



Budget 2021/22

REVENUE AND CAPITAL BUDGET 2021/22

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PERTH & KINROSS COUNCIL

REVENUE BUDGET 2021/22

FOREWORD BY THE HEAD OF FINANCE

INTRODUCTION

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

GENERAL FUND REVENUE BUDGET 2021/22

BACKGROUND

Perth & Kinross Council met on 10 March 2021 to set the Final Revenue Budget and Council Tax for 2021/22. In preparing Revenue Budget submissions, Services were required to identify expenditure pressures and savings proposals.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On the 1 February 2021 the Scottish Government issued the Local Government Finance Settlement for 2021/22 (Circular 1/2021) which detailed grant funding from the Scottish Government for each Council. This was augmented on 18 March 2021 by the Local Government Finance (Scotland) Order 2021 (Circular 5/2021). The Finance Settlement covers 2021/22 only and no information is available from the Scottish Government for 2022/23 and beyond. This funding includes additional resources in respect of Covid-19.

The Final Revenue Budget for 2021/22 that was updated from March 2021 with minor virements is £389.724 million (£378.664 million in 2020/21). The 2021/22 budget is funded by Total Revenue Funding from the Scottish Government of £281.271 million (see page 6); Capital Grants of £1.6 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.3 million; a carry forward of £0.125 million under the Council's Budget Flexibility Scheme and a net contribution from Reserves of £12.599 million.

A budgeted figure of £92.829 million is therefore levied from Council Tax. This results in a 2021/22 Band D equivalent Council Tax charge of £1,318. This is no increase from the figure in 2021/22 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 7.

Key features of the Council's 2021/22 Revenue Budget are set out in more detail below.

2021/22 BUDGETED EXPENDITURE

The budgeted revenue expenditure in 2021/22 for each of the Council's Services is summarised on page 8 and detailed in pages 10 to 46. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

Staff Costs

The 2021/22 Final Revenue Budget includes a budgeted provision of 3% for pay award for non-teaching staff that is consistent with the three-year deal for 2018/19, 2019/20 and 2020/21 agreed in February 2019. The 2021/22 Final Revenue Budget also includes a budgeted provision of 3% for teachers.

Capital Financing Costs

These are the costs of financing assets owned by the Council and includes Loan Repayments; Interest Charges; and Debt Management Expenses. In 2021/22, a budget of £12.827 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £0.141 million in 2021/22.

2021/22 BUDGETED INCOME

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2021/22 are detailed below.

Total Revenue Funding

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non Domestic Rate Income (NDR).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2021/22 is approximately £11 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2020/21 is £281.271 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant	229.487
Non Domestic Rate Income	34.864
Ring-Fenced Grants	16.920
Total Revenue Funding	<u><u>281.271</u></u>

General Revenue Grant

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2021/22 is £229.487 million. General Revenue Grant is itself funded from national taxation.

Non Domestic Rate Income

Perth & Kinross Council has a statutory duty to levy and collect Non Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2021/22 has been set by the Scottish Government at 49p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non domestic property within the intermediate and higher property rates. During financial year 2021/22, for properties with a rateable value between £51,001 and £95,000 this supplement is 1.3p per £; for properties with a rateable value of over £95,000 this supplement is 2.6p per £. Other exempt property categories such as listed buildings remain unchanged.

For financial year 2021/22 there is also a Transitional Relief scheme in place to provide support for certain types of property, particularly in the hospitality sector. This is to protect the ratepayers from significant increases in their rates bills following the revaluation exercise. The relief scheme places a 12.5% cap, in real terms, on such rates increases.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2021/22 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non Domestic Rate Income for Perth & Kinross Council at £34.864 million in 2021/22.

Council Tax Charge

The net expenditure to be met from the Council Tax for 2021/22 is £92.829 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 3.5% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2021/22 is therefore 70,432. Dividing the amount to be met from Council Tax by the tax

base results in a 2021/22 Band D Council Tax of £1,318 which represents no increase from the previous year. (See calculation of Council Tax on page 7).

COUNCIL HOUSING

Housing Revenue Account Budget (HRA) 2021/22

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2021/22 (see page 46) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Communities Committee on 3 February 2021.

As at 31 March 2021, the Council owns and lets approximately 7,680 houses. On 3 February 2021, the Housing and Communities Committee approved a 1% rent increase for 2021/22 which resulted in the average weekly rent, based on 52 weeks, being £71.47

The revenue balance on the Housing Revenue Account to be carried forward into 2021/22 is anticipated to be £1 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

Budget: a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

Staff Costs: includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

Slippage: savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

Property Costs: includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

Supplies and Services: includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

Transport Costs: includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

Transfer Payments: payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

Third Party Payments: payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

Support Services: charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

Capital Financing/Capital Charges: the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

Capital Financed from Current Revenue (CFCR): the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

2021/22 REVENUE BUDGET - GENERAL FUND

ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2020/21 Updated Budget SP&R 25/11/2020 Report 20/225 £'000	SERVICE	2021/22 Final Budget £'000	Council Tax Band D Equivalent 2021/22 £
198,481	Education & Children's Services	204,910	2,897.48
67,869	Communities	68,750	972.14
34,694	Corporate & Democratic Services	35,102	496.35
301,044	Sub-Total: Service Expenditure	308,762	4,365.97
	CORPORATE BUDGETS		
60,721	Health & Social Care	63,735	901.23
(2,088)	Support Service External Income	(2,153)	(30.44)
	Corporate Budget:		
12,895	Capital Financing Costs	12,827	181.38
(200)	Interest on Revenue Balances	(141)	(1.99)
1,297	Tayside Valuation Joint Board	1,319	18.65
(550)	Trading Operations Surplus	(550)	(7.78)
1,595	Un-funded Pension Costs	1,565	22.13
680	Apprenticeship Levy	775	10.96
6,550	Council Tax Reduction Scheme	6,200	87.66
150	Discretionary Relief	150	2.12
382,094	Adjusted Net Expenditure	392,489	5,549.89
1,530	Contribution to/(from) Capital Fund	(2,965)	(41.93)
200	Contribution to Insurance Fund	200	2.83
383,824	Total Net Expenditure	389,724	5,510.79
	To be financed by:		
227,362	General Revenue Grant	229,487	3,245.00
15,543	Ring Fenced Grant	16,920	239.25
1,653	Capital Grants	1,600	22.62
37,876	Non-Domestic Rate Income	34,864	492.99
93,209	Council Tax Income	92,829	1,312.63
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.38
6,881	Use of Budget Flexibility & Reserves	12,724	179.92
383,824		389,724	5,510.79

GENERAL FUND BUDGET 2017/18 TO 2021/22

Financial Year	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Net Revenue Budget	338,237	336,194	357,538	378,664	389,724
Council Tax (Second Home/Long Term Empty Properties)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
Budget Flexibility and Reserves	(11,042)	(5,022)	(11,420)	(11,566)	(12,724)
	<u>325,895</u>	<u>329,872</u>	<u>344,818</u>	<u>365,798</u>	<u>375,700</u>
<i>Government Funding</i>					
General Revenue Grant and Ring Fenced Grant	(192,386)	(192,519)	(198,351)	(214,420)	(246,406)
Capital Grants	(1,705)	(1,400)	(1,709)	(1,600)	(1,600)
Non Domestic Rate Income	(50,864)	(51,953)	(56,590)	(56,569)	(34,864)
	<u>(244,955)</u>	<u>(245,872)</u>	<u>(256,650)</u>	<u>(272,589)</u>	<u>(282,870)</u>
Amount to be Raised from Council Tax	80,940	84,000	88,168	93,209	92,830
Band D Equivalent Number of Dwellings (Net of provision for non collection)	68,535	69,079	69,753	70,720	70,432
Band D Equivalent Council Tax	<u>£ 1,181</u>	<u>£ 1,216</u>	<u>£ 1,264</u>	<u>£ 1,318</u>	<u>£ 1,318</u>

HOUSING REVENUE ACCOUNT 2017/18 TO 2021/22

Financial Year	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Gross Budgeted Expenditure	28,451	28,773	29,711	30,917	31,588
Budgeted Income					
Council House Rents	(25,785)	(27,140)	(27,800)	(29,147)	(29,781)
Other Income	(2,666)	(1,633)	(1,911)	(1,770)	(1,807)
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 66.00</u>	<u>£ 67.79</u>	<u>£ 68.81</u>	<u>£ 70.76</u>	<u>£ 71.47</u>
Scottish Average Weekly Rent	<u>£ 70.55</u>	<u>£ 72.11</u>	<u>£ 74.11</u>	<u>£ 76.71</u>	<u>£ 77.85</u>
Approximate Number of Council Houses (at 1 April of each year)	7,467	7,540	7,636	7,680	7,760

COUNCIL TAX CHARGES 2021/22

Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2021/22 £	Water & Wastewater Charge £	Total Combined Charge 2021/22 £	Total Combined Charge 2020/21 £
A	27,000	240/360	878.67	306.12	1,184.79	1,177.41
B	35,000	280/360	1,025.11	357.14	1,382.25	1,373.64
C	45,000	320/360	1,171.56	408.16	1,579.72	1,569.88
D	58,000	360/360	1,318.00	459.18	1,777.18	1,766.11
E	80,000	473/360	1,731.71	561.22	2,292.93	2,279.40
F	106,000	585/360	2,141.75	663.26	2,805.01	2,789.02
G	212,000	705/360	2,581.08	765.30	3,346.38	3,327.93
H	Over 212,000	882/360	3,229.10	918.36	4,147.46	4,125.32

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

BUDGETED STAFF 2021/22 (Full Time Equivalent)

Service	Teachers	Other Council Staff	2021/22 Total
Education & Children's Services	1,420.1	1,305.9	2,726.0
Communities	-	899.6	899.6
Health & Social Care	-	510.0	510.0
Corporate & Democratic Services	-	462.3	462.3
Housing Revenue Account	-	246.7	246.7
TOTAL	1,420.1	3,424.5	4,844.6

