



Budget 2022/23

REVENUE AND CAPITAL BUDGET 2022/23

CONTENTS

Page

REVENUE BUDGET

Foreword by Head of Finance	1
Glossary of Terms	5
Revenue Budget 2022/23 - Budgeted Net Expenditure by Service	6
General Fund Budget 2018/19 to 2022/23	7
Housing Revenue Account Budget 2018/19 to 2022/23	7
Perth & Kinross Council Tax & Scottish Water Charges by band 2022/23	8
Budgeted Staff 2022/23	9
Subjective Analysis of Budgeted Net Service Expenditure 2022/23	10

2022/23 Revenue Budget by Service

Education & Children's Services	11
Communities	21
Corporate & Democratic Services	36
Health & Social Care	43
Housing Revenue Account	44
Common Good Funds	45

CAPITAL BUDGET

Foreword by Head of Finance	46
Composite Capital Budget Financial Plan 2021/22 to 2029/30	48
Housing Investment Programme 2020/21 to 2025/26	58

PERTH & KINROSS COUNCIL

REVENUE BUDGET 2022/23

FOREWORD BY THE HEAD OF FINANCE

INTRODUCTION

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

GENERAL FUND REVENUE BUDGET 2022/23

BACKGROUND

Perth & Kinross Council met on 23 February 2022 to set the Final Revenue Budget and Council Tax for 2022/23. In preparing Revenue Budget submissions, Services were required to identify expenditure pressures and savings proposals.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On the 20 December 2021 the Scottish Government issued the Local Government Finance Settlement for 2022/23 (Circular 9/2021) which detailed grant funding from the Scottish Government for each Council. This was augmented on 2 March 2022 by the Local Government Finance (Scotland) Order 2022 (Circular 1/2022). The Finance Settlement covers 2022/23 only and no information is available from the Scottish Government for 2023/24 and beyond. This funding includes additional resources in respect of Covid-19.

The Final Revenue Budget for 2022/23 is £417.586 million (£389.724 million in 2020/21). The 2022/23 budget is funded by Total Revenue Funding from the Scottish Government of £297.991 million (see page 6); Capital Grants of £1.6 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.3 million; and a net contribution from Reserves of £19.054 million.

A budgeted figure of £97.641 million is therefore levied from Council Tax. This results in a 2022/23 Band D equivalent Council Tax charge of £1,351. This is an increase of 2.5% from the figure in 2021/22 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 7.

Key features of the Council's 2022/23 Revenue Budget are set out in more detail below.

2022/23 BUDGETED EXPENDITURE

The budgeted revenue expenditure in 2022/23 for each of the Council's Services is summarised on page 10 and detailed in pages 11 to 44. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

Staff Costs

The 2022/23 Final Revenue Budget includes a budgeted provision of 2.5% for pay award for non-teaching and teaching staff.

Capital Financing Costs

These are the costs of financing assets owned by the Council and includes Loan Repayments; Interest Charges; and Debt Management Expenses. In 2022/23, a budget of £13.866 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £0.2 million in 2022/23.

2022/23 BUDGETED INCOME

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2022/23 are detailed below.

Total Revenue Funding

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non Domestic Rate Income (NDRI).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2022/23 is approximately £12 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2022/23 is £297.991 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant	234.656
Non Domestic Rate Income	46.141
Ring-Fenced Grants	17.194
Total Revenue Funding	<u><u>297.991</u></u>

General Revenue Grant

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2022/23 is £234.656 million. General Revenue Grant is itself funded from national taxation.

Non Domestic Rate Income

Perth & Kinross Council has a statutory duty to levy and collect Non Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2022/23 has been set by the Scottish Government at 49.8p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non domestic property within the intermediate and higher property rates. During financial year 2022/23, for properties with a rateable value between £51,001 and £95,000 this supplement is 1.3p per £; for properties with a rateable value of over £95,000 this supplement is 2.6p per £. Other exempt property categories such as listed buildings remain unchanged.

For financial year 2022/23 there is also a Transitional Relief scheme in place to provide support for certain types of property, particularly in the hospitality sector. This is to protect the ratepayers from significant increases in their rates bills following the revaluation exercise. The relief scheme places a 12.5% cap, in real terms, on such rates increases.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2022/23 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non Domestic Rate Income for Perth & Kinross Council at £46.141 million in 2022/23.

Council Tax Charge

The net expenditure to be met from the Council Tax for 2022/23 is £97.641 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2022/23 is therefore 72,273. Dividing the amount to be met from Council Tax by the tax

base results in a 2022/23 Band D Council Tax of £1,351 which represents a 2.5% increase from the previous year. (See calculation of Council Tax on page 7).

COUNCIL HOUSING

Housing Revenue Account Budget (HRA) 2022/23

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2022/23 (see page 44) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Communities Committee on 24 January 2022.

As at 31 March 2022, the Council owns and lets approximately 7,895 houses. On 3 February 2021, the Housing and Communities Committee approved a 1% rent increase for 2022/23 which resulted in the average weekly rent, based on 52 weeks, being £71.47

The revenue balance on the Housing Revenue Account to be carried forward into 2023/24 is anticipated to be £3.3 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

Budget: a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

Staff Costs: includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

Slippage: savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

Property Costs: includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

Supplies and Services: includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

Transport Costs: includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

Transfer Payments: payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

Third Party Payments: payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

Support Services: charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

Capital Financing/Capital Charges: the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

Capital Financed from Current Revenue (CFCR): the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

2022/23 REVENUE BUDGET - GENERAL FUND

ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2021/22 Updated Budget SP&R 20/04/2022 Report 22/24		2022/23 Final Budget	Council Tax Band D Equivalent 2022/23
£'000	SERVICE	£'000	£
213,777	Education & Children's Services	212,418	3,003.65
71,988	Communities	71,165	1,006.29
39,098	Corporate & Democratic Services	36,402	514.73
324,863	Sub-Total: Service Expenditure	319,985	4,524.67
	CORPORATE BUDGETS		
69,227	Health & Social Care	74,866	1,058.63
(2,153)	Support Service External Income	(2,153)	(30.44)
	Corporate Budget:		
12,790	Capital Financing Costs	13,866	196.07
(181)	Interest on Revenue Balances	(200)	(2.83)
1,319	Tayside Valuation Joint Board	1,309	18.51
(550)	Trading Operations Surplus	(550)	(7.78)
1,565	Un-funded Pension Costs	1,565	22.13
775	Apprenticeship Levy	818	11.57
6,200	Council Tax Reduction Scheme	6,200	87.66
150	Discretionary Relief	150	2.12
414,005	Adjusted Net Expenditure	415,856	5,880.31
(2,888)	Contribution to/(from) Capital Fund	1,530	21.63
200	Contribution to Insurance Fund	200	2.83
411,317	Total Net Expenditure	417,586	5,904.77
	To be financed by:		
256,724	General Revenue Grant	234,656	3,318.09
17,291	Ring Fenced Grant	17,194	243.13
1,559	Capital Grants	1,600	22.62
34,864	Non-Domestic Rate Income	46,141	652.45
92,830	Council Tax Income	97,641	1,380.67
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.38
6,749	Use of Budget Flexibility & Reserves	19,054	269.43
411,317		417,586	5,904.77

GENERAL FUND BUDGET 2018/19 TO 2022/23

Financial Year	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
Net Revenue Budget	336,194	357,538	378,664	389,724	417,586
Council Tax (Second Home/Long Term Empty Properties)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
Budget Flexibility and Reserves	(5,022)	(11,420)	(11,566)	(12,724)	(19,054)
	<u>329,872</u>	<u>344,818</u>	<u>365,798</u>	<u>375,700</u>	<u>397,232</u>
<i>Government Funding</i>					
General Revenue Grant and Ring Fenced Grant	(192,519)	(198,351)	(214,420)	(246,406)	(251,850)
Capital Grants	(1,400)	(1,709)	(1,600)	(1,600)	(1,600)
Non Domestic Rate Income	(51,953)	(56,590)	(56,569)	(34,864)	(46,141)
	<u>(245,872)</u>	<u>(256,650)</u>	<u>(272,589)</u>	<u>(282,870)</u>	<u>(299,591)</u>
Amount to be Raised from Council Tax	84,000	88,168	93,209	92,830	97,641
Band D Equivalent Number of Dwellings (Net of provision for non collection)	69,079	69,753	70,720	70,432	72,273
Band D Equivalent Council Tax	<u>£ 1,216</u>	<u>£ 1,264</u>	<u>£ 1,318</u>	<u>£ 1,318</u>	<u>£ 1,351</u>

HOUSING REVENUE ACCOUNT 2018/19 TO 2022/23

Financial Year	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
Gross Budgeted Expenditure	28,773	29,711	30,917	31,588	32,712
Budgeted Income					
Council House Rents	(27,140)	(27,800)	(29,147)	(29,781)	(30,934)
Other Income	(1,633)	(1,911)	(1,770)	(1,807)	(1,778)
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 67.79</u>	<u>£ 68.81</u>	<u>£ 70.76</u>	<u>£ 71.47</u>	<u>£ 73.61</u>
Scottish Average Weekly Rent	<u>£ 72.11</u>	<u>£ 74.11</u>	<u>£ 76.71</u>	<u>£ 77.72</u>	<u>£ 78.96</u>
Approximate Number of Council Houses (at 1 April of each year)	7,540	7,636	7,680	7,760	7,896

COUNCIL TAX CHARGES 2022/23

Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2022/23 £	Water & Wastewater Charge £	Total Combined Charge 2022/23 £	Total Combined Charge 2021/22 £
A	27,000	240/360	900.67	318.96	1,219.63	1,184.79
B	35,000	280/360	1,050.78	372.12	1,422.90	1,382.25
C	45,000	320/360	1,200.89	425.28	1,626.17	1,579.72
D	58,000	360/360	1,351.00	478.44	1,829.44	1,777.18
E	80,000	473/360	1,775.06	584.76	2,359.82	2,292.93
F	106,000	585/360	2,195.38	691.08	2,886.46	2,805.01
G	212,000	705/360	2,645.71	797.40	3,443.11	3,346.38
H	Over 212,000	882/360	3,309.95	956.88	4,266.83	4,147.46

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

BUDGETED STAFF 2022/23 (Full Time Equivalent)

Service	Teachers	Other Council Staff	2022/23 Total
Education & Children's Services	1,442.7	1,348.7	2,791.4
Communities	-	905.3	905.3
Health & Social Care	-	510.0	510.0
Corporate & Democratic Services	-	454.6	454.6
Housing Revenue Account	-	248.5	248.5
TOTAL	1,442.7	3,467.1	4,909.8

