT CO	NETE	
Travel & Subsiste		0
Transport Insuran		0
Car Allowances		1
Contract Car Hire		0
Vehicle Maintena		0
Other Transport C	Costs	1
TOTAL TRANSP	ORT COSTS	2
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con	-	18
Other Third Party		150
	ARTY PAYMENTS	168
SUPPORT SERV		
	igineering Services	0
Admin Recharge		0
Central Support TOTAL SUPPOR		0
	CING/CAPITAL CHARGES	0
CFCR		0
-		-
GROSS EXPEN	DITURE	1,120
INCOME		
Capital		0
Internal Recharge		0
Other Grant Incor	ne/Subsidy	0
Fees & Charges	External Work	0
Contract Income/		0
		0

NET EXPENDITURE	1,12

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APITAL CHARGES	0	
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al Work	0	
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	1,120	

#### PROPERTY

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	£000 0
Chiel Officials	- Supn	0
	- NI	0
Single Status	- Gross Pay	3,799
enigie etatue	- Supn	647
	- NI	400
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		32
Supply Cover		0
Slippage		(287)
Other Staff Costs		84
TOTAL STAFF C	COSTS	4,675
PROPERTY COS	те	
Non Domestic Ra	-	637
Energy Costs	ales	4,866
Property Insurance	20	4,000 0
Cleaning		293
Metered Water		919
Property Mainten	ance	3,872
Other Property C		2,406
TOTAL PROPER		12,993
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance	Sandaaa	108
Other Supplies & TOTAL SUPPLIE		763
TOTAL SUPPLIE	LO & SERVICES	871
TRANSPORT CO	DSTS	
Travel & Subsiste	ence	25
Transport Insurar	ice	0
Car Allowances		0
Contract Car Hire	2	0
Vehicle Maintena		0
Other Transport (		142
TOTAL TRANSP	ORT COSTS	167
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con	tractors	0
Other Third Party	Payments	4
TOTAL THIRD P	ARTY PAYMENTS	4
SUPPORT SERV		^
	ngineering Services	0
Admin Recharge		0
Central Support TOTAL SUPPOR		0
	CING/CAPITAL CHARGES	477
CFCR		0
GROSS EXPENI	DITURE	19,187
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,107
		0
Capital		0 2 753
Internal Recharge Other Grant Inco		2,753 0
Fees & Charges	ne, Subsity	
Contract Income/	External Work	40
TOTAL INCOME		2,801
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NEI	EXPENDITURE	16,3	ć

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#### HOUSING & ENVIRONMENT HOUSING (GENERAL FUND) MANAGEMENT

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	88
	- Supn	15
	- NI	11
Single Status	- Gross Pay	0
	- Supn - NI	0 0
Teachers	- Gross Pay	0
reachers	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Supply Cover		0
Slippage		0
Other Staff Costs		80
TOTAL STAFF C	COSTS	194
PROPERTY COS		0
Energy Costs		0
Property Insurance	e	0
Cleaning		0
Metered Water		0
Property Maintena		0
Other Property Co		0
TOTAL PROPER	TY COSTS	0
SUPPLIES & SE	RVICES	0
Admin Insurance		140
Other Supplies &	Services	14
TOTAL SUPPLIE	ES & SERVICES	154
TRANSPORT CO		0
Transport Insuran		0
Car Allowances		0
Contract Car Hire	1	0
Vehicle Maintena	nce	0
Other Transport C		0
TOTAL TRANSP	ORT COSTS	0
TRANSFER PAY	MENTS	0
THIRD PARTY P Payments to Con		0
Other Third Party		236
TOTAL THIRD P	ARTY PAYMENTS	236
SUPPORT SERV Professional & Er	VICES	0
Admin Recharge	-	0
Central Support		0
TOTAL SUPPOR	T SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGE	0
CFCR		0
GROSS EXPEN	DITURE	584
INCOME		
Capital		0
Internal Recharge		86
Other Grant Incor	ne Subsidy	0
Fees & Charges Contract Income/	External Work	0 0
TOTAL INCOME		86
. OTAL INCOME		00

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#### **HOUSING & ENVIRONMENT** HOUSING (GENERAL FUND) SAFER COMMUNITIES

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn - NI	0 0
Single Status	- Gross Pay	542
5	- Supn	92
	- NI	48
Teachers	- Gross Pay	0
	- Supn	0
Pensions	- NI	0 0
Overtime		0
Supply Cover		0
Slippage		(36)
Other Staff Costs		33
TOTAL STAFF O	COSTS	679
PROPERTY COS Non Domestic Ra		0
Energy Costs	ales	0 0
Property Insurance	20	0
Cleaning		0
Metered Water		0
Property Mainten	ance	0
Other Property C	osts	0
TOTAL PROPER	RTY COSTS	0
SUPPLIES & SE	DVICES	
Catering		0
Admin Insurance		0
Other Supplies &	Services	31
TOTAL SUPPLIE		31
TRANSPORT	2070	
TRANSPORT CO Travel & Subsiste		1
Transport Insurar		0
Car Allowances		0
Contract Car Hire	)	0
Vehicle Maintena	nce	0
Other Transport (		0
TOTAL TRANSP	PORT COSTS	1
TRANSFER PAY	MENTS	0
THIRD PARTY P		
Payments to Con		0
Other Third Party	Payments	<u>91</u> 91
		01
SUPPORT SERV	/ICES	
Professional & Er	ngineering Services	0
Admin Recharge		0
Central Support		0
TOTAL SUPPOR		0
CAPITAL FINAN	CING/CAPITAL CHARGE	0
CFCR		0
GROSS EXPEN		802
INCOME		
Capital		0
Internal Recharge	es	0
Other Grant Inco	me Subsidy	0
Fees & Charges		0
Contract Income/		0
TOTAL INCOME		0

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### HOUSING & ENVIRONMENT HOUSING (GENERAL FUND) SITES FOR TRAVELLING PEOPLE

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	2000
Oniel Oniciais	- Supn	0
	- NI	0
Single Status	- Gross Pay	15
Olingie Otatus	- Supn	2
	- NI	1
Teachers	- Gross Pay	0
rodonoro	- Supn	0 0
	- NI	0
Pensions		0
Overtime		0 0
Supply Cover		0
Slippage		0
Other Staff Costs		0
TOTAL STAFF O		18
TOTAL STATE		10
PROPERTY COS	272	
Non Domestic Ra	-	0
Energy Costs	iies	2
Property Insurance		0
1 2	,e	
Cleaning		0
Metered Water		0
Property Mainten		19
Other Property C		2
TOTAL PROPER		23
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance	<b>.</b> .	0
Other Supplies &		0
TOTAL SUPPLIE	ES & SERVICES	0
		0
Travel & Subsiste		0
Transport Insurar	ice	0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintena		0
Other Transport (		0
TOTAL TRANSP	ORICOSIS	0
TRANSFER PAY	MENTS	0
THIRD PARTY P	AYMENTS	
Payments to Con		0
Other Third Party		0
	ARTY PAYMENTS	0
SUPPORT SERV	lices	
Professional & Er	ngineering Services	0
Admin Recharge	-	0
Central Support		0
TOTAL SUPPOR	T SERVICES	0
CAPITAL FINAN	CING/CAPITAL CHARGE	32
CFCR		0
GROSS EXPEN	DITURE	73
INCOME		
Capital		0
Internal Recharge	es	0
Other Grant Inco		0 0
Fees & Charges	···· <b>/</b>	113
Contract Income/	External Work	0
TOTAL INCOME		113