The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

FTE = Full Time Equivalent

2021/22 REVENUE BUDGET - GENERAL FUND

SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2021/22 TOTAL £'000
STAFF COSTS		
Chief Officials	- Gross Pay	2,095
	- Supn	351
	- NI	260
Single Status	- Gross Pay	95,919
	- Supn	16,231
	- NI	8,616
Craft Workers	- Gross Pay	491
	- Supn	84
	- NI	46
Councillors	- Gross Pay	876
	- Supn	104
	- NI	76
Teachers	- Gross Pay	65,253
	- Supn	14,970
	- NI	7,128
Teachers Pensions		223
Overtime		731
Supply Cover		1,837
Slippage		(6,326)
Other Staff Costs		4,712
TOTAL STAFF COSTS		213,677
PROPERTY COSTS		
Non Domestic Rates		7,542
Energy		4,698
Unitary Charge		23,340
Property Insurance		441
Cleaning		3,833
Water		926
Property Maintenance		3,913
Other Property Costs		3,450
TOTAL PROPERTY COSTS		48,143
SUPPLIES & SERVICES		
Catering		4,361
Admin Insurance		595
Other Supplies & Services		32,004
TOTAL SUPPLIES & SERVICES		36,960
TRANSPORT COSTS		
Travel & Subsistence		356
Transport Insurance		0
Car Allowances		471
Contract Car Hire		138
Vehicle Maintenance		148
Pupil Transport		9,143
Other Transport Costs		8,375
TOTAL TRANSPORT COSTS		18,631
TRANSFER PAYMENTS		25,564
THIRD PARTY PAYMENTS		115,819
SUPPORT SERVICES		201
CAPITAL FINANCING/CAPITAL CHARGES		3,989
CFCR		0
GROSS EXPENDITURE		462,984
INCOME		
Capital		519
Internal Recharges		16,307
Other Grant Income/Subsidy		26,338
Fees & Charges		28,642
Resource Transfer		18,556
Contract Income/External Work		125
GROSS INCOME		90,487
NET SERVICE EXPENDITURE		372,497

EDUCATION & CHILDREN'S SERVICES

SUMMARY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	511
- Supn	84
- NI	62
Single Status - Gross Pay	37,046
- Supn	6,249
- NI	2,935
Teachers - Gross Pay	65,253
- Supn	14,970
- NI	7,128
Pensions	223
Overtime	2
Supply Cover	1,832
Slippage	(3,324)
Other Staff Costs	185
TOTAL STAFF COSTS	133,156
PROPERTY COSTS	
Non Domestic Rates	6,003
Energy Costs	6
Unitary Charge	20,830
Property Insurance	441
Cleaning	3,366
Metered Water	0
Property Maintenance	0
Other Property Costs	1,243
TOTAL PROPERTY COSTS	31,889
SUPPLIES & SERVICES	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	15,170
TOTAL SUPPLIES & SERVICES	19,405
TRANSPORT COSTS	
Travel & Subsistence	55
Transport Insurance	0
Car Allowances	343
Contract Car Hire	0
Vehicle Maintenance	148
Pupil Transport	9,143
Other Transport Costs	203
TOTAL TRANSPORT COSTS	9,892
TRANSFER PAYMENTS	178
THIRD PARTY PAYMENTS	
Payments to Contractors	1,878
Other Third Party Payments	16,245
TOTAL THIRD PARTY PAYMENTS	18,123
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	346
CFCR	0
GROSS EXPENDITURE	212,989
INCOME	
Internal Recharges	295
Other Grant Income/Subsidy	2,739
Fees & Charges	5,045
Contract Income/External Work	0
GROSS INCOME	8,079
NET EXPENDITURE	204,910

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - NURSERY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	10,606
- Supn	1,828
- NI	824
Teachers - Gross Pay	1,539
- Supn	368
- NI	172
Pensions	0
Overtime	0
Supply Cover	250
Slippage	(482)
Other Staff Costs	8
TOTAL STAFF COSTS	15,113
PROPERTY COSTS	
Non Domestic Rates	21
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	23
Metered Water	0
Property Maintenance	0
Other Property Costs	13
TOTAL PROPERTY COSTS	57
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	7,943
TOTAL SUPPLIES & SERVICES	7,943
TRANSPORT COSTS	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	58
Contract Car Hire	0
Vehicle Maintenance	4
Pupil Transport	0
Other Transport Costs	12
TOTAL TRANSPORT COSTS	81
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1,656
TOTAL THIRD PARTY PAYMENTS	1,656
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	24,850
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	793
Contract Income/External Work	0
GROSS INCOME	793
NET EXPENDITURE	24,057

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - PRIMARY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	95
- Supn	16
- NI	12
Single Status - Gross Pay	3,716
- Supn	632
- NI	192
Teachers - Gross Pay	29,379
- Supn	6,756
- NI	3,165
Pensions	0
Overtime	0
Supply Cover	563
Slippage	(846)
Other Staff Costs	37
TOTAL STAFF COSTS	43,717
PROPERTY COSTS	
Non Domestic Rates	2,483
Energy Costs	0
Unitary Charge	3,626
Property Insurance	0
Cleaning	1,726
Metered Water	0
Property Maintenance	0
Other Property Costs	301
TOTAL PROPERTY COSTS	8,136
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	600
TOTAL SUPPLIES & SERVICES	600
TRANSPORT COSTS	
Travel & Subsistence	13
Transport Insurance	0
Car Allowances	93
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,923
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2,029
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	50
TOTAL THIRD PARTY PAYMENTS	50
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	54,532
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	0
NET EXPENDITURE	54,532



EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - SECONDARY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	3,960
- Supn	670
- NI	330
Teachers - Gross Pay	29,158
- Supn	6,655
- NI	3,227
Pensions	0
Overtime	2
Supply Cover	641
Slippage	(882)
Other Staff Costs	38
TOTAL STAFF COSTS	43,799
PROPERTY COSTS	
Non Domestic Rates	3,343
Energy Costs	0
Unitary Charge	17,204
Property Insurance	0
Cleaning	1,401
Metered Water	0
Property Maintenance	0
Other Property Costs	428
TOTAL PROPERTY COSTS	22,376
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	3,002
TOTAL SUPPLIES & SERVICES	3,002
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	87
Contract Car Hire	0
Vehicle Maintenance	144
Pupil Transport	4,272
Other Transport Costs	8
TOTAL TRANSPORT COSTS	4,513
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	729
TOTAL THIRD PARTY PAYMENTS	729
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	99
CFCR	
	0
GROSS EXPENDITURE	74,518
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	2,507
Fees & Charges	564
Contract Income/External Work	0
GROSS INCOME	3,071
NET EXPENDITURE	71,447

EDUCATION & CHILDREN'S SERVICES

SPECIAL SECTOR

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	4,938
- Supn	839
- NI	252
Teachers - Gross Pay	5,049
- Supn	1,161
- NI	550
Pensions	0
Overtime	0
Supply Cover	245
Slippage	(381)
Other Staff Costs	2
TOTAL STAFF COSTS	12,655
PROPERTY COSTS	
Non Domestic Rates	54
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	124
Metered Water	0
Property Maintenance	0
Other Property Costs	13
TOTAL PROPERTY COSTS	191
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	214
TOTAL SUPPLIES & SERVICES	214
TRANSPORT COSTS	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	29
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	2,948
Other Transport Costs	5
TOTAL TRANSPORT COSTS	2,999
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,938
TOTAL THIRD PARTY PAYMENTS	2,938
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	247
CFCR	0
GROSS EXPENDITURE	19,244
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	161
Contract Income/External Work	0
GROSS INCOME	161
NET EXPENDITURE	19,083



EDUCATION & CHILDREN'S SERVICES

CHILDREN AND FAMILIES SERVICES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	95
- Supn	16
- NI	11
Single Status - Gross Pay	8,515
- Supn	1,397
- NI	833
Teachers - Gross Pay	43
- Supn	10
- NI	5
Pensions	0
Overtime	0
Supply Cover	132
Slippage	(327)
Other Staff Costs	54
TOTAL STAFF COSTS	10,784
PROPERTY COSTS	
Non Domestic Rates	78
Energy Costs	6
Unitary Charge	0
Property Insurance	0
Cleaning	62
Metered Water	0
Property Maintenance	0
Other Property Costs	85
TOTAL PROPERTY COSTS	231
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	478
TOTAL SUPPLIES & SERVICES	478
TRANSPORT COSTS	
Travel & Subsistence	11
Transport Insurance	0
Car Allowances	116
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	140
TOTAL TRANSPORT COSTS	267
TRANSFER PAYMENTS	11
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	8,473
TOTAL THIRD PARTY PAYMENTS	8,473
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	20,244
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	165
Contract Income/External Work	0
GROSS INCOME	165
NET EXPENDITURE	20,079

EDUCATION & CHILDREN'S SERVICES

BUSINESS & RESOURCE SERVICES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	321
- Supn	52
- NI	39
Single Status - Gross Pay	2,692
- Supn	442
- NI	251
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	223
Overtime	0
Supply Cover	1
Slippage	(313)
Other Staff Costs	25
TOTAL STAFF COSTS	3,733
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	254
TOTAL PROPERTY COSTS	695
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	360
TOTAL SUPPLIES & SERVICES	360
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	(54)
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	(52)
TRANSFER PAYMENTS	167
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,092
TOTAL THIRD PARTY PAYMENTS	2,092
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	6,995
INCOME	
Internal Recharges	295
Other Grant Income/Subsidy	0
Fees & Charges	70
Contract Income/External Work	0
GROSS INCOME	365
NET EXPENDITURE	6,630

