



# Budget 2023/24

# REVENUE AND CAPITAL BUDGET 2023/24

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## **PERTH & KINROSS COUNCIL**

### **REVENUE BUDGET 2023/24**

#### **FOREWORD BY THE HEAD OF FINANCE**

#### **INTRODUCTION**

The Council's Revenue Budget delivers a wide range of services. This includes activities such as education; social care; environment; planning; maintaining the local road network; as well as the borrowing costs to fund the Council's capital expenditure.

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue Reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

#### **GENERAL FUND REVENUE BUDGET 2023/24**

#### **BACKGROUND**

Perth & Kinross Council met on 1 March 2023 to set the Final Revenue Budget and Council Tax for 2023/24. In preparing Revenue Budget submissions, Services were required to identify expenditure pressures and savings proposals.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and were then reviewed by Elected Members. On 15 December 2022 the Scottish Government issued the Local Government Finance Settlement for 2023/24 (Circular 11/2022) which detailed grant funding from the Scottish Government for each Council. This was augmented on 1 March 2023 by the Local Government Finance (Scotland) Order 2023 (Circular 3/2023). The Finance Settlement covers 2023/24 only and no information is available from the Scottish Government for 2024/25 and beyond.

The Final Revenue Budget for 2023/24 is £450.525 million (£417.586 million in 2022/23). The 2023/24 budget is funded by Total Revenue Funding from the Scottish Government of £318.106 million (see page 6); Capital Grants of £1.6 million; Council Tax Second Home/Long Term Empty Properties surcharge of £1.3 million; and a net contribution from Reserves of £26.905 million.

A budgeted figure of £102.614 million is therefore levied from Council Tax. This results in a 2023/24 Band D equivalent Council Tax charge of £1,403.69. This is an increase of 3.9% from the figure in 2022/23 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 7.

Key features of the Council's 2023/24 Revenue Budget are set out in more detail below.

## **2023/24 BUDGETED EXPENDITURE**

The budgeted revenue expenditure in 2023/24 for each of the Council's Services is summarised on page 10 and detailed in pages 11 to 37. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

### **Staff Costs**

The 2023/24 Final Revenue Budget includes a budgeted provision of 3.0% for pay award for non-teaching and teaching staff.

### **Capital Financing Costs**

These are the costs of financing assets owned by the Council and includes Loan Repayments; Interest Charges; and Debt Management Expenses. In 2023/24, a budget of £18.236 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £5.054 million in 2023/24.

## **2023/24 BUDGETED INCOME**

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2023/24 are detailed below.

### **Total Revenue Funding**

Total Revenue Funding is the term used to describe the level of local authority revenue resources which is determined by the Scottish Government. It encompasses General Revenue Grant (GRG), Ring-Fenced Grants and Non-Domestic Rate Income (NDRI).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2023/24 is approximately £12.6 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2023/24 is £318.106 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Grant	239.627
Non-Domestic Rate Income	60.754
Ring-Fenced Grants	17.725
Total Revenue Funding	<u><b>318.106</b></u>

### **General Revenue Grant**

General Revenue Grant (GRG) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRG allocation in 2023/24 is £239.627 million. General Revenue Grant is itself funded from national taxation.

### **Non-Domestic Rate Income**

Perth & Kinross Council has a statutory duty to levy and collect Non-Domestic Rates within its area. The Non-Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2023/24 has been set by the Scottish Government at 49.8p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy, or if empty, who are entitled to occupy non-domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non-domestic property within the intermediate and higher property rates. During financial year 2023/24, for properties with a rateable value between £51,001 and £100,000 this supplement is 1.3p per £; for properties with a rateable value of over £100,000 this supplement is 2.6p per £.

For financial year 2023/24 there are three separate Transitional Relief schemes in operation to provide support for those facing an increase in their rates charges. The first limits any increases due to the 2023 revaluation of all non-domestic subjects, the second supports those losing any entitlement to Small Business Bonus or Rural Relief and the third limits the charges on new entries for previously exempt commercial activities located in parks.

Non-Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between local authorities based upon the mid-year estimates of Non-Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2023/24 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non-Domestic Rate Income for Perth & Kinross Council at £60.754 million in 2023/24.

### **Council Tax Charge**

The net expenditure to be met from the Council Tax for 2023/24 is £102.614 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 3.9% has been assumed. The effective number of Band D equivalent dwellings (tax base)

in 2023/24 is therefore 72996. Dividing the amount to be met from Council Tax by the tax base results in a 2023/24 Band D Council Tax of £1,403.69 which represents a 3.9% increase from the previous year. (See calculation of Council Tax on page 7).

## **COUNCIL HOUSING**

### **Housing Revenue Account Budget (HRA) 2023/24**

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Communities Committee to ensure the Standard Delivery Plan is affordable and sustainable. The Housing Revenue Account (HRA) budget for 2023/24 (see page 37) has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Social Wellbeing Committee on 25 January 2023.

As at 31 March 2023, the Council owns and lets approximately 7,960 houses. On 25 January 2023, the Housing and Social Wellbeing Committee approved a 1% rent increase for 2023/24 which resulted in the average weekly rent, based on 52 weeks, being £75.23.

The revenue balance on the Housing Revenue Account to be carried forward into 2023/24 is £2.647 million.

The Housing Revenue Account (HRA) budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

# GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

**Budget:** a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

**Staff Costs:** includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

**Slippage:** savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

**Property Costs:** includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

**Supplies and Services:** includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

**Transport Costs:** includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

**Transfer Payments:** payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

**Third Party Payments:** payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

**Support Services:** charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

**Capital Financing/Capital Charges:** the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

**Capital Financed from Current Revenue (CFCR):** the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

## 2023/24 REVENUE BUDGET - GENERAL FUND

### ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

2022/23 Updated Budget F&R 26/04/2023 Report 23/120		2023/24 Final Budget	Council Tax Band D Equivalent 2023/24
£'000	SERVICE	£'000	£
226,773	Education & Children's Services	230,985	3,266.19
75,559	Communities	70,439	996.03
40,956	Corporate & Democratic Services	39,596	559.90
2,862	Chief Executive Service	3,712	52.49
<b>346,150</b>	<b>Sub-Total: Service Expenditure</b>	<b>344,732</b>	<b>4,874.61</b>
	<b>CORPORATE BUDGETS</b>		
82,581	Health & Social Care	83,958	1,187.19
(2,153)	Support Service External Income	(2,153)	(30.44)
	Corporate Budget:		
12,443	Capital Financing Costs	15,137	214.04
(1,948)	Interest on Revenue Balances	(5,054)	(71.46)
1,309	Tayside Valuation Joint Board	1,309	18.51
(550)	Trading Operations Surplus	(550)	(7.78)
1,565	Un-funded Pension Costs	1,725	24.39
818	Apprenticeship Levy	818	11.57
6,200	Council Tax Reduction Scheme	6,200	87.66
150	Discretionary Relief	1,104	15.61
<b>446,565</b>	<b>Adjusted Net Expenditure</b>	<b>447,226</b>	<b>6,323.90</b>
1,447	Contribution to/(from) Capital Fund	3,099	43.82
1,200	Contribution to Insurance Fund	200	2.83
<b>449,212</b>	<b>Total Net Expenditure</b>	<b>450,525</b>	<b>6,370.55</b>
	<b>To be financed by:</b>		
259,507	General Revenue Grant	239,627	3,388.38
17,403	Ring Fenced Grant	17,725	250.64
1,690	Capital Grants	1,600	22.62
46,141	Non-Domestic Rate Income	60,754	859.08
90,904	Council Tax Income	102,614	1,450.99
1,300	Council Tax Second Home/Long Term Empty Properties	1,300	18.38
32,267	Use of Budget Flexibility & Reserves	26,905	380.44
<b>449,212</b>		<b>450,525</b>	<b>6,370.53</b>



## GENERAL FUND BUDGET 2019/20 TO 2023/24

Financial Year	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
Net Revenue Budget	357,538	378,664	389,724	417,586	450,375
Council Tax (Second Home/Long Term Empty Properties)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
Budget Flexibility and Reserves	(11,420)	(11,566)	(12,724)	(19,054)	(26,905)
	<u>344,818</u>	<u>365,798</u>	<u>375,700</u>	<u>397,232</u>	<u>422,170</u>
<i>Government Funding</i>					
General Revenue Grant and Ring Fenced Grant	(198,351)	(214,420)	(246,406)	(251,850)	(257,352)
Capital Grants	(1,709)	(1,600)	(1,600)	(1,600)	(1,600)
Non Domestic Rate Income	(56,590)	(56,569)	(34,864)	(46,141)	(60,754)
	<u>(256,650)</u>	<u>(272,589)</u>	<u>(282,870)</u>	<u>(299,591)</u>	<u>(319,706)</u>
Amount to be Raised from Council Tax	88,168	93,209	92,830	97,641	102,464
Band D Equivalent Number of Dwellings (Net of provision for non collection)	69,753	70,720	70,432	72,273	72,996
Band D Equivalent Council Tax	<u>£ 1,264.00</u>	<u>£ 1,318.00</u>	<u>£ 1,318.00</u>	<u>£ 1,351.00</u>	<u>£ 1,403.69</u>