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#### HOUSING & ENVIRONMENT HOUSING (GENERAL FUND) HOMELESSNESS

2020/21

		2020/21
		FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	465
	- Supn	79
Teachers	- NI - Gross Pay	42 0
reachers	- Supn	0
	- NI	0
Pensions		0
Overtime		8
Supply Cover		0
Slippage		(31)
Other Staff Costs	200576	<u> </u>
TOTAL STAFF C	,0313	1,451
PROPERTY COS	STS	
Non Domestic Ra	ites	8
Energy Costs		24
Property Insurance	e	0
Cleaning Motorod Water		11
Metered Water Property Maintena	ance	4 2
Other Property Co		302
TOTAL PROPER		351
		<u> </u>
SUPPLIES & SE	RVICES	-
Catering Admin Insurance		2 0
Other Supplies &	Services	333
TOTAL SUPPLIE		335
TRANSPORT CO		
Travel & Subsiste		10
Transport Insuran	ice	0
Car Allowances Contract Car Hire		0 0
Vehicle Maintena		0
Other Transport C	Costs	0
TOTAL TRANSP	ORT COSTS	10
TRANSFER PAY	MENITO	225
	MENTS	225
THIRD PARTY P	AYMENTS	
Payments to Con	tractors	0
Other Third Party		711
TOTAL THIRD P	ARTY PAYMENTS	711
SUPPORT SERV	/ICES	
	igineering Services	0
Admin Recharge	0 0	0
Central Support		0
TOTAL SUPPOR		0
CAPITAL FINAN	CING/CAPITAL CHARGE	30
CFCR		0
GROSS EXPEN	DITURE	3,113
		-,
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Capital		0 0
Internal Recharge Other Grant Incor		0
Fees & Charges		1,032
Contract Income/	External Work	0
TOTAL INCOME		1,032

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### HOUSING & ENVIRONMENT HOUSING (GENERAL FUND) STRATEGIC COMMISSIONING & SUPPORT SERVICES

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	- Gross Pay	<b>£'000</b> 0
Chief Officials	- Supn	0
	- NI	0 0
Single Status	- Gross Pay	812
	- Supn	138
	- NI	79
Teachers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Supply Cover		0
Slippage		(52)
Other Staff Costs		19
TOTAL STAFF C	OSTS	996
PROPERTY COS	-	
Non Domestic Ra	tes	0
Energy Costs	_	0
Property Insuranc	6	0
Cleaning		0
Metered Water		0
Property Maintena		0
Other Property Co		0
TOTAL PROPER	1100515	0
SUPPLIES & SEI	RVICES	0
Catering		0
Admin Insurance	Sandaaa	0 62
Other Supplies & TOTAL SUPPLIE		62
TOTAL SUPPLIE	3 & SERVICES	02
TRANSPORT CO Travel & Subsiste		0
Transport Insuran	се	0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenar	ice	0
Other Transport C	osts	1
TOTAL TRANSP	ORT COSTS	1
TRANSFER PAY	MENTS	948
THIRD PARTY P		0
Payments to Cont Other Third Party		0 6.640
	ARTY PAYMENTS	<u>6,640</u> 6,640
		0,040
SUPPORT SERV	ICES	
	gineering Services	0
Admin Recharge	gineening connece	0
Central Support		0
TOTAL SUPPOR	T SERVICES	0
CAPITAL FINANC	CING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEND	ITURE	8,647
INCOME		
Capital		0
Internal Recharge	8	973
Other Grant Incon		973
Fees & Charges		104
Resource Transfe	r	0
TOTAL INCOME		1,077
		.,

NET EXPENDITURE

7,570

#### SUMMARY

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	Cross Dov	£'000
	- Gross Pay - Supn	632 107
	- NI	80
Single Status	- Gross Pay	16,036
	- Supn	2,731
	- NI	1,635 846
	- Gross Pay - Supn	104
	- NI	76
Pensions		0
Overtime		36
Supply Cover		5
Slippage Other Staff Costs		(676) 777
TOTAL STAFF CO	OSTS	22,389
		22,000
PROPERTY COST	rs	
Non Domestic Rat	es	101
Energy Costs		0
Property Insurance Cleaning	9	0 58
Metered Water		0
Property Maintena	nce	55
Other Property Co		784
TOTAL PROPERT	TY COSTS	998
SUPPLIES & SER	VICES	38
Admin Insurance		0
Other Supplies & S		4,414
TOTAL SUPPLIES	S & SERVICES	4,452
TRANSPORT CO Travel & Subsister Transport Insurand Car Allowances Contract Car Hire	nce	86 0 57 13
Vehicle Maintenan		0
Other Transport Co		516
TOTAL TRANSPO		672 23,212
THIRD PARTY PA	YMENTS	
Payments to Contr		214
Other Third Party I	Payments	12,326
TOTAL THIRD PA		12,540
SUPPORT SERVI Corporate Network		0
Property Rental		0
IST Recharge Central Support		0 0
TOTAL SUPPORT		0
	ING/CAPITAL CHARGES	5
CFCR		0
GROSS EXPEND	ITURE	64,268
INCOME		
Capital		177
Internal Recharges		1,637
Other Grant Incom Fees & Charges	ie/Subsidy	23,539 5,921
Contract Income/E	xternal Work	125
		31,399
NET EXPENDITU	RE	32,869

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal & Governance Services; Finance; Democratic Services; Human Resources; Information Technology; Strategic Commissioning & Organisational Development; Planning; Communities; and Culture.

The budget for the Chief Executive is held within Core Costs. The Chief Executive is responsible for the effective strategic management of the Council.

### CORE COSTS

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	- Gross Pay	<b>£'000</b> 268
Chiel Officials	- Supn	200 45
	- NI	35
Single Status	- Gross Pay	142
enigre etailee	- Supn	33
	- NI	18
Councillors	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Supply Cover		0
Slippage		(24)
Other Staff Costs		(249) 268
TOTAL STAT	60313	200
PROPERTY CO	STS	
Non Domestic R		0
Energy Costs		0
Property Insuran	се	0
Cleaning		0
Metered Water		0
Property Mainter	nance	0
Other Property C		0
TOTAL PROPE	RTY COSTS	0
SUPPLIES & SE	ERVICES	0
Catering Admin Insurance		0 0
Other Supplies &		16
	ES & SERVICES	16
TRANSPORT C Travel & Subsist		0
Transport Insura		0
Car Allowances		0
Contract Car Hire	e	0
Vehicle Maintena	ance	0
Other Transport	Costs	0
TOTAL TRANS	PORT COSTS	0
TRANSFER PA	YMENTS	0
THIRD PARTY F	PAYMENTS	
Payments to Cor	ntractors	0
Other Third Part	y Payments	0
TOTAL THIRD F	PARTY PAYMENTS	0
		0
Corporate Netwo	N N	0 0
Property Rental IST Recharge		0
Central Support		0
TOTAL SUPPOR	RT SERVICES	0
CAPITAL FINAN	ICING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN	DITURE	284
INCOME		
Capital		0
Internal Recharg	es	0
Other Grant Inco		0
Fees & Charges	-	0
Contract Income	External Work	0
TOTAL INCOME		0
NET EXPENDIT	URE	284
	-	

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# LEGAL & GOVERNANCE SERVICES