EDUCATION & CHILDREN'S SERVICES

CATERING SERVICE

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	205
- Supn	35
- NI	10
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	250
PROPERTY COSTS	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	68
TOTAL PROPERTY COSTS	72
SUPPLIES & SERVICES	
Catering	4,235
Admin Insurance	0
Other Supplies & Services	195
TOTAL SUPPLIES & SERVICES	4,430
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	3
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1,878
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	1,878
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	6,633
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,228
Contract Income/External Work	0
GROSS INCOME	2,228
NET EXPENDITURE	4,405

EDUCATION & CHILDREN'S SERVICES

GRANTS AND INITIATIVES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,414
- Supn	406
- NI	243
Teachers - Gross Pay	85
- Supn	20
- NI	9
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(93)
Other Staff Costs	21
TOTAL STAFF COSTS	3,105
PROPERTY COSTS	
Non Domestic Rates	20
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	30
Metered Water	0
Property Maintenance	0
Other Property Costs	81
TOTAL PROPERTY COSTS	131
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,330
TOTAL SUPPLIES & SERVICES	2,330
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	12
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	38
TOTAL TRANSPORT COSTS	52
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	307
TOTAL THIRD PARTY PAYMENTS	307
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	5,925
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	232
Fees & Charges	1,064
Contract Income/External Work	0
GROSS INCOME	1,296
NET EXPENDITURE	4,629

EDUCATION & CHILDREN'S SERVICES

CULTURE & COMMUNITY DEVELOPMENT

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	0
- Supn	0
- NI	0
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	0
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	48
TOTAL SUPPLIES & SERVICES	48
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	48
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	0
NET EXPENDITURE	48



Communities

SUMMARY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	852
- Supn	144
- NI	107
Single Status - Gross Pay	25,993
- Supn	4,407
- NI	2,517
Craft Workers - Gross Pay	491
- Supn	84
- NI	46
Pensions	0
Overtime	661
Supply Cover	5
Slippage	(1,061)
Other Staff Costs	2,831
TOTAL STAFF COSTS	37,077
PROPERTY COSTS	
Non Domestic Rates	894
Energy Costs	63
Property Insurance	0
Cleaning	137
Metered Water	26
Property Maintenance	132
Other Property Costs	2,095
TOTAL PROPERTY COSTS	3,347
SUPPLIES & SERVICES	
Catering	6
Admin Insurance	595
Other Supplies & Services	12,524
TOTAL SUPPLIES & SERVICES	13,125
TRANSPORT COSTS	
Travel & Subsistence	31
Transport Insurance	0
Car Allowances	120
Contract Car Hire	133
Vehicle Maintenance	0
Other Transport Costs	6,830
TOTAL TRANSPORT COSTS	7,114
TRANSFER PAYMENTS	1,600
THIRD PARTY PAYMENTS	
Payments to Contractors	479
Other Third Party Payments	31,107
TOTAL THIRD PARTY PAYMENTS	31,586
SUPPORT SERVICES	
Professional & Engineering Services	31
Admin Recharge	170
Central Support	0
TOTAL SUPPORT SERVICES	201
CAPITAL FINANCING/CAPITAL CHARGE:	3,355
CFCR	0
GROSS EXPENDITURE	97,405
INCOME	
Capital	519
Internal Recharges	11,651
Other Grant Income/Subsidy	663
Fees & Charges	15,822
Contract Income/External Work	0
TOTAL INCOME	28,655
NET EXPENDITURE	68,750

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it, Communities primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
3. Place - to promote sustainable empowered communities with equal opportunities for all.
4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

COMMUNITIES

ROADS MAINTENANCE PARTNERSHIP

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	669
- Supn	113
- NI	70
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	48
Supply Cover	0
Slippage	0
Other Staff Costs	30
TOTAL STAFF COSTS	930
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	44
TOTAL PROPERTY COSTS	44
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	24
TOTAL SUPPLIES & SERVICES	24
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	8
Contract Car Hire	55
Vehicle Maintenance	0
Other Transport Costs	20
TOTAL TRANSPORT COSTS	84
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	5,150
TOTAL THIRD PARTY PAYMENTS	5,150
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	6,232
INCOME	
Capital	0
Internal Recharges	165
Other Grant Income/Subsidy	0
Fees & Charges	130
Contract Income/External Work	0
TOTAL INCOME	295
NET EXPENDITURE	5,937



COMMUNITIES

PUBLIC TRANSPORT UNIT

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	346
- Supn	58
- NI	36
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Supply Cover	0
Slippage	0
Other Staff Costs	2
TOTAL STAFF COSTS	446
PROPERTY COSTS	
Non Domestic Rates	51
Energy Costs	4
Property Insurance	0
Cleaning	73
Metered Water	0
Property Maintenance	29
Other Property Costs	1
TOTAL PROPERTY COSTS	158
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	32
TOTAL SUPPLIES & SERVICES	32
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	156
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,551
TOTAL THIRD PARTY PAYMENTS	2,551
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,344
INCOME	
Capital	0
Internal Recharges	252
Other Grant Income/Subsidy	0
Fees & Charges	328
Contract Income/External Work	0
TOTAL INCOME	580
NET EXPENDITURE	2,764

COMMUNITIES
PARKING SERVICES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	689
- Supn	117
- NI	65
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	75
Supply Cover	0
Slippage	0
Other Staff Costs	39
TOTAL STAFF COSTS	985
PROPERTY COSTS	
Non Domestic Rates	385
Energy Costs	33
Property Insurance	0
Cleaning	0
Metered Water	22
Property Maintenance	6
Other Property Costs	715
TOTAL PROPERTY COSTS	1,161
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	920
TOTAL SUPPLIES & SERVICES	920
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	24
TOTAL TRANSPORT COSTS	24
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	182
TOTAL THIRD PARTY PAYMENTS	182
SUPPORT SERVICES	
Professional & Engineering Services	31
Admin Recharge	170
Central Support	0
TOTAL SUPPORT SERVICES	201
CAPITAL FINANCING/CAPITAL CHARGES	37
CFCR	0
GROSS EXPENDITURE	3,510
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	3,107
Contract Income/External Work	0
TOTAL INCOME	3,107
NET EXPENDITURE	403

COMMUNITIES

OTHER ROADS ACTIVITIES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,957
- Supn	327
- NI	206
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	12
Supply Cover	0
Slippage	0
Other Staff Costs	81
TOTAL STAFF COSTS	2,583
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	9
TOTAL PROPERTY COSTS	9
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	318
TOTAL SUPPLIES & SERVICES	318
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	20
Contract Car Hire	10
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	33
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,588
TOTAL THIRD PARTY PAYMENTS	2,588
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	329
CFCR	0
GROSS EXPENDITURE	5,860
INCOME	
Capital	0
Internal Recharges	1,212
Other Grant Income/Subsidy	2
Fees & Charges	272
Contract Income/External Work	0
TOTAL INCOME	1,486
NET EXPENDITURE	4,374



COMMUNITIES

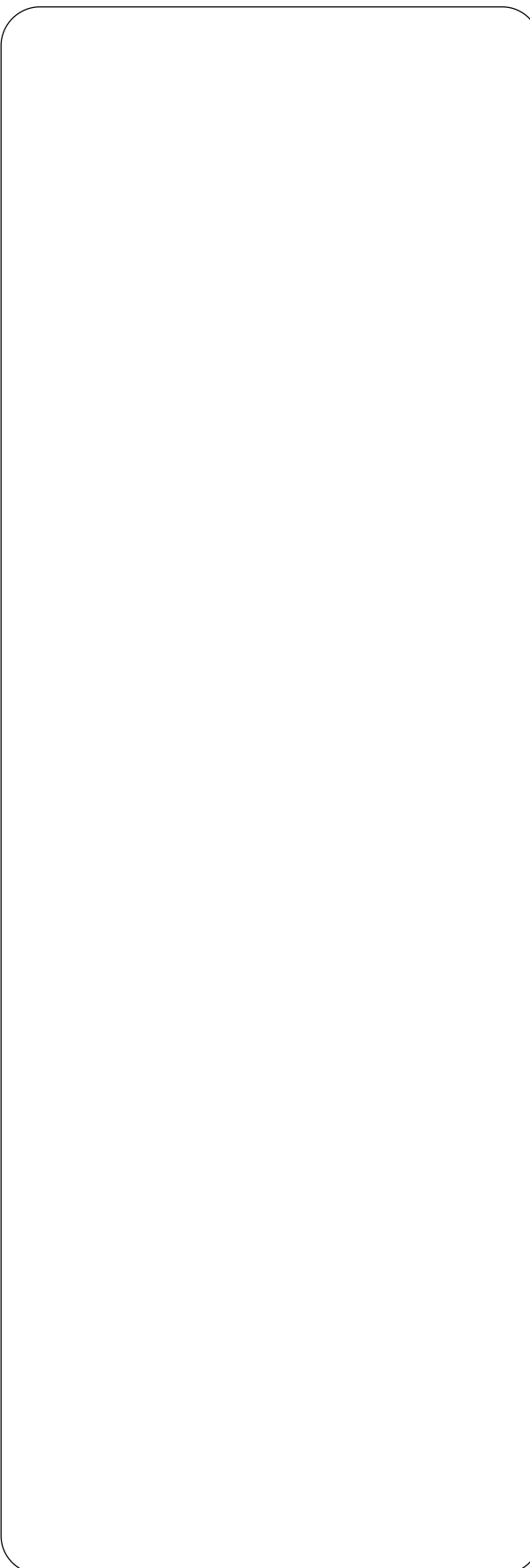
ADMINISTRATION SUPPORT

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	579
- Supn	98
- NI	73
Single Status - Gross Pay	1,459
- Supn	248
- NI	138
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(884)
Other Staff Costs	162
TOTAL STAFF COSTS	1,873
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	455
Other Supplies & Services	(2)
TOTAL SUPPLIES & SERVICES	453
TRANSPORT COSTS	
Travel & Subsistence	(16)
Transport Insurance	0
Car Allowances	2
Contract Car Hire	58
Vehicle Maintenance	0
Other Transport Costs	19
TOTAL TRANSPORT COSTS	63
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,389
INCOME	
Capital	0
Internal Recharges	215
Other Grant Income/Subsidy	0
Fees & Charges	36
Contract Income/External Work	0
TOTAL INCOME	251
NET EXPENDITURE	2,138