The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

FTE = Full Time Equivalent

2022/23 REVENUE BUDGET - GENERAL FUND

SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2022/23 TOTAL £'000
STAFF COSTS		
Chief Officials	- Gross Pay	2,093
	- Supn	355
	- NI	285
Single Status	- Gross Pay	99,662
	- Supn	16,906
	- NI	9,903
Craft Workers	- Gross Pay	517
	- Supn	88
	- NI	53
Councillors	- Gross Pay	906
	- Supn	104
	- NI	76
Teachers	- Gross Pay	70,659
	- Supn	15,609
	- NI	8,155
Teachers Pensions		191
Overtime		878
Supply Cover		2,154
Slippage		(8,535)
Other Staff Costs		7,691
TOTAL STAFF COSTS		227,750
PROPERTY COSTS		
Non Domestic Rates		7,429
Energy		5,368
Unitary Charge		24,755
Property Insurance		441
Cleaning		4,076
Water		926
Property Maintenance		4,707
Other Property Costs		3,568
TOTAL PROPERTY COSTS		51,270
SUPPLIES & SERVICES		
Catering		5,964
Admin Insurance		575
Other Supplies & Services		24,128
TOTAL SUPPLIES & SERVICES		30,667
TRANSPORT COSTS		
Travel & Subsistence		320
Transport Insurance		0
Car Allowances		436
Contract Car Hire		138
Vehicle Maintenance		4
Pupil Transport		9,502
Other Transport Costs		8,813
TOTAL TRANSPORT COSTS		19,213
TRANSFER PAYMENTS		24,999
THIRD PARTY PAYMENTS		129,185
SUPPORT SERVICES		47
CAPITAL FINANCING/CAPITAL CHARGES		4,219
CFCR		0
GROSS EXPENDITURE		487,350
INCOME		
Capital		455
Internal Recharges		16,167
Other Grant Income/Subsidy		26,577
Fees & Charges		30,560
Resource Transfer		18,615
Contract Income/External Work		125
GROSS INCOME		92,499
NET SERVICE EXPENDITURE		394,851

EDUCATION & CHILDREN'S SERVICES

SUMMARY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	510
- Supn	86
- NI	69
Single Status - Gross Pay	38,601
- Supn	6,507
- NI	3,436
Teachers - Gross Pay	70,659
- Supn	15,609
- NI	8,155
Pensions	191
Overtime	2
Supply Cover	2,154
Slippage	(5,354)
Other Staff Costs	192
TOTAL STAFF COSTS	140,817
PROPERTY COSTS	
Non Domestic Rates	5,891
Energy Costs	6
Unitary Charge	22,186
Property Insurance	441
Cleaning	3,609
Metered Water	0
Property Maintenance	372
Other Property Costs	1,181
TOTAL PROPERTY COSTS	33,686
SUPPLIES & SERVICES	
Catering	5,841
Admin Insurance	0
Other Supplies & Services	8,131
TOTAL SUPPLIES & SERVICES	13,972
TRANSPORT COSTS	
Travel & Subsistence	53
Transport Insurance	0
Car Allowances	312
Contract Car Hire	0
Vehicle Maintenance	4
Pupil Transport	9,502
Other Transport Costs	338
TOTAL TRANSPORT COSTS	10,209
TRANSFER PAYMENTS	313
THIRD PARTY PAYMENTS	
Payments to Contractors	1,428
Other Third Party Payments	20,546
TOTAL THIRD PARTY PAYMENTS	21,974
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	346
CFCR	0
GROSS EXPENDITURE	221,317
INCOME	
Internal Recharges	324
Other Grant Income/Subsidy	3,017
Fees & Charges	5,558
Contract Income/External Work	0
GROSS INCOME	8,899
NET EXPENDITURE	212,418

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

EDUCATION & CHILDREN'S SERVICES

DEVOLVED SCHOOL MANAGEMENT

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	20,258
- Supn	3,450
- NI	1,531
Teachers - Gross Pay	64,691
- Supn	14,286
- NI	7,450
Pensions	0
Overtime	0
Supply Cover	1,827
Slippage	(2,134)
Other Staff Costs	64
TOTAL STAFF COSTS	111,423
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,293
TOTAL SUPPLIES & SERVICES	2,293
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	64
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	143
TOTAL TRANSPORT COSTS	207
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	113,923
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	47
Contract Income/External Work	0
GROSS INCOME	47
NET EXPENDITURE	113,876



EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - NURSERY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,511
- Supn	427
- NI	200
Teachers - Gross Pay	882
- Supn	203
- NI	106
Pensions	0
Overtime	0
Supply Cover	56
Slippage	(163)
Other Staff Costs	6
TOTAL STAFF COSTS	4,228
PROPERTY COSTS	
Non Domestic Rates	31
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	119
Metered Water	0
Property Maintenance	2
Other Property Costs	11
TOTAL PROPERTY COSTS	163
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,749
TOTAL SUPPLIES & SERVICES	1,749
TRANSPORT COSTS	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	27
Contract Car Hire	0
Vehicle Maintenance	4
Pupil Transport	0
Other Transport Costs	4
TOTAL TRANSPORT COSTS	42
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	5,456
TOTAL THIRD PARTY PAYMENTS	5,456
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	11,638
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	793
Contract Income/External Work	0
GROSS INCOME	793
NET EXPENDITURE	10,845



EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - PRIMARY

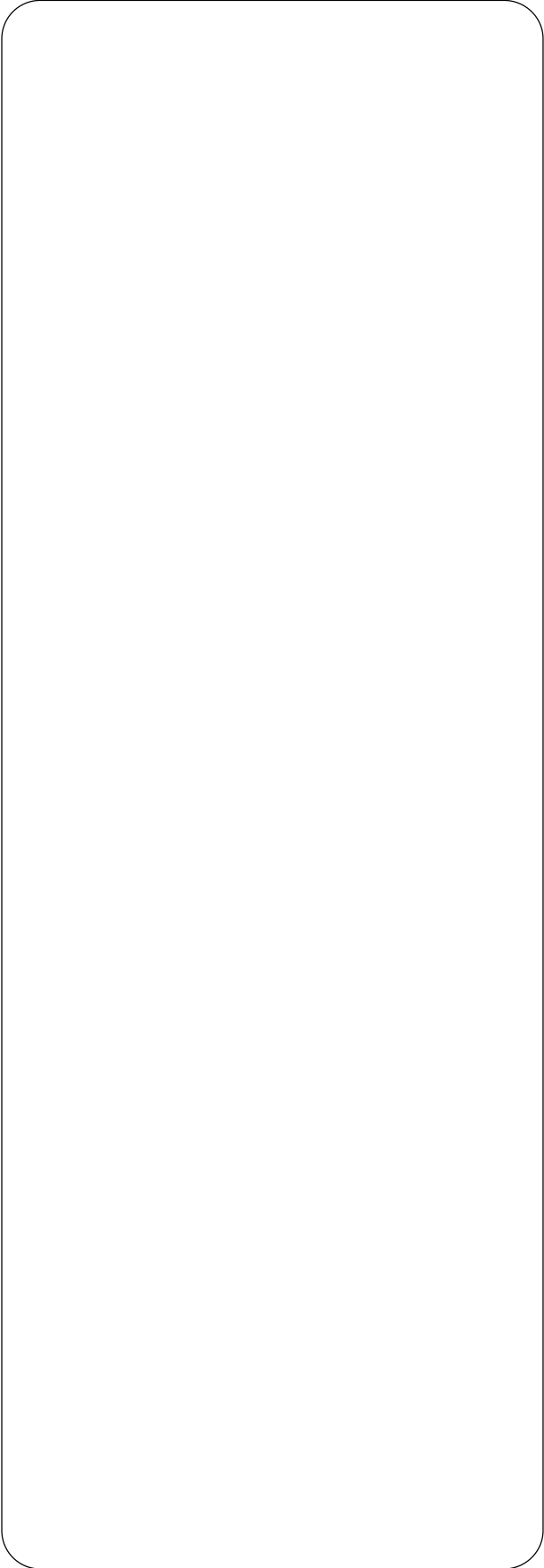
	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	96
- Supn	16
- NI	13
Single Status - Gross Pay	465
- Supn	79
- NI	51
Teachers - Gross Pay	1,749
- Supn	404
- NI	206
Pensions	0
Overtime	0
Supply Cover	36
Slippage	(1,087)
Other Staff Costs	10
TOTAL STAFF COSTS	2,038
PROPERTY COSTS	
Non Domestic Rates	2,425
Energy Costs	0
Unitary Charge	3,885
Property Insurance	0
Cleaning	1,805
Metered Water	0
Property Maintenance	151
Other Property Costs	237
TOTAL PROPERTY COSTS	8,503
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	105
TOTAL SUPPLIES & SERVICES	105
TRANSPORT COSTS	
Travel & Subsistence	13
Transport Insurance	0
Car Allowances	26
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	2,034
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2,073
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	50
TOTAL THIRD PARTY PAYMENTS	50
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	12,769
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	0
NET EXPENDITURE	12,769



EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - SECONDARY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	712
- Supn	108
- NI	76
Teachers - Gross Pay	949
- Supn	165
- NI	104
Pensions	0
Overtime	2
Supply Cover	34
Slippage	(888)
Other Staff Costs	5
TOTAL STAFF COSTS	1,267
PROPERTY COSTS	
Non Domestic Rates	3,277
Energy Costs	0
Unitary Charge	18,301
Property Insurance	0
Cleaning	1,445
Metered Water	0
Property Maintenance	210
Other Property Costs	254
TOTAL PROPERTY COSTS	23,487
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	629
TOTAL SUPPLIES & SERVICES	629
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	25
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	4,566
Other Transport Costs	8
TOTAL TRANSPORT COSTS	4,599
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	726
TOTAL THIRD PARTY PAYMENTS	726
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	99
CFCR	0
GROSS EXPENDITURE	30,807
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	2,507
Fees & Charges	517
Contract Income/External Work	0
GROSS INCOME	3,024
NET EXPENDITURE	27,783