		2020/21 FINAL BUDGET	
STAFF COSTS		£'000	
Chief Officials	- Gross Pay	96	(
	- Supn	16	
	- NI	12	
Single Status	- Gross Pay	2,242	
	- Supn	381	
	- NI	230	
Councillors	- Gross Pay	846	
	- Supn	104	
	- NI	76	
Pensions		0	
Overtime		5	
		0	
Supply Cover			
Slippage		(130)	
Other Staff Costs		135	
TOTAL STAFF	COSTS	4,013	
PROPERTY CO			
Non Domestic R	ates	0	
Energy Costs		0	
Property Insuran	ce	0	
Cleaning		0	
Metered Water		0	
Property Mainter	ance	0	
Other Property C		0	
TOTAL PROPER		0	
SUPPLIES & SE	RVICES		
Catering		31	
Admin Insurance	2	0	
Other Supplies 8		266	
	ES & SERVICES	297	
		231	
TRANSPORT C Travel & Subsist Transport Insura Car Allowances Contract Car Hirr Vehicle Maintena Other Transport	ence nce ance Costs	56 0 0 0 20	
TOTAL TRANS	PORT COSTS	76	
TRANSFER PA	YMENTS	0	
THIRD PARTY F	PAYMENTS		
Payments to Cor	ntractors	0	
Other Third Party	y Payments	367	
TOTAL THIRD F	PARTY PAYMENTS	367	
SUPPORT SER			
Corporate Netwo	rk	0	
Property Rental		0	
IST Recharge		0	
Central Support		0	
TOTAL SUPPOR	RT SERVICES	0	
CAPITAL FINAN	ICING/CAPITAL CHARGES	0	
CFCR		0	
GROSS EXPEN	DITURE	4,753	
Capital		0	
Internal Recharg	es	35	
Other Grant Inco		0	
Fees & Charges	-	952	
Contract Income	/External Work	0	
TOTAL INCOME		987	
NET EXPENDIT	URE	3,766	

### FINANCE

	2020/21 FINAL 3UDGET
STAFF COSTS	£'000
Chief Officials - Gross Pay	92
- Supn	16
- NI Single Status - Gross Pay	11 854
Single Status - Gross Pay - Supn	004 145
- NI	88
Councillors - Gross Pay	0
- Supn - NI	0 0
Pensions	0
Overtime	0
Supply Cover	0
Slippage Other Staff Costs	(52) 15
TOTAL STAFF COSTS	1,169
	<u> </u>
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs Property Insurance	0 0
Cleaning	0
Metered Water	0 0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	0
Catering Admin Insurance	0 0
Other Supplies & Services	286
TOTAL SUPPLIES & SERVICES	286
TRANSPORT COSTS Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance Other Transport Costs	0 0
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	_
Payments to Contractors	0 285
Other Third Party Payments TOTAL THIRD PARTY PAYMENTS	285
SUPPORT SERVICES	200
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,742
INCOME	
Capital	0
Internal Recharges	434
Other Grant Income/Subsidy Fees & Charges	0
Contract Income/External Work	28
TOTAL INCOME	28 118
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# Strategic Commissioning & Organisational Development

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		2020/21	
		FINAL	
		BUDGET	
STAFF COSTS		£'000	
Chief Officials	- Gross Pay	0	
	- Supn	0	1
o	- NI	0	
Single Status	- Gross Pay	96	
	- Supn - NI	16 10	
Councillors	- Gross Pay	0	
Counciliors	- Supn	0	
	- NI	0	
Pensions		0	
Overtime		0	
Supply Cover		0	
Slippage		(5)	
Other Staff Costs		185	
TOTAL STAFF	COSTS	302	
PROPERTY CO		0	
Non Domestic Ra Energy Costs	ales	0 0	
Property Insuran	20	0	
Cleaning		0	
Metered Water		0	
Property Mainten	ance	0	
Other Property C		0	
TOTAL PROPER		0	
SUPPLIES & SE	RVICES		
Catering		0	
Admin Insurance		0	
Other Supplies &	ES & SERVICES	<u> </u>	
TOTAL SUPPLI	ES & SERVICES	5	
TRANSPORT CO	OSTS		
Travel & Subsiste	ence	0	
Transport Insurar	nce	0	
Car Allowances		0	
Contract Car Hire		0	
Vehicle Maintena		0	
Other Transport		0	
TOTAL TRANSP	PORT COSTS	0	
TRANSFER PA	(MENTS	0	
		0	
THIRD PARTY F	PAYMENTS		
Payments to Cor	itractors	0	
Other Third Party	/ Payments	186	
TOTAL THIRD F	PARTY PAYMENTS	186	
	1050		
SUPPORT SERV		0	
Corporate Netwo	rk	0 0	
Property Rental IST Recharge		0	
Central Support		0	
TOTAL SUPPOR	RT SERVICES	0	
CAPITAL FINAN	CING/CAPITAL CHARGES	0	
CFCR		0	
GROSS EXPEN	DITURE	493	
INCOME			
Capital		0	
Internal Recharge	25	58	
Other Grant Inco		0	
Fees & Charges		7	
Contract Income	External Work	0	
TOTAL INCOME		65	
NET EXPENDIT	UKE	428	

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428	

# HUMAN RESOURCES

STAFF COSTS		2020/21 FINAL BUDGET £'000
Chief Officials	- Gross Pay	2000
	- Supn	ů 0
	- NI	0
Single Status	- Gross Pay	2,123
	- Supn	359
	- NI	213
Councillors	- Gross Pay	0
	- Supn	0
Densions	- NI	0
Pensions		0
Overtime		4 0
Supply Cover Slippage		(116)
Other Staff Costs		538
TOTAL STAFF		3,121
10172 01741		0,121
PROPERTY CO	STS	
Non Domestic R		0
Energy Costs		0
Property Insuran	се	0
Cleaning		0
Metered Water		0
Property Mainten		0
Other Property C	osts	0
TOTAL PROPER	RTY COSTS	0
SUPPLIES & SE	RVICES	
Catering		1
Admin Insurance	)	0
Other Supplies 8		306
TOTAL SUPPLI	ES & SERVICES	307
TRANSPORT C Travel & Subsister Transport Insurar	ence	4 0
Car Allowances		0
Contract Car Hire	e	0
Vehicle Maintena	ance	0
Other Transport	Costs	0
TOTAL TRANS	PORT COSTS	4
	-	0
		0
Payments to Cor Other Third Party		0
	PAYMENTS	0
SUPPORT SER		0
Corporate Netwo		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPOR	RT SERVICES	0
CAPITAL FINAN	ICING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN	DITURE	3,432
INCOME		
Capital		0
Internal Recharge		218
Other Grant Inco	me/Subsidy	10
Fees & Charges		18
Contract Income		7 253
NET EXPENDIT	URE	3,179

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<u>7</u> <u>253</u>	18		
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3,179	253		
5j	3,179		 
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# **INFORMATION TECHNOLOGY & LOCAL TAXES**