COMMUNITIES

OPERATIONS

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	7,484
- Supn	1,273
- NI	626
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	455
Supply Cover	0
Slippage	0
Other Staff Costs	1,010
TOTAL STAFF COSTS	10,848
PROPERTY COSTS	
Non Domestic Rates	253
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	8
Other Property Costs	27
TOTAL PROPERTY COSTS	288
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	7,250
TOTAL SUPPLIES & SERVICES	7,250
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	4,620
TOTAL TRANSPORT COSTS	4,621
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1
Other Third Party Payments	180
TOTAL THIRD PARTY PAYMENTS	181
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	355
CFCR	0
GROSS EXPENDITURE	23,543
INCOME	
Capital	0
Internal Recharges	1,795
Other Grant Income/Subsidy	0
Fees & Charges	3,855
Contract Income/External Work	0
TOTAL INCOME	5,650
NET EXPENDITURE	17,893



COMMUNITIES

FLEET MANAGEMENT

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	248
- Supn	43
- NI	24
Craft Workers - Gross Pay	491
- Supn	84
- NI	46
Pensions	0
Overtime	42
Supply Cover	0
Slippage	0
Other Staff Costs	89
TOTAL STAFF COSTS	1,067
PROPERTY COSTS	
Non Domestic Rates	38
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	38
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,230
TOTAL SUPPLIES & SERVICES	1,230
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1,954
TOTAL TRANSPORT COSTS	1,955
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	287
TOTAL THIRD PARTY PAYMENTS	287
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	2,450
CFCR	0
GROSS EXPENDITURE	7,027
INCOME	
Capital	0
Internal Recharges	6,411
Other Grant Income/Subsidy	0
Fees & Charges	75
Contract Income/External Work	0
TOTAL INCOME	6,486
NET EXPENDITURE	541

COMMUNITIES

REGULATION

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,248
- Supn	211
- NI	133
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	2
Supply Cover	0
Slippage	0
Other Staff Costs	132
TOTAL STAFF COSTS	1,726
PROPERTY COSTS	
Non Domestic Rates	7
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	7
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	176
TOTAL SUPPLIES & SERVICES	176
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	25
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	24
TOTAL TRANSPORT COSTS	49
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	57
Other Third Party Payments	150
TOTAL THIRD PARTY PAYMENTS	207
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,165
INCOME	
Capital	0
Internal Recharges	50
Other Grant Income/Subsidy	230
Fees & Charges	83
Contract Income/External Work	0
TOTAL INCOME	363
NET EXPENDITURE	1,802

COMMUNITIES

PLANNING & DEVELOPMENT

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	4,940
- Supn	840
- NI	525
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	35
TOTAL STAFF COSTS	6,340
PROPERTY COSTS	
Non Domestic Rates	43
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	68
Other Property Costs	92
TOTAL PROPERTY COSTS	203
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	805
TOTAL SUPPLIES & SERVICES	805
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	50
Contract Car Hire	8
Vehicle Maintenance	0
Other Transport Costs	2
TOTAL TRANSPORT COSTS	64
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	174
Other Third Party Payments	2,959
TOTAL THIRD PARTY PAYMENTS	3,133
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	10,545
INCOME	
Capital	344
Internal Recharges	0
Other Grant Income/Subsidy	75
Fees & Charges	4,509
Contract Income/External Work	0
TOTAL INCOME	4,928
NET EXPENDITURE	5,617

COMMUNITIES

WASTE SERVICES & COMMUNITY GREENSPACE

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,285
- Supn	387
- NI	226
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	15
Supply Cover	0
Slippage	0
Other Staff Costs	298
TOTAL STAFF COSTS	3,211
PROPERTY COSTS	
Non Domestic Rates	86
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	313
TOTAL PROPERTY COSTS	399
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	388
TOTAL SUPPLIES & SERVICES	388
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	11
Contract Car Hire	2
Vehicle Maintenance	0
Other Transport Costs	165
TOTAL TRANSPORT COSTS	180
TRANSFER PAYMENTS	1
THIRD PARTY PAYMENTS	
Payments to Contractors	236
Other Third Party Payments	1,452
TOTAL THIRD PARTY PAYMENTS	1,688
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	122
CFCR	0
GROSS EXPENDITURE	5,989
INCOME	
Capital	175
Internal Recharges	263
Other Grant Income/Subsidy	0
Fees & Charges	1,937
Contract Income/External Work	0
TOTAL INCOME	2,375
NET EXPENDITURE	3,614



COMMUNITIES

CULTURE & COMMUNITIES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	91
- Supn	16
- NI	11
Single Status - Gross Pay	1,030
- Supn	169
- NI	102
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	5
Slippage	(57)
Other Staff Costs	1
TOTAL STAFF COSTS	1,368
PROPERTY COSTS	
Non Domestic Rates	23
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	0
Other Property Costs	524
TOTAL PROPERTY COSTS	605
SUPPLIES & SERVICES	
Catering	4
Admin Insurance	0
Other Supplies & Services	722
TOTAL SUPPLIES & SERVICES	726
TRANSPORT COSTS	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	20
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	9,476
TOTAL THIRD PARTY PAYMENTS	9,476
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	12,195
INCOME	
Capital	0
Internal Recharges	6
Other Grant Income/Subsidy	356
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	362
NET EXPENDITURE	11,833

COMMUNITIES

OTHER CORPORATE BUDGETS

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	91
- Supn	15
- NI	12
Single Status - Gross Pay	1,614
- Supn	275
- NI	173
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	(69)
TOTAL STAFF COSTS	2,111
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	94
TOTAL PROPERTY COSTS	94
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	168
TOTAL SUPPLIES & SERVICES	168
TRANSPORT COSTS	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	8
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	11
Other Third Party Payments	318
TOTAL THIRD PARTY PAYMENTS	329
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,710
INCOME	
Capital	0
Internal Recharges	68
Other Grant Income/Subsidy	0
Fees & Charges	43
Contract Income/External Work	0
TOTAL INCOME	111
NET EXPENDITURE	2,599

**COMMUNITIES
HOUSING (GENERAL FUND)
MANAGEMENT**

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	91
- Supn	15
- NI	11
Single Status - Gross Pay	0
- Supn	0
- NI	0
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	5
TOTAL STAFF COSTS	122
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	140
Other Supplies & Services	14
TOTAL SUPPLIES & SERVICES	154
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	236
TOTAL THIRD PARTY PAYMENTS	236
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE:	0
CFCR	0
GROSS EXPENDITURE	512
INCOME	
Capital	0
Internal Recharges	88
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	88
NET EXPENDITURE	424



**COMMUNITIES
HOUSING (GENERAL FUND)
SAFER COMMUNITIES**

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	604
- Supn	105
- NI	57
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(37)
Other Staff Costs	65
TOTAL STAFF COSTS	794
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	3
TOTAL PROPERTY COSTS	3
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	29
TOTAL SUPPLIES & SERVICES	29
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	150
TOTAL THIRD PARTY PAYMENTS	150
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	0
CFCR	0
GROSS EXPENDITURE	977
INCOME	
Capital	0
Internal Recharges	55
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	55
NET EXPENDITURE	922



**COMMUNITIES
HOUSING (GENERAL FUND)
SITES FOR TRAVELLING PEOPLE**

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	15
- Supn	2
- NI	1
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	18
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	19
Other Property Costs	2
TOTAL PROPERTY COSTS	23
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
TOTAL SUPPLIES & SERVICES	0
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	32
CFCR	0
GROSS EXPENDITURE	73
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	113
Contract Income/External Work	0
TOTAL INCOME	113
NET EXPENDITURE	(40)



**COMMUNITIES
HOUSING (GENERAL FUND)
HOMELESSNESS**

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	492
- Supn	84
- NI	44
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	8
Supply Cover	0
Slippage	(30)
Other Staff Costs	885
TOTAL STAFF COSTS	1,483
PROPERTY COSTS	
Non Domestic Rates	8
Energy Costs	24
Property Insurance	0
Cleaning	6
Metered Water	4
Property Maintenance	2
Other Property Costs	271
TOTAL PROPERTY COSTS	315
SUPPLIES & SERVICES	
Catering	2
Admin Insurance	0
Other Supplies & Services	391
TOTAL SUPPLIES & SERVICES	393
TRANSPORT COSTS	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	10
TRANSFER PAYMENTS	225
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	911
TOTAL THIRD PARTY PAYMENTS	911
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	30
CFCR	0
GROSS EXPENDITURE	3,367
INCOME	
Capital	0
Internal Recharges	80
Other Grant Income Subsidy	0
Fees & Charges	1,230
Contract Income/External Work	0
TOTAL INCOME	1,310
NET EXPENDITURE	2,057



**COMMUNITIES
HOUSING (GENERAL FUND)
STRATEGIC COMMISSIONING & SUPPORT SERVICES**

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	913
- Supn	155
- NI	91
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(53)
Other Staff Costs	66
TOTAL STAFF COSTS	1,172
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	59
TOTAL SUPPLIES & SERVICES	59
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	1,218
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	4,517
TOTAL THIRD PARTY PAYMENTS	4,517
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	6,967
INCOME	
Capital	0
Internal Recharges	991
Other Grant Income/Subsidy	0
Fees & Charges	104
Resource Transfer	0
TOTAL INCOME	1,095
NET EXPENDITURE	5,872

CORPORATE & DEMOCRATIC SERVICES

SUMMARY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	547
- Supn	92
- NI	69
Single Status - Gross Pay	15,015
- Supn	2,541
- NI	1,525
Councillors - Gross Pay	876
- Supn	104
- NI	76
Pensions	0
Overtime	68
Supply Cover	0
Slippage	(760)
Other Staff Costs	1,345
TOTAL STAFF COSTS	21,498
PROPERTY COSTS	
Non Domestic Rates	618
Energy Costs	4,627
Unitary Charge	2,510
Property Insurance	0
Cleaning	318
Metered Water	900
Property Maintenance	3,760
Other Property Costs	27
TOTAL PROPERTY COSTS	12,760
SUPPLIES & SERVICES	
Catering	35
Admin Insurance	0
Other Supplies & Services	3,434
TOTAL SUPPLIES & SERVICES	3,469
TRANSPORT COSTS	
Travel & Subsistence	74
Transport Insurance	0
Car Allowances	8
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	683
TOTAL TRANSPORT COSTS	770
TRANSFER PAYMENTS	23,782
THIRD PARTY PAYMENTS	
Payments to Contractors	45
Other Third Party Payments	873
TOTAL THIRD PARTY PAYMENTS	918
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	288
CFCR	0
GROSS EXPENDITURE	63,485
INCOME	
Capital	0
Internal Recharges	4,265
Other Grant Income/Subsidy	22,936
Fees & Charges	1,057
Contract Income/External Work	125
TOTAL INCOME	28,383
NET EXPENDITURE	35,102

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal & Governance Services; Finance; Democratic Services; Human Resources; Information Technology; Strategic Commissioning & Organisational Development and Property.