## HOUSING REVENUE ACCOUNT 2019/20 TO 2023/24

Financial Year	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000
Gross Budgeted Expenditure	29,711	30,917	31,588	32,712	33,663
Budgeted Income					
Council House Rents	(27,800)	(29,147)	(29,781)	(30,934)	(31,921)
Other Income	(1,911)	(1,770)	(1,807)	(1,778)	(1,742)
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 68.81</u>	<u>£ 70.76</u>	<u>£ 71.47</u>	<u>£ 73.61</u>	<u>£ 75.23</u>
Scottish Average Weekly Rent	<u>£ 74.11</u>	<u>£ 76.71</u>	<u>£ 77.72</u>	<u>£ 79.14</u>	<u>£ 81.12</u>
Approximate Number of Council Houses (at 1 April of each year)	7,636	7,680	7,760	7,896	7,930

# COUNCIL TAX CHARGES 2023/24

## Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D' (Multiplier)	Council Tax Charge 2023/24 £	Water & Wastewater Charge £	Total Combined Charge 2023/24 £	Total Combined Charge 2022/23 £
A	27,000	240/360	<b>935.79</b>	334.86	<b>1,270.65</b>	1,219.63
B	35,000	280/360	<b>1,091.75</b>	390.67	<b>1,482.42</b>	1,422.90
C	45,000	320/360	<b>1,247.72</b>	446.48	<b>1,694.20</b>	1,626.17
D	58,000	360/360	<b>1,403.69</b>	502.29	<b>1,905.98</b>	1,829.44
E	80,000	473/360	<b>1,844.29</b>	613.91	<b>2,458.20</b>	2,359.82
F	106,000	585/360	<b>2,280.99</b>	725.53	<b>3,006.52</b>	2,886.46
G	212,000	705/360	<b>2,748.89</b>	837.15	<b>3,586.04</b>	3,443.11
H	Over 212,000	882/360	<b>3,439.04</b>	1,004.58	<b>4,443.62</b>	4,266.83

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

## BUDGETED STAFF 2023/24 (Full Time Equivalent)

Service	Teachers	Other Council Staff	2023/24 Total
<b>Education &amp; Children's Services</b>	1,450.4	1,373.4	2,823.8
<b>Communities</b>	-	888.8	888.8
<b>Health &amp; Social Care</b>	-	712.9	712.9
<b>Corporate &amp; Democratic Services</b>	-	471.9	471.9
<b>Housing Revenue Account</b>	-	248.5	248.5
<b>TOTAL</b>	<b>1,450.4</b>	<b>3,695.5</b>	<b>5,145.9</b>

The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

PT = Part Time

FTE = Full Time Equivalent

## 2023/24 REVENUE BUDGET - GENERAL FUND

### SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2023/24 TOTAL £'000
<b>STAFF COSTS</b>		
Chief Officials	- Gross Pay	2,113
	- Supn	359
	- NI	265
Single Status	- Gross Pay	112,316
	- Supn	19,066
	- NI	10,498
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Councillors	- Gross Pay	988
	- Supn	104
	- NI	76
Teachers	- Gross Pay	71,539
	- Supn	17,394
	- NI	8,462
Teachers Pensions		191
Overtime		694
Supply Cover		2,860
Slippage		(8,633)
Other Staff Costs		5,258
<b>TOTAL STAFF COSTS</b>		<b>243,550</b>
<b>PROPERTY COSTS</b>		
Non Domestic Rates		8,272
Energy		7,933
Unitary Charge		27,800
Property Insurance		441
Cleaning		4,561
Water		924
Property Maintenance		5,912
Other Property Costs		2,535
<b>TOTAL PROPERTY COSTS</b>		<b>58,378</b>
<b>SUPPLIES &amp; SERVICES</b>		
Catering		6,321
Admin Insurance		140
Other Supplies & Services		25,649
<b>TOTAL SUPPLIES &amp; SERVICES</b>		<b>32,110</b>
<b>TRANSPORT COSTS</b>		
Travel & Subsistence		342
Transport Insurance		0
Car Allowances		399
Contract Car Hire		3,821
Vehicle Maintenance		0
Pupil Transport		10,461
Other Transport Costs		5,577
<b>TOTAL TRANSPORT COSTS</b>		<b>20,600</b>
<b>TRANSFER PAYMENTS</b>		<b>25,736</b>
<b>THIRD PARTY PAYMENTS</b>		<b>137,074</b>
<b>SUPPORT SERVICES</b>		<b>1,046</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>		<b>4,022</b>
<b>CFCR</b>		<b>26</b>
<b>GROSS EXPENDITURE</b>		<b>522,542</b>
<b>INCOME</b>		
Capital		1,530
Internal Recharges		16,188
Other Grant Income/Subsidy		26,691
Fees & Charges		28,564
Resource Transfer		20,754
Contract Income/External Work		125
<b>GROSS INCOME</b>		<b>93,852</b>
<b>NET SERVICE EXPENDITURE</b>		<b>428,690</b>

# EDUCATION & CHILDREN'S SERVICES

## SUMMARY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	433
- Supn	73
- NI	54
Single Status - Gross Pay	42,687
- Supn	7,241
- NI	3,637
Teachers - Gross Pay	71,539
- Supn	17,394
- NI	8,462
Pensions	191
Overtime	2
Supply Cover	2,860
Slippage	(5,334)
Other Staff Costs	192
<b>TOTAL STAFF COSTS</b>	<b>149,431</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	6,710
Energy Costs	11
Unitary Charge	24,889
Property Insurance	441
Cleaning	4,059
Metered Water	0
Property Maintenance	385
Other Property Costs	1,235
<b>TOTAL PROPERTY COSTS</b>	<b>37,730</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	6,201
Admin Insurance	0
Other Supplies & Services	8,735
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>14,936</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	53
Transport Insurance	0
Car Allowances	316
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	10,461
Other Transport Costs	342
<b>TOTAL TRANSPORT COSTS</b>	<b>11,172</b>
<b>TRANSFER PAYMENTS</b>	<b>360</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	2,380
Other Third Party Payments	22,448
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>24,828</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>346</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>238,803</b>
<b>INCOME</b>	
Internal Recharges	351
Other Grant Income/Subsidy	3,053
Fees & Charges	4,414
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>7,818</b>
<b>NET EXPENDITURE</b>	<b>230,985</b>

Education & Children's Services comprises of Education Services, Children and Families Services and Business & Resource Services. The Service has budgeted for permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Link Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 120 establishments.

# EDUCATION & CHILDREN'S SERVICES

## DEVOLVED SCHOOL MANAGEMENT

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	22,388
- Supn	3,807
- NI	1,657
Teachers - Gross Pay	64,683
- Supn	15,878
- NI	7,709
Pensions	0
Overtime	0
Supply Cover	2,087
Slippage	(4,175)
Other Staff Costs	65
<b>TOTAL STAFF COSTS</b>	<b>114,099</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	6,548
Energy Costs	0
Unitary Charge	(1)
Property Insurance	0
Cleaning	3,858
Metered Water	0
Property Maintenance	377
Other Property Costs	470
<b>TOTAL PROPERTY COSTS</b>	<b>11,252</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,030
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,030</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	65
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1
Other Transport Costs	140
<b>TOTAL TRANSPORT COSTS</b>	<b>206</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	1
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>1</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>127,588</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	221
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>221</b>
<b>NET EXPENDITURE</b>	<b>127,367</b>

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - NURSERY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,814
- Supn	479
- NI	219
Teachers - Gross Pay	987
- Supn	224
- NI	107
Pensions	0
Overtime	0
Supply Cover	59
Slippage	(168)
Other Staff Costs	6
<b>TOTAL STAFF COSTS</b>	<b>4,727</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	11
Metered Water	0
Property Maintenance	0
Other Property Costs	7
<b>TOTAL PROPERTY COSTS</b>	<b>18</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,054
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,054</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	26
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	9
<b>TOTAL TRANSPORT COSTS</b>	<b>42</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	5,456
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>5,456</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>12,297</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	798
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>798</b>
<b>NET EXPENDITURE</b>	<b>11,499</b>

# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - PRIMARY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	100
- Supn	17
- NI	13
Single Status - Gross Pay	517
- Supn	89
- NI	52
Teachers - Gross Pay	2,091
- Supn	480
- NI	230
Pensions	0
Overtime	0
Supply Cover	40
Slippage	(119)
Other Staff Costs	9
<b>TOTAL STAFF COSTS</b>	<b>3,519</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	4,421
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>4,421</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	87
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>87</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	13
Transport Insurance	0
Car Allowances	26
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	2,293
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2,332</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	50
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>50</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>10,409</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>10,409</b>