EDUCATION & CHILDREN'S SERVICES

SPECIAL SECTOR

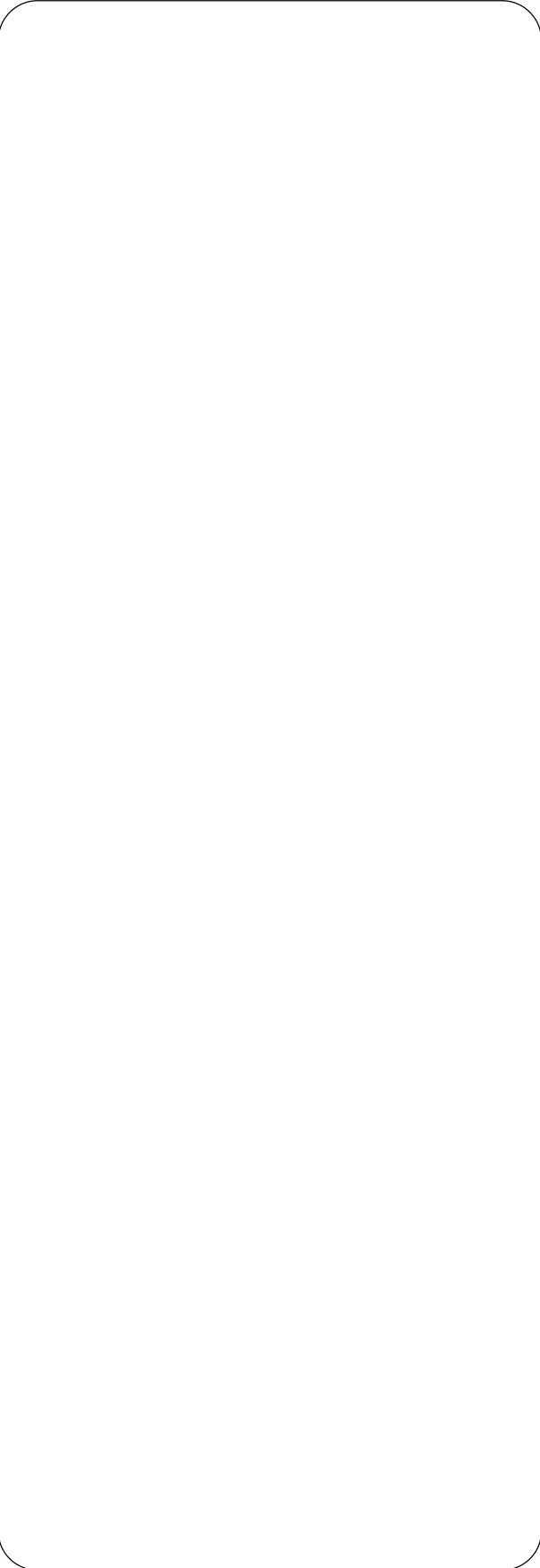
	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	608
- Supn	100
- NI	64
Teachers - Gross Pay	2,257
- Supn	521
- NI	274
Pensions	0
Overtime	0
Supply Cover	73
Slippage	(408)
Other Staff Costs	0
TOTAL STAFF COSTS	3,489
PROPERTY COSTS	
Non Domestic Rates	19
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	93
Metered Water	0
Property Maintenance	1
Other Property Costs	6
TOTAL PROPERTY COSTS	119
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	124
TOTAL SUPPLIES & SERVICES	124
TRANSPORT COSTS	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	32
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	2,902
Other Transport Costs	5
TOTAL TRANSPORT COSTS	2,956
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,911
TOTAL THIRD PARTY PAYMENTS	2,911
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	247
CFCR	0
GROSS EXPENDITURE	9,846
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	162
Contract Income/External Work	0
GROSS INCOME	162
NET EXPENDITURE	9,684



EDUCATION & CHILDREN'S SERVICES

SERVICES FOR CHILDREN, YOUNG PEOPLE & FAMILIES

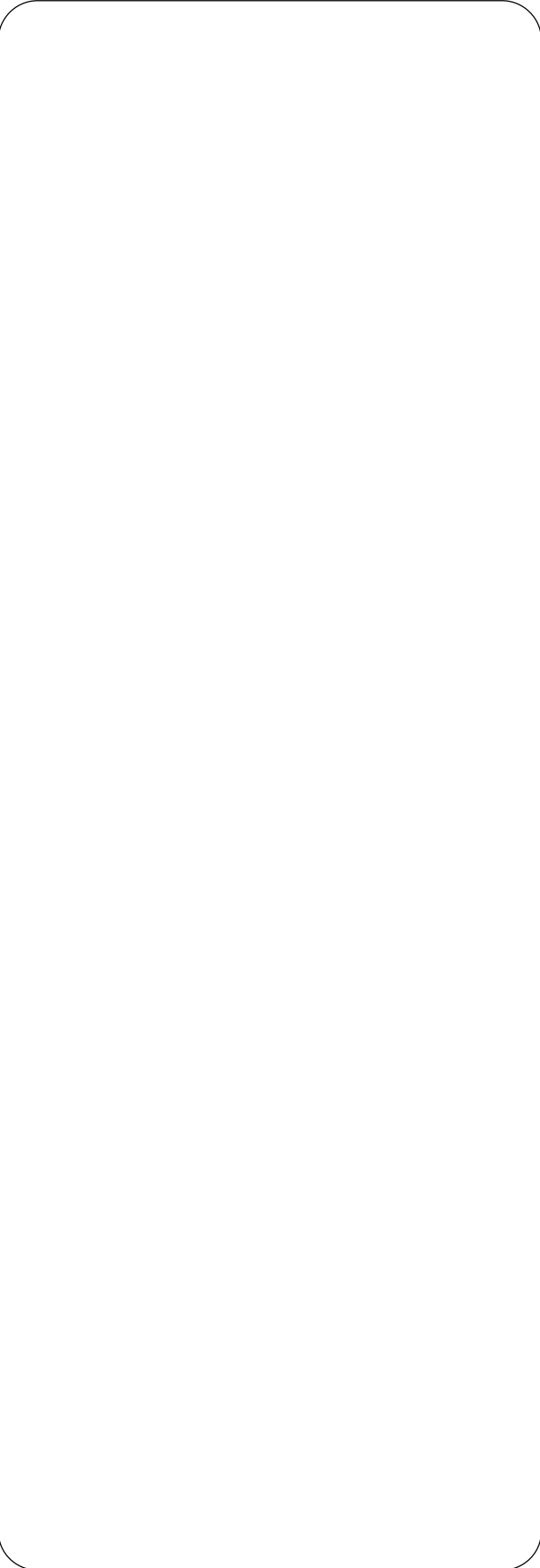
	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	96
- Supn	16
- NI	12
Single Status - Gross Pay	8,760
- Supn	1,450
- NI	948
Teachers - Gross Pay	44
- Supn	10
- NI	5
Pensions	0
Overtime	0
Supply Cover	127
Slippage	(437)
Other Staff Costs	61
TOTAL STAFF COSTS	11,092
PROPERTY COSTS	
Non Domestic Rates	104
Energy Costs	6
Unitary Charge	0
Property Insurance	0
Cleaning	117
Metered Water	0
Property Maintenance	2
Other Property Costs	90
TOTAL PROPERTY COSTS	319
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	404
TOTAL SUPPLIES & SERVICES	404
TRANSPORT COSTS	
Travel & Subsistence	11
Transport Insurance	0
Car Allowances	116
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	140
TOTAL TRANSPORT COSTS	267
TRANSFER PAYMENTS	11
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	8,883
TOTAL THIRD PARTY PAYMENTS	8,883
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	20,976
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	327
Fees & Charges	165
Contract Income/External Work	0
GROSS INCOME	492
NET EXPENDITURE	20,484



EDUCATION & CHILDREN'S SERVICES

BUSINESS & RESOURCE SERVICES

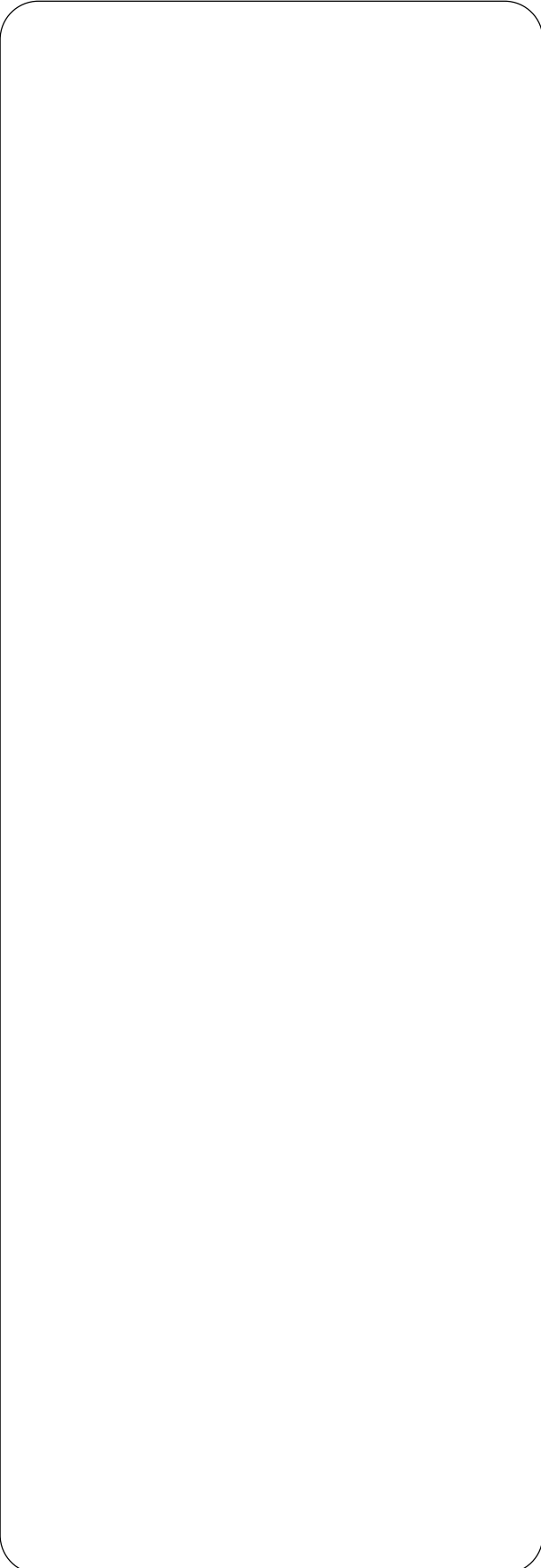
		2022/23 FINAL BUDGET £'000
STAFF COSTS		
Chief Officials	- Gross Pay	318
	- Supn	54
	- NI	44
Single Status	- Gross Pay	2,620
	- Supn	440
	- NI	281
Teachers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		191
Overtime		0
Supply Cover		1
Slippage		(144)
Other Staff Costs		25
TOTAL STAFF COSTS		3,830
PROPERTY COSTS		
Non Domestic Rates		11
Energy Costs		0
Unitary Charge		0
Property Insurance		441
Cleaning		0
Metered Water		0
Property Maintenance		6
Other Property Costs		434
TOTAL PROPERTY COSTS		892
SUPPLIES & SERVICES		
Catering		0
Admin Insurance		0
Other Supplies & Services		367
TOTAL SUPPLIES & SERVICES		367
TRANSPORT COSTS		
Travel & Subsistence		2
Transport Insurance		0
Car Allowances		8
Contract Car Hire		0
Vehicle Maintenance		0
Pupil Transport		0
Other Transport Costs		0
TOTAL TRANSPORT COSTS		10
TRANSFER PAYMENTS		302
THIRD PARTY PAYMENTS		
Payments to Contractors		0
Other Third Party Payments		2,213
TOTAL THIRD PARTY PAYMENTS		2,213
SUPPORT SERVICES		
Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0
CAPITAL FINANCING/CAPITAL CHARGES		0
CFCR		0
GROSS EXPENDITURE		7,614
INCOME		
Internal Recharges		324
Other Grant Income/Subsidy		0
Fees & Charges		71
Contract Income/External Work		0
GROSS INCOME		395
NET EXPENDITURE		7,219