		2020/21 FINAL BUDGET	
STAFF COSTS		£'000	_
Chief Officials	- Gross Pay	88	1
	- Supn - NI	15 11	1
Single Status	- Gross Pay	5,209	
Single Status	- Supn	886	
	- NI	508	
Councillors	- Gross Pay	0	
	- Supn	0	
	- NI	0	
Pensions		0	
Overtime		27	
Supply Cover		0	
Slippage		(295)	
Other Staff Costs		67	
TOTAL STAFF	COSTS	6,516	
PROPERTY CO		0	1
Non Domestic Ra Energy Costs	ales	0 0	
0,	<b>~</b>	0	
Property Insurand Cleaning		0	
Metered Water		0	1
Property Mainten	ance	0	
Other Property C		0	
TOTAL PROPER		0	
		<u> </u>	
SUPPLIES & SE	RVICES	0	
Catering		2	
Admin Insurance		0	
Other Supplies &	ES & SERVICES	<u>1,918</u> 1,920	
TOTAL SUFFLI	ES & SERVICES	1,920	
TRANSPORT CO Travel & Subsister Transport Insurar Car Allowances Contract Car Hire Vehicle Maintena Other Transport O TOTAL TRANSF	ence nce ance Costs	1 0 9 5 0 494 509	
TRANSFER PA	MENTO	22.242	
IRANSFER PAT	I MENTS	23,212	
THIRD PARTY F			
Payments to Cor		45	
Other Third Party		0	
TOTAL THIRD F	PARTY PAYMENTS	45	
SUPPORT SERV Corporate Netwo		0	1
•	IK	0	
Property Rental IST Recharge		0	
Central Support		0	
TOTAL SUPPOR		0	
CAPITAL FINAN	ICING/CAPITAL CHARGE	0	
CFCR		0	
GROSS EXPEN	DITURE	32,202	
INCOME			
Capital		0	
Internal Recharge	es	886	
Other Grant Inco		22,926	
Fees & Charges	,	205	
Contract Income	/External Work	0	1
TOTAL INCOME		24,017	
NET EXPENDIT	URE	8,185	$\overline{\ }$

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# SPORT, CULTURE & COMMUNITIES

		2020/21 FINAL BUDGET
STAFF COSTS		£'000
Chief Officials	- Gross Pay	88
	- Supn	15
Cinala Ctatua	- NI	11
Single Status	- Gross Pay	893
	- Supn - NI	152 91
Councillors	- Gross Pay	0
Counciliors	- Supn	0
	- NI	0
Pensions		0
Overtime		0
Supply Cover		5
Slippage		(54)
Other Staff Costs	6	36
TOTAL STAFF		1,237
		, <u>-</u>
PROPERTY CO	STS	
Non Domestic R	ates	58
Energy Costs		0
Property Insuran	ce	0
Cleaning		58
Metered Water		0
Property Mainter	nance	0
Other Property C		444
TOTAL PROPE		560
SUPPLIES & SE	ERVICES	
Catering		4
Admin Insurance	9	0
Other Supplies &	Services	837
TOTAL SUPPLI	ES & SERVICES	841
-		
TRANSPORT C	OSTS	
Travel & Subsist	ence	20
Transport Insura	nce	0
Car Allowances		0
Contract Car Hire	e	0
Vehicle Maintena	ance	0
Other Transport	Costs	0
TOTAL TRANS	PORT COSTS	20
TRANSFER PA	MENTS	0
INANGI EK PA		U
THIRD PARTY F	PAYMENTS	
Payments to Cor	-	0
Other Third Part		9,346
		9,346
		-,
SUPPORT SER	VICES	
Corporate Netwo	rk	0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPO	RT SERVICES	0
CAPITAL FINAN	ICING/CAPITAL CHARGES	0
CFCR		0
GROSS EXPEN	DITURE	12,004
INCOME		
		2
Capital		0
Internal Recharg		6
Other Grant Inco	me/Subsidy	356
Fees & Charges		0
Contract Income		0
TOTAL INCOME		362
NET EXPENDIT	URE	11,642

# **PLANNING & DEVELOPMENT**

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	Cross Dov	£'000
	- Gross Pay - Supn	0 0
	- NI	0
Single Status	- Gross Pay	4,477
0	- Supn	759
	- NI	477
Craft Workers	- Gross Pay	0
	- Supn	0
<b>D</b> .	- NI	0
Pensions		0
Overtime		0 0
Supply Cover Slippage		0
Other Staff Costs		50
TOTAL STAFF		5,763
		0,100
PROPERTY CO	STS	
Non Domestic Ra		43
Energy Costs		0
Property Insuran	ce	0
Cleaning		0
Metered Water		0
Property Mainten		55
Other Property C		340
TOTAL PROPER	RTY COSTS	438
SUPPLIES & SE	RVICES	
Catering		0
Admin Insurance	)	0
Other Supplies &		780
TOTAL SUPPLI	ES & SERVICES	780
TRANSPORT CO		3
Transport Insurar	nce	0
Car Allowances		48
Contract Car Hire		8
Vehicle Maintena		0
Other Transport		2
TOTAL TRANSP	ORTCOSTS	61
TRANSFER PA	<b>MENTS</b>	0
THIRD PARTY F	PAYMENTS	
Payments to Cor	ntractors	169
Other Third Party	/ Payments	2,142
TOTAL THIRD F	PARTY PAYMENTS	2,311
SUPPORT SER	VICES	
Corporate Netwo		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPOR	RT SERVICES	0
CAPITAL FINAN	ICING/CAPITAL CHARGES	5
CFCR		0
GROSS EXPEN	DITURE	9,358
INCOME		
Capital		177
Internal Recharge	<u>es</u>	0
Other Grant Inco		247
Fees & Charges		4,711
Contract Income	/External Work	0
TOTAL INCOME		5,135
		·
NET EXPENDIT	UKE	4,223

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#### SUMMARY

		2020/21 FINAL BUDGET
STAFF COSTS Chief Officials	Cross Day	<b>£'000</b> 172
Chief Officials	- Gross Pay - Supn	29
	- NI	20
Single Status	- Gross Pay - Supn	16,797 2,853
	- NI	1,514
Teachers	- Gross Pay - Supn	0
	- NI	0
Pensions		0
Overtime Supply Cover		0 0
Slippage		(1,182)
Other Staff Costs	COSTS	472
		20,075
PROPERTY COS		77
Non Domestic Ra Energy Costs	ales	27 2
Property Insurance	ce	0
Cleaning Metered Water		10 0
Property Mainten		21
Other Property Control TOTAL PROPER		82 142
TOTAL PROPER		142
SUPPLIES & SE Catering	RVICES	88
Admin Insurance		0
Other Supplies & TOTAL SUPPLIE		798 886
TOTAL SUFFEIL		000
TRANSPORT CO Travel & Subsiste		197
Transport Insurar		0
Car Allowances		0
Contract Car Hire Vehicle Maintena		0 0
Other Transport 0	Costs	602
TOTAL TRANSP	PORT COSTS	799
TRANSFER PAY		4
THIRD PARTY P Payments to Con		0
Other Third Party		61,552
TOTAL THIRD P	ARTY PAYMENTS	61,552
SUPPORT SERV	/ICES	
Corporate Networ Property Rental	'k	0 0
IST Recharge		0
Housing Adminis		0
	CING/CAPITAL CHARGES	<u> </u>
CFCR		0
GROSS EXPENI	JIIUKE	84,058
110015		
INCOME Internal Recharge	S	86
Other Grant Inco		0
Fees & Charges	nr.	4,974 18 500
Resource Transfe Contract Income/		18,599 0
TOTAL INCOME		23,659
	JRE	60,399

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support. To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.

To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a risk to themselves or others.