# EDUCATION & CHILDREN'S SERVICES

## DAY SCHOOLS - SECONDARY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	978
- Supn	167
- NI	95
Teachers - Gross Pay	1,089
- Supn	194
- NI	114
Pensions	0
Overtime	2
Supply Cover	120
Slippage	(81)
Other Staff Costs	5
<b>TOTAL STAFF COSTS</b>	<b>2,683</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	20,469
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	45
<b>TOTAL PROPERTY COSTS</b>	<b>20,514</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	827
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>827</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	30
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	5,181
Other Transport Costs	12
<b>TOTAL TRANSPORT COSTS</b>	<b>5,223</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	736
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>736</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	99
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>30,082</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	2,507
Fees & Charges	167
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>2,674</b>
<b>NET EXPENDITURE</b>	<b>27,408</b>

# EDUCATION & CHILDREN'S SERVICES

## SPECIAL SECTOR

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	710
- Supn	121
- NI	70
Teachers - Gross Pay	2,545
- Supn	585
- NI	286
Pensions	0
Overtime	0
Supply Cover	379
Slippage	(136)
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>4,560</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	18
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	18
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>36</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	124
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>124</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	30
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	2,986
Other Transport Costs	4
<b>TOTAL TRANSPORT COSTS</b>	<b>3,037</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,837
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,837</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>247</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>10,841</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>10,841</b>



**EDUCATION & CHILDREN'S SERVICES**  
**SERVICES FOR CHILDREN, YOUNG PEOPLE & FAMILIES**

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	100
- Supn	17
- NI	12
Single Status - Gross Pay	9,454
- Supn	1,603
- NI	975
Teachers - Gross Pay	48
- Supn	11
- NI	5
Pensions	0
Overtime	0
Supply Cover	174
Slippage	(437)
Other Staff Costs	61
<b>TOTAL STAFF COSTS</b>	<b>12,023</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	109
Energy Costs	11
Unitary Charge	0
Property Insurance	0
Cleaning	137
Metered Water	0
Property Maintenance	2
Other Property Costs	100
<b>TOTAL PROPERTY COSTS</b>	<b>359</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	401
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>401</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	11
Transport Insurance	0
Car Allowances	116
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	139
<b>TOTAL TRANSPORT COSTS</b>	<b>266</b>
<b>TRANSFER PAYMENTS</b>	<b>11</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	10,718
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>10,718</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>23,778</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	363
Fees & Charges	165
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>528</b>
<b>NET EXPENDITURE</b>	<b>23,250</b>

# EDUCATION & CHILDREN'S SERVICES

## BUSINESS & RESOURCE SERVICES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	233
- Supn	39
- NI	29
Single Status - Gross Pay	2,648
- Supn	449
- NI	262
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	191
Overtime	0
Supply Cover	1
Slippage	(125)
Other Staff Costs	25
<b>TOTAL STAFF COSTS</b>	<b>3,752</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	11
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	6
Other Property Costs	464
<b>TOTAL PROPERTY COSTS</b>	<b>922</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	321
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>321</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	8
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>10</b>
<b>TRANSFER PAYMENTS</b>	<b>349</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	2,343
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,343</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>7,697</b>
<b>INCOME</b>	
Internal Recharges	351
Other Grant Income/Subsidy	0
Fees & Charges	70
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>421</b>
<b>NET EXPENDITURE</b>	<b>7,276</b>

# EDUCATION & CHILDREN'S SERVICES

## CATERING SERVICE

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	236
- Supn	40
- NI	10
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	0
<b>TOTAL STAFF COSTS</b>	<b>286</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	68
<b>TOTAL PROPERTY COSTS</b>	<b>72</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	6,201
Admin Insurance	0
Other Supplies & Services	116
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>6,317</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>3</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	2,380
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>2,380</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>9,058</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	1,868
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>1,868</b>
<b>NET EXPENDITURE</b>	<b>7,190</b>

# EDUCATION & CHILDREN'S SERVICES

## GRANTS AND INITIATIVES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,942
- Supn	486
- NI	297
Teachers - Gross Pay	96
- Supn	22
- NI	11
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(93)
Other Staff Costs	21
<b>TOTAL STAFF COSTS</b>	<b>3,782</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	20
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	35
Metered Water	0
Property Maintenance	0
Other Property Costs	81
<b>TOTAL PROPERTY COSTS</b>	<b>136</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	2,775
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,775</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	13
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	38
<b>TOTAL TRANSPORT COSTS</b>	<b>53</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	307
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>307</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>7,053</b>
<b>INCOME</b>	
Internal Recharges	0
Other Grant Income/Subsidy	183
Fees & Charges	1,125
Contract Income/External Work	0
<b>GROSS INCOME</b>	<b>1,308</b>
<b>NET EXPENDITURE</b>	<b>5,745</b>

# COMMUNITIES

## SUMMARY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	602
- Supn	103
- NI	76
Single Status - Gross Pay	28,835
- Supn	4,892
- NI	2,855
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	632
Supply Cover	0
Slippage	(1,200)
Other Staff Costs	1,667
<b>TOTAL STAFF COSTS</b>	<b>38,462</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	916
Energy Costs	69
Property Insurance	0
Cleaning	171
Metered Water	27
Property Maintenance	455
Other Property Costs	1,168
<b>TOTAL PROPERTY COSTS</b>	<b>2,806</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	140
Other Supplies & Services	12,660
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>12,800</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	13
Transport Insurance	0
Car Allowances	76
Contract Car Hire	3,816
Vehicle Maintenance	0
Other Transport Costs	3,728
<b>TOTAL TRANSPORT COSTS</b>	<b>7,633</b>
<b>TRANSFER PAYMENTS</b>	<b>1,215</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	251
Other Third Party Payments	34,182
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>34,433</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	93
Central Support	953
<b>TOTAL SUPPORT SERVICES</b>	<b>1,046</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>3,398</b>
<b>CFCR</b>	<b>26</b>
<b>GROSS EXPENDITURE</b>	<b>101,819</b>
<b>INCOME</b>	
Capital	1,530
Internal Recharges	11,621
Other Grant Income/Subsidy	702
Fees & Charges	17,527
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>31,380</b>
<b>NET EXPENDITURE</b>	<b>70,439</b>

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it, Communities primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. Create and maintain Safe, Attractive and Sustainable Places to support Healthy and Independent Living.
2. Promote a Vibrant, Dynamic and Inclusive Economy supporting households to maximise income and reduce the impact of poverty.
3. Place - to promote sustainable empowered communities with equal opportunities for all.
4. Access to good quality and affordable housing with support to sustain people in their homes and prevent homelessness.

# COMMUNITIES

## ENVIRONMENTAL & CONSUMER SERVICES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	16,464
- Supn	2,792
- NI	1,574
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	550
Supply Cover	0
Slippage	0
Other Staff Costs	1,204
<b>TOTAL STAFF COSTS</b>	<b>22,584</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	384
Energy Costs	0
Property Insurance	0
Cleaning	12
Metered Water	0
Property Maintenance	263
Other Property Costs	106
<b>TOTAL PROPERTY COSTS</b>	<b>765</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	9,716
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>9,716</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	5
Transport Insurance	0
Car Allowances	34
Contract Car Hire	3,816
Vehicle Maintenance	0
Other Transport Costs	3,602
<b>TOTAL TRANSPORT COSTS</b>	<b>7,457</b>
<b>TRANSFER PAYMENTS</b>	<b>1</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	11,276
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>11,276</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>3,160</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>54,959</b>
<b>INCOME</b>	
Capital	1,530
Internal Recharges	8,804
Other Grant Income/Subsidy	200
Fees & Charges	7,146
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>17,680</b>
<b>NET EXPENDITURE</b>	<b>37,279</b>