EDUCATION & CHILDREN'S SERVICES

CATERING SERVICE

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	212
- Supn	36
- NI	11
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	259
PROPERTY COSTS	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	68
TOTAL PROPERTY COSTS	72
SUPPLIES & SERVICES	
Catering	5,841
Admin Insurance	0
Other Supplies & Services	116
TOTAL SUPPLIES & SERVICES	5,957
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	3
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1,428
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	1,428
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	7,719
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,724
Contract Income/External Work	0
GROSS INCOME	2,724
NET EXPENDITURE	4,995



EDUCATION & CHILDREN'S SERVICES

GRANTS AND INITIATIVES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,455
- Supn	417
- NI	274
Teachers - Gross Pay	87
- Supn	20
- NI	10
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(93)
Other Staff Costs	21
TOTAL STAFF COSTS	3,191
PROPERTY COSTS	
Non Domestic Rates	20
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	30
Metered Water	0
Property Maintenance	0
Other Property Costs	81
TOTAL PROPERTY COSTS	131
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,344
TOTAL SUPPLIES & SERVICES	2,344
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	12
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	38
TOTAL TRANSPORT COSTS	52
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	307
TOTAL THIRD PARTY PAYMENTS	307
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	6,025
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	183
Fees & Charges	1,079
Contract Income/External Work	0
GROSS INCOME	1,262
NET EXPENDITURE	4,763

COMMUNITIES

SUMMARY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	760
- Supn	129
- NI	104
Single Status - Gross Pay	26,912
- Supn	4,580
- NI	2,878
Craft Workers - Gross Pay	517
- Supn	88
- NI	53
Pensions	0
Overtime	782
Supply Cover	0
Slippage	(1,195)
Other Staff Costs	3,010
TOTAL STAFF COSTS	38,618
PROPERTY COSTS	
Non Domestic Rates	892
Energy Costs	65
Property Insurance	0
Cleaning	137
Metered Water	26
Property Maintenance	159
Other Property Costs	2,253
TOTAL PROPERTY COSTS	3,532
SUPPLIES & SERVICES	
Catering	3
Admin Insurance	575
Other Supplies & Services	12,350
TOTAL SUPPLIES & SERVICES	12,928
TRANSPORT COSTS	
Travel & Subsistence	16
Transport Insurance	0
Car Allowances	117
Contract Car Hire	133
Vehicle Maintenance	0
Other Transport Costs	7,067
TOTAL TRANSPORT COSTS	7,333
TRANSFER PAYMENTS	1,440
THIRD PARTY PAYMENTS	
Payments to Contractors	536
Other Third Party Payments	33,354
TOTAL THIRD PARTY PAYMENTS	33,890
SUPPORT SERVICES	
Professional & Engineering Services	31
Admin Recharge	16
Central Support	0
TOTAL SUPPORT SERVICES	47
CAPITAL FINANCING/CAPITAL CHARGE:	3,585
CFCR	0
GROSS EXPENDITURE	101,373
INCOME	
Capital	455
Internal Recharges	11,783
Other Grant Income/Subsidy	624
Fees & Charges	17,346
Contract Income/External Work	0
TOTAL INCOME	30,208
NET EXPENDITURE	71,165

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it, Communities primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
3. Place - to promote sustainable empowered communities with equal opportunities for all.
4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

COMMUNITIES

ROADS

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,464
- Supn	413
- NI	280
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	60
Supply Cover	0
Slippage	0
Other Staff Costs	107
TOTAL STAFF COSTS	3,324
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	53
TOTAL PROPERTY COSTS	53
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	434
TOTAL SUPPLIES & SERVICES	434
TRANSPORT COSTS	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	26
Contract Car Hire	65
Vehicle Maintenance	0
Other Transport Costs	21
TOTAL TRANSPORT COSTS	115
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	8,210
TOTAL THIRD PARTY PAYMENTS	8,210
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	362
CFCR	0
GROSS EXPENDITURE	12,498
INCOME	
Capital	0
Internal Recharges	1,179
Other Grant Income/Subsidy	0
Fees & Charges	435
Contract Income/External Work	0
TOTAL INCOME	1,614
NET EXPENDITURE	10,884

COMMUNITIES

OPERATIONS

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	7,796
- Supn	1,326
- NI	723
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	455
Supply Cover	0
Slippage	0
Other Staff Costs	1,084
TOTAL STAFF COSTS	11,384
PROPERTY COSTS	
Non Domestic Rates	253
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	8
Other Property Costs	27
TOTAL PROPERTY COSTS	288
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	7,411
TOTAL SUPPLIES & SERVICES	7,411
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	4,870
TOTAL TRANSPORT COSTS	4,871
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1
Other Third Party Payments	180
TOTAL THIRD PARTY PAYMENTS	181
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	377
CFCR	0
GROSS EXPENDITURE	24,512
INCOME	
Capital	0
Internal Recharges	1,657
Other Grant Income/Subsidy	0
Fees & Charges	4,235
Contract Income/External Work	0
TOTAL INCOME	5,892
NET EXPENDITURE	18,620

COMMUNITIES

FLEET MANAGEMENT

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	257
- Supn	44
- NI	27
Craft Workers - Gross Pay	500
- Supn	85
- NI	51
Pensions	0
Overtime	32
Supply Cover	0
Slippage	0
Other Staff Costs	107
TOTAL STAFF COSTS	1,103
PROPERTY COSTS	
Non Domestic Rates	38
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	38
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,246
TOTAL SUPPLIES & SERVICES	1,246
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1,941
TOTAL TRANSPORT COSTS	1,942
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	287
TOTAL THIRD PARTY PAYMENTS	287
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	2,428
CFCR	0
GROSS EXPENDITURE	7,044
INCOME	
Capital	0
Internal Recharges	6,665
Other Grant Income/Subsidy	0
Fees & Charges	75
Contract Income/External Work	0
TOTAL INCOME	6,740
NET EXPENDITURE	304

COMMUNITIES

REGULATION

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,451
- Supn	261
- NI	182
Craft Workers - Gross Pay	17
- Supn	3
- NI	2
Pensions	0
Overtime	2
Supply Cover	0
Slippage	0
Other Staff Costs	41
TOTAL STAFF COSTS	1,959
PROPERTY COSTS	
Non Domestic Rates	7
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	7
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	189
TOTAL SUPPLIES & SERVICES	189
TRANSPORT COSTS	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	25
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	21
TOTAL TRANSPORT COSTS	49
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	68
Other Third Party Payments	123
TOTAL THIRD PARTY PAYMENTS	191
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,395
INCOME	
Capital	0
Internal Recharges	79
Other Grant Income/Subsidy	200
Fees & Charges	83
Contract Income/External Work	0
TOTAL INCOME	362
NET EXPENDITURE	2,033

COMMUNITIES

WASTE SERVICES & COMMUNITY GREENSPACE

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,352
- Supn	400
- NI	255
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	15
Supply Cover	0
Slippage	0
Other Staff Costs	328
TOTAL STAFF COSTS	3,350
PROPERTY COSTS	
Non Domestic Rates	86
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	342
TOTAL PROPERTY COSTS	428
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	493
TOTAL SUPPLIES & SERVICES	493
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	11
Contract Car Hire	2
Vehicle Maintenance	0
Other Transport Costs	173
TOTAL TRANSPORT COSTS	188
TRANSFER PAYMENTS	1
THIRD PARTY PAYMENTS	
Payments to Contractors	272
Other Third Party Payments	1,552
TOTAL THIRD PARTY PAYMENTS	1,824
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	122
CFCR	0
GROSS EXPENDITURE	6,406
INCOME	
Capital	185
Internal Recharges	244
Other Grant Income/Subsidy	0
Fees & Charges	1,931
Contract Income/External Work	0
TOTAL INCOME	2,360
NET EXPENDITURE	4,046



COMMUNITIES

CULTURE & COMMUNITIES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,102
- Supn	180
- NI	121
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	42
TOTAL STAFF COSTS	1,445
PROPERTY COSTS	
Non Domestic Rates	3
Energy Costs	0
Property Insurance	0
Cleaning	58
Metered Water	0
Property Maintenance	0
Other Property Costs	523
TOTAL PROPERTY COSTS	584
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	148
TOTAL SUPPLIES & SERVICES	148
TRANSPORT COSTS	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	20
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	10,213
TOTAL THIRD PARTY PAYMENTS	10,213
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	12,410
INCOME	
Capital	0
Internal Recharges	6
Other Grant Income/Subsidy	356
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	362
NET EXPENDITURE	12,048

COMMUNITIES

BUSINESS & RESOURCE SERVICES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	760
- Supn	129
- NI	104
Single Status - Gross Pay	3,766
- Supn	638
- NI	410
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	210
Supply Cover	0
Slippage	(1,231)
Other Staff Costs	238
TOTAL STAFF COSTS	5,024
PROPERTY COSTS	
Non Domestic Rates	436
Energy Costs	37
Property Insurance	0
Cleaning	73
Metered Water	22
Property Maintenance	35
Other Property Costs	695
TOTAL PROPERTY COSTS	1,298
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	435
Other Supplies & Services	1,035
TOTAL SUPPLIES & SERVICES	1,470
TRANSPORT COSTS	
Travel & Subsistence	(28)
Transport Insurance	0
Car Allowances	3
Contract Car Hire	58
Vehicle Maintenance	0
Other Transport Costs	43
TOTAL TRANSPORT COSTS	76
TRANSFER PAYMENTS	168
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	3,002
TOTAL THIRD PARTY PAYMENTS	3,002
SUPPORT SERVICES	
Professional & Engineering Services	31
Admin Recharge	16
Central Support	0
TOTAL SUPPORT SERVICES	47
CAPITAL FINANCING/CAPITAL CHARGES	238
CFCR	0
GROSS EXPENDITURE	11,323
INCOME	
Capital	0
Internal Recharges	1,246
Other Grant Income/Subsidy	0
Fees & Charges	4,126
Contract Income/External Work	0
TOTAL INCOME	5,372
NET EXPENDITURE	5,951