# HOUSING & ENVIRONMENT (HOUSING REVENUE ACCOUNT)

		2020/21 FINAL
		BUDGET
STAFF COSTS		£'000
Chief Officials	-Gross Pay	0
	-Supn	0
Single Status	-NI -Gross Pay	0 5 220
Single Status	-Supn	5,229 889
	-NI	472
Craft Workers	-Gross Pay	1,640
	-Supn	279
	-NI	149
Pensions		110
Overtime		78 (772)
Slippage General Fund Re	charge	(277) 1,004
Other Staff Costs	5	173
TOTAL STAFF O		9,746
		·
PROPERTY CO	STS	
Non Domestic R	ates	98
Rents		33
Water & Sewage		4
Energy Costs Property Insuran	<b>CP</b>	260 380
Cleaning	ce	65
Property Mainter	ance	3,831
Other Property C		1,509
TOTAL PROPER		6,180
SUPPLIES & SE	RVICES	
Other Supplies 8		1,772
	ES & SERVICES	1,772
		· · · · ·
TRANSPORT CO		70
Travel & Subsiste	ence	72
Other Transport	Costs	0 526
TOTAL TRANSF		598
TRANSFER PAY	MENTS	322
THIRD PARTY F	PAYMENTS	
Other Third Party		91
	ARTY PAYMENTS	91
SUPPORT SERV		
Strategy & Supp		341
Corporate Recha	÷	1,983 <b>2,324</b>
TOTAL SUFFOR	AT SERVICES	2,324
CAPITAL FINAN	CING/CAPITAL CHARGES	7,300
CFCR		2,584
GROSS EXPEN	DITURE	30,917
INCOME		
Internal Recharg		1,033
Council House R		29,147
Other Rental Inc. I.O.R.B.	UITIE	701 36
TOTAL INCOME		30,917
NET EXPENDIT	URE	0

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 334 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

# **COMMON GOOD FUNDS 2020/21 BUDGET**

Total						
2019/20	_	Perth	Aberfeldy	Auchterarder	Crieff	Total
£'000		£'000	£'000	£'000	£'000	£'000
	EXPENDITURE					
	Property Costs					
60.0	Repairs & Maintenance of Buildings	18.4	0.0	2.0	0.0	20.4
1.3	Rents, Rates & Feu Duties	1.3	0.0	0.0	0.0	1.3
	Other Cumpling and Complete					
100.0	Other Supplies and Services	440 5		40.0	4.0	407 5
126.9	Grants to Organisations & Individuals	116.5	0.0	10.0	1.0	127.5
15.5	Other Expenses(Incl Admin cost)	15.5	0.0	0.0	0.0	15.5
	<u>Christmas Events</u>					
40.0	Switch on Ceremony	40.0	0.0	0.0	0.0	40.0
25.0	Erect, Dismantle & Maintain Lights	23.0	0.0	2.0	0.0	25.0
14.0	Rents, Rates & Feu Duties	12.0	0.0	0.0	0.0	12.0
282.7	Total Estimated Expenditure	226.7	0.0	14.0	1.0	241.7
	NCOME					
050.0		007.0	0.0	04.0	4.0	050.0
259.6	Rent - Land and Buildings	237.0	0.0	21.0	1.6	259.6
1.4	Fishing Permits	1.3	0.0	0.0	0.0	1.3
12.9	Interest on Investments	14.0	0.0	1.9	0.0	15.9
	-					
273.9	Total Estimated Income	252.3	0.0	22.9	1.6	276.8
(8.8)	- Estimated Surplus/(Definit)	25.6	0.0	8.9	0.6	35.1
(0.0)	Estimated Surplus/(Deficit)	23.0	0.0	0.9	0.0	33.1

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £252,300, generated principally from rent of land and buildings. The fund has budgeted to expend £226,700 the majority of which relates to the repairs and maintenance of properties, grants to organisations and individuals and funding for the Perth Christmas Events programme.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

Note:

No budgets are approved for Common Good Funds in Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.

At the time of preparation no budget has been approved for the Aberfeldy Common Good Fund, it is anticipated that the estimated surplus/deficit will be nil.

# PERTH AND KINROSS COUNCIL

# CAPITAL BUDGET 2020/29

# FOREWORD BY HEAD OF FINANCE

### Introduction

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme.

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

# Sources of Capital Funding

The Composite Capital Programme is funded via:

- Borrowing The Prudential Code allows the Council flexibility in deciding the size
  of its Capital Budget and how this Budget will be financed. The basic principle of
  the Code is that local authorities are free to invest in capital projects as long as their
  capital spending plans are affordable, prudent and sustainable. The Code sets out
  the Indicators that the Council must use, and the factors that it must take into
  account, to demonstrate that it has fulfilled this objective. Using these indicators,
  the Council will determine how much it can afford to borrow and therefore, allocate
  to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts such as the principal repayment of housing advances.
- Tay Cities Deal Funding from the UK and Scottish Governments under a 10 year agreement to support investment in employment, training, connectivity and to reduce inequalities across the Tayside and North Fife region. Whilst a Heads of Terms agreement has been received it remains to be signed by the parties. The projects in the Perth & Kinross area which have been approved are included in the 9 year Capital Plan.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.

• Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

# **Composite Capital Programme**

As a result of the current lockdown, the Council has had to postpone the consideration of a new Capital Budget for the 10 years 2020/21 to 2029/30. However, the Council's Strategic Policy & Resources Committee approved a revised Composite Capital Programme for the ten financial years 2019/20 to 2028/29. This set out the Council's estimated capital resources for each of the ten years, as well as the allocation of these resources to individual capital expenditure budgets. Revisions to this programme will be considered by the Strategic Policy & Resources Committee throughout the year.

### Summary of Capital Resources 2020-2029

The estimated Capital Resources for each year for the nine years of the Composite Capital Programme are summarised in the table on page 52 of this volume.

### Composite Capital Programme

The detailed project expenditure, shown by each Service, is shown on pages 54 to 62 of this volume. The Service budgets also detail the Revised Budget and Projected Outturn for 2019/20, as well as the Approved Budget approved for each year from 2020/21 to 2028/29.

# Composite Capital Programme Priorities

The attached Revised Capital Budget for the 9 nine years 2020/21 to 2028/29 includes budgeted expenditure of around £155M on School Improvements & Upgrades, £234M on Roads & Infrastructure projects, £42M on Cultural & City Centre projects, £32M on Flood Prevention Schemes, and £21M on Community Greenspace & Recreational Facilities.

# Housing Investment Programme 2020-2025

### Sources of Capital Funding

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30 year HRA Business Plan which determines the level of investment required in the Council's housing stock and hence the requirement for net borrowing. Provided that the proposed borrowing is determined to be affordable, prudent and sustainable, the cost is met entirely from within the resources of the Housing Revenue Account (HRA).

The Council may also fund capital expenditure directly from the Housing Revenue Account in the form of Capital Financed from Current Revenue (CFCR), the use of balances or through operating leases of assets.