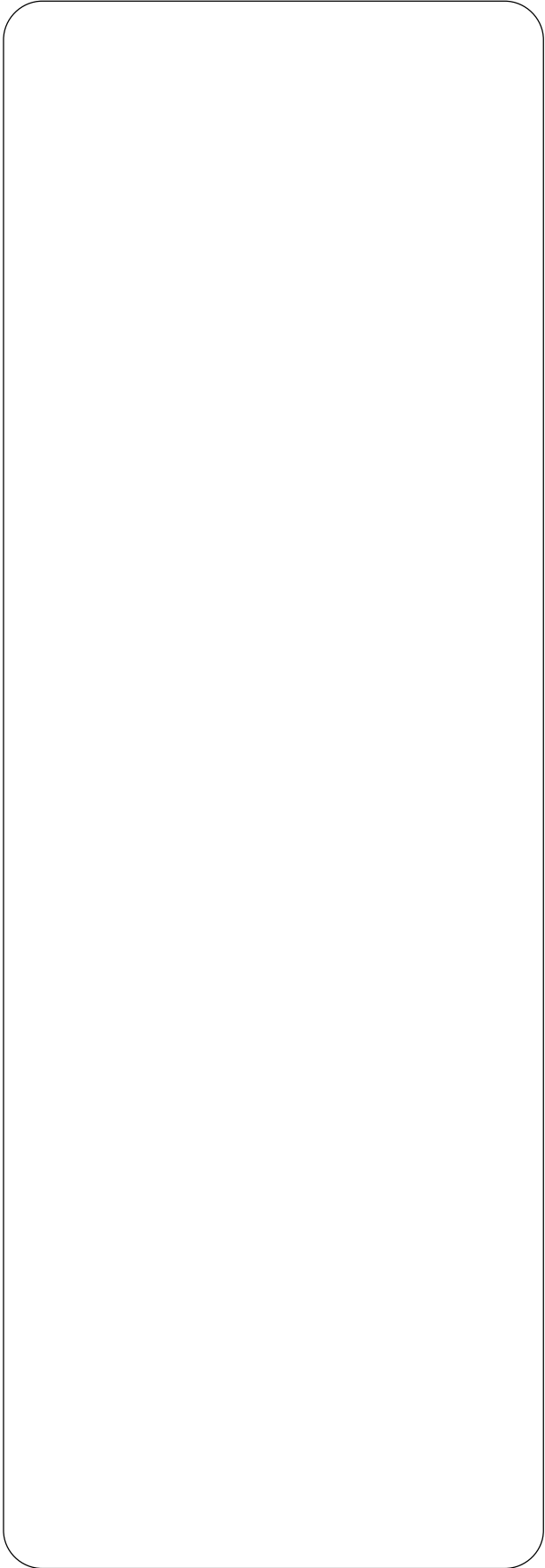
# COMMUNITIES

## CULTURE & COMMUNITIES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,117
- Supn	190
- NI	117
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	15
<b>TOTAL STAFF COSTS</b>	<b>1,439</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	4
Energy Costs	0
Property Insurance	0
Cleaning	6
Metered Water	0
Property Maintenance	0
Other Property Costs	10
<b>TOTAL PROPERTY COSTS</b>	<b>20</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	121
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>121</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>6</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	11,111
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>11,111</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>12,697</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	6
Other Grant Income/Subsidy	356
Fees & Charges	9
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>371</b>
<b>NET EXPENDITURE</b>	<b>12,326</b>

**COMMUNITIES**  
**BUSINESS & RESOURCE SERVICES**

	<b>2023/24 FINAL BUDGET £'000</b>
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	602
- Supn	103
- NI	76
Single Status - Gross Pay	3,767
- Supn	640
- NI	383
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	78
Supply Cover	0
Slippage	(1,200)
Other Staff Costs	207
<b>TOTAL STAFF COSTS</b>	<b>4,656</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	464
Energy Costs	37
Property Insurance	0
Cleaning	147
Metered Water	22
Property Maintenance	95
Other Property Costs	454
<b>TOTAL PROPERTY COSTS</b>	<b>1,219</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,605
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,605</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	2
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	113
<b>TOTAL TRANSPORT COSTS</b>	<b>117</b>
<b>TRANSFER PAYMENTS</b>	<b>168</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	3,647
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>3,647</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	93
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>93</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>238</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>11,743</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	1,325
Other Grant Income/Subsidy	22
Fees & Charges	4,343
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>5,690</b>
<b>NET EXPENDITURE</b>	<b>6,053</b>



# COMMUNITIES

## HOUSING GENERAL FUND

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,552
- Supn	264
- NI	143
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	4
Supply Cover	0
Slippage	0
Other Staff Costs	167
<b>TOTAL STAFF COSTS</b>	<b>2,130</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	8
Energy Costs	26
Property Insurance	0
Cleaning	6
Metered Water	4
Property Maintenance	24
Other Property Costs	268
<b>TOTAL PROPERTY COSTS</b>	<b>336</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	140
Other Supplies & Services	498
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>638</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	10
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	4
<b>TOTAL TRANSPORT COSTS</b>	<b>14</b>
<b>TRANSFER PAYMENTS</b>	<b>1,046</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	5,214
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>5,214</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	953
<b>TOTAL SUPPORT SERVICES</b>	<b>953</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE!</b>	<b>0</b>
<b>CFCR</b>	<b>26</b>
<b>GROSS EXPENDITURE</b>	<b>10,357</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	427
Other Grant Income Subsidy	0
Fees & Charges	1,486
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>1,913</b>
<b>NET EXPENDITURE</b>	<b>8,444</b>

# COMMUNITIES

## PLANNING & DEVELOPMENT

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	5,935
- Supn	1,006
- NI	638
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	0
Other Staff Costs	74
<b>TOTAL STAFF COSTS</b>	<b>7,653</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	56
Energy Costs	6
Property Insurance	0
Cleaning	0
Metered Water	1
Property Maintenance	73
Other Property Costs	330
<b>TOTAL PROPERTY COSTS</b>	<b>466</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	720
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>720</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	27
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	9
<b>TOTAL TRANSPORT COSTS</b>	<b>39</b>
<b>TRANSFER PAYMENTS</b>	<b>0</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	251
Other Third Party Payments	2,934
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>3,185</b>
<b>SUPPORT SERVICES</b>	
Professional & Engineering Services	0
Admin Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>12,063</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	1,059
Other Grant Income/Subsidy	124
Fees & Charges	4,543
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>5,726</b>
<b>NET EXPENDITURE</b>	<b>6,337</b>

# CHIEF EXECUTIVE

## SUMMARY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	478
- Supn	81
- NI	61
Single Status - Gross Pay	779
- Supn	133
- NI	83
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(60)
Other Staff Costs	1,563
<b>TOTAL STAFF COSTS</b>	<b>3,118</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	181
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>182</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	410
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>410</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>3,712</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>3,712</b>

The Chief Executive service contains the budgets for the Head of Paid Service, Transformation & Change, Innovation & Communications.

The Chief Executive is responsible for the effective strategic management of the Council.

# CORPORATE & DEMOCRATIC SERVICES

## CORE COSTS

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	382
- Supn	65
- NI	49
Single Status - Gross Pay	134
- Supn	23
- NI	13
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(23)
Other Staff Costs	712
<b>TOTAL STAFF COSTS</b>	<b>1,355</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	26
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>26</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	279
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>279</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>1,661</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>1,661</b>

# CORPORATE & DEMOCRATIC SERVICES

## INNOVATION

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	96
- Supn	16
- NI	12
Single Status - Gross Pay	645
- Supn	110
- NI	70
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(37)
Other Staff Costs	851
<b>TOTAL STAFF COSTS</b>	<b>1,763</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	155
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>156</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	130
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>130</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>2,050</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b>2,050</b>

# CORPORATE & DEMOCRATIC SERVICES

## SUMMARY

	<b>2023/24 FINAL BUDGET £'000</b>
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	397
- Supn	67
- NI	50
Single Status - Gross Pay	16,416
- Supn	2,791
- NI	1,702
Councillors - Gross Pay	988
- Supn	104
- NI	76
Pensions	0
Overtime	60
Supply Cover	0
Slippage	(858)
Other Staff Costs	881
<b>TOTAL STAFF COSTS</b>	<b>22,674</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	619
Energy Costs	7,851
Unitary Charge	2,911
Property Insurance	0
Cleaning	319
Metered Water	897
Property Maintenance	5,051
Other Property Costs	26
<b>TOTAL PROPERTY COSTS</b>	<b>17,674</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	34
Admin Insurance	0
Other Supplies & Services	3,312
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>3,346</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	53
Transport Insurance	0
Car Allowances	7
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	214
<b>TOTAL TRANSPORT COSTS</b>	<b>279</b>
<b>TRANSFER PAYMENTS</b>	<b>24,157</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	45
Other Third Party Payments	724
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>769</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>278</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>69,177</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	4,129
Other Grant Income/Subsidy	22,936
Fees & Charges	2,391
Contract Income/External Work	125
<b>TOTAL INCOME</b>	<b>29,581</b>
<b>NET EXPENDITURE</b>	<b>39,596</b>

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges; to support services in managing resources and corporate governance and to focus on continuous improvement in the services we are delivering.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Legal & Governance Services; Finance; Human Resources; Information Technology; and Property.