COMMUNITIES

PLANNING & DEVELOPMENT

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	5,526
- Supn	941
- NI	644
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	48
TOTAL STAFF COSTS	7,159
PROPERTY COSTS	
Non Domestic Rates	61
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	73
Other Property Costs	344
TOTAL PROPERTY COSTS	478
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	720
TOTAL SUPPLIES & SERVICES	720
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	49
Contract Car Hire	8
Vehicle Maintenance	0
Other Transport Costs	(3)
TOTAL TRANSPORT COSTS	58
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	195
Other Third Party Payments	3,733
TOTAL THIRD PARTY PAYMENTS	3,928
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	12,343
INCOME	
Capital	270
Internal Recharges	288
Other Grant Income/Subsidy	68
Fees & Charges	4,748
Contract Income/External Work	0
TOTAL INCOME	5,374
NET EXPENDITURE	6,969

COMMUNITIES

INNOVATION

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	878
- Supn	149
- NI	101
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	45
TOTAL STAFF COSTS	1,173
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	185
TOTAL SUPPLIES & SERVICES	185
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	1
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	130
TOTAL THIRD PARTY PAYMENTS	130
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,490
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	1,490



COMMUNITIES

HOUSING MANAGEMENT

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	0
- Supn	0
- NI	0
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	5
TOTAL STAFF COSTS	5
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	140
Other Supplies & Services	13
TOTAL SUPPLIES & SERVICES	153
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	236
TOTAL THIRD PARTY PAYMENTS	236
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	0
CFCR	0
GROSS EXPENDITURE	394
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	394



COMMUNITIES

SAFER COMMUNITIES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	605
- Supn	106
- NI	62
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	36
Other Staff Costs	0
TOTAL STAFF COSTS	809
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	3
TOTAL PROPERTY COSTS	3
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	29
TOTAL SUPPLIES & SERVICES	29
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	154
TOTAL THIRD PARTY PAYMENTS	154
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	0
CFCR	0
GROSS EXPENDITURE	996
INCOME	
Capital	0
Internal Recharges	97
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	97
NET EXPENDITURE	899



COMMUNITIES

SITES FOR TRAVELLING PEOPLE

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	15
- Supn	3
- NI	1
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
TOTAL STAFF COSTS	19
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	19
Other Property Costs	2
TOTAL PROPERTY COSTS	23
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
TOTAL SUPPLIES & SERVICES	0
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	32
CFCR	0
GROSS EXPENDITURE	74
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	113
Contract Income/External Work	0
TOTAL INCOME	113
NET EXPENDITURE	(39)

COMMUNITIES

HOMELESSNESS

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	505
- Supn	86
- NI	50
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	8
Supply Cover	0
Slippage	0
Other Staff Costs	884
TOTAL STAFF COSTS	1,533
PROPERTY COSTS	
Non Domestic Rates	8
Energy Costs	26
Property Insurance	0
Cleaning	6
Metered Water	4
Property Maintenance	24
Other Property Costs	264
TOTAL PROPERTY COSTS	332
SUPPLIES & SERVICES	
Catering	3
Admin Insurance	0
Other Supplies & Services	372
TOTAL SUPPLIES & SERVICES	375
TRANSPORT COSTS	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	10
TRANSFER PAYMENTS	225
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1,156
TOTAL THIRD PARTY PAYMENTS	1,156
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE!	26
CFCR	0
GROSS EXPENDITURE	3,657
INCOME	
Capital	0
Internal Recharges	80
Other Grant Income Subsidy	0
Fees & Charges	1,496
Contract Income/External Work	0
TOTAL INCOME	1,576
NET EXPENDITURE	2,081

COMMUNITIES

STRATEGIC COMMISSIONING & SUPPORT SERVICES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	195
- Supn	33
- NI	22
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	81
TOTAL STAFF COSTS	331
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	75
TOTAL SUPPLIES & SERVICES	75
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	1,046
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	4,378
TOTAL THIRD PARTY PAYMENTS	4,378
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	5,831
INCOME	
Capital	0
Internal Recharges	242
Other Grant Income/Subsidy	0
Fees & Charges	104
Resource Transfer	0
TOTAL INCOME	346
NET EXPENDITURE	5,485



CORPORATE & DEMOCRATIC SERVICES

SUMMARY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	638
- Supn	109
- NI	88
Single Status - Gross Pay	15,585
- Supn	2,663
- NI	1,748
Councillors - Gross Pay	906
- Supn	104
- NI	76
Pensions	0
Overtime	94
Supply Cover	0
Slippage	(805)
Other Staff Costs	848
TOTAL STAFF COSTS	22,054
PROPERTY COSTS	
Non Domestic Rates	619
Energy Costs	5,295
Unitary Charge	2,569
Property Insurance	0
Cleaning	318
Metered Water	900
Property Maintenance	4,155
Other Property Costs	28
TOTAL PROPERTY COSTS	13,884
SUPPLIES & SERVICES	
Catering	35
Admin Insurance	0
Other Supplies & Services	3,197
TOTAL SUPPLIES & SERVICES	3,232
TRANSPORT COSTS	
Travel & Subsistence	54
Transport Insurance	0
Car Allowances	7
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	668
TOTAL TRANSPORT COSTS	734
TRANSFER PAYMENTS	23,242
THIRD PARTY PAYMENTS	
Payments to Contractors	45
Other Third Party Payments	1,191
TOTAL THIRD PARTY PAYMENTS	1,236
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	288
CFCR	0
GROSS EXPENDITURE	64,670
INCOME	
Capital	0
Internal Recharges	3,964
Other Grant Income/Subsidy	22,936
Fees & Charges	1,243
Contract Income/External Work	125
TOTAL INCOME	28,268
NET EXPENDITURE	36,402

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal & Governance Services; Finance; Democratic Services; Human Resources; Information Technology; and Property.

The budget for the Chief Executive is held within Core Costs. The Chief Executive is responsible for the effective strategic management of the Council.

CORPORATE & DEMOCRATIC SERVICES

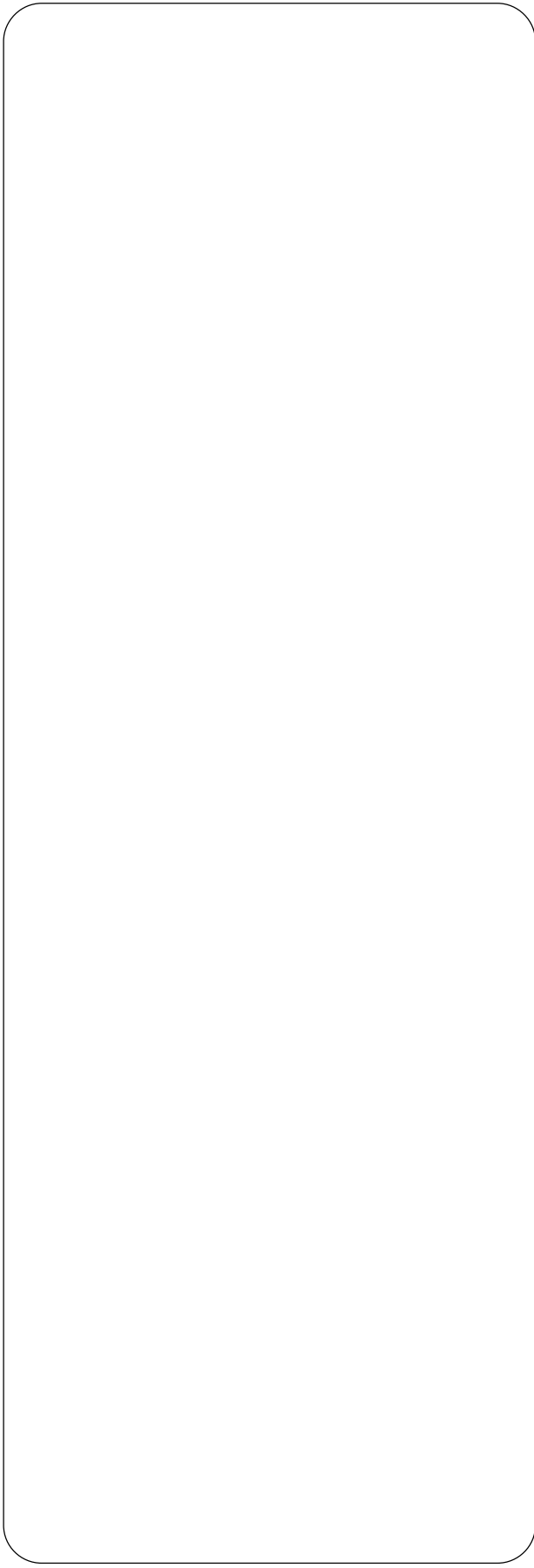
CORE COSTS

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	262
- Supn	45
- NI	37
Single Status - Gross Pay	152
- Supn	26
- NI	17
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(21)
Other Staff Costs	1
TOTAL STAFF COSTS	519
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	26
TOTAL SUPPLIES & SERVICES	26
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	544
TOTAL THIRD PARTY PAYMENTS	544
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	1,090
INCOME	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	1,090

CORPORATE & DEMOCRATIC SERVICES

LEGAL & GOVERNANCE SERVICES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	99
- Supn	17
- NI	14
Single Status - Gross Pay	2,531
- Supn	430
- NI	287
Councillors - Gross Pay	906
- Supn	104
- NI	76
Pensions	0
Overtime	5
Supply Cover	0
Slippage	(131)
Other Staff Costs	121
TOTAL STAFF COSTS	4,459
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	32
Admin Insurance	0
Other Supplies & Services	154
TOTAL SUPPLIES & SERVICES	186
TRANSPORT COSTS	
Travel & Subsistence	29
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	19
TOTAL TRANSPORT COSTS	48
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	140
TOTAL THIRD PARTY PAYMENTS	140
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	4,833
INCOME	
Capital	0
Internal Recharges	35
Other Grant Income/Subsidy	0
Fees & Charges	952
Contract Income/External Work	0
TOTAL INCOME	987
NET EXPENDITURE	3,846