The budget for the Chief Executive is held within Core Costs. The Chief Executive is responsible for the effective strategic management of the Council.

CORPORATE & DEMOCRATIC SERVICES

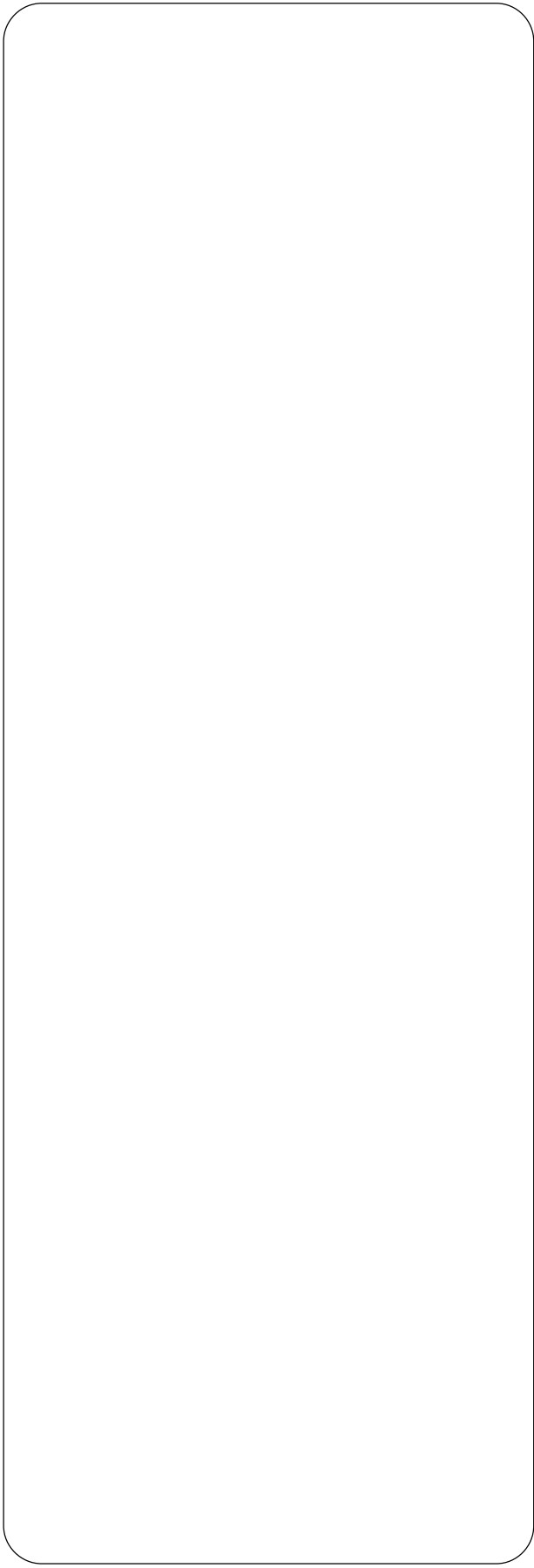
CORE COSTS

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	262
- Supn	44
- NI	34
Single Status - Gross Pay	150
- Supn	26
- NI	15
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(24)
Other Staff Costs	41
TOTAL STAFF COSTS	548
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	109
TOTAL SUPPLIES & SERVICES	109
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	279
TOTAL THIRD PARTY PAYMENTS	279
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	937
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	937

CORPORATE & DEMOCRATIC SERVICES

LEGAL & GOVERNANCE SERVICES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	99
- Supn	17
- NI	12
Single Status - Gross Pay	2,254
- Supn	382
- NI	233
Councillors - Gross Pay	876
- Supn	104
- NI	76
Pensions	0
Overtime	5
Supply Cover	0
Slippage	(125)
Other Staff Costs	284
TOTAL STAFF COSTS	4,217
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	32
Admin Insurance	0
Other Supplies & Services	156
TOTAL SUPPLIES & SERVICES	188
TRANSPORT COSTS	
Travel & Subsistence	39
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	19
TOTAL TRANSPORT COSTS	58
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	88
TOTAL THIRD PARTY PAYMENTS	88
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	4,551
INCOME	
Capital	0
Internal Recharges	35
Other Grant Income/Subsidy	0
Fees & Charges	752
Contract Income/External Work	0
TOTAL INCOME	787
NET EXPENDITURE	3,764



CORPORATE & DEMOCRATIC SERVICES

FINANCE

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	95
- Supn	16
- NI	12
Single Status - Gross Pay	886
- Supn	151
- NI	92
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(52)
Other Staff Costs	15
TOTAL STAFF COSTS	1,215
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	286
TOTAL SUPPLIES & SERVICES	286
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	285
TOTAL THIRD PARTY PAYMENTS	285
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,787
INCOME	
Capital	0
Internal Recharges	434
Other Grant Income/Subsidy	0
Fees & Charges	28
Contract Income/External Work	118
TOTAL INCOME	580
NET EXPENDITURE	1,207

CORPORATE & DEMOCRATIC SERVICES

Strategic Commissioning & Organisational Development

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	99
- Supn	17
- NI	11
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(5)
Other Staff Costs	247
TOTAL STAFF COSTS	369
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	5
TOTAL SUPPLIES & SERVICES	5
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	185
TOTAL THIRD PARTY PAYMENTS	185
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	559
INCOME	
Capital	0
Internal Recharges	58
Other Grant Income/Subsidy	0
Fees & Charges	7
Contract Income/External Work	0
TOTAL INCOME	65
NET EXPENDITURE	494

CORPORATE & DEMOCRATIC SERVICES

HUMAN RESOURCES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,140
- Supn	361
- NI	217
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Supply Cover	0
Slippage	(117)
Other Staff Costs	538
TOTAL STAFF COSTS	3,143
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	306
TOTAL SUPPLIES & SERVICES	307
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	3,454
INCOME	
Capital	0
Internal Recharges	218
Other Grant Income/Subsidy	10
Fees & Charges	18
Contract Income/External Work	7
TOTAL INCOME	253
NET EXPENDITURE	3,201

CORPORATE & DEMOCRATIC SERVICES

INFORMATION TECHNOLOGY & LOCAL TAXES

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	91
- Supn	15
- NI	11
Single Status - Gross Pay	5,628
- Supn	948
- NI	549
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	27
Supply Cover	0
Slippage	(296)
Other Staff Costs	135
TOTAL STAFF COSTS	7,108
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	1
TOTAL PROPERTY COSTS	1
SUPPLIES & SERVICES	
Catering	2
Admin Insurance	0
Other Supplies & Services	1,865
TOTAL SUPPLIES & SERVICES	1,867
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	8
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	492
TOTAL TRANSPORT COSTS	506
TRANSFER PAYMENTS	23,782
THIRD PARTY PAYMENTS	
Payments to Contractors	45
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	45
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE:	0
CFCR	0
GROSS EXPENDITURE	33,309
INCOME	
Capital	0
Internal Recharges	886
Other Grant Income/Subsidy	22,926
Fees & Charges	204
Contract Income/External Work	0
TOTAL INCOME	24,016
NET EXPENDITURE	9,293

CORPORATE & DEMOCRATIC SERVICES

PROPERTY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	3,858
- Supn	656
- NI	408
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	32
Supply Cover	0
Slippage	(141)
Other Staff Costs	85
TOTAL STAFF COSTS	4,898
PROPERTY COSTS	
Non Domestic Rates	618
Energy Costs	4,627
Unitary Charge	2,510
Property Insurance	0
Cleaning	318
Metered Water	900
Property Maintenance	3,760
Other Property Costs	26
TOTAL PROPERTY COSTS	12,759
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	707
TOTAL SUPPLIES & SERVICES	707
TRANSPORT COSTS	
Travel & Subsistence	29
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	171
TOTAL TRANSPORT COSTS	200
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	36
TOTAL THIRD PARTY PAYMENTS	36
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	288
CFCR	0
GROSS EXPENDITURE	18,888
INCOME	
Capital	0
Internal Recharges	2,634
Other Grant Income/Subsidy	0
Fees & Charges	48
Contract Income/External Work	0
TOTAL INCOME	2,682
NET EXPENDITURE	16,206

HEALTH & SOCIAL CARE

SUMMARY

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	185
- Supn	31
- NI	22
Single Status - Gross Pay	17,865
- Supn	3,034
- NI	1,639
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(1,181)
Other Staff Costs	351
TOTAL STAFF COSTS	21,946
PROPERTY COSTS	
Non Domestic Rates	27
Energy Costs	2
Property Insurance	0
Cleaning	12
Metered Water	0
Property Maintenance	21
Other Property Costs	85
TOTAL PROPERTY COSTS	147
SUPPLIES & SERVICES	
Catering	85
Admin Insurance	0
Other Supplies & Services	876
TOTAL SUPPLIES & SERVICES	961
TRANSPORT COSTS	
Travel & Subsistence	196
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	659
TOTAL TRANSPORT COSTS	855
TRANSFER PAYMENTS	4
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	65,192
TOTAL THIRD PARTY PAYMENTS	65,192
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	89,105
INCOME	
Internal Recharges	96
Other Grant Income/Subsidy	0
Fees & Charges	6,718
Resource Transfer	18,556
Contract Income/External Work	0
TOTAL INCOME	25,370
NET EXPENDITURE	63,735

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support. To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.