# PERTH AND KINROSS COUNCIL COMPOSITE CAPITAL BUDGET 2020/21 TO 2028/29 ESTIMATED RESOURCES

				Estir	mated Cap	ital Resou	rces			
	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Total (£'000)
Capital Grants	27,464	53,505	21,616	14,200	14,200	14,200	14,200	14,200	14,200	187,785
General Capital Receipts	622	384	1,294	550	550	550	550	550	550	5,600
Commercial Property Capital Receipts	1,713	200	0	0	0	0	0	0	0	1,913
Tay Cities Deal	7,287	3,300	0	0	0	0	0	0	0	10,587
Developer Contributions	1,810	2,010	2,020	2,100	2,100	2,100	2,100	2,100	2,100	18,440
Other Third Party Contributions	3,932	67	9	16	0	0	0	0	0	4,024
Revenue Contributions	0	0	0	0	0	0	0	0	0	0
Capital Borrowing Requirement	55,473	95,426	123,296	34,015	13,208	13,023	9,984	7,878	9,095	361,398
TOTAL CAPITAL RESOURCES / GROSS BUDGET EXPENDITURE	98,301	154,892	148,235	50,881	30,058	29,873	26,834	24,728	25,945	589,747

#### PERTH & KINROSS COUNCIL

#### COMPOSITE CAPITAL BUDGET 2019/20 to 2028/29

#### SUMMARY OF NET EXPENDITURE

	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget								
SERVICE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
EDUCATION & CHILDREN'S SERVICES	10,577	23,154	58,435	45,222	15,612	4,650	4,650	4,650	4,823	4,500	165,696
HOUSING & ENVIRONMENT	34,404	32,363	45,223	95,324	30,790	21,273	20,547	18,481	16,278	18,238	298,517
HEALTH & SOCIAL CARE	328	569	370	320	320	320	320	320	320	320	3,179
CORPORATE & DEMOCRATIC SERVICES	2,764	13,513	18,011	6,900	3,643	3,315	3,856	2,883	2,807	2,387	57,315
TOTAL NET BUDGET	48,073	69,599	122,039	147,766	50,365	29,558	29,373	26,334	24,228	25,445	524,707

EDUCATION & CHILDREN'S SERVICES	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
Arts Strategy Phase 1 - Redevelopment of Perth Theatre	13	0	0	0	0	0	0	0	0	0	0
MIS - Procurement & Integration	0	49	55	0	0	0	0	0	0	0	104
Blairgowrie Recreation Centre - Replacement	400	4,000	10,483	183	0	0	0	0	0	0	14,666
School Modernisation Programme											
Investment in the Learning Estate Third Party Contribution	550 (56)	2,564 0	7,814 0	6,930 0	4,650 0	4,650 0	4,650 0	4,650 0	4,823 0	4,500 0	45,231 0
Pitcairn Primary School Upgrade Project	825	0	0	0	0	0	0	0	0	0	0
Longforgan Primary School Upgrade Project	4,000	1,830	0	0	0	0	0	0	0	0	1,830
Early Learning & Childcare Scottish Government Grant	1,000 (5,600)	1,878 (3,800)	0 0	1,878 (3,800)							
Letham Primary School Upgrade Project	3,183	1,774	0	0	0	0	0	0	0	0	1,774
Oakbank Primary School Upgrade Project	543	508	0	0	0	0	0	0	0	0	508
St.Ninians Primary School Upgrade Project	1,474	32	0	0	0	0	0	0	0	0	32
Rattray Primary School Upgrade Project	250	3,000	208	0	0	0	0	0	0	0	3,208
Inchture Primary School Upgrade Project	899	819	0	0	0	0	0	0	0	0	819
Kinross Primary School Upgrade Project	175	0	0	0	0	0	0	0	0	0	0
Tulloch Primary School Upgrade Project	122	0	0	0	0	0	0	0	0	0	0
North/West Perth - New Primary School	0	0	500	8,500	5,350	0	0	0	0	0	14,350
Replacement of North Muirton/Balhousie Primary Schools	400	4,000	10,000	1,600	0	0	0	0	0	0	15,600
Technology Upgrades	211	500	675	390	0	0	0	0	0	0	1,565
Perth Academy - Refurbishments & Sports Facilities	800	1,000	6,000	3,085	2,662	0	0	0	0	0	12,747
Perth Grammar School - Upgrade Programme (Phase 3)	144	1,000	2,700	2,750	0	0	0	0	0	0	6,450
Perth High School - Internal Services & Refurbishment	103	0	0	0	0	0	0	0	0	0	0
Perth High School - New School Investment	1,141	4,000	20,000	21,784	2,950	0	0	0	0	0	48,734
TOTAL	10,577	23,154	58,435	45,222	15,612	4,650	4,650	4,650	4,823	4,500	165,696

	Revised Budget	Approved Budget	Approved Total								
HOUSING & ENVIRONMENT	25-Mar-20	-					-			-	Budget
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
Traffic & Road Safety											
Road Safety Initiatives (20mph zones etc.) Third Party Contribution	620 (130)	227 0	150 0	150 0	200 0	200 0	200 0	200 0	200 0	100 0	1,627 0
Road Safety Initiatives	556	175	0	0	0	0	0	0	0	0	175
Additional Road Safety - Pedestrian Crossings	0	175	175	175	0	0	0	0	0	0	525
School Road Safety Measures	250	400	350	0	0	0	0	0	0	0	750
20 mph Signage Programme	170	131	0	0	0	0	0	0	0	0	131
Cycling Walking & Safer Streets Scottish Government Grant - Cycling Walking Safer Streets Third Party Contribution	257 (247) (10)	665 (665) 0	200 (200) 0	2,265 (2,265) 0							
Car Parking Investment Revenue Contribution	128 (84)	315 0	0 0	315 0							
Car Parking Investment - Pitlochry	0	150	0	0	0	0	0	0	0	0	150
Strathmore Cycle Network	12	88	0	0	0	0	0	0	0	0	88
Asset Management - Roads & Lighting											
Structural Maintenance	12,577	12,958	10,683	10,242	10,080	9,700	9,700	9,800	7,500	9,800	90,463
Third Party Contribution	(922)	0	0	0	0	0	0	0	0	0	0
Street Lighting - Renewals/Upgrading/Unlit Areas	174	150	0	0	0	0	0	0	0	0	150
Traffic Signals - Renewals/Upgrading	271	175	130	70	40	120	36	19	2	0	592
Unadopted Roads & Footways (Match Funding)	15	62	0	0	0	0	0	0	0	0	62
Third Party Contributions	(6)	0	0	0	0	0	0	0	0	0	0
Footways	527	435	435	435	435	435	435	435	435	435	3,915
Investment in Local Footpaths	0	100	100	0	0	0	0	0	0	0	200
Road Safety Barriers	0	56	0	0	0	0	0	0	0	0	56
Third Party Contribution	0	(18)	0	0	0	0	0	0	0	0	(18)
Pedestrian Gritters	31	0	0	0	0	0	0	0	0	0	0
Asset Management - Bridges											
Bridge Refurbishment Programme	0	502	667	752	752	752	752	752	752	752	6,433
TOTAL CARRIED FORWARD	14,189	16,081	12,690	11,824	11,507	11,207	11,123	11,206	8,889	11,087	105,614