CORPORATE & DEMOCRATIC SERVICES

FINANCE

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	95
- Supn	16
- NI	13
Single Status - Gross Pay	1,248
- Supn	212
- NI	142
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(67)
Other Staff Costs	16
TOTAL STAFF COSTS	1,675
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	291
TOTAL SUPPLIES & SERVICES	291
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	471
TOTAL THIRD PARTY PAYMENTS	471
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,438
INCOME	
Capital	0
Internal Recharges	492
Other Grant Income/Subsidy	0
Fees & Charges	35
Contract Income/External Work	118
TOTAL INCOME	645
NET EXPENDITURE	1,793

CORPORATE & DEMOCRATIC SERVICES

HUMAN RESOURCES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,076
- Supn	367
- NI	239
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Supply Cover	0
Slippage	(104)
Other Staff Costs	538
TOTAL STAFF COSTS	3,120
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	382
TOTAL SUPPLIES & SERVICES	383
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	3,505
INCOME	
Capital	0
Internal Recharges	218
Other Grant Income/Subsidy	10
Fees & Charges	18
Contract Income/External Work	7
TOTAL INCOME	253
NET EXPENDITURE	3,252

CORPORATE & DEMOCRATIC SERVICES

INFORMATION TECHNOLOGY & LOCAL TAXES

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	91
- Supn	15
- NI	12
Single Status - Gross Pay	5,876
- Supn	999
- NI	636
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	20
Supply Cover	0
Slippage	(294)
Other Staff Costs	61
TOTAL STAFF COSTS	7,416
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	1
TOTAL PROPERTY COSTS	1
SUPPLIES & SERVICES	
Catering	2
Admin Insurance	0
Other Supplies & Services	1,697
TOTAL SUPPLIES & SERVICES	1,699
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	7
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	473
TOTAL TRANSPORT COSTS	486
TRANSFER PAYMENTS	23,242
THIRD PARTY PAYMENTS	
Payments to Contractors	45
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	45
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGE:	0
CFCR	0
GROSS EXPENDITURE	32,889
INCOME	
Capital	0
Internal Recharges	886
Other Grant Income/Subsidy	22,926
Fees & Charges	190
Contract Income/External Work	0
TOTAL INCOME	24,002
NET EXPENDITURE	8,887

CORPORATE & DEMOCRATIC SERVICES

PROPERTY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	91
- Supn	16
- NI	12
Single Status - Gross Pay	3,702
- Supn	629
- NI	427
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	65
Supply Cover	0
Slippage	(188)
Other Staff Costs	111
TOTAL STAFF COSTS	4,865
PROPERTY COSTS	
Non Domestic Rates	619
Energy Costs	5,295
Unitary Charge	2,569
Property Insurance	0
Cleaning	318
Metered Water	900
Property Maintenance	4,155
Other Property Costs	27
TOTAL PROPERTY COSTS	13,883
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	647
TOTAL SUPPLIES & SERVICES	647
TRANSPORT COSTS	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	176
TOTAL TRANSPORT COSTS	196
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	36
TOTAL THIRD PARTY PAYMENTS	36
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	288
CFCR	0
GROSS EXPENDITURE	19,915
INCOME	
Capital	0
Internal Recharges	2,333
Other Grant Income/Subsidy	0
Fees & Charges	48
Contract Income/External Work	0
TOTAL INCOME	2,381
NET EXPENDITURE	17,534

HEALTH & SOCIAL CARE

SUMMARY

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	185
- Supn	31
- NI	24
Single Status - Gross Pay	18,564
- Supn	3,156
- NI	1,841
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(1,181)
Other Staff Costs	3,641
TOTAL STAFF COSTS	26,261
PROPERTY COSTS	
Non Domestic Rates	27
Energy Costs	2
Property Insurance	0
Cleaning	12
Metered Water	0
Property Maintenance	21
Other Property Costs	106
TOTAL PROPERTY COSTS	168
SUPPLIES & SERVICES	
Catering	85
Admin Insurance	0
Other Supplies & Services	450
TOTAL SUPPLIES & SERVICES	535
TRANSPORT COSTS	
Travel & Subsistence	197
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	740
TOTAL TRANSPORT COSTS	937
TRANSFER PAYMENTS	4
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	72,085
TOTAL THIRD PARTY PAYMENTS	72,085
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	99,990
INCOME	
Internal Recharges	96
Other Grant Income/Subsidy	0
Fees & Charges	6,413
Resource Transfer	18,615
Contract Income/External Work	0
TOTAL INCOME	25,124
NET EXPENDITURE	74,866

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

- To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support.
- To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.
- To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a risk to themselves or others.

HOUSING REVENUE ACCOUNT

	2022/23 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	5,725
-Supn	973
-NI	581
Craft Workers -Gross Pay	1,717
-Supn	292
-NI	173
Pensions	110
Overtime	78
Slippage	(277)
General Fund Recharge	1,036
Other Staff Costs	191
TOTAL STAFF COSTS	10,599
PROPERTY COSTS	
Non Domestic Rates	98
Rents	33
Water & Sewage	4
Energy Costs	300
Property Insurance	379
Cleaning	65
Property Maintenance	3,990
Void Rent Loss	418
Bad Debt Provision	1,151
Other Property Costs	10
TOTAL PROPERTY COSTS	6,448
SUPPLIES & SERVICES	
Other Supplies & Services	2,114
TOTAL SUPPLIES & SERVICES	2,114
TRANSPORT COSTS	
Travel & Subsistence	70
Car Allowances	0
Other Transport Costs	526
TOTAL TRANSPORT COSTS	596
TRANSFER PAYMENTS	344
THIRD PARTY PAYMENTS	
Other Third Party Payments	132
TOTAL THIRD PARTY PAYMENTS	132
SUPPORT SERVICES	
Strategy & Support	321
Corporate Recharge	2,033
TOTAL SUPPORT SERVICES	2,354
CAPITAL FINANCING/CAPITAL CHARGES	7,510
CFCR	2,615
GROSS EXPENDITURE	32,712
INCOME	
Internal Recharges	1,012
Council House Rents	30,934
Other Rental Income	753
I.O.R.B.	13
TOTAL INCOME	32,712
NET EXPENDITURE	0

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 489 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

COMMON GOOD FUNDS 2022/23 BUDGET

Total 2021/22		Perth	Auchterarder	Crieff	Total
£'000		£'000	£'000	£'000	£'000
	EXPENDITURE				
	<u>Property Costs</u>				
30.4	Repairs & Maintenance of Buildings	18.4	2.0	0.0	20.4
1.3	Rents, Rates & Feu Duties	1.3	0.0	0.0	1.3
	<u>Other Supplies and Services</u>				
125.7	Grants to Organisations & Individuals	118.5	16.0	1.4	135.9
18.5	Other Expenses(Incl Admin cost)	15.5	0.0	0.0	15.5
	<u>Christmas Events</u>				
40.0	Switch on Ceremony	40.0	0.0	0.0	40.0
23.5	Erect, Dismantle & Maintain Lights	20.0	1.5	0.0	21.5
13.0	Rents, Rates & Feu Duties	15.0	0.0	0.0	15.0
252.4	Total Estimated Expenditure	228.7	19.5	1.4	249.6
	INCOME				
259.6	Rent - Land and Buildings	244.0	21.0	1.6	266.6
0.5	Fishing Permits	6.0	0.0	0.0	6.0
1.7	Interest on Investments	0.9	3.0	0.0	3.9
261.8	Total Estimated Income	250.9	24.0	1.6	276.5
9.4	Estimated Surplus/(Deficit)	22.2	4.5	0.2	26.9

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £238,900, generated principally from rent of land and buildings. The fund has budgeted to expend £229,700 the majority of which relates to grant funding for organisations and individuals, and funding for the Perth Christmas Events programme.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

Note:

No budgets are approved for Common Good Funds in Aberfeldy, Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.

At the time of preparation, no budget has been approved for the Common Good Funds of Auchterarder and Crieff.

PERTH AND KINROSS COUNCIL

CAPITAL BUDGET 2022/28

FOREWORD BY HEAD OF FINANCE

Introduction

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme on the Housing Revenue Account (HRA).

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

Sources of Capital Funding

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts.
- Tay Cities Deal Funding from the UK and Scottish Governments under a 10 year agreement to support investment in employment, training, connectivity and to reduce inequalities across the Tayside and North Fife region. The projects in the Perth & Kinross Council area which have been approved are included in the Capital Plan.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.

- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

Composite Capital Programme

The Council approved its Investment Blueprint in October 2021. This included the move to setting a fully funded rolling 6-year Delivery Programme, within a 30-year investment plan. The Council's Composite 6-year Delivery Programme for 2022/23 to 2027/28 was approved on 23 February 2022. This set out the Council's estimated capital resources for each of the six years, as well as the allocation of these resources to individual capital expenditure budgets. Revisions to this programme will be considered by the Strategic Policy & Resources Committee throughout the year.

Summary of Capital Resources 2022-2028

The estimated Capital Resources for each year for the six years of the Composite Capital Programme are summarised in the table on page 48 of this volume.

Composite Capital Programme

The detailed project expenditure, shown by each Service, is shown on pages 49 to 57 of this volume. The Service budgets also detail the Revised Budget and Projected Outturn for 2021/22, as well as the Approved Budget approved for each year from 2022/23 to 2027/28.

Composite Capital Programme Priorities

Gross Capital Expenditure included in the attached Capital Budget for the six years 2022/23 to 2027/28 totals £634m. This includes budgeted expenditure of around:

- £190M on School Improvements & Upgrades,
- £217M on Roads & Infrastructure projects,
- £20M on Cultural & City Centre projects,
- £31M on Flood Prevention Schemes, and
- £95M on Community Greenspace & Recreational Facilities, including PH2O.

Housing Investment Programme 2022-2027

Sources of Capital Funding

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30-year HRA Business Plan which determines the level of investment required in the Council's housing stock, and the requirement for borrowing, which is determined to be affordable, prudent and sustainable. The cost of borrowing is met entirely from within the resources of the Housing Revenue Account (HRA). Gross Capital Expenditure included in the attached Housing Investment Programme for the five years 2022/23 to 2026/27 totals £83M.

The Council may also fund capital expenditure directly from the Housing Revenue Account in the form of Capital Financed from Current Revenue (CFCR), the use of balances or through operating leases of assets.