To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a risk to themselves or others.

HOUSING & ENVIRONMENT (HOUSING REVENUE ACCOUNT)

	2021/22 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	5,515
-Supn	938
-NI	505
Craft Workers -Gross Pay	1,692
-Supn	285
-NI	156
Pensions	110
Overtime	78
Slippage	(277)
General Fund Recharge	1,010
Other Staff Costs	191
TOTAL STAFF COSTS	10,203
PROPERTY COSTS	
Non Domestic Rates	98
Rents	33
Water & Sewage	4
Energy Costs	260
Property Insurance	379
Cleaning	65
Property Maintenance	3,675
Void Rent Loss	418
Bad Debt Provision	1,094
Other Property Costs	10
TOTAL PROPERTY COSTS	6,036
SUPPLIES & SERVICES	
Other Supplies & Services	1,817
TOTAL SUPPLIES & SERVICES	1,817
TRANSPORT COSTS	
Travel & Subsistence	70
Car Allowances	0
Other Transport Costs	526
TOTAL TRANSPORT COSTS	596
TRANSFER PAYMENTS	319
THIRD PARTY PAYMENTS	
Other Third Party Payments	129
TOTAL THIRD PARTY PAYMENTS	129
SUPPORT SERVICES	
Strategy & Support	321
Corporate Recharge	2,033
TOTAL SUPPORT SERVICES	2,354
CAPITAL FINANCING/CAPITAL CHARGES	7,240
CFCR	2,894
GROSS EXPENDITURE	31,588
INCOME	
Internal Recharges	1,059
Council House Rents	29,781
Other Rental Income	712
I.O.R.B.	36
TOTAL INCOME	31,588
NET EXPENDITURE	0

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 386 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

COMMON GOOD FUNDS 2021/22 BUDGET

Total 2020/21 £'000		Perth £'000	Auchterarder £'000	Crieff £'000	Total £'000
	EXPENDITURE				
	<u>Property Costs</u>				
20.4	Repairs & Maintenance of Buildings	18.4	12.0	0.0	30.4
1.3	Rents, Rates & Feu Duties	1.3	0.0	0.0	1.3
	<u>Other Supplies and Services</u>				
127.5	Grants to Organisations & Individuals	116.5	7.8	1.4	125.7
15.5	Other Expenses(Incl Admin cost)	18.5	0.0	0.0	18.5
	<u>Christmas Events</u>				
40.0	Switch on Ceremony	40.0	0.0	0.0	40.0
25.0	Erect, Dismantle & Maintain Lights	22.0	1.5	0.0	23.5
12.0	Rents, Rates & Feu Duties	13.0	0.0	0.0	13.0
241.7	Total Estimated Expenditure	229.7	21.3	1.4	252.4
	INCOME				
259.6	Rent - Land and Buildings	237.0	21.0	1.6	259.6
1.3	Fishing Permits	0.5	0.0	0.0	0.5
15.9	Interest on Investments	1.4	0.3	0.0	1.7
276.8	Total Estimated Income	238.9	21.3	1.6	261.8
35.1	Estimated Surplus/(Deficit)	9.2	0.0	0.2	9.4

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £238,900, generated principally from rent of land and buildings. The fund has budgeted to expend £229,700 the majority of which relates to grant funding for organisations and individuals, and funding for the Perth Christmas Events programme.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

Note:

No budgets are approved for Common Good Funds in Aberfeldy, Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.

At the time of preparation no budget has been approved for the Auchterarder Common Good Fund, it is anticipated that the fund will achieve a break-even position for the year.

PERTH AND KINROSS COUNCIL

CAPITAL BUDGET 2021/29

FOREWORD BY HEAD OF FINANCE

Introduction

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme on the Housing Revenue Account (HRA).

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

Sources of Capital Funding

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
 - Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts such as the principal repayment of housing advances.
 - Tay Cities Deal Funding from the UK and Scottish Governments under a 10 year agreement to support investment in employment, training, connectivity and to reduce inequalities across the Tayside and North Fife region. The projects in the Perth & Kinross Council area which have been approved are included in the Capital Plan.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.

- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

Composite Capital Programme

As a result of the ongoing pandemic, the Council had to postpone the consideration of a new Capital Budget for the 10 years 2021/22 to 2030/31. However, on 31 March 2021 the Council approved a revised Composite Capital Programme for the nine financial years 2020/21 to 2028/29. This set out the Council's estimated capital resources for each of the nine years, as well as the allocation of these resources to individual capital expenditure budgets. Revisions to this programme will be considered by the Strategic Policy & Resources Committee throughout the year.

Summary of Capital Resources 2021-2029

The estimated Capital Resources for each year for the eight years of the Composite Capital Programme are summarised in the table on page 52 of this volume.

Composite Capital Programme

The detailed project expenditure, shown by each Service, is shown on pages 54 to 61 of this volume. The Service budgets also detail the Revised Budget and Projected Out turn for 2020/21, as well as the Approved Budget approved for each year from 2021/22 to 2028/29.

Composite Capital Programme Priorities

Gross Capital Expenditure included in the attached Capital Budget for the eight years 2021/22 to 2028/29 totals £562m. This includes budgeted expenditure of around:

- £144M on School Improvements & Upgrades,
- £220M on Roads & Infrastructure projects,
- £46M on Cultural & City Centre projects,
- £32M on Flood Prevention Schemes, and
- £24M on Community Greenspace & Recreational Facilities.

Housing Investment Programme 2021-2026

Sources of Capital Funding

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30-year HRA Business Plan which determines the level of investment required in the Council's housing stock, and the requirement for borrowing, which is determined to be affordable, prudent and sustainable. The cost of borrowing is met entirely from within the resources of the Housing Revenue Account (HRA). Gross Capital Expenditure included in the attached Housing Investment Programme for the five years 2021/22 to 2025/26 totals £68M.

The Council may also fund capital expenditure directly from the Housing Revenue Account in the form of Capital Financed from Current Revenue (CFCR), the use of balances or through operating leases of assets.

**PERTH AND KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 TO 2028/29
ESTIMATED RESOURCES**

	ESTIMATED CAPITAL RESOURCES								
	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	Total (£'000)
Capital Grants	37,528	45,317	11,332	12,045	12,226	12,465	12,465	12,465	155,843
General Capital Receipts	400	1,291	550	550	550	550	550	550	4,991
Commercial Property Capital Receipts	1,795	0	0	0	0	0	0	0	1,795
Tay Cities Deal	5,963	1,373	2,300	0	0	0	0	0	9,636
Developer Contributions	1,520	1,520	2,100	2,300	2,367	2,600	2,600	2,600	17,607
Other Third Party Contributions	2,461	17	0	0	0	0	0	0	2,478
Revenue Contributions	10	0	0	0	0	0	0	0	10
Capital Borrowing Requirement	74,721	109,803	106,411	32,996	14,573	11,728	9,087	10,255	369,574
TOTAL CAPITAL RESOURCES / GROSS BUDGET EXPENDITURE	124,398	159,321	122,693	47,891	29,716	27,343	24,702	25,870	561,934

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

SUMMARY OF NET EXPENDITURE

SERVICE	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22- 2028/29 (£'000)
	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		
EDUCATION & CHILDREN'S SERVICES	6,901	28,943	54,452	40,237	17,804	4,650	4,650	4,823	4,500	160,059	
HOUSING & ENVIRONMENT	18,648	61,655	64,856	72,793	23,052	17,490	15,538	13,252	15,384	284,020	
HEALTH & SOCIAL CARE	290	677	320	320	320	320	320	320	320	2,917	
CORPORATE & DEMOCRATIC SERVICES	7,106	10,393	7,843	6,543	6,215	6,756	6,335	5,807	5,166	55,058	
TOTAL NET BUDGET	32,945	101,668	127,471	119,893	47,391	29,216	26,843	24,202	25,370	502,054	