HOUSING & ENVIRONMENT	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
TOTAL BROUGHT FORWARD	14,189	16,081	12,690	11,824	11,507	11,207	11,123	11,206	8,889	11,087	105,614
West of Fearnan Culvert	5	0	0	0	0	0	0	0	0	0	0
Dalhenzean Culvert	6	0	287	0	0	0	0	0	0	0	287
Dunkeld Golf Course	2	226	0	0	0	0	0	0	0	0	226
Vehicular Bridge Parapets Programme - Assess & Upgrade	86	31	38	0	0	0	0	0	0	0	69
Old Perth Bridge - Strengthening	0	166	10	10	170	2,219	0	0	0	0	2,575
Perth Queens Bridge - Strengthening	0	160	226	10	10	60	2,163	0	0	0	2,629
Improvement Schemes											
A9/A85 Road Junction Improvements	985	0	0	0	0	0	0	0	0	0	0
Perth Transport Futures Scottish Government Grant	1,443 0	11,075 (11,000)	35,190 (29,000)	57,455 0	9,000 0	0	0	0	0	0	112,720 (40,000)
A977 Upgrades	52	219	0	0	0	0	0	0	0	0	219
Brioch Road, Crieff - Road Realignement & Safety Measures Third Party Contribution (Developers)	362 (195)	35 0	0 0	0	0	0 0	0	0	0	0	35 0
Rural Flood Mitigation Schemes											
Almondbank Flood Prevention Scheme	95	0	0	0	0	0	0	0	0	0	0
Comrie Flood Prevention Scheme	249	1,134	9,844	13,681	1,884	0	0	0	0	0	26,543
Milnathort Flood Prevention Scheme	164	75	1,770	0	0	0	0	0	0	0	1,845
South Kinross Flood Prevention Scheme	252	90	154	2,992	0	0	0	0	0	0	3,236
Scone Flood Prevention Scheme	59	75	549	30	0	0	0	0	0	0	654
Planning Conservation											
Conservation of Built Heritage	904	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(100)	0	0	0	0	0	0	0	0	0	0
Perth & Kinross Place-making											
- Mill Street Environmental Improvements	127	0	0	0	0	0	0	0	0	0	0
- St. Pauls Church	1,273	690	0	0	0	0	0	0	0	0	690
- Perth City Centre Golden Route (Rail Station)	0	0	497	0	0	0	0	0	0	0	497
- Green Network Routes	0	0	115	0	0	0	0	0	0	0	115
TOTAL CARRIED FORWARD	19,958	19,057	32,370	86,002	22,571	13,486	13,286	11,206	8,889	11,087	217,954

HOUSING & ENVIRONMENT	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget 2020/21-								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2028/29 (£'000)
TOTAL BROUGHT FORWARD	19,958	19,057	32,370	86,002	22,571	13,486	13,286	11,206	8,889	11,087	217,954
Perth & Kinross Place-making											
- City Greening	87	0	0	0	0	0	0	0	0	0	0
- Tay Street, Perth	0	670	1,063	0	0	0	0	0	0	0	1,733
<ul> <li>Mill Street, Perth (Phase 3) - Shared Space at Bus Station</li> <li>South Street, Perth - Transport Hub</li> </ul>	0 0	0 0	600 200	0 740	0 0	0 0	0 0	0	0 0	0	600 940
Perth & Kinross Lighting Action Plan	795	1,204	1,197	673	0	0	0	o	0	o	3,074
Other Planning Projects											
Creative Exchange (former St. John's Primary School) Third Party Contribution	1,997 <mark>(182)</mark>	0 0	0	0 0							
Town Centre Regeneration & Economic Improvements	250	1,733	0	0	0	0	0	0	0	0	1,733
Scottish Government Grant	(250)	(1,733)	0	0	0	0	0	0	0	0	(1,733)
Local Full Fibre Network	0	3,230	1,000	0	0	0	0	0	0	0	4,230
Third Party Contribution - DCMS	0	(3,230)	0	0	0	0	0	0	0	0	(3,230)
Third Party Contribution - Tay Cities Deal	0	0	(1,000)	0	0	0	0	0	0	0	(1,000)
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	0	1,060	0	0	0	0	0	0	0	0	1,060
Third Party Contribution - DCMS	0	(424)	0	0	0	0	0	0	0	0	(424)
Third Party Contribution - Tay Cities Deal	0	(636)	0	0	0	0	0	0	0	0	(636)
Community Greenspace											
Play Areas - Improvements Implementation Strategy	608	198	150	150	150	150	150	150	150	135	1,383
Third Party Contribution	(44)	0	0	0	0	0	0	0	0	0	0
3G Pitch, Blairgowrie	0	0	0	0	500	0	0	0	0	0	500
Countryside Sites	10	151	0	0	0	0	0	0	0	0	151
Community Greenspace Sites	0	325	361	361	361	361	361	361	361	365	3,217
Small Parks	54	0	0	0	0	0	0	0	0	0	0
Community Greenspace Bridges	2	0	0	0	0	0	0	0	0	0	0
Core Path Implementation	12	14	0	0	0	0	0	0	0	0	14
Pitlochry Recreation Park	2	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(1)	0	0	0	0	0	0	0	0	0	0
Alyth Environmental Improvements	42	0	0	0	0	0	0	0	0	0	0
TOTAL CARRIED FORWARD	23,340	21,619	35,941	87,926	23,582	13,997	13,797	11,717	9,400	11,587	229,566

HOUSING & ENVIRONMENT	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
TOTAL BROUGHT FORWARD	23,340	21,619	35,941	87,926	23,582	13,997	13,797	11,717	9,400	11,587	229,566
Air Quality Improvements	0	100	0	0	0	0	0	0	0	0	100
Premier Parks	48	0	0	0	0	0	0	0	0	0	0
The Knock	1	84	0	0	0	0	0	0	0	0	84
Kinnoull Hill	1	104	0	0	0	0	0	0	0	0	104
Countryside Access	2	0	0	0	0	0	0	0	0	0	0
Cemetery Extensions	134	0	0	329	150	150	100	100	100	75	1,004
<u>Support Services</u> PC Replacement & IT Upgrades - Hardware	26	20	20	20	20	20	20	20	20	0	160
PC Replacement & IT Upgrades - Licenses	238	30	30	32	120	120	120	120	120	120	812
Corporate Programme Management System	23	0	0	0	0	0	0	0	0	0	0
Property Division DDA Adaptation & Alteration Works Programme	328	200	200	200	200	200	200	200	200	150	1,750
Property Compliance Works Programme	616	680	680	692	650	650	650	650	650	600	5,902
Capital Improvement Projects Programme	2,647	2,000	1,900	1,900	1,900	1,900	1,900	1,900	2,000	1,900	17,300
Fire Audit Work - Robert Douglas Memorial School	38	0	0	0	0	0	0	0	0	0	0
Pitlochry High School - Upgrade Programme	1,343	400	400	401	0	0	0	0	0	0	1,201
Salix Energy Efficiency Programme Third Party Contribution (Salix) Revenue Contribution (CEEF)	39 (12) (27)	0 0 0									
<u>Commercial Property Investment Programme</u> North Muirton Industrial Estate - Site Servicing & Provision of Units	139	100	0	0	0	0	0	0	0	0	100
Western Edge, Kinross - Site Servicing	92	0	0	0	0	0	0	0	0	0	0
Additional Infrastructure Investment - Broxden	46	0	0	0	0	0	0	0	0	0	0
Creative Industries Land/Advance Units	250	0	0	0	0	0	0	0	0	0	0
TOTAL CARRIED FORWARD	29,312	25,337	39,171	91,500	26,622	17,037	16,787	14,707	12,490	14,432	258,083