# CORPORATE & DEMOCRATIC SERVICES

## LEGAL & GOVERNANCE SERVICES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	105
- Supn	18
- NI	13
Single Status - Gross Pay	3,117
- Supn	533
- NI	329
Councillors - Gross Pay	988
- Supn	104
- NI	76
Pensions	0
Overtime	5
Supply Cover	0
Slippage	(145)
Other Staff Costs	133
<b>TOTAL STAFF COSTS</b>	<b>5,276</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	32
Admin Insurance	0
Other Supplies & Services	183
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>215</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	29
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	5
<b>TOTAL TRANSPORT COSTS</b>	<b>34</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	296
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>296</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>5,821</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	93
Other Grant Income/Subsidy	0
Fees & Charges	1,306
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>1,399</b>
<b>NET EXPENDITURE</b>	<b>4,422</b>

# CORPORATE & DEMOCRATIC SERVICES

## FINANCE

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	100
- Supn	17
- NI	13
Single Status - Gross Pay	1,001
- Supn	168
- NI	104
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(71)
Other Staff Costs	15
<b>TOTAL STAFF COSTS</b>	<b>1,347</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	294
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>294</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>1</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	284
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>284</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>1,926</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	462
Other Grant Income/Subsidy	0
Fees & Charges	28
Contract Income/External Work	118
<b>TOTAL INCOME</b>	<b>608</b>
<b>NET EXPENDITURE</b>	<b>1,318</b>

# CORPORATE & DEMOCRATIC SERVICES

## HUMAN RESOURCES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	2,240
- Supn	381
- NI	231
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(114)
Other Staff Costs	487
<b>TOTAL STAFF COSTS</b>	<b>3,225</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	382
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>383</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
<b>TOTAL TRANSPORT COSTS</b>	<b>2</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>0</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	0
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>3,610</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	248
Other Grant Income/Subsidy	10
Fees & Charges	19
Contract Income/External Work	7
<b>TOTAL INCOME</b>	<b>284</b>
<b>NET EXPENDITURE</b>	<b>3,326</b>

## CORPORATE & DEMOCRATIC SERVICES

### INFORMATION TECHNOLOGY & LOCAL TAXES

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	96
- Supn	16
- NI	12
Single Status - Gross Pay	6,117
- Supn	1,039
- NI	617
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	20
Supply Cover	0
Slippage	(322)
Other Staff Costs	145
<b>TOTAL STAFF COSTS</b>	<b>7,740</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
<b>TOTAL PROPERTY COSTS</b>	<b>0</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	1
Admin Insurance	0
Other Supplies & Services	1,810
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>1,811</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	7
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	33
<b>TOTAL TRANSPORT COSTS</b>	<b>46</b>
<b>TRANSFER PAYMENTS</b>	<b>24,157</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	45
Other Third Party Payments	0
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>45</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGE:</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>33,799</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	971
Other Grant Income/Subsidy	22,926
Fees & Charges	190
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>24,087</b>
<b>NET EXPENDITURE</b>	<b>9,712</b>

# CORPORATE & DEMOCRATIC SERVICES

## PROPERTY

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	96
- Supn	16
- NI	12
Single Status - Gross Pay	3,941
- Supn	670
- NI	421
Councillors - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	35
Supply Cover	0
Slippage	(206)
Other Staff Costs	101
<b>TOTAL STAFF COSTS</b>	<b>5,086</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	619
Energy Costs	7,851
Unitary Charge	2,911
Property Insurance	0
Cleaning	319
Metered Water	897
Property Maintenance	5,051
Other Property Costs	26
<b>TOTAL PROPERTY COSTS</b>	<b>17,674</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	0
Admin Insurance	0
Other Supplies & Services	643
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>643</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	176
<b>TOTAL TRANSPORT COSTS</b>	<b>196</b>
<b>TRANSFER PAYMENTS</b>	
	0
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	144
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>144</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	
	278
<b>CFCR</b>	
	0
<b>GROSS EXPENDITURE</b>	<b>24,021</b>
<b>INCOME</b>	
Capital	0
Internal Recharges	2,355
Other Grant Income/Subsidy	0
Fees & Charges	848
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>3,203</b>
<b>NET EXPENDITURE</b>	<b>20,818</b>

# HEALTH & SOCIAL CARE

## SUMMARY

	<b>2023/24 FINAL BUDGET £'000</b>
<b>STAFF COSTS</b>	
Chief Officials - Gross Pay	203
- Supn	35
- NI	24
Single Status - Gross Pay	23,599
- Supn	4,009
- NI	2,221
Teachers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(1,181)
Other Staff Costs	955
<b>TOTAL STAFF COSTS</b>	<b>29,865</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	27
Energy Costs	2
Property Insurance	0
Cleaning	12
Metered Water	0
Property Maintenance	21
Other Property Costs	106
<b>TOTAL PROPERTY COSTS</b>	<b>168</b>
<b>SUPPLIES &amp; SERVICES</b>	
Catering	85
Admin Insurance	0
Other Supplies & Services	761
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>846</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	221
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	1,293
<b>TOTAL TRANSPORT COSTS</b>	<b>1,514</b>
<b>TRANSFER PAYMENTS</b>	<b>4</b>
<b>THIRD PARTY PAYMENTS</b>	
Payments to Contractors	0
Other Third Party Payments	76,634
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>76,634</b>
<b>SUPPORT SERVICES</b>	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
<b>TOTAL SUPPORT SERVICES</b>	<b>0</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>0</b>
<b>CFCR</b>	<b>0</b>
<b>GROSS EXPENDITURE</b>	<b>109,031</b>
<b>INCOME</b>	
Internal Recharges	87
Other Grant Income/Subsidy	0
Fees & Charges	4,232
Resource Transfer	20,754
Contract Income/External Work	0
<b>TOTAL INCOME</b>	<b>25,073</b>
<b>NET EXPENDITURE</b>	<b>83,958</b>

This page shows the summary budget for Health & Social Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016.

The Partnership shares the Council's vision for Social Care Services for Adults in that its aim is that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

The Partnership's objectives are:

- To help people wherever possible to live independently and healthily in their own homes, using a wide range of community support.
- To help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.
- To spend money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who require support for older people, older people with dementia, adults with mental health problems, with learning difficulties, with disabilities and adults who misuse drugs. Adult Social Work and Social Care Services work with people who are, socially excluded, or disadvantaged in other ways and who are directly affected by social inequalities by helping and encouraging them to develop their own potential, take responsibility for their own welfare, and to be independent.

Our work ranges from assessing people's needs, to providing appropriate support to individuals, carers and families whilst ensuring the necessary safeguards through statutory interventions for people who may be a risk to themselves or others.

## COMMUNITIES (HOUSING REVENUE ACCOUNT)

	2023/24 FINAL BUDGET £'000
<b>STAFF COSTS</b>	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	6,186
-Supn	1,052
-NI	590
Craft Workers -Gross Pay	1,850
-Supn	315
-NI	175
Pensions	110
Overtime	78
Slippage	(377)
General Fund Recharge	211
Other Staff Costs	253
<b>TOTAL STAFF COSTS</b>	<b>10,443</b>
<b>PROPERTY COSTS</b>	
Non Domestic Rates	98
Rents	33
Water & Sewage	4
Energy Costs	452
Property Insurance	379
Cleaning	65
Property Maintenance	4,498
Void Rent Loss	420
Bad Debt Provision	1,204
Other Property Costs	10
<b>TOTAL PROPERTY COSTS</b>	<b>7,163</b>
<b>SUPPLIES &amp; SERVICES</b>	
Other Supplies & Services	2,328
<b>TOTAL SUPPLIES &amp; SERVICES</b>	<b>2,328</b>
<b>TRANSPORT COSTS</b>	
Travel & Subsistence	71
Car Allowances	0
Other Transport Costs	526
<b>TOTAL TRANSPORT COSTS</b>	<b>597</b>
<b>TRANSFER PAYMENTS</b>	<b>345</b>
<b>THIRD PARTY PAYMENTS</b>	
Other Third Party Payments	129
<b>TOTAL THIRD PARTY PAYMENTS</b>	<b>129</b>
<b>SUPPORT SERVICES</b>	
Strategy & Support	1,209
Corporate Recharge	1,944
<b>TOTAL SUPPORT SERVICES</b>	<b>3,153</b>
<b>CAPITAL FINANCING/CAPITAL CHARGES</b>	<b>7,542</b>
<b>CFCR</b>	<b>2,055</b>
<b>GROSS EXPENDITURE</b>	<b>33,755</b>
<b>INCOME</b>	
Internal Recharges	1,067
Council House Rents	31,921
Other Rental Income	753
I.O.R.B.	14
<b>TOTAL INCOME</b>	<b>33,755</b>
<b>NET EXPENDITURE</b>	<b>0</b>

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The budget is therefore shown on an estimated outturn basis.