**PERTH AND KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2022/23 TO 2027/28
ESTIMATED RESOURCES**

	ESTIMATED CAPITAL RESOURCES						
	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	Total (£'000)
Capital Grants	30,937	32,937	16,134	12,479	12,465	12,465	117,417
General Capital Receipts	1,327	550	550	550	1,100	1,100	5,177
Commercial Property Capital Receipts applied	1,388	0	0	0	0	0	1,388
Tay Cities Deal	539	0	990	1,899	550	505	4,483
Developer Contributions	1,520	2,100	2,300	2,367	2,600	2,600	13,487
Other Third Party Contributions	510	0	0	2,500	1,000	1,000	5,010
Revenue Contributions	77	0	0	0	0	0	77
Capital Borrowing Requirement	140,264	137,906	106,775	41,581	34,804	26,067	487,397
TOTAL CAPITAL RESOURCES / GROSS BUDGET EXPENDITURE	176,562	173,493	126,749	61,376	52,519	43,737	634,436

PROPOSED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28

SUMMARY OF NET EXPENDITURE

SERVICE	Revised Budget 2021/22 (£'000)	Proposed Budget 2022/23 (£'000)	Proposed Budget 2023/24 (£'000)	Proposed Budget 2024/25 (£'000)	Proposed Budget 2025/26 (£'000)	Proposed Budget 2026/27 (£'000)	Proposed Budget 2027/28 (£'000)	Later Year Budget 2028/29 (£'000)	Proposed Total Budget 2022/23- 2027/28 (£'000)
EDUCATION & CHILDREN'S SERVICES	12,476	57,600	60,121	51,729	8,950	5,650	5,823	4,909	189,873
COMMUNITIES	46,671	84,984	82,431	63,684	39,129	36,047	26,623	13,288	332,898
HEALTH & SOCIAL CARE	623	1,295	1,295	1,295	1,295	1,295	1,295	295	7,770
CORPORATE & DEMOCRATIC SERVICES	11,535	10,444	9,146	8,551	7,103	6,927	7,441	7,816	49,612
TOTAL NET BUDGET	71,305	154,323	152,993	125,259	56,477	49,919	41,182	26,308	580,153

EDUCATION & CHILDREN'S SERVICES	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2022/23-2027/28 (£'000)
MIS - Procurement & Integration	0	55	49	0	0	0	0	0	104
Digital Inclusion	216	0	0	0	0	0	0	0	0
Blairstown Recreation Centre - Replacement	1,100	10,000	8,435	6,600	0	0	0	0	25,035
<u>School Modernisation Programme</u>									
Investment in the Learning Estate	500	3,000	9,964	6,413	5,650	5,650	5,823	4,909	36,500
Methven Primary School Refurbishment	750	0	0	0	0	0	0	0	0
Kirkmichael Primary School Upgrade	0	100	0	0	0	0	0	0	100
Capital Receipt (ring-fenced)	0	(100)	0	0	0	0	0	0	(100)
Longforgan Primary School Upgrade Project	96	0	0	0	0	0	0	0	0
Early Learning & Childcare	200	247	0	0	0	0	0	0	247
- Letham Primary School Upgrade Project	682	0	0	0	0	0	0	0	0
- Oakbank Primary School Upgrade Project	21	0	0	0	0	0	0	0	0
- St.Ninians Primary School Upgrade Project	1	0	0	0	0	0	0	0	0
- Rattray Primary School Upgrade Project	2,700	750	470	0	0	0	0	0	1,220
- Inchture Primary School Upgrade Project	10	0	0	0	0	0	0	0	0
North/West Perth - New Primary School	0	500	8,500	15,000	0	0	0	0	24,000
North Muirton/Balhousie Primary Schools Replacement	3,000	9,000	7,243	0	0	0	0	0	16,243
Technology Upgrades	100	533	300	586	0	0	0	0	1,419
Perth Academy - Refurbishments	1,001	2,392	5,162	2,500	0	0	0	0	10,054
Perth Grammar School - Upgrade Programme (Phase 3)	578	2,577	2,315	689	0	0	0	0	5,581
Perth High School Internal Services & Refurbishment	21	0	0	0	0	0	0	0	0
Perth High School - New School Investment	1,500	26,346	15,683	19,941	3,300	0	0	0	65,270
Harris Academy/Invergowrie - Extension	0	2,200	2,000	0	0	0	0	0	4,200
TOTAL	12,476	57,600	60,121	51,729	8,950	5,650	5,823	4,909	189,873

COMMUNITIES	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2022/23-2027/28 (£'000)
<u>Traffic & Road Safety</u>									
Road Safety Initiatives (20mph zones etc.)	86	271	275	274	200	200	200	100	1,420
Road Safety Initiatives	51	0	0	0	0	0	0	0	0
Additional Road Safety - Pedestrian Crossings	0	175	175	175	0	0	0	0	525
Schools Road Safety Measures	361	200	0	0	0	0	0	0	200
20mph Signage Programme - Schools	75	125	0	0	0	0	0	0	125
20mph Signage Programme	117	0	0	0	0	0	0	0	0
Cycling Walking & Safer Streets	728	665	200	200	200	200	200	200	1,665
Scottish Government Grant - Cycling Walking Safer Streets	(665)	(665)	(200)	(200)	(200)	(200)	(200)	(200)	(1,665)
Third Party Contribution (TACTRAN)	(63)	0	0	0	0	0	0	0	0
Car Parking Investment	97	261	0	0	0	0	0	0	261
Revenue Contribution	(10)	0	0	0	0	0	0	0	0
Car Parking Investment - Pitlochry	0	150	0	0	0	0	0	0	150
Strathmore Cycle Network	0	84	0	0	0	0	0	0	84
<u>Asset Management - Roads & Lighting</u>									
Structural Maintenance	14,909	13,039	9,973	9,593	9,593	9,800	7,500	9,800	59,498
Third Party Contribution (Forrester Commission)	(1)	0	0	0	0	0	0	0	0
Traffic Signals - Renewals/Upgrading	244	121	0	0	0	0	0	0	121
Third Party Contribution	(60)	0	0	0	0	0	0	0	0
Footways	404	495	435	435	435	435	435	435	2,670
Investment in Local Footpaths	0	100	100	0	0	0	0	0	200
Road Safety Barriers	54	0	0	0	0	0	0	0	0
Third Party Contribution	(18)	0	0	0	0	0	0	0	0
Pedestrian Gritters	7	0	0	0	0	0	0	0	0
<u>Asset Management - Bridges</u>									
Bridge Refurbishment Programme	500	3,569	1,788	788	788	788	788	688	8,509
Dalhenzean Culvert	0	0	287	0	0	0	0	0	287

COMMUNITIES	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget 2022/23-2027/28
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2028/29 (£'000)	2027/28 (£'000)
Dunkeld Golf Course	0	0	0	226	0	0	0	0	0	226
Vehicular Bridge Parapets Programme - Assess & Upgrade	0	29	0	0	0	0	0	0	0	29
Old Perth Bridge - Strengthening	0	180	10	10	2,369	0	0	0	0	2,569
Perth Queens Bridge - Strengthening	7	375	10	10	70	2,153	0	0	0	2,618
Culteuchar Culvert	10	400	0	0	0	0	0	0	0	400
Glendevon Bridge	516	0	0	0	0	0	0	0	0	0
Tulleyfergus Bridge	12	123	0	0	0	0	0	0	0	123
<u>Improvement Schemes</u>										
A9/A85 Road Junction Improvements	420	0	0	0	0	0	0	0	0	0
Cross Tay Link Road (CTLR)	13,306	32,439	53,173	13,036	0	0	0	0	0	98,648
Government Grant (Transport Scotland)	0	(20,000)	(20,000)	0	0	0	0	0	0	(40,000)
A977 Upgrades	160	53	0	0	0	0	0	0	0	53
Brioch Road, Crieff - Road Realignment & Safety Measures	31	0	0	0	0	0	0	0	0	0
Third Party Contribution (Developers)	(65)	0	0	0	0	0	0	0	0	0
<u>Rural Flood Mitigation Schemes</u>										
Almondbank Flood Protection Scheme	82	0	0	0	0	0	0	0	0	0
Perth Flood Protection Scheme - Pump Replacement	216	145	0	0	0	0	0	0	0	145
Comrie Flood Prevention Scheme	869	11,032	12,300	2,220	0	0	0	0	0	25,552
Milnathort Flood Prevention Scheme	173	103	1,590	0	0	0	0	0	0	1,693
South Kinross Flood Prevention Scheme	210	257	174	2,492	316	0	0	0	0	3,239
Scone Flood Prevention Scheme	80	51	241	400	0	0	0	0	0	692
<u>Planning Conservation</u>										
Conservation of Built Heritage	36	0	0	0	0	0	0	0	0	0

COMMUNITIES	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2022/23-2027/28 (£'000)
<u>Perth & Kinross Place-making</u>									
- Mill Street Environmental Improvements	0	127	0	0	0	0	0	0	127
- St. Pauls Church	142	0	0	0	0	0	0	0	0
- Perth City Centre Golden Route (Rail Station)	0	493	0	0	0	0	0	0	493
- Green Network Routes	0	115	0	0	0	0	0	0	115
- City Greening	31	0	0	0	0	0	0	0	0
- Tay Street, Perth	0	1,472	0	0	0	0	0	0	1,472
- Mill Street, Perth (Phase 3) - Shared Space at Bus Station	0	600	0	0	0	0	0	0	600
- South Street, Perth - Transport Hub	0	940	0	0	0	0	0	0	940
Perth & Kinross Lighting Action Plan	488	1,789	653	0	0	0	0	0	2,442
Creative Exchange (former St. John's Primary School)	84	0	0	0	0	0	0	0	0
Town Centre - Regeneration & Economic Improvements	2,034	0	0	0	0	0	0	0	0
Scottish Government Grant	(2,234)	0	0	0	0	0	0	0	0
Local Full Fibre Network	3,769	0	0	0	0	0	0	0	0
Third Party Contribution - DCMS	(2,569)	0	0	0	0	0	0	0	0
Third Party Contribution - Tay Cities Deal	(1,000)	0	0	0	0	0	0	0	0
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	161	899	0	0	0	0	0	0	899
Third Party Contribution - ERDF	(64)	(360)	0	0	0	0	0	0	(360)
Third Party Contribution - Tay Cities Deal	(97)	(539)	0	0	0	0	0	0	(539)
Perth Eco Innovation Park	0	6,889	10,661	3,536	0	0	0	0	21,086
Third Party Contributions - Tay Cities Deal	0	0	0	(990)	(1,899)	(550)	(505)	(500)	(3,944)
Other Third Party Contributions	0	0	0	0	(2,500)	(1,000)	(1,000)	(1,000)	(4,500)
Capital Receipts - Ring Fenced Land Disposals	0	0	0	0	0	(550)	(550)	(650)	(1,100)
Nature Restoration	166	0	0	0	0	0	0	0	0
<u>City Centre Developments - Cultural Attractions</u>									
Perth City Hall	11,673	7,840	2,205	663	0	0	0	0	10,708
Perth Museum & Art Gallery (PMAG)	12	3,304	0	0	0	0	0	0	3,304
Collections Centre	24	6,400	0	0	0	0	0	0	6,400
Third Party Contribution (Tay Cities Deal)	(7,200)	0	0	0	0	0	0	0	0
PH20	0	500	3,500	26,000	25,000	20,000	15,000	0	90,000