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29**

<u>EDUCATION & CHILDREN'S SERVICES</u>	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22- 2028/29 (£'000)
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		(£'000)
Arts Strategy Phase 1 - Redevelopment of Perth Theatre	6	0	0	0	0	0	0	0	0	0	0
MIS - Procurement & Integration	49	55	0	0	0	0	0	0	0	0	55
Digital Inclusion	614	0	0	0	0	0	0	0	0	0	0
Scottish Government Grant	(614)	0	0	0	0	0	0	0	0	0	0
Blairgowrie Recreation Centre - Replacement	130	4,483	10,130	0	0	0	0	0	0	0	14,613
<u>School Modernisation Programme</u>											
Investment in the Learning Estate	740	2,780	7,698	8,964	5,413	4,650	4,650	4,823	4,500		43,478
Pitcairn Primary School Upgrade Project	87	0	0	0	0	0	0	0	0	0	0
Longforgan Primary School Upgrade Project	2,750	0	0	0	0	0	0	0	0	0	0
Early Learning & Childcare	900	473	0	0	0	0	0	0	0	0	473
Scottish Government Grant	(3,800)	0	0	0	0	0	0	0	0	0	0
Letham Primary School Upgrade Project	948	615	0	0	0	0	0	0	0	0	615
Oakbank Primary School Upgrade Project	555	0	0	0	0	0	0	0	0	0	0
St.Ninians Primary School Upgrade Project	128	0	0	0	0	0	0	0	0	0	0
Ratray Primary School Upgrade Project	100	3,909	0	0	0	0	0	0	0	0	3,909
Inchture Primary School Upgrade Project	949	0	0	0	0	0	0	0	0	0	0
North/West Perth - New Primary School	0	0	500	8,500	5,350	0	0	0	0	0	14,350
Replacement of North Muirton/Balhousie Primary Schools	900	8,000	5,697	1,600	0	0	0	0	0	0	15,297
Technology Upgrades	50	675	533	300	0	0	0	0	0	0	1,508
Perth Academy - Refurbishments & Sports Facilities	1,110	785	3,085	5,162	2,500	0	0	0	0	0	11,532
Perth Grammar School - Upgrade Programme (Phase 3)	270	1,100	2,750	2,315	0	0	0	0	0	0	6,165
Perth High School - Internal Services & Refurbishment	30	0	0	0	0	0	0	0	0	0	0
Perth High School - New School Investment	999	6,068	24,059	13,396	4,541	0	0	0	0	0	48,064
TOTAL	6,901	28,943	54,452	40,237	17,804	4,650	4,650	4,823	4,500		160,059

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

COMMUNITIES	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22-2028/29
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		2021/22-2028/29 (£'000)
<u>Traffic & Road Safety</u>											
Road Safety Initiatives (20mph zones etc.)	28	335	150	200	200	200	200	200	100		1,585
Road Safety Initiatives	163	102	0	0	0	0	0	0	0		102
Additional Road Safety - Pedestrian Crossings	0	350	175	0	0	0	0	0	0		525
School Road Safety Measures	318	640	0	0	0	0	0	0	0		640
20 mph Signage Programme	50	132	0	0	0	0	0	0	0		132
Cycling Walking & Safer Streets	737	665	200	200	200	200	200	200	200		2,065
Scottish Government Grant - Cycling Walking Safer Streets	(665)	(665)	(200)	(200)	(200)	(200)	(200)	(200)	(200)		(2,065)
Third Party Contribution	(72)	0	0	0	0	0	0	0	0		0
Car Parking Investment	74	358	0	0	0	0	0	0	0		358
Revenue Contribution	(74)	(10)	0	0	0	0	0	0	0		(10)
Car Parking Investment - Pitlochry	0	150	0	0	0	0	0	0	0		150
Strathmore Cycle Network	16	71	0	0	0	0	0	0	0		71
<u>Asset Management - Roads & Lighting</u>											
Structural Maintenance	8,692	17,031	9,851	9,973	9,593	9,593	9,800	7,500	9,800		83,141
Third Party Contribution	(389)	0	0	0	0	0	0	0	0		0
Street Lighting - Renewals/Upgrading/Unlit Areas	187	0	0	0	0	0	0	0	0		0
Traffic Signals - Renewals/Upgrading	292	219	119	22	0	0	0	0	0		360
Third Party Contribution	0	(60)	0	0	0	0	0	0	0		(60)
Footways	510	435	435	435	435	435	435	435	435		3,480
Investment in Local Footpaths	10	190	0	0	0	0	0	0	0		190
Road Safety Barriers	0	54	0	0	0	0	0	0	0		54
Third Party Contribution	0	(18)	0	0	0	0	0	0	0		(18)
Pedestrian Gritters	19	0	0	0	0	0	0	0	0		0
<u>Asset Management - Bridges</u>											
Bridge Refurbishment Programme	116	986	688	688	688	688	688	688	688		5,802
Dalhenzean Culvert	0	0	287	0	0	0	0	0	0		287
TOTAL CARRIED FORWARD	10,012	20,965	11,705	11,318	10,916	10,916	11,123	8,823	11,023		96,789

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

<u>HOUSING & ENVIRONMENT</u>	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22- 2028/29 (£'000)
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		
TOTAL BROUGHT FORWARD	10,012	20,965	11,705	11,318	10,916	10,916	11,123	8,823	11,023		96,789
Dunkeld Golf Course	0	0	226	0	0	0	0	0	0		226
Vehicular Bridge Parapets Programme - Assess & Upgrade	82	28	0	0	0	0	0	0	0		28
Old Perth Bridge - Strengthening	33	143	10	170	2,219	0	0	0	0		2,542
Perth Queens Bridge - Strengthening	53	178	155	10	60	2,173	0	0	0		2,576
<u>Improvement Schemes</u>											
A9/A85 Road Junction Improvements	601	0	0	0	0	0	0	0	0		0
Perth Transport Futures	991	19,368	46,236	41,940	4,428	0	0	0	0		111,972
Scottish Government Grant	0	(10,000)	(30,000)	0	0	0	0	0	0		(40,000)
A977 Upgrades	20	209	0	0	0	0	0	0	0		209
Brioch Road, Crieff - Road Realignment & Safety Measures	35	0	0	0	0	0	0	0	0		0
Third Party Contribution (Developers)	(130)	0	0	0	0	0	0	0	0		0
<u>Rural Flood Mitigation Schemes</u>											
Almondbank Flood Prevention Scheme	430	0	0	0	0	0	0	0	0		0
Revenue Contribution	(430)	0	0	0	0	0	0	0	0		0
Perth Flood Protection Scheme - Pump Replacement	333	202									
Comrie Flood Prevention Scheme	182	1,206	12,444	12,755	0	0	0	0	0		26,405
Milnathort Flood Prevention Scheme	117	105	1,706	0	0	0	0	0	0		1,811
South Kinross Flood Prevention Scheme	94	136	526	2,575	46	0	0	0	0		3,283
Scone Flood Prevention Scheme	0	80	51	241	400	0	0	0	0		772
<u>Planning Conservation</u>											
Conservation of Built Heritage	44	0	0	0	0	0	0	0	0		0
<u>Perth & Kinross Place-making</u>											
- Mill Street Environmental Improvements	0	127	0	0	0	0	0	0	0		127
- St. Pauls Church	595	65	0	0	0	0	0	0	0		65
- Perth City Centre Golden Route (Rail Station)	4	489	0	0	0	0	0	0	0		489
- Green Network Routes	0	115	0	0	0	0	0	0	0		115
- City Greening	11	0	0	0	0	0	0	0	0		0
- Tay Street, Perth	100	822	570	0	0	0	0	0	0		1,392
TOTAL CARRIED FORWARD	13,177	34,238	43,629	69,009	18,069	13,089	11,123	8,823	11,023		208,801

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

COMMUNITIES	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22-2028/29
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2028/29 (£'000)	(£'000)
TOTAL BROUGHT FORWARD	13,177	34,238	43,629	69,009	18,069	13,089	11,123	8,823	11,023	11,023	209,003
<u>Perth & Kinross Place-making</u>											
- Mill Street, Perth (Phase 3) - Shared Space at Bus Station	0	600	0	0	0	0	0	0	0	0	600
- South Street, Perth - Transport Hub	0	200	740	0	0	0	0	0	0	0	940
Perth & Kinross Lighting Action Plan	247	1,069	1,197	653	0	0	0	0	0	0	2,919
<u>Other Planning Projects</u>											
Creative Exchange (former St. John's Primary School)	89	0	0	0	0	0	0	0	0	0	0
Town Centre Regeneration & Economic Improvements	276	2,045	0	0	0	0	0	0	0	0	2,045
Scottish Government Grant	(276)	(2,245)	0	0	0	0	0	0	0	0	(2,245)
Local Full Fibre Network	1,610	2,740	0	0	0	0	0	0	0	0	2,740
Third Party Contribution - DCMS	(1,610)	(1,540)	0	0	0	0	0	0	0	0	(1,540)
Third Party Contribution - Tay Cities Deal	0	(1,000)	0	0	0	0	0	0	0	0	(1,000)
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	0	1,060	0	0	0	0	0	0	0	0	1,060
Third Party Contribution - DCMS	0	(424)	0	0	0	0	0	0	0	0	(424)
Third Party Contribution - Tay Cities Deal	0	(636)	0	0	0	0	0	0	0	0	(636)
<u>City Centre Developments - Cultural Attractions</u>											
Perth City Hall	1,683	8,956	13,553	0	0	0	0	0	0	0	22,509
Perth Museum & Art Gallery (PMAG)	0	2,812	504	0	0	0	0	0	0	0	3,316
Collections Store	0	6,424	0	0	0	0	0	0	0	0	6,424
Third Party Contribution (Tay Cities Deal)	(2,000)	(4,327)	(1,373)	(2,300)	0	0	0	0	0	0	(8,000)
<u>Community Planning</u>											
Letham Wellbeing Hub	150	3,073	0	0	0	0	0	0	0	0	3,073
Scottish Government Grant (Regeneration Fund)	0	(1,000)	0	0	0	0	0	0	0	0	(1,000)
<u>Community Greenspace</u>											
Play Areas - Improvements Implementation Strategy	93	324	150	150	150	150	150	150	135	135	1,359
Third Party Contributions	(30)	(20)	0	0	0	0	0	0	0	0	(20)
3G Pitch, Blairgowrie	0	0	0	500	0	0	0	0	0	0	500
Countryside Sites	10	147	0	0	0	0	0	0	0	0	147
Community Greenspace Sites	0	457	361	361	361	361	361	361	365	365	2,988
TOTAL CARRIED FORWARD	13,419	52,953	58,761	68,373	18,580	13,600	11,634	9,334	11,523	11,523	244,758