The Council has already built 499 affordable homes since 2011, with additional new build of approximately 80 affordable homes per annum budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build and buy back programme have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme

# COMMON GOOD FUNDS 2023/24 BUDGET

<b>Total 2022/23 £'000</b>		<b>Perth £'000</b>	<b>Auchterarder £'000</b>	<b>Crieff £'000</b>	<b>Total £'000</b>
	<b>EXPENDITURE</b>				
	<b><u>Property Costs</u></b>				
20.4	Repairs & Maintenance of Buildings	16.4	7.0	0.0	23.4
1.3	Rents, Rates & Feu Duties	1.3	0.0	0.0	1.3
	<b><u>Other Supplies and Services</u></b>				
135.9	Grants to Organisations & Individuals	216.5	15.0	1.5	233.0
15.5	Other Expenses(Incl Admin cost)	17.5	0.0	0.0	17.5
	<b><u>Christmas Events</u></b>				
40.0	Switch on Ceremony	40.0	0.0	0.0	40.0
21.5	Erect, Dismantle & Maintain Lights	20.0	24.6	0.0	44.6
15.0	Rents, Rates & Feu Duties	15.0	0.0	0.0	15.0
<b>249.6</b>	<b>Total Estimated Expenditure</b>	<b>326.7</b>	<b>46.6</b>	<b>1.5</b>	<b>374.8</b>
	<b>INCOME</b>				
266.6	Rent - Land and Buildings	250.0	21.0	1.6	272.6
6.0	Fishing Permits	0.9	0.0	0.0	0.9
3.9	Interest on Investments	60.0	11.0	0.5	71.5
<b>276.5</b>	<b>Total Estimated Income</b>	<b>310.9</b>	<b>32.0</b>	<b>2.1</b>	<b>345.0</b>
<b>26.9</b>	<b>Estimated Surplus/(Deficit)</b>	<b>(15.8)</b>	<b>(14.6)</b>	<b>0.6</b>	<b>(29.8)</b>

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with budgeted revenue income of £310,900, generated principally from rent of land and buildings. The fund has budgeted to expend £326,700 the majority of which relates to grant funding for organisations and individuals, and funding for the Perth Christmas Events programme.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

**Note:**

No budgets are approved for Common Good Funds in Aberfeldy, Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry due to the low volume of transactions on these funds.

At the time of preparation, no budget has been approved for the Crieff Common Good Fund.



# **PERTH AND KINROSS COUNCIL**

## **CAPITAL BUDGET 2023/28**

### **FOREWORD BY HEAD OF FINANCE**

#### **Introduction**

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community over many years – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme on the Housing Revenue Account (HRA).

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

#### **Sources of Capital Funding**

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Prudential Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts.
- Tay Cities Deal Funding from the UK and Scottish Governments under a 10-year agreement to support investment in employment, training, connectivity and to reduce inequalities across the Tayside and North Fife region. The projects in the Perth & Kinross Council area which have been approved are included in the Capital Plan.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.

- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

## **Composite Capital Programme**

The Council approved its revised 5-year budget on 1 March 2023. This included the commitment to develop the Council's new Corporate Asset Management Plan and the development of a longer-term Investment Plan. The Council's Composite 5-year Delivery Programme for 2023/24 to 2027/28 detailed in the following pages sets out the Council's estimated capital resources for each of the five years, as well as the allocation of these resources to individual capital expenditure budgets. Revisions to this programme will be considered by the Finance & Resources Committee throughout the year.

### **Summary of Capital Resources 2023-2028**

The estimated Capital Resources for each year for the five years of the Composite Capital Programme are summarised in the table on page 41 of this volume.

### **Composite Capital Programme**

The detailed project expenditure, shown by each Service, is shown on pages 43 to 50 of this volume. The Service budgets also detail the Revised Budget and Projected Outturn for 2022/23, as well as the Approved Budget approved for each year from 2023/24 to 2027/28.

### **Composite Capital Programme Priorities**

Gross Capital Expenditure included in the attached Capital Budget for the five years 2023/24 to 2027/28 totals £601M. This includes budgeted expenditure of around:

- £195M on School Improvements & Upgrades,
- £163M on Roads & Infrastructure projects,
- £47M on Economic and Community Development projects,
- £30M on Flood Prevention Schemes, and
- £96M on Community Greenspace & Recreational Facilities, including PH2O.

## **Housing Investment Programme 2023-2028**

### **Sources of Capital Funding**

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30-year HRA Business Plan which determines the level of investment required in the Council's housing stock, and the requirement for borrowing, which is determined to be affordable, prudent and sustainable. The cost of borrowing is met entirely from within the resources of the Housing Revenue Account (HRA). Gross Capital Expenditure included in the attached Housing Investment Programme for the five years 2023/24 to 2027/28 totals £89M.

The Council may also fund capital expenditure directly from the Housing Revenue Account in the form of Capital Financed from Current Revenue (CFCR), the use of balances or through operating leases of assets.

**PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL BUDGET 2022/23 TO 2027/28  
ESTIMATED RESOURCES**

	ESTIMATED CAPITAL RESOURCES						
	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	<b>Total (£'000)</b>
	Estimated Outturn	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget
Capital Grants	36,543	39,913	14,047	12,839	12,350	12,350	<b>91,499</b>
General Capital Receipts	340	1,134	627	627	1,177	1,322	<b>4,887</b>
Commercial Property Capital Receipts applied	625	1,145	0	0	0	0	<b>1,145</b>
Tay Cities Deal	734	1,071	999	550	505	1,956	<b>5,081</b>
Developer Contributions	1,549	2,100	2,300	2,367	2,600	2,600	<b>11,967</b>
Other Third Party Contributions	2,470	568	0	0	2,000	3,000	<b>5,568</b>
Revenue Contributions	737	99	0	0	0	0	<b>99</b>
Capital Borrowing Requirement	83,526	146,850	164,688	95,082	49,184	24,991	<b>480,795</b>
<b>TOTAL CAPITAL RESOURCES / GROSS BUDGET EXPENDITURE</b>	<b>126,524</b>	<b>192,880</b>	<b>182,661</b>	<b>111,465</b>	<b>67,816</b>	<b>46,219</b>	<b>601,041</b>

PERTH & KINROSS COUNCIL

APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28

**SUMMARY OF NET EXPENDITURE**

<b>SERVICE</b>	<b>Revised Budget 2022/23 (£'000)</b>	<b>Proposed Budget 2023/24 (£'000)</b>	<b>Proposed Budget 2024/25 (£'000)</b>	<b>Proposed Budget 2025/26 (£'000)</b>	<b>Proposed Budget 2026/27 (£'000)</b>	<b>Proposed Budget 2027/28 (£'000)</b>	<b>Proposed Total Budget 2023/24- 2027/28 (£'000)</b>
EDUCATION & CHILDREN'S SERVICES	20,503	68,038	56,599	45,718	17,654	6,973	194,982
COMMUNITIES	67,855	91,965	114,015	55,585	38,315	25,485	325,365
HEALTH & SOCIAL CARE	1,332	1,532	1,303	1,303	1,303	1,319	6,760
CORPORATE & DEMOCRATIC SERVICES	10,795	11,654	9,168	7,732	6,912	6,214	41,680
<b>TOTAL NET BUDGET</b>	<b>100,485</b>	<b>173,189</b>	<b>181,085</b>	<b>110,338</b>	<b>64,184</b>	<b>39,991</b>	<b>568,787</b>

**PERTH & KINROSS COUNCIL**  
**APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28**

<b><u>EDUCATION &amp; CHILDREN'S SERVICES</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
MIS - Procurement & Integration	55	49	0	0	0	0	49
SEEMIS Licensing	0	98	150	150	150	150	698
Blairgowrie Recreation Centre - Replacement	200	17,735	6,600	9,668	0	0	34,003
<u>School Modernisation Programme</u>							
Investment in the Learning Estate	975	4,904	11,013	6,650	6,650	6,823	36,040
Free School Meal Expansion Programme	913	2,435	0	0	0	0	2,435
Methven Primary School Refurbishment	311	0	250	0	0	0	250
Kirkmichael Primary School Upgrade	98	0	0	0	0	0	0
Capital Receipt (ring-fenced)	(100)	0	0	0	0	0	0
Early Learning & Childcare	38	0	0	0	0	0	0
- Letham Primary School Upgrade Project	19	0	0	0	0	0	0
- Rattray Primary School Upgrade Project	1,345	470	0	0	0	0	470
North/West Perth - New Primary School	100	1,000	7,500	15,000	400	0	23,900
Riverside New Primary School, Perth	12,018	2,635	0	0	0	0	2,635
Technology Upgrades	45	800	586	0	0	0	1,386
Perth Academy - Refurbishments	1,368	1,812	2,500	2,150	2,150	0	8,612
Perth Grammar School - Upgrade Programme (Phase 3)	361	1,700	1,500	1,500	504	0	5,204
Perth High School Internal Services & Refurbishment	21	0	0	0	0	0	0
Perth High School - New School Investment	1,636	30,300	26,500	10,600	7,800	0	75,200
Harris Academy/Invergowrie - Extension	1,100	4,100	0	0	0	0	4,100
<b>TOTAL</b>	<b>20,503</b>	<b>68,038</b>	<b>56,599</b>	<b>45,718</b>	<b>17,654</b>	<b>6,973</b>	<b>194,982</b>