COMMUNITIES	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2022/23-2027/28 (£'000)
<u>Community Planning</u>									
Letham Wellbeing Hub	4,345	0	0	0	0	0	0	0	0
Scottish Government Grant (Regeneration Fund)	(1,000)	0	0	0	0	0	0	0	0
Third Party Contribution (Letham4All)	(519)	0	0	0	0	0	0	0	0
Revenue Contribution (Place Based Development Grant)	(735)	0	0	0	0	0	0	0	0
<u>Community Greenspace</u>									
Play Areas - Improvements Implementation Strategy	432	385	150	150	150	150	150	135	1,135
Third Party Contribution	(161)	0	0	0	0	0	0	0	0
Revenue Contribution (Developer Contribution Reserve)	(12)	0	0	0	0	0	0	0	0
3G Pitch, Blairgowrie	400	0	100	0	0	0	0	0	100
Settlement/Neighbourhood Parks	18	0	0	0	0	0	0	0	0
Countryside Sites	16	150	0	0	0	0	0	0	150
Community Greenspace Sites	20	410	410	410	410	410	410	409	2,460
Community Greenspace Bridges	50	35	0	0	0	0	0	0	35
Core Path Implementation	33	0	0	0	0	0	0	0	0
Alyth Environmental Improvements	16	0	0	0	0	0	0	0	0
Premier Parks	10	0	0	0	0	0	0	0	0
Auchterarder Public Park	15	127	0	0	0	0	0	0	127
The Knock	72	0	0	0	0	0	0	0	0
Third Party Contribution	(6)	0	0	0	0	0	0	0	0
Kinnoull Hill	202	0	0	0	0	0	0	0	0
Third Party Contribution	(110)	0	0	0	0	0	0	0	0
Cemetery Extensions	3	316	150	150	100	100	100	75	916
<u>Support Services</u>									
PC Replacement & IT Upgrades - Hardware	20	17	17	17	17	17	17	0	102
PC Replacement & IT Upgrades - Licenses	15	77	120	120	120	120	120	90	677
Corporate Programme Management System	23	0	0	0	0	0	0	0	0

COMMUNITIES	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget 2022/23-2027/28
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2029/30 (£'000)	(£'000)
<u>Commercial Property Investment Programme</u>										
North Muirton Industrial Estate - Site Servicing & Provision of Units	208	0	0	0	0	0	0	0	0	0
Western Edge, Kinross - Site Servicing	12	0	0	0	0	0	0	0	0	0
Additional Infrastructure Investment - Broxden	46	0	0	0	0	0	0	0	0	0
Broxden Drainage Mitigation Works	314	0	0	0	0	0	0	0	0	0
Third Party Contribution (Scottish Water)	(239)	0	0	0	0	0	0	0	0	0
Eco-Hub Manufacturing Facility	10	1,388	0	0	0	0	0	0	0	1,388
North Muirton Industrial Estate Expansion - Land Servicing	30	0	0	0	0	0	0	0	0	0
<u>Prudential Borrowing</u>										
Wheeled Bin Replacement Programme - Domestic Bins	244	200	200	200	200	200	200	200	200	1,200
Wheeled Bin Replacement Programme - Commercial Bins	21	18	20	20	20	20	20	20	20	118
Recycling Containers, Oil Banks & Battery Banks - Replacement Progr	79	104	65	65	65	65	65	65	65	429
Capital Receipts - Disposal	(14)	0	0	0	0	0	0	0	0	0
Litter Bins	15	25	25	50	50	50	50	50	50	250
Smart Cities - Smart Waste	294	48	0	0	0	0	0	0	0	48
Third Party Contribution (ERDF)	(116)	(17)	0	0	0	0	0	0	0	(17)
Vehicle Replacement Programme	2,999	3,993	3,000	3,000	3,000	3,000	3,000	3,000	3,000	18,993
Capital Receipts - Vehicle Disposals	(262)	(348)	(300)	(300)	(300)	(300)	(300)	(300)	(300)	(1,848)
Crematorium - Abatement Works	15	0	0	0	0	0	0	0	0	0
Street Lighting Renewal - LED & Column Replacement	793	910	924	934	925	939	923	671	671	5,555
LED Traffic Signal Replacement Programme	170	0	0	0	0	0	0	0	0	0
Almondbank Flood Mitigation	4	0	0	0	0	0	0	0	0	0
Land Purchase & Development	0	1,900	0	0	0	0	0	0	0	1,900
Technology & Innovation Incubator Units	0	1,000	0	0	0	0	0	0	0	1,000
<u>Housing Projects</u>										
Gypsy Traveller Site Community Improvement Works	125	0	0	0	0	0	0	0	0	0
TOTAL	46,671	84,984	82,431	63,684	39,129	36,047	26,623	13,288	13,288	332,898

<u>HEALTH & SOCIAL CARE</u>	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2022/23-2027/28 (£'000)
Occupational Therapy Equipment	248	250	250	250	250	250	250	250	1,500
Moving & Handling Office Refurbishment	29	0	0	0	0	0	0	0	0
Software Licences	117	45	45	45	45	45	45	45	270
Developing Supported Tenancies	229	0	0	0	0	0	0	0	0
Technology Enabled Telecare	0	1,000	1,000	1,000	1,000	1,000	1,000	0	6,000
TOTAL	623	1,295	1,295	1,295	1,295	1,295	1,295	295	7,770

<u>CORPORATE & DEMOCRATIC SERVICES</u>	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Later Year Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2021/22 (£'000)	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)	2022/23-2027/28 (£'000)
<u>Property Division</u>									
DDA Adaptation & Alteration Works Programme	337	200	200	200	200	200	200	150	1,200
Property Compliance Works Programme	563	1,415	650	650	650	650	650	600	4,665
Capital Improvement Projects Programme	2,686	1,182	1,800	1,800	1,800	1,800	1,900	1,800	10,282
Pitlochry High School - Upgrade Programme	487	580	0	0	0	0	0	0	580
Community School of Auchterarder - Structural Improvements	275	725	0	0	0	0	0	0	725
CO2 Monitors for Schools Programme	174	0	0	0	0	0	0	0	0
Crieff Primary School - PV Energy Efficiency Works	0	77	0	0	0	0	0	0	77
Revenue Contribution (Salix Reserve)	0	(77)	0	0	0	0	0	0	(77)
<u>Prudential Borrowing</u>									
Energy Conservation & Carbon Reduction Programme	89	150	150	150	150	150	150	150	900
<u>Information Systems and Technology</u>									
ICT Infrastructure & Replacement & Upgrade Programme	4,040	4,223	5,018	5,436	4,087	3,671	4,320	5,037	26,755
Software Licences (Revenues & Benefits)	26	51	51	51	51	51	51	25	306
School Audio-Visual (AV) Equipment Replacement Programme	1,524	470	530	224	125	365	130	35	1,844
Online/Mobile Working/Bertha Park IT Equipment	925	433	0	0	0	0	0	0	433
Third Party Contribution (ERDF)	0	(133)	0	0	0	0	0	0	(133)
Swift Social Work System Replacement	369	979	707	0	0	0	0	0	1,686
Council Contact Centre	40	169	40	40	40	40	40	19	369
TOTAL	11,535	10,444	9,146	8,551	7,103	6,927	7,441	7,816	49,612

HRA CAPITAL INVESTMENT PROGRAMME 2022-27												
							2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL
							£'000	£'000	£'000	£'000	£'000	£'000
Central Heating & Rewiring							0	0	0	0	0	0
Rewiring, Infrastructure & Property Refurbishment							1,000	1,000	1,701	0	0	3,701
Controlled Door Entry							10	0	30	0	0	40
Kitchen Programme							632	1,332	1,504	625	0	4,093
Bathroom Programme							600	565	0	0	0	1,165
External Fabric Repairs							1,311	1,098	528	625	0	3,562
Energy Efficiency							83	0	875	625	0	1,583
Multi-Storey Flats							2,000	0	0	0	0	2,000
Environmental Improvements							334	333	0	0	0	667
Fire Precaution Measures							0	0	0	0	0	0
Sound Insulation							141	162	100	42	0	445
Structural							438	458	250	104	0	1,250
SHQS Future Developments							0	0	0	9,050	10,030	19,080
STANDARD DELIVERY PLAN SUBTOTAL:							6,549	4,948	4,988	11,071	10,030	37,586
Council House New Build Programme - Fairfield, Perth							1,291	0	0	0	0	1,291
Council House New Build Programme - Newburgh Road, Aberne							188	0	0	0	0	188
Council House New Build Programme - Future Developments							5,545	4,894	5,128	6,014	3,014	24,595
Increase in Council House Stock							3,556	3,000	3,000	3,000	3,000	15,556
Lock-ups & Garage Sites							0	0	50	0	0	50
Major Adaptations to Council House Stock							0	0	100	0	0	100
St Catherine's Square Redevelopment							0	2,991	402	0	0	3,393
Shops & Offices							70	50	50	0	0	170
Greyfriars & Satellite Sites							0	0	50	0	0	50
Sheltered Housing							0	0	18	0	0	18
General Capital Works							0	0	0	0	0	0
ICT							50	50	50	0	0	150
Mortgage to Rent							50	50	50	0	0	150
SUBTOTAL - TOTAL GROSS EXPENDITURE							17,299	15,983	13,886	20,085	16,044	83,297
Less: Amount to be funded from Current Revenue (C.F.C.R.)							(2,614)	(2,645)	(3,329)	(3,960)	(4,279)	(16,827)
Less: Amount to be funded from Capital Receipts							0	0	0	0	0	0
TOTAL BORROWING REQUIREMENT							14,685	13,338	10,557	16,125	11,765	66,470