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

COMMUNITIES	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22-2028/29
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2028/29 (£'000)	(£'000)
TOTAL BROUGHT FORWARD	13,419	52,953	58,761	68,373	18,580	13,600	11,634	9,334	11,523	11,523	244,758
Small Parks	28	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(13)	0	0	0	0	0	0	0	0	0	0
Community Greenspace Bridges	38	0	0	0	0	0	0	0	0	0	0
Core Path Implementation	21	0	0	0	0	0	0	0	0	0	0
Third Party Contribution	(15)	0	0	0	0	0	0	0	0	0	0
Pitlochry Recreation Park	(1)	0	0	0	0	0	0	0	0	0	0
Alyth Environmental Improvements	26	0	0	0	0	0	0	0	0	0	0
Air Quality Improvements	0	100	0	0	0	0	0	0	0	0	100
Premier Parks	34	0	0	0	0	0	0	0	0	0	0
Auchterarder Public Park	8	142	0	0	0	0	0	0	0	0	142
The Knock	155	17	0	0	0	0	0	0	0	0	17
Third Party Contribution	(99)	0	0	0	0	0	0	0	0	0	0
Kinnoull Hill	126	104	0	0	0	0	0	0	0	0	104
Third Party Contribution	(78)	(40)	0	0	0	0	0	0	0	0	(40)
Revenue Contribution	(15)	0	0	0	0	0	0	0	0	0	0
Cemetery Extensions	23	0	327	150	150	100	100	100	75	75	1,002
<u>Support Services</u>											
PC Replacement & IT Upgrades - Hardware	29	20	20	20	20	20	20	20	20	0	140
PC Replacement & IT Upgrades - Licenses	47	15	77	120	120	120	120	120	90	90	782
Corporate Programme Management System	23	0	0	0	0	0	0	0	0	0	0
Revenue Contribution	(12)	0	0	0	0	0	0	0	0	0	0
<u>Commercial Property Investment Programme</u>											
North Muirton Industrial Estate - Site Servicing & Provision of Units	151	0	0	0	0	0	0	0	0	0	0
Western Edge, Kinross - Site Servicing	12	0	0	0	0	0	0	0	0	0	0
Additional Infrastructure Investment - Broxden	46	0	0	0	0	0	0	0	0	0	0
TOTAL CARRIED FORWARD	13,953	53,311	59,185	68,663	18,870	13,840	11,874	9,574	11,688	11,688	247,005

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COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

COMMUNITIES	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22-2028/29 (£'000)
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		
TOTAL BROUGHT FORWARD	13,953	53,311	59,185	68,663	18,870	13,840	11,874	9,574	11,688		247,005
Broxden Drainage Mitigation Works	10	314	0	0	0	0	0	0	0		314
Third Party Contribution (Scottish Water)	0	(239)	0	0	0	0	0	0	0		(239)
Eco Hub Manufacturing Facility	31	1,390	0	0	0	0	0	0	0		1,390
North Muirton Industrial Estate Expansion - Land Servicing	125	330	0	0	0	0	0	0	0		330
<u>Prudential Borrowing</u>											
Wheeled Bin Replacement Programme - Domestic Bins	200	224	200	200	200	200	200	200	200		1,624
Wheeled Bin Replacement Programme - Commercial Bins	3	20	18	20	20	20	20	20	20		158
Recycling Containers, Oil Banks & Battery Banks - Replacement Progr	47	95	62	65	65	65	65	65	65		547
Capital Receipts - Disposals	(6)	0	0	0	0	0	0	0	0		0
Litter Bins	10	11	25	25	50	50	50	50	50		311
Smart Cities - Smart Waste	28	302	48	0	0	0	0	0	0		350
Third Party Contribution (EDRF)	(10)	(120)	(17)	0	0	0	0	0	0		(137)
Vehicle Replacement Programme	3,866	3,410	2,601	3,000	3,000	3,000	3,000	3,000	3,000		24,011
Capital Receipts - Vehicle Disposals	(297)	(386)	(260)	(300)	(300)	(300)	(300)	(300)	(300)		(2,446)
Crematorium - Abatement Works	20	15	0	0	0	0	0	0	0		15
Street Lighting Renewal - LED & Column Replacement	371	1,067	1,094	1,120	1,147	615	629	643	661		6,976
Perth Harbour - Dredging	0	711	0	0	0	0	0	0	0		711
Almondbank Flood Protection Scheme	4	0	0	0	0	0	0	0	0		0
Land Purchase & Development	0	0	1,900	0	0	0	0	0	0		1,900
Technology & Innovation Incubator Units	0	1,000	0	0	0	0	0	0	0		1,000
<u>Housing Projects</u>											
Gypsy Travellers Site Improvement Works	268	0	0	0	0	0	0	0	0		0
Additional Gypsy Traveller Site Improvement Works	150	75	0	0	0	0	0	0	0		75
Gypsy Traveller Site Community Improvement Works	0	125	0	0	0	0	0	0	0		125
Scottish Government Grant	(125)	0	0	0	0	0	0	0	0		0
TOTAL	18,648	61,655	64,856	72,793	23,052	17,490	15,538	13,252	15,384		284,020

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29

HEALTH & SOCIAL CARE	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22- 2028/29 (£'000)
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)		
Occupational Therapy Equipment	202	299	250	250	250	250	250	250	250	250	2,049
Moving & Handling Office Refurbishment	0	29	0	0	0	0	0	0	0	0	29
Software Licences	88	120	70	70	70	70	70	70	70	70	610
Developing Supported Tenancies	0	229	0	0	0	0	0	0	0	0	229
TOTAL	290	677	320	320	320	320	320	320	320	320	2,917

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2021/22 to 2028/29**

<u>CORPORATE & DEMOCRATIC SERVICES</u>	Revised Budget 31-Mar-21	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Total Budget 2021/22- 2028/29
PROJECT/NATURE OF EXPENDITURE	2020/21 (£'000)	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2028/29 (£'000)	(£'000)
<u>Property Division</u>											
DDA Adaptation & Alteration Works Programme	248	287	200	200	200	200	200	200	150		1,637
Property Compliance Works Programme	439	1,103	692	650	650	650	650	650	600		5,645
Capital Improvement Projects Programme	2,784	1,627	1,593	1,900	1,900	1,900	1,900	2,000	1,900		14,720
Fire Audit Work - Robert Douglas Memorial School	58	0	0	0	0	0	0	0	0		0
Pitlochry High School - Upgrade Programme	181	547	501	0	0	0	0	0	0		1,048
Energy Conservation & Carbon Reduction Programme (PB Programme)	91	250	150	150	150	150	150	150	150		1,300
<u>Information Systems and Technology</u>											
ICT Infrastructure & Replacement & Upgrade Programme	1,450	3,338	3,284	3,428	2,903	3,538	3,030	2,637	2,312		24,470
School Audio-Visual (AV) Equipment Replacement Programme	507	995	970	30	224	125	365	130	35		2,874
Online/Mobile Working/Bertha Park IT Equipment	1,031	268	204	145	148	153	0	0	0		918
Third Party Contribution (ERDF)	(146)	0	0	0	0	0	0	0	0		0
Swift Social Work System Replacement	397	1,808	209	0	0	0	0	0	0		2,017
Customer Service Blueprint	66	170	40	40	40	40	40	40	19		429
TOTAL	7,106	10,393	7,843	6,543	6,215	6,756	6,335	5,807	5,166		55,058

HRA CAPITAL INVESTMENT PROGRAMME 2021-26											
						2021/22	2022/23	2023/24	2024/25	2025/26	TOTAL
						£'000	£'000	£'000	£'000	£'000	£'000
Central Heating & Rewiring						250	0	0	250	0	500
Rewiring, Infrastructure & Property Refurbishment						0	1,000	1,000	1,810	0	3,810
Controlled Door Entry						10	10	0	30	0	50
Kitchen Programme						343	632	1,332	1,504	625	4,436
Bathroom Programme						25	0	565	905	312	1,807
External Fabric Repairs						1,469	1,311	1,098	528	625	5,031
Energy Efficiency						454	83	0	875	625	2,037
Multi-Storey Flats						2,334	0	0	0	0	2,334
Environmental Improvements						333	334	333	0	0	1,000
Fire Precaution Measures						12	238	500	1,000	0	1,750
Sound Insulation						0	146	162	100	42	450
Structural						0	438	458	250	104	1,250
SHQS Future Developments						0	0	0	0	10,030	10,030
STANDARD DELIVERY PLAN SUBTOTAL:						5,230	4,192	5,448	7,252	12,363	34,485
Council House New Build Programme - Glebe Scone						161	0	0	0	0	161
Council House New Build Programme - Milne Street, Perth						183	0	0	0	0	183
Council House New Build Programme - Huntingtower, Perth						760	0	0	0	0	760
Council House New Build Programme - Fairfield, Perth						54	0	0	0	0	54
Council House New Build Programme - Future Developments						2,144	5,867	4,894	5,128	6,014	24,047
Increase in Council House Stock						2,337	833	0	0	0	3,170
Lock-ups & Garage Sites						0	0	0	50	0	50
Major Adaptations to Council House Stock						0	0	0	100	0	100
Balmoral Road, Rattray Refurbishment (3 units)						160	0	0	0	0	160
149-151 Dunkeld Road, Perth						146	0	0	0	0	146
St Catherine's Square Redevelopment						0	0	2,991	402	0	3,393
Shops & Offices						50	70	50	50	0	220
Greyfriars & Satellite Sites						34	0	0	50	0	84
Sheltered Housing						25	0	0	18	0	43
General Capital Works						0	36	36	10	0	82
Replacement Lifts						143	0	0	0	0	143
ICT						50	50	50	50	0	200
Mortgage to Rent						50	50	50	50	0	200
SUBTOTAL - TOTAL GROSS EXPENDITURE						11,527	11,098	13,519	13,160	18,377	67,681
Less: Amount to be funded from Current Revenue (C.F.C.R.)						(2,894)	(3,341)	(3,611)	(4,036)	(4,414)	(18,296)
Less: Amount to be funded from Capital Receipts						(74)	0	0	0	0	(74)
TOTAL BORROWING REQUIREMENT						8,559	7,757	9,908	9,124	13,963	49,311