HOUSING & ENVIRONMENT	Revised Budget 25-Mar-20	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
TOTAL BROUGHT FORWARD	29,312	25,337	39,171	91,500	26,622	17,037	16,787	14,707	12,490	14,432	258,083
Eco Hub Manufacturing Facility	10	1,413	0	0	0	0	0	0	0	0	1,413
North Muirton Industrial Estate Expansion - Land Servicing	60	200	200	0	0	0	0	0	0	0	400
Prudential Borrowing Wheeled Bin Replacement Programme - Domestic Bins	193	200	200	200	200	200	200	200	200	200	1,800
Wheeled Bin Replacement Programme - Commercial Bins	15	12	12	18	20	20	20	20	20	20	162
Recycling Containers, Oil Banks & Battery Banks - Replacement Progr Capital Receipts - Disposals	64 (5)	62 0	46 0	62 0	65 0	65 0	65 0	65 0	65 0	65 0	560 0
Litter Bins	16	11	11	25	25	50	50	50	50	50	322
Smart Cities - Smart Waste Third Party Contribution (EDRF)	85 (21)	178 (71)	167 <mark>(67)</mark>	39 (9)	0 (16)	0 0	0 0	0 0	0 0	0 0	384 (163)
Waste Equipment	191	0	0	0	0	0	0	0	0	0	0
Vehicle Replacement Programme Capital Receipts - Vehicle Disposals	3,243 (324)	2,850 <mark>(285)</mark>	2,862 (286)	2,601 <mark>(260)</mark>	3,000 (300)	3,000 (300)	3,000 (300)	3,000 (300)	3,000 (300)	3,000 (300)	26,313 (2,631)
Energy Conservation & Carbon Reduction Programme	150	150	150	150	150	150	150	150	150	150	1,350
Crematorium - Memorial Garden Enhancement	25	0	0	0	0	0	0	0	0	0	0
Crematorium - Abatement Works	21	20	0	0	0	0	0	0	0	0	20
Street Lighting Renewal - LED & Column Replacement	762	859	971	998	1,024	1,051	575	589	603	621	7,291
Smart Cities - Intelligent Street Lighting Third Party Contribution (CIF)	0 (13)	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0
Perth Harbour - Dredging	0	0	711	0	0	0	0	0	0	0	711
Almondbank Flood Protection Scheme	600	0	0	0	0	0	0	0	0	0	0
Land Purchase & Development	0	1,000	0	0	0	0	0	0	0	0	1,000
Technology & Innovation Incubator Units	0	0	1,000	0	0	0	0	0	0	0	1,000
TOTAL CARRIED FORWARD	34,384	31,936	45,148	95,324	30,790	21,273	20,547	18,481	16,278	18,238	298,015

	Revised	Approved									
HOUSING & ENVIRONMENT	Budget 25-Mar-20	Budget	Total Budget								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
TOTAL BROUGHT FORWARD	34,384	31,936	45,148	95,324	30,790	21,273	20,547	18,481	16,278	18,238	298,015
Housing Projects Gypsy Travellers Site Improvement Works	20	277	0	0	0	0	0	0	0	0	277
Additional Gypsy Traveller Site Imrovement Works	0	150	75	0	0	0	0	0	0	0	225
TOTAL	34,404	32,363	45,223	95,324	30,790	21,273	20,547	18,481	16,278	18,238	298,517

HEALTH & SOCIAL CARE	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget 2020/21-								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2028/29 (£'000)
Occupational Therapy Equipment	221	250	250	250	250	250	250	250	250	250	2,250
Noving & Handling Office Refurbishment	29	0	0	0	0	0	0	0	0	0	0
Software Licences	76	90	120	70	70	70	70	70	70	70	700
Developing Supported Tenancies	0	229	0	0	0	0	0	0	0	0	229
Refurbish & Extend Lewis Place Day Care Centre	2	0	0	0	0	0	0	0	0	0	0
TOTAL	328	569	370	320	320	320	320	320	320	320	3,179

CORPORATE & DEMOCRATIC SERVICES	Revised Budget 25-Mar-20	Approved Budget	Approved Total Budget 2020/21-								
PROJECT/NATURE OF EXPENDITURE	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2020/21- 2028/29 (£'000)
City Centre Developments - Cultural Attractions											
Perth City Hall Revenue Contribution	395 (180)	6,651 0	12,269 0	1,980 0	0 0	0 0	0 0	0 0	0 0	0 0	20,900 0
Perth Museum & Art Gallery (PMAG)	50	182	2,614	504	0	0	0	0	0	0	3,300
Collections Store	41	5,939	500	0	0	0	0	0	0	0	6,439
Third Party Contribution (Tay Cities Deal)	(1,049)	(6,651)	(2,300)	0	0	0	0	0	0	0	(8,951)
<u>Community Planning</u> Letham Wellbeing Hub	36	2,200	0	0	0	0	0	0	0	0	2,200
Information Systems and Technology ICT Infrastructure & Replacement & Upgrade Programme	1,650	2,309	2,489	3,284	3,428	2,903	3,538	2,478	2,637	2,312	25,378
School Audio-Visual (AV) Equipment Replacement Programme	658	1,549	520	495	30	224	125	365	130	35	3,473
Online/Mobile Working/Bertha Park IT Equipment Third Party Contribution (ERDF)	894 (65)	942 (189)	268 0	204 0	145 0	148 0	153 0	0 0	0 0	0 0	1,860 <mark>(189)</mark>
Swift Social Work System Replacement	294	402	1,611	393	0	0	0	0	0	0	2,406
Council Contact Centre	40	179	40	40	40	40	40	40	40	40	499
TOTAL	2,764	13,513	18,011	6,900	3,643	3,315	3,856	2,883	2,807	2,387	57,315

HRA CAPITAL I		OGRAMM	E 2019-25						
			2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
SERVICE			<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	
Central Heating & Ro	ewiring		3,155	800	250	0	0	250	
Rewiring/Infrastructu	re		0	0	0	1,000	1,000	1,000	
Triple Glazing		· · · ·	1,193	0	0	0	0	250	
Controlled Door Entr			29	10	10	10	0	30	
Property Refurbishm	ent		0	0	0	0	0	1,000	
Kitchen Programme			110	74	394	1,083	1,510	1,500	
Bathroom Programm	ne		628	65	25	0	1,285	750	
External Fabric Repa	airs		1,857	1,200	1,220	1,376	900	1,500	
Energy Efficiency	1	· I	720	580	200	0	0	1,500	
Multi-Storey Flats			423	2,209	50	0	0	0	
Environmental Impro	ovements		555	145	45	0	0	400	
Fire Precaution Mea			337	50	50	400	500	1,000	
Sound Insulation			0	0	0	250	100	100	
Structural			0	0	0	750	250	250	
STANDARD DELIVI	ERY PLAN SUBTOT	AL:	9,007	5,133	2,244	4,869	5,545	9,530	
	Build - Current Progra		821	9,380	268	0	0	0	
	Build - Future Program	mme	0	600	2,741	2,867	2,894	13,128	
Increase in Council I			3,277	2,808	2,000	0	0	0	
Lock-ups & Garage			19	0	0	0	0	50	
	Council House Stock		216	80	0	0	0	100	
	ray Refurbishment (3	units)	0	275	0	0	0	0	
Rannoch Road Conv			476	0	0	0	0	0	
149-151 Dunkeld Ro			110	0	0	0	0	0	
St Catherine's Squar	e Redevelopment		2	0	0	0	2,998	402	
Shops & Offices			57	70	50	70	50	50	
Greyfriars			23	0	50	0	0	50	
Sheltered Housing			57	0	25	0	0	18	
General Capital Wor	ks		64	50	10	40	36	10	
Replacement Lifts			27	120	0	0	0	0	
ICT			156	50	50	50	50	50	
Mortgage to Rent			0	50	50	50	50	50	
SUBTOTAL = TOTA	L GROSS EXPEND	TURE	14,312	18,616	7,488	7,946	11,623	23,438	
Less: Amount to be t	F.C.R.) (1,455) (268)	(2,577)	(3,155)	(3,724)	(4,004)	(4,416)			
Less: Amount to be funded from Capital Receipts				(100)	(74)	0	0	0	
Less: Other Income			(89)	0	0	0	0	0	
			12,500	15,939	4,259	4,222	7,619	19,022	