**PERTH & KINROSS COUNCIL**  
**APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
<u>Traffic &amp; Road Safety</u>							
Road Safety Initiatives (20mph zones etc.)	0	512	335	200	200	200	1,447
Additional Road Safety - Pedestrian Crossings	0	175	175	175	0	0	525
Schools Road Safety Measures	440	106	0	0	0	0	106
20mph Signage Programme - Schools	111	89	0	0	0	0	89
20mph Signage Programme	0	76	0	0	0	0	76
Cycling Walking & Safer Streets	1,078	672	200	200	200	200	1,472
Scottish Government Grant - Cycling Walking Safer Streets	(973)	(672)	(200)	(200)	(200)	(200)	(1,472)
Third Party Contribution (TACTRAN)	(105)	0	0	0	0	0	0
Car Parking Investment	45	277	0	0	0	0	277
Car Parking Investment - Pitlochry	0	150	0	0	0	0	150
Strathmore Cycle Network	0	84	0	0	0	0	84
<u>Asset Management - Roads &amp; Lighting</u>							
Structural Maintenance	13,770	11,541	9,593	9,593	9,800	7,500	48,027
Third Party Contribution (Forrestry Commission)	(1,316)	0	0	0	0	0	0
Traffic Signals - Renewals/Upgrading	199	0	0	0	0	0	0
Third Party Contribution	(3)	0	0	0	0	0	0
Footways	524	435	435	435	435	435	2,175
Investment in Local Footpaths	0	100	100	0	0	0	200
Road Safety Barriers	10	23	0	0	0	0	23
<u>Asset Management - Bridges</u>							
Bridge Refurbishment Programme	688	4,312	1,471	1,341	1,746	1,406	10,276
Dalhenzean Culvert	43	264	0	0	0	0	264
Dunkeld Golf Course	27	0	219	0	0	0	219
Vehicular Bridge Parapets Programme - Assess & Upgrade	0	29	0	0	0	0	29
Old Perth Bridge - Strengthening	10	180	10	2,369	0	0	2,559
<b>TOTAL CARRIED FORWARD</b>	<b>14,548</b>	<b>18,353</b>	<b>12,338</b>	<b>14,113</b>	<b>12,181</b>	<b>9,541</b>	<b>66,526</b>

PERTH & KINROSS COUNCIL  
APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
<b>TOTAL BROUGHT FORWARD</b>	<b>14,548</b>	<b>18,353</b>	<b>12,338</b>	<b>14,113</b>	<b>12,181</b>	<b>9,541</b>	<b>66,526</b>
Perth Queens Bridge - Strengthening	0	385	10	70	2,153	0	2,618
Garry Viaduct	0	110	300	300	1,900	1,790	4,400
Culteuchar Culvert	42	357	0	0	0	0	357
Glendevon Bridge	235	0	0	0	0	0	0
Tulleyfergus Bridge	0	134	0	0	0	0	134
<u>Improvement Schemes</u>							
A9/A85 Road Junction Improvements	359	0	0	0	0	0	0
Cross Tay Link Road (CTLR) Government Grant (Transport Scotland)	51,802 (20,000)	57,543 (15,000)	24,358 0	0 0	0 0	0 0	81,901 (15,000)
A977 Upgrades	20	520	0	0	0	0	520
Brioch Road, Crieff - Road Realignment & Safety Measures	0	31	0	0	0	0	31
<u>Rural Flood Mitigation Schemes</u>							
Almondbank Flood Protection Scheme	39	0	0	0	0	0	0
Perth Flood Protection Scheme - Pump Replacement	25	136	0	0	0	0	136
Comrie Flood Prevention Scheme	2,096	7,198	16,789	0	0	0	23,987
Milnathort Flood Prevention Scheme	112	52	1,590	0	0	0	1,642
South Kinross Flood Prevention Scheme	146	309	1,118	1,737	0	0	3,164
Scone Flood Prevention Scheme	51	257	416	48	0	0	721
Coastal Change Adaptation	0	100	0	0	0	0	100
<u>Perth &amp; Kinross Place-Making</u>							
Mill Street Environmental Improvements	127	0	0	0	0	0	0
Perth, Place, People	0	3,629	0	0	0	0	3,629
City Greening	31	0	0	0	0	0	0
<b>TOTAL CARRIED FORWARD</b>	<b>49,633</b>	<b>74,114</b>	<b>56,919</b>	<b>16,268</b>	<b>16,234</b>	<b>11,331</b>	<b>174,866</b>

**PERTH & KINROSS COUNCIL**  
**APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
<b>TOTAL BROUGHT FORWARD</b>	<b>49,633</b>	<b>74,114</b>	<b>56,919</b>	<b>16,268</b>	<b>16,234</b>	<b>11,331</b>	<b>174,866</b>
Perth & Kinross Lighting Action Plan	1,075	0	1,677	0	0	0	1,677
<u>Other Planning Projects</u>							
Creative Exchange (former St. John's Primary School)	53	0	0	0	0	0	0
Town Centre - Regeneration & Economic Improvements	26	0	0	0	0	0	0
Scottish Government Grant	(26)	0	0	0	0	0	0
Local Full Fibre Network	198	0	0	0	0	0	0
Third Party Contribution - Tay Cities Deal	(198)	0	0	0	0	0	0
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	864	130	0	0	0	0	130
Third Party Contribution - ERDF	(327)	(49)	0	0	0	0	(49)
Third Party Contribution - Tay Cities Deal	(536)	(81)	0	0	0	0	(81)
Perth Eco Innovation Park	0	3,000	20,800	9,017	0	0	32,817
Third Party Contributions - Tay Cities Deal	0	(990)	(999)	(550)	(505)	(1,956)	(5,000)
Other Third Party Contributions	0	0	0	0	(2,000)	(3,000)	(5,000)
Capital Receipts - Ring Fenced Land Disposals	0	0	0	0	(550)	(725)	(1,275)
Nature Restoration	206	0	0	0	0	0	0
<u>City Centre Developments - Cultural Attractions</u>							
Perth Museum	9,229	3,781	0	0	0	0	3,781
Perth Art Gallery	112	3,204	0	0	0	0	3,204
PH2O	0	0	30,000	25,000	20,000	15,000	90,000
<u>Community Planning</u>							
Letham Wellbeing Hub	2,552	1,317	0	0	0	0	1,317
Scottish Government Grant (Regeneration Fund)	(524)	0	0	0	0	0	0
Third Party Contribution (Letham4All)	0	(519)	0	0	0	0	(519)
Revenue Contribution (Place Based Development Grant)	(735)	0	0	0	0	0	0
<u>Community Greenspace</u>							
Play Areas - Improvements Implementation Strategy	92	897	587	878	150	150	2,662
Third Party Contribution	(47)	0	0	0	0	0	0
Revenue Contribution (Developer Contribution Reserve)	(2)	0	0	0	0	0	0
3G Pitch, Blairgowrie	38	100	0	0	0	0	100
Settlement/Neighbourhood Parks	25	0	0	0	0	0	0
<b>TOTAL CARRIED FORWARD</b>	<b>61,708</b>	<b>84,904</b>	<b>108,984</b>	<b>50,613</b>	<b>33,329</b>	<b>20,800</b>	<b>298,630</b>



PERTH & KINROSS COUNCIL  
APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
<b>TOTAL BROUGHT FORWARD</b>	<b>61,708</b>	<b>84,904</b>	<b>108,984</b>	<b>50,613</b>	<b>33,329</b>	<b>20,800</b>	<b>298,630</b>
Countryside Sites	23	139	0	0	0	0	139
Community Greenspace Sites	0	552	532	532	532	528	2,676
Community Greenspace Bridges	33	31	0	0	0	0	31
Core Path Implementation	48	0	0	0	0	0	0
Third Party Contribution	(60)	0	0	0	0	0	0
Premier Parks	39	14	0	0	0	0	14
Auchterarder Public Park	263	0	0	0	0	0	0
Third Party Contribution	(140)	0	0	0	0	0	0
The Knock	24	0	0	0	0	0	0
Kinnoull Hill	41	0	0	0	0	0	0
Cemetery Extensions	25	444	150	100	100	100	894
<u>Waste Strategy</u>							
Recycling Improvement Fund	281	2,081	0	0	0	0	2,081
Scottish Government Grant	(281)	(2,081)	0	0	0	0	(2,081)
<u>Support Services</u>							
PC Replacement & IT Upgrades - Hardware	10	17	17	17	17	17	85
PC Replacement & IT Upgrades - Licenses	35	120	120	120	120	120	600
<u>Commercial Property Investment Programme</u>							
North Muirton Industrial Estate - Site Servicing & Provision of Units	105	0	0	0	0	0	0
Western Edge, Kinross - Site Servicing	10	0	0	0	0	0	0
Additional Infrastructure Investment - Broxden	46	0	0	0	0	0	0
Broxden Drainage Mitigation Works	308	0	0	0	0	0	0
Third Party Contribution (Scottish Water)	(239)	0	0	0	0	0	0
Ruthvenfield Business Centre	510	1,145	0	0	0	0	1,145
Third Party Contribution	(115)	0	0	0	0	0	0
<b>TOTAL CARRIED FORWARD</b>	<b>62,674</b>	<b>87,366</b>	<b>109,803</b>	<b>51,382</b>	<b>34,098</b>	<b>21,565</b>	<b>304,214</b>

**PERTH & KINROSS COUNCIL**  
**APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28**

<b><u>HOUSING &amp; ENVIRONMENT</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
<b>TOTAL BROUGHT FORWARD</b>	<b>62,674</b>	<b>87,366</b>	<b>109,803</b>	<b>51,382</b>	<b>34,098</b>	<b>21,565</b>	<b>304,214</b>
<u>Prudential Borrowing</u>							
Wheeled Bin Replacement Programme - Domestic Bins	265	200	200	200	200	200	1,000
Wheeled Bin Replacement Programme - Commercial Bins	39	20	20	20	20	20	100
Recycling Containers, Oil Banks & Battery Banks - Replacement Progr	111	65	65	65	65	65	325
Capital Receipts - Disposal	(4)	0	0	0	0	0	0
Litter Bins	25	25	50	50	50	50	225
Smart Cities - Smart Waste	305	0	0	0	0	0	0
Third Party Contribution (ERDF)	(118)	0	0	0	0	0	0
Vehicle Replacement Programme	1,454	1,545	3,300	3,300	3,300	3,000	14,445
Capital Receipts - Vehicle Disposals	(190)	(200)	(377)	(377)	(377)	(347)	(1,678)
Crematorium - Abatement Works	9	0	0	0	0	0	0
Street Lighting Renewal - LED & Column Replacement	770	944	954	945	959	932	4,734
LED Traffic Signal Replacement Programme	146	0	0	0	0	0	0
Almondbank Flood Mitigation	4	0	0	0	0	0	0
Land Purchase & Development	1,900	0	0	0	0	0	0
<u>Housing Projects</u>							
Gypsy Travellers Site Improvement Works	207	0	0	0	0	0	0
Additional Gypsy Traveller Site Improvement Works	225	0	0	0	0	0	0
Gypsy Traveller Site Community Improvement Works	33	0	0	0	0	0	0
New Gypsy Traveller Site	0	2,000	0	0	0	0	2,000
<b>TOTAL</b>	<b>67,855</b>	<b>91,965</b>	<b>114,015</b>	<b>55,585</b>	<b>38,315</b>	<b>25,485</b>	<b>325,365</b>

PERTH & KINROSS COUNCIL  
 APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28

<u>HEALTH &amp; SOCIAL CARE</u>	Revised Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Total Budget
PROJECT/NATURE OF EXPENDITURE	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2023/24-2027/28 (£'000)
Occupational Therapy Equipment	250	250	250	250	250	250	1,250
Technology Enabled Telecare	1,000	1,000	1,000	1,000	1,000	1,000	5,000
Moving & Handling Office Refurbishment	29	0	0	0	0	0	0
Software Licences	53	53	53	53	53	69	281
Developing Supported Tenancies	0	229	0	0	0	0	229
<b>TOTAL</b>	<b>1,332</b>	<b>1,532</b>	<b>1,303</b>	<b>1,303</b>	<b>1,303</b>	<b>1,319</b>	<b>6,760</b>

**PERTH & KINROSS COUNCIL**  
**APPROVED COMPOSITE CAPITAL BUDGET 2022/23 to 2027/28**

<b><u>CORPORATE &amp; DEMOCRATIC SERVICES</u></b>	<b>Revised Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Budget</b>	<b>Proposed Total Budget</b>
<b>PROJECT/NATURE OF EXPENDITURE</b>	<b>2022/23 (£'000)</b>	<b>2023/24 (£'000)</b>	<b>2024/25 (£'000)</b>	<b>2025/26 (£'000)</b>	<b>2026/27 (£'000)</b>	<b>2027/28 (£'000)</b>	<b>2023/24-2027/28 (£'000)</b>
<u>Property Division</u>							
DDA Adaptation & Alteration Works Programme	174	400	200	200	200	200	1,200
Property Compliance Works Programme	1,626	429	650	650	650	650	3,029
Capital Improvement Projects Programme	1,987	1,800	1,800	1,800	1,800	894	8,094
Pitlochry High School - Upgrade Programme	635	90	0	0	0	0	90
Community School of Auchterarder - Structural Improvements	736	0	0	0	0	0	0
CO2 Monitors for Schools Programme	81	0	0	0	0	0	0
Energy Efficiency Works - Various Properties	0	99	0	0	0	0	99
Revenue Contribution (Salix Reserve)	0	(99)	0	0	0	0	(99)
<u>Prudential Borrowing</u>							
Decarbonisation Programme	0	2,000	0	0	0	0	2,000
Energy Conservation & Carbon Reduction Programme	168	150	150	150	150	150	750
<u>Information Systems and Technology</u>							
ICT Infrastructure & Replacement & Upgrade Programme	2,417	2,304	4,928	3,498	2,633	2,793	16,156
Data & Analytics	415	875	675	646	668	691	3,555
Supporting Digital	700	1,306	714	737	760	785	4,302
Software Licences (Revenues & Benefits)	52	50	51	51	51	51	254
School Audio-Visual (AV) Equipment Replacement Programme	1,400	526	0	0	0	0	526
Swift Social Work System Replacement	404	1,724	0	0	0	0	1,724
<b>TOTAL</b>	<b>10,795</b>	<b>11,654</b>	<b>9,168</b>	<b>7,732</b>	<b>6,912</b>	<b>6,214</b>	<b>41,680</b>

<b>HRA CAPITAL INVESTMENT PROGRAMME 2023-28</b>						
	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000
Central Heating & Rewiring	0	0	0	0	0	0
Rewiring, Infrastructure & Property Refurbishment	1,000	1,686	0	0	0	2,686
Triple Glazing	0	0	0	0	0	0
Controlled Door Entry	0	30	0	0	0	30
Kitchen Programme	1,832	1,504	625	0	0	3,961
Bathroom Programme	0	0	0	0	0	0
External Fabric Repairs	598	528	625	0	0	1,751
Energy Efficiency	0	875	625	0	0	1,500
Multi-Storey Flats	2,000	0	0	0	0	2,000
Environmental Improvements	333	0	0	0	0	333
Fire Precaution Measures	0	0	0	0	0	0
Sound Insulation	162	100	42	0	0	304
Structural	458	250	522	0	0	1,230
SHQS Future Developments	0	0	7,216	10,030	10,030	27,276
<b>STANDARD DELIVERY PLAN SUBTOTAL:</b>	<b>6,383</b>	<b>4,973</b>	<b>9,655</b>	<b>10,030</b>	<b>10,030</b>	<b>41,071</b>
Council House New Build Programme - Milne Street, Perth	0	0	0	0	0	0
Council House New Build Programme - Glebe	0	0	0	0	0	0
Council House New Build Programme - Huntingtower	0	0	0	0	0	0
Council House New Build Programme - Fairfield, perth	0	0	0	0	0	0
Council House New Build Programme - Newburgh Road, Abernethy	0	0	0	0	0	0
Council House New Build Programme - Lynnedoch Road, Methven	1,039	0	0	0	0	1,039
Council House New Build Programme - Future Developments	4,894	5,128	6,014	6,014	6,014	28,064
Increase in Council House Stock	3,000	3,000	3,000	3,000	3,000	15,000
Lock-ups & Garage Sites	0	50	0	0	0	50
Major Adaptations to Council House Stock	0	100	0	0	0	100
Balmoral Road, Rattray - Refurbishment (3 Units)	0	0	0	0	0	0
Rannoch Road, Perth - Conversion (5 units)	0	0	0	0	0	0
14-151 Dunkeld Road, perth	0	0	0	0	0	0
Rannoch Road - ILG	0	0	0	0	0	0
St Catherine's Square Redevelopment	2,991	402	0	0	0	3,393
Shops & Offices	50	50	0	0	0	100
Greyfriars & Satellite Sites	0	50	0	0	0	50
Sheltered Housing	0	5	0	0	0	5
General Capital Works	0	0	0	0	0	0
Replacement Lifts	0	0				0
ICT	50	50	0	0	0	100
Mortgage to Rent	50	50	0	0	0	100
<b>SUBTOTAL - TOTAL GROSS EXPENDITURE</b>	<b>18,457</b>	<b>13,858</b>	<b>18,669</b>	<b>19,044</b>	<b>19,044</b>	<b>89,072</b>
Less: Amount to be funded from Current Revenue (C.F.C.R.)	(2,055)	(1,918)	(2,248)	(2,520)	(2,752)	(11,493)
Less: Amount to be funded from Capital Receipts	0	0	0	0	0	0
<b>TOTAL BORROWING REQUIREMENT</b>	<b>16,402</b>	<b>11,940</b>	<b>16,421</b>	<b>16,524</b>	<b>16,292</b>	<b>77,579